AGENDA BOOK

March 14, 2022
9:00 AM
Virtual Meeting
Statutorily Required Meeting of
The Board of Regents of the University of New Mexico
March 14, 2022; 9:00 AM
Open Session
Virtual Meeting¹: https://live.unm.edu/board-of-regents

AGENDA

A. Call to Order, Chairman Douglas M. Brown
   1. Confirmation of a Quorum
   2. Land Acknowledgement Statement
   3. Adoption of the Agenda

B. Approval of the Minutes of the February 15, 2022 regular meeting .............. 1

C. Election of Officers
   o Adopt: Regents’ Resolution - Officer Elections........................................ 2

D. Annual Determination of Reasonable Notice of Meetings
   [To comply with Section 10-15-1(D) of the New Mexico Open Meetings Act, NMSA, pertaining to public policymaking bodies; 10-15-1, Sect.D,“...The affected body shall determine at least annually in a public meeting what notice for a public meeting is reasonable when applied to that body...."]
   1. Adopt: Regents’ Resolution - Reasonable Notice of Meetings ................ 3
   2. Adopt: Meeting Schedule for Academic Year 2022-2023............................ 4

E. Closing Comments

F. Adjourn

¹To minimize the transmission of COVID-19, the UNM Board of Regents and Regents’ Committees will meet virtually over the Zoom platform. Meetings in open session will be livestreamed for public viewing. To view the livestream, go to the following link: https://live.unm.edu/board-of-regents
Land Acknowledgement Statement

Founded in 1889, The University of New Mexico sits on the traditional homelands of the Pueblo of Sandia. The original peoples of New Mexico – Pueblo, Navajo, and Apache – since time immemorial, have deep connections to the land and have made significant contributions to the broader community statewide. We honor the land itself and those who remain stewards of this land throughout the generations and also acknowledge our committed relationship to Indigenous peoples. We gratefully recognize our history.
Minutes of the Regular Meeting of
The Board of Regents of the University of New Mexico
February 15, 2022; 9:00 AM
Virtual meeting via Zoom; livestreamed for public viewing

Members Present
Douglas M. Brown, Chair; Kim Sanchez Rael, Vice Chair; Sandra K. Begay, Secretary/Treasurer; Jack L. Fortner; Randy Ko; William H. Payne; Robert L. Schwartz

Administration Present
Garnett S. Stokes, President; Douglas Ziedonis, EVP of UNM Health Sciences and CEO of the UNM Health System; Loretta Martinez, University Counsel; James Holloway, Provost and EVP for Academic Affairs; Teresa Costantinidis, SVP for Finance and Administration; Kate Becker, CEO UNM Hospitals; Michael Richards, Vice Chancellor for Clinical Affairs; Richard Larson, Exec. Vice Chancellor and VP for Research, HSC; Assata Zerai, VP for Equity and Inclusion; Eddie Nunez, AD; Terry Babbitt, President’s Chief of Staff; Norma Allen, University Controller; Duane Arruti, CIO; Jamie Silva-Steele, President and CEO, SRMC; deans and others

Advisors Present
Greg Romero, ASUNM President; David Saavedra, GPSA President; Mike Silva, Alumni Association President; Scott Sanchez, Staff Council President; Finnie Coleman, Faculty Senate President; Tim Backes, Retiree Association President

Presenters
Lisa Todd, Moss Adams; John Kennedy, KPMG; Joanna Fair, Senior Associate Dean, Graduate Medical Education (GME); Kelly Ward, Director, Lobo Development Corp.; Lisa Kuuttila, CEO & Chief Economic Development Officer, UNM Rainforest Innovations; Jason Strauss, President & CEO, Lobo Energy Inc.; Robb McLean, President & CEO, UNMMG

CALL TO ORDER AND CONFIRMATION OF A QUORUM
Chairman Brown called the meeting to order at 9:02 AM and confirmed a quorum with all 7 members present, virtually via Zoom.

LAND ACKNOWLEDGEMENT STATEMENT
Regent Brown read aloud UNM’s Land Acknowledgement Statement:

Founded in 1889, The University of New Mexico sits on the traditional homelands of the Pueblo of Sandia. The original peoples of New Mexico – Pueblo, Navajo, and Apache – since time immemorial, have deep connections to the land and have made significant contributions to the broader community statewide. We honor the land itself and those who remain stewards of this land throughout the generations and also acknowledge our committed relationship to Indigenous peoples. We gratefully recognize our history.

VOTE TO ADOPT THE AGENDA
Before adoption of the agenda, Regent Kim Rael requested a modification to the agenda, to move ‘Comments from Regents’ to after the President’s Administrative Report and to hear comments from Provost Holloway after public comments.

• The motion to adopt the agenda as modified passed unanimously (1st Begay; 2nd Fortner; roll call vote – all members voted yes).
APPROVAL OF MINUTES: DECEMBER 7, 2021 REGULAR MEETING

- The motion to approve the minutes of the December 7, 2021 regular meeting passed unanimously (1st Schwartz; 2nd Payne; roll call vote – all members voted yes).

PUBLIC COMMENT
Chairman Brown announced that public comments would be limited to 10 per topic.

Julie Hayes, Research Asst., SOE, spoke in support of the graduate workers’ union efforts.

Richard Maska, Graduate Student Worker, spoke in support of the graduate workers’ union efforts.

Lindsay Morrone, Teaching and Project Asst., spoke in support of the graduate workers’ union efforts.

Nathan Kesslar, Resident Physician II, commented about physician resident recruitment and retention at UNM, siting the pay gap compared to peer institutions.

Alisha Berry, Resident Physician I, commented about physician resident recruitment and UNM’s inability to retain residents; working conditions and sub-par benefits.

Joe DeBonis, Athletics Advisor, spoke in support of the graduate workers’ union efforts.

Samantha Cooney, Grad. Asst., Political Science, spoke in support of the graduate workers’ union efforts.

Caine Deegan, UNM Alumna, spoke about UNM working conditions and in support of the graduate workers’ union efforts.

Emma Harrison, Undergraduate Student, spoke in support of the graduate workers’ union efforts and said undergraduates would also benefit.

Theodros Woldeyohannes, Research Asst., spoke in support of the graduate workers’ union efforts and said the well-being of graduate workers is critical to the broader mission of UNM.

Peter Worland, Adjunct Prof. UNM-LA, spoke in support of the graduate workers’ union efforts, adding that the delay in UNM’s joining the bargaining process raised the question as to whether UNM has graduate students in its best interest.

Carol Worland, spoke in support of the graduate workers’ union efforts, asking UNM to respect the Labor Board’s decision, adding that graduate students are valuable assets to the UNM system, and UNM’s delay tactics are a waste of taxpayer dollars.

Regent Brown asked Provost Holloway to clarify some of the misconceptions that appeared to be circulating regarding the graduate student union matter. Provost Holloway outlined some of the timeline related to the effort by the United Electrical, Radio and Machine Workers Union of America [UE] to create the collective bargaining unit, representing graduate students at UNM who hold assistantships. The recent timeline of effort goes back to December of 2020. More recently however, on January 4th, the Public Employees Labor Relations Board [PELRB]


met and had a vote, the minutes of that meeting were finalized on February 4th. The minutes of the January 4th meeting referenced the board directing its counsel to draft the final order memorializing the board’s findings as discussed in the board’s closed session. As of January 25th, UNM had not received the final order, and Provost notified Faculty Senate on that day that it had not been received. The PELRB actually signed their final order, dated January 27th. In the order was direction to the board’s staff to issue a certification of exclusive representation. On January 28, the PELRB delivered its signed ruling and the certification of representation to UNM’s legal counsel. The certificate of representation is back-dated to January 4th; however, it was created in response to the ruling dated January 27. Subsequently, UE and UNM entered into an agreement to reach resolution in the matter and the day before this meeting, UE and UNM filed a joint petition with the Labor Board to clarify the matter that is most important to the University, specifically who is represented in the bargaining unit. The answer to that question will pave the way forward for negotiations.

**PRESIDENT’S ADMINISTRATIVE REPORT**

President Stokes focused her report on two areas: 1) an update on the Legislative Session, nearing its final day, and 2) the UNM 2040 strategic planning process. The President reviewed UNM’s legislative process and outlined the University’s legislative priorities which included compensation, instruction and general (I&G) funding, other student support, capital projects, workforce needs and improving New Mexico. With emphasis on UNM’s strategic objectives, UNM leadership considers proposals for Research and Public Service Projects (RPSP) from across campus before submission to the HED. Capital priorities are subjected to multiple steps of internal and external evaluation. Additionally, UNM spends time and effort educating legislative staff and members about particular concerns for receiving equitable funding in the health sciences. The President discussed the recent House Bill 2 outcomes that were headed to the Senate Floor for approval. One big addition from the Senate Finance Committee for UNM was $10 million to fund the School of Public Health; an additional $5 million would go to NMSU. President Stokes mentioned the status of other budgetary items affecting higher education that were moving through the approval process in Santa Fe, including the Governor’s “free college” Opportunity Scholarship.

UNM 2040 strategic planning process, following are President Stokes introductory remarks:

“The University of New Mexico, since its founding in 1889 as an ‘Institution of Learning’ through the passage of House Bill 186, has served the people of our state and the world as a center of knowledge and learning, educating the peoples of our New Mexico and serving our communities. The Bill of establishment designated our purpose as to “provide the inhabitants of [New Mexico] with the means of acquiring a thorough knowledge of the various branches of literature, science and arts.” Since that time, UNM has remained a keystone institution within our state, a resource in which the peoples of our New Mexico have invested for over 133 years to provide value and success for all. From a modest beginning on the mesa in Albuquerque UNM grew and branched out in mission and geography, educating vast numbers of New Mexicans and other peoples, growing a critical research enterprise for the state, starting North Campus in 1954, and founding the UNM-Gallup campus in 1968 after a decade of extension courses there. Other branch campuses at Valencia, Los Alamos, and Taos followed, and with the founding of the University of New Mexico School of Medicine in 1964 it was natural for UNM to move into the role of the largest health care provider in the state, assuming full control of the hospital in 1968. The University of New Mexico Health Sciences Center, founded in 1994, further expanded our capacity for education and research in the biomedical sciences. Composed of all these many and varied parts, UNM has become a full
University System, comprising a complex mix of research, education, patient care, and service missions within an integrated whole, in service to the people of our state and the globe. While respecting this foundation in the past and our complex present, we must look always to the future. The UNM System faces many changes over the coming decades, among them the free college movement, the trend to commodify and standardize the lower-division curriculum across all institutions, massive shifts in the demographics of our learners and in their expectations, alteration in the state’s approach to our mission, continuing realignment in the research budgets of funders, changes in society’s approach to patient care, perils and opportunities for public health, profound threats to our environment, and transformation in the technology of knowledge creation and learning, to name just a few. In the decade of the 2040’s all research universities in the United States will be what UNM already is – a diverse community in which no one demographic of learner dominates the others – and the world we serve will be different. We must be ready for that world. By establishing now a vision for what UNM will be in 20 years, our UNM 2040 plan will allow us to make the needed choices today to ensure that we have positioned ourselves properly for the prospects of the future. The UNM 2040 vision provides this guiding star through a set of long-term goals that we can use to prioritize decisions and resources today, in order to achieve tomorrow. Each of our five goals in the UNM 2040 plan is accompanied by several objectives, each of which are meant to be achieved over the next several years so as to ensure that we make progress towards that star and realize the opportunities ahead of us. We will establish champions for each of these goals, and task teams to develop the tactics and success measurements for each of these five objectives. We will report regularly on how UNM is progressing against these goals. We will use the vision, the values, and the goals of the UNM 2040 Opportunity Defined plan to ensure that the promise first laid down in 1889 continues to our 150th year, and beyond.”

President Stokes outlined the timeline and six phases of the planning process. Stakeholder engagement was also a critical phase and included, focus groups, many conversations, tribal consultation, surveys, and a crowdsourcing platform. The President presented to the Regents the draft of the Revised Vision Framework, entailing the University’s Vision and Mission Statements, Values, Land Acknowledgement Statement, and the 5 Goals. [Attachment A]

The 5 Goals are: 1) Advance New Mexico; 2) Student Experience and Educational Innovation; 3) Inclusive Excellence; 4) Sustainability; and 5) One University

President Stokes explained that she was seeking Regents’ endorsement of the plan. She outlined what the next steps would be in the implementation phase. During implementation, 2040 Champions will be recruited to serve as advocates for the implementation activities of the assigned UNM 2040 goal for the next 24 months. They would also work with the president and project team to coordinate and lead the individuals who “own” the processes on the campuses, divisions and units to ensure effective and meaningful execution of the vision plan, goals and objectives. The Champions will chair and form a committee of experts from across the University to oversee implementation of their assigned goal for the first two years; identify and collaborate with other “process owners” and “subject experts” to engage for successful results; convene others as appropriate to collaborate and participate in working groups (or subcommittees) to move these goals forward and further flesh out the tactics related to the goals and objectives. Additionally, performance goals will be assigned, with associated monitoring, tracking and reporting.

The President opened the floor for Regents’ comments and questions.
COMMENTS FROM REGENTS
The Regents’ offered general comments before their discussion and vote on the strategic plan. They welcomed State Auditor, Brian Colón, for his attendance and participation at the meeting. They also thanked the public commenters for their comments. Regent Ko thanked the ASUNM and GPSA presidents for their hard work during the legislative session.

ACTION ITEM: REGENTS’ ENDORSEMENT OF THE UNM 2040 – OPPORTUNITY DEFINED STRATEGIC PLAN
The Regents thanked President Stokes for her presentation of the strategic plan, expressed appreciation for the work put into it and thanked everyone who contributed.

Regent Fortner expressed his support for the plan and said that he looked forward to going forward with it.

Regent Begay expressed support for the plan and said it is a ‘living document’ - the President’s goals set each year by the Regents will also reflect the strategic plan. She thanked the President for the inclusion of the Tribal Consultation in the stakeholder engagement phase and the inclusion of the Land Acknowledgement Statement in the framework, adding, that “knowing our history helps us move forward.”

Regent Rael commended everybody involved in the 2040 planning process, and as a member of the steering committee and involved from the beginning, added that she was very excited to see the fruit of that labor of everybody who contributed. She agreed with President Stokes that this will be a learning process. Regent Rael confirmed the ‘living document’ aspect and stressed the importance of staying conscious of excellence in undergraduate education as the process moves into the implementation phase, as that is core to what UNM contributes to the state of New Mexico and UNM’s constituents. She echoed Regent Begay’s affirmations about the tribal consultation and inclusion of the Land Acknowledgement Statement.

Regent Schwartz thanked the Administration for producing an interesting document. He said he had been briefed on it a couple of weeks before, but didn’t have any role in producing it. Regent Schwartz said he like portions of the plan and disagreed with others, and recommended looking at the 2020 strategic plan which went through almost an identical process, but there was no mention of that in this document. He said he wished portions of it were more aspirational, like the section that describes UNM role in education, both undergraduate and graduate, adding that there had not yet been a real university-wide discussion, one that was being entered into, and he emphasized the importance of discussion. He expressed concern about adopting what was presented without having more basis of an understanding of what the alternatives were and recommended that it not be adopted as a regent document. Regent Schwartz confirmed that the plan was a wonderful starting point for discussion about the future of the University and a piece of brilliant work by the University Administration, and he urged that the Regents express appreciation for the report rather than endorse the substance of it at this point.

Regent Ko thanked President Stokes for the UNM2040 report and said it encompassed a lot of thoughtfulness from the UNM community and acknowledged his understanding that this can change through time as needed.

Regent Payne agreed the thoughtfulness that went into the document was extraordinary and he affirmed that the stakeholders as defined were relevant to the University’s prospects over the next 20 years. Regent Payne recommended a quadrennial review to look at
implementation and how it’s affected the budgeting process and academic excellence, and then to come back with a revised maybe every four years to ensure UNM is on track with what was agreed to.

Regent Brown recommended, with regard to the action item, that the Regents acknowledge the efficacy of the report and support the work that has been done, with encouragement for further revisions as necessary. He agreed that following the plan very closely and monitoring completion of the goals while adjusting as needed going forward was appropriate. Regent Brown asked for a motion.

Regent Schwartz motioned that the Regents acknowledge the University administration’s extraordinary work in producing the plan and express appreciation for that work as we move ahead. Regent Rael seconded. There was discussion.

Regent Fortner requested clarification that the motion did not include an endorsement. Regent Schwartz clarified that the motion was not to endorse the substance of the plan, saying that Regents needed to be able to study it and understand the consequences. There was discussion about whether there was enough substance in the report, about the need to endorse the document or endorse or acknowledge the process, and then endorse a final report later. There was a request for Regents to have a hard-copy of the plan, in hand when their final endorsement would be requested. The Regents agreed that by acknowledging in the state motion, that it would equate to confirmation to keep moving forward with next steps.

- The motion to acknowledge the University administration’s extraordinary work in producing the UNM2040 plan and express Regents’ appreciation for that work as we move ahead, passed unanimously (1st Schwartz; 2nd Rael; roll call vote – all members voted yes).

**ACADEMIC YEAR 2022/23 BOR MEETING DATES PROPOSAL** (information item)
The Regents did not make any changes to the proposed schedule.

**COMMITTEE REPORTS**

**APPROVAL OF CONSENT DOCKET**
Before approval of the consent docket, Regent Brown acknowledged and thanked the two volunteers listed on the docket: Michael Shannon, nominated to serve on the Carrie Tingley Hospital Board of Directors, and David Gibson’s reappointment as a member on the UNM Rainforest Innovations Board of Directors.

There being no requests to remove any items from the docket for discussion, Regent Brown asked for a motion to approve the items listed on the docket:

A. [HSCC]* UNM Hospitals Disposition of Assets Report
B. [HSSC] Amended Bylaws - Sandoval Regional Medical Center, Inc.
C. [HSCC] Appointment to the Carrie Tingley Hospital Board of Directors - Mr. Michael Shannon as the Parent Member
D. [F&F]* NM HED, Institutional Finance Division, 2Q Financial Actions Report and Certification through 12/31/21
E. [F&F] 2Q Athletics’ Enhanced Fiscal Oversight Program Report and Certification through 12/31/21; and Informational Item, 2Q Athletics’ Report by Sport through 12/31/21

F. [F&F] Reappointment of David W. Gibson to the UNM Rainforest Innovations Board of Directors

G. [F&F] Project Construction Approvals or Re-Approvals:
   1. Student Residence Center Stairs Repair & Modification Phase 2
   2. Clinical Translational Science Center Roof Replacement (Re-Approval)
   3. Student Union Building Partial Roof Replacement Phase 2 (Re-Approval)

* [HSCC] Health Sciences Center Committee; [F&F] Finance & Facilities Committee

- The motion to approve the items on the consent docket passed unanimously (1st Begay; 2nd Fortner; roll call vote – all members voted yes).

PRESENTATION: EXTERNAL AUDIT – UNM FY20-21 FINANCIAL STATEMENTS (information item)
Norma Allen introduced Lisa Todd of Moss Adams and John Kennedy of KPMG. New Mexico State Auditor, Brian Colón, was present at the meeting and introduced his team who worked with the external auditors. Moss Adams was responsible for UNM Main Campus and branches’ financial statement audit, the single audit of federal expenditures, and all non-clinical component units and departments. KPMG performed the audit of UNM’s clinical operations. The Office of the State Auditor was responsible for performing various audit procedures including test work of state audit rule and single audit procedures. Lisa Todd reported that the financial statements received an ‘unmodified opinion’, there were no audit findings regarding the financial statements or federal awards. The auditors reported a couple of ‘other’ findings that were in the process of being addressed, one regarding an asset disposal issue on the Main Campus side and a control deficiency issue that came out of a user access review on the clinical operations side. The auditors acknowledged the tremendous effort it takes to conduct the audits and thanked everyone for their cooperation during the process. State Auditor Colón expressed appreciation for the complexity of an audit of a multidisciplinary institution, congratulated UNM on the report, and thanked UNM administration for their efforts in maintaining good lines of communications throughout the process.

Regent Begay acknowledged the hard work and congratulated everyone on having just two findings amidst an organization as large as UNM.

GME [GRADUATE MEDICAL EDUCATION] UPDATE (information item)
Regent Schwartz introduced Dr. Joanna Fair and briefly explained who medical residents are and what they do. Dr. Fair is the designated institutional officer for graduate medical education, that means she is the one who is officially and formally responsible for UNM’s graduate medical education, which is the education of residents. Residents are technically graduate students at the UNM School of Medicine. They have all graduated from medical school and are doing graduate work that will send them out into practice. They are also employees of the hospital, and they are healthcare providers in New Mexico, providing a great deal of important and highly sophisticated healthcare in the state, so they are very important to the University.

Dr. Fair delivered her report. UNM GME accreditation is in excellent standing. Accreditation was renewed in January for the UNM School of Medicine which received zero citations. UNM
has 65 accredited programs, 4 of which are new programs, and none of the programs are on probation. Dr. Fair reported that the neurological surgery residency received a successful site visit and the accreditation decision is pending early April 2022.

SECOND QUARTER CONSOLIDATED FINANCIAL REPORT THROUGH 12/31/21

(normation item)
Norma Allen presented her report which was included in the eBook. The report is in a new format from prior controller’s reports and will include, along with the UNM consolidated financial report, a status of current capital projects and it will integrate goals 4 & 5 of the draft UNM 2040 strategic goals and objectives. Specifically, one objective of Goal 4 – “Sustainability”, outlines multi-year budgeting and benchmarking, while an objective of Goal 5 – “One University”, directs the integration of administrative systems and processes to provide coordinated, efficient and high-quality services. Ms. Allen explained that the tables depict budgeted numbers versus actuals, and the utilization of key metrics to generate quantitative data are used to compared to best practice benchmarks. The metrics that will be tracked are, Primary Reserve Ratio; Net Operating Revenue Ratio; Return on Net Assets Ratio; and Viability Ratio.

APPROVAL OF CENTRAL AVE AND UNIVERSITY BLVD PROJECT DEVELOPMENT PROPOSAL AND AGREEMENT/REAL ESTATE DEVELOPMENT AND MANAGEMENT OF REGENT-OWNED LAND

Kelly Ward presented the item. The Lobo Development Corporation (LDC) is seeking approval of a project development proposal and agreement that received LDC board approval at it December 9, 2021 meeting. The proposed development site is approximately 3.8 acres located on the corner of Central and University and is envisioned as a mixed-used zone that will provide a range of retail, office, and housing. The 2009 UNM Master Plan identified the site for commercial development and this has since been reaffirmed through various planning documents. The University and LDC have been in preliminary discussions with the City of Albuquerque and Bernalillo County regarding future development on the site. The timeline is 3-5 years out, and any proposed development and corresponding deal structure will be presented to the LDC board and the UNM Regent for approval.

Regent Begay clarified the location being on the northwest corner of Central and University.

Regent Schwartz said this is a spectacular move by the university - it supports the University and at the same time removes an eye-sore.

- The motion to approve the Central/University project development proposal and agreement passed unanimously (1st Schwartz; 2nd Rael; roll call vote – all members voted yes).

VOTE TO RECESS THE BOARD OF REGENTS IN ORDER TO HOLD THE ‘MEETING OF THE MEMBER’ FOR RAINFOREST INNOVATIONS; LOBO ENERGY, INC.; LOBO DEVELOPMENT CORPORATION; UNM SANDOVAL REGIONAL MEDICAL CENTER, INCL.; AND UNM MEDICAL GROUP, INC. (1st Begay; 2nd Rael; roll call vote – all members voted yes) The Board of Regents went into recess at 11:35 AM.

- 5-Minute Break in the virtual meeting
MEETING OF THE MEMBER – UNM RAINFOREST INNOVATIONS (RI)

Vote to Convene the Meeting of the Member (1st Begay; 2nd Schwartz; all Regents voted yes)
The meeting convened at 11:43 AM.

Acceptance of the FY2020-21 Annual Report and Annual Audit
Regent Begay reported on behalf of Lisa Kuuttila who presented the RI annual report and audit report in F&F Committee. The financial audit was clean.

- The motion to accept the FY 2020-21 annual report and audit report passed with a unanimous vote in favor (1st Rael; 2nd Payne; roll call vote – all Regents voted yes)

Vote to adjourn (1st Begay; 2nd Rael; all Regents voted yes)
The meeting adjourned at 11:45 AM.

MEETING OF THE MEMBER – LOBO ENERGY, INC. (LEI)

Vote to Convene the Meeting of the Member (1st Rael; 2nd Schwartz; all Regents voted yes)
The meeting convened at 11:46 AM.

Approval of the Minutes of the February 16, 2021 Meeting and Acceptance of the FY2020-21 Annual Audit
Jason Straus, President and CEO of LEI, reported a clean audit with zero findings.

- The motion to approve the minutes of the last meeting and accept the FY 2020-21 audit report passed with a unanimous vote in favor (1st Fortner; 2nd Payne; roll call vote – all Regents voted yes)

Vote to adjourn (1st Rael; 2nd Schwartz; all Regents voted yes)
The meeting adjourned at 11:48 AM.

MEETING OF THE MEMBER – LOBO DEVELOPMENT CORPORATION (LDC)

Vote to Convene the Meeting of the Member (1st Begay; 2nd Payne; all Regents voted yes)
The meeting convened at 11:48 AM.

Approval of the Minutes of the February 16, 2021 Meeting and Acceptance of the FY2020-21 Annual Audit
Kelly Ward, Director of Business Operations for LDC, reported a clean audit with no findings.

- The motion to approve the minutes of the last meeting and accept the FY 2020-21 audit report passed with a unanimous vote in favor (1st Rael; 2nd Payne; roll call vote – all Regents voted yes)

Vote to adjourn (1st Fortner; 2nd Schwartz; all Regents voted yes)
The meeting adjourned at 11:50 AM.

MEETING OF THE MEMBER – UNM SANDOVAL REGIONAL MEDICAL CENTER, INC. (SRMC)

Vote to Convene the Meeting of the Member (1st Begay; 2nd Rael; all Regents voted yes)
The meeting convened at 11:50 AM.

Acceptance of the FY2020-21 Annual Report and Audited Financials
Jamie Silva-Steele, President and CEO of SRMC, said the reports were presented in more detail in the Regents’ Health Sciences Center Committee. The financial audit had no matter to report with the exception of one matter related to user access from a review that was done across the entire health system and is being addressed.

- The motion to accept the SRMC FY 2020-21 annual report and audit report passed with a unanimous vote in favor (1st Schwartz; 2nd Payne; roll call vote – all Regents voted yes)

Vote to adjourn (1st Rael; 2nd Begay; all Regents voted yes)
The meeting adjourned at 11:52 AM.

MEETING OF THE MEMBER – UNM MEDICAL GROUP, INC. (UNMMG)

Vote to Convene the Meeting of the Member (1st Rael; 2nd Schwartz; all Regents voted yes)
The meeting convened at 11:53 AM.

Acceptance of the FY2020-21 Annual Report and Audited Financials
Robb McLean, President and CEO of the UNM Medical Group, said the reports were presented in more detail in the Regents’ Health Sciences Center Committee. Dr. McLean reported that the audited financials were clean, with the exception of a minor finding related to user access that KPMG reported on earlier in the Regents’ meeting.

- The motion to accept the UNMMG FY 2020-21 annual report and audit report passed with a unanimous vote in favor (1st Payne; 2nd Schwartz; roll call vote – all Regents voted yes)

Vote to adjourn (1st Rael; 2nd Payne; all Regents voted yes)
The meeting adjourned at 11:55 AM.

VOTE TO RECONVENE THE BOARD OF REGENTS
(1st Rael; 2nd Fortner; roll call vote – all members voted yes)
The Board of Regents reconvened at 11:56 AM.

ADVISORS’ COMMENTS
Greg Romero, ASUNM President, reported that the Association will be submitting a revised constitution for Regents’ approval; the revisions will include a lot of things that have needed to be changed. The revised document will first go to the student body to be voted upon before coming to the Regents.

David Saavedra, GPSA President, reported on Association’s legislative efforts, including support for a one-time, non-recurring request of $50,000 to support the Health Sciences Student Grant that would support health science students in their clinical rotations in rural New Mexico. This was funded with Junior Bill Money at the amount of $100,000 in Senate Bill 48. GPSA elections are upcoming - a call for presidential candidates went out, and elections are to be held the last week of March. In April, GPSA will host Graduate and Professional Student Appreciation Week to emphasize the contributions, impact, and value of graduate and professional students on campuses throughout the US. GPSA will also host two Club 89
events in partnership with UNM Resource Centers. The event series connects the graduate and professional student constituency to the wonderful resources that the University offers.

Mike Silva, Alumni Association Board President, reported on recent and upcoming events, including Lobo Living Room featuring Dr. Richard White, tubist and UNM Professor of Music, and congratulated recipients of the 2022 Black Alumni Chapter Award, Kenny Thomas (’19 BA – Living Legend Award) and Harold J. Pope (’02 BS – Trailblazer Award). President Silva reported that alumna Cynthia Chavez Lamar was recently named director of the Smithsonian’s National Museum of the American Indian and that 10 alumni were among the 2022 Women of Influence list.

Scott Sanchez, Staff Council President, reported that Staff Council continues to fulfill its role as chief advocate for, and the voice of, staff at UNM, adding that Staff at UNM are continuing to do their jobs despite the challenges of uncertainty. The fall semester was successfully completed despite the Delta/Omicron surges, and thanks to data from HR and the Health Sciences Center, there was confirmation that UNM was not a central driver of case counts. Mr. Sanchez expressed appreciation to university administration, colleagues, the student body, and the community for helping people stay safe at work and in the classroom. President Sanchez thanked Nathan Bush’s team at Government and Community Relations Office for their communications and advocacy during the legislative session, and he briefly discussed the Staff as Grads program.

**VOTE TO CLOSE THE MEETING A PROCEED IN EXECUTIVE SESSION**
(1st Rael; 2nd Payne; roll call vote – all members voted yes)

The meeting closed at 12:09 PM. The Executive Session agenda follows:

1. Discussions, and where appropriate determination, of matters subject to attorney-client privilege pertaining to threatened or pending litigation, as permitted by Section 10-15-1H(7), NMSA (1978)
2. Discussions of bargaining strategy preliminary to collective bargaining and collective bargaining between a policymaking body and an employee bargaining unit, as permitted by Section 10-15-1H(5), NMSA (1978)
3. Discussion of personally identifiable information about a student, as permitted by Section 10-15-1.H(4), NMSA (1978), as amended
4. Discussion of “limited personnel matters” as defined in and permitted by Section 10-15-1.H(2), NMSA (1978) – regarding: President’s Annual Review

**VOTE TO RE-OPEN THE MEETING AND CERTIFICATION THAT ONLY THOSE MATTERS DESCRIBED IN THE EXECUTIVE SESSION AGENDA WERE DISCUSSED IN CLOSED SESSION, AND IF NECESSARY, FINAL ACTION WITH REGARD TO CERTAIN MATTERS WILL BE TAKEN IN OPEN SESSION**
(1st Fortner; 2nd Rael; all members voted yes)

The meeting re-opened at 2:41 PM; Regent Brown certified that only matters described in the executive session agenda were discussed during closed session and confirmed that there were two items upon which the Board would take action in open session:

- The motion for the Regents to exercise their discretion not to hear the review of a student appeal (dated 12/21/21) until the student has sought review from the
president of the University, passed unanimously (1st Schwartz; 2nd Fortner; roll call vote – all members voted yes)

- Regarding the President’s annual review that the Board discussed during closed session, Regent Brown asked for a motion to increase the President’s base salary by 3%, retroactive to July 1, 2021; award an incentive bonus in the amount of $50,000; and increase the President’s deferred compensation to $115,000 per year, retroactive to July 1, 2021. Regent Begay motioned; Regent Ko seconded; roll call vote – all members voted yes; motioned passed unanimously.

ADJOURN
There being no further business, Regent Brown asked for a motion to adjourn the meeting; Regent Rael motioned; Regent Begay seconded; all were in favor; the meeting adjourned at 2:42 PM.

Approved: Attest:

_______________________________ ________________________________
Douglas M. Brown, Chair Sandra K. Begay, Secretary/Treasurer
UNM 2040

OPPORTUNITY DEFINED

Draft Revised Vision Framework
VISION
Be a global leader in realizing human potential, addressing critical community challenges, and demonstrating the power of inclusive diversity.

MISSION
The University of New Mexico serves as the state’s premier institution of higher learning and provider of health care by promoting discovery, generating intellectual and cultural contributions, honoring academic values, and serving our community by building an educated, healthy, and economically vigorous New Mexico.
Values (Revised)

**Excellence:** We value excellence in all of our work, and we strive to perform and achieve at the highest levels.

**Inclusion:** We respect and celebrate the differences of all persons, and value working in a collaborative environment where diversity is cherished and there is a shared sense of belonging.

**Environment:** We are dedicated to the protection of our planet to ensure the health, well-being, and success of future generations.

**Integrity:** We value fairness, honesty, and transparency. We are good stewards of the resources that have been given to us.

**Place:** UNM is dedicated to the peoples and places of New Mexico even as we reach for global impact for the benefit of all humanity.
Indigenous Peoples' Land and Territory Acknowledgement

Founded in 1889, the University of New Mexico sits on the traditional homelands of the Pueblo of Sandia. The original peoples of New Mexico – Pueblo, Navajo, and Apache – since time immemorial, have deep connections to the land and have made significant contributions to the broader community statewide. We honor the land itself and those who remain stewards of this land throughout the generations and also acknowledge our committed relationship to Indigenous peoples. We gratefully recognize our history.
Goals (Revised)

1. Advance New Mexico

2. Student Experience and Educational Innovation

3. Inclusive Excellence

4. Sustainability

5. One University
Goals (Revised)

Goal One - Advance New Mexico

Founded on the intellectual capital of UNM’s people, seek out the needs and unique opportunities of our distinct New Mexican cultures and peoples, economic enterprises, and communities to address critical issues and opportunities facing humanity and contribute to the quality of life, growth, prosperity, and advancement of New Mexico and of human societies across the globe.

Objectives

1. Contribute to the solutions of critical issues facing humanity through strategically expanding basic and applied research and design.

2. Embrace a leadership role in the economic development of New Mexico through investments in research, education, and innovation programs that support success of the economy of the state.

3. As One University, be a force for social justice and health equity by working with the varied and rich communities of our state to enhance the health of all New Mexicans.

4. Engage the wide range of community stakeholders in understanding their unique needs and develop the trust and strong relationships needed to further align our new and continuing efforts with the needs of state agencies, economic development organizations, community, military and veteran organizations, tribal nations and others so that we can accomplish more together than any of us can alone.

5. Contribute to the life, cultures, well-being and vibrancy of our state through creating and supporting athletics, cultural events, and the arts of New Mexico.
Goals (Revised)
Goal Two - Student Experience and Educational Innovation

UNM will create supportive, intellectually challenging, exciting, diverse, joyful learning environments both inside and outside of the classroom to ensure the success of all learners. We will support lifelong learning and engagement with UNM. Through the education of people, our University will contribute to the growth of human societies in New Mexico and across the globe.

Objectives

1. Create pathways within undergraduate majors and programs to multiple futures, including a range of career opportunities and advanced studies.

2. Support the advanced workforce of New Mexico by increasing graduate student enrollment and success, and aligning practicum experiences such as internships and career opportunities with University partners, e.g., industry and the national laboratories.

3. Implement clear and transparent paths to provide co-curricular learning opportunities for every student – ensuring a co-op, internship, community engagement, research, project, education abroad, or competitive athletic opportunity for each student – and provide them the ability to articulate the value of these experiences for careers or advanced education.

4. Expand educational opportunities and engage with lifelong learners to deepen community engagement, enhance the UNM brand, and support entrepreneurship and economic development.

5. Systematically facilitate and evaluate educational innovation across UNM.
Goals (Revised)
Goal Three - Inclusive Excellence

Utilize an equity and inclusion lens to expand opportunity, cultivate potential of students, faculty and staff at UNM, create new knowledge, and provide service to all New Mexicans by leveraging our assets as a highly research-intensive university and health system.

Objectives

1. UNM is inherently inclusive, accessible to most and readily accommodating to all students, staff, faculty, and community members.

2. Ensure increased coordination, communication, and articulation of commitments to Diversity, Equity, Accessibility & Inclusion (DEAI) and strengthen the equity and inclusion infrastructure across the university.

3. Continue focus on faculty and staff diversity, recruitment, retention, workforce/professional development, career advancement, and success, with a focus on addressing historical and current injustices and inequities.

4. Assess UNM’s inclusive climate across all UNM sites to document and address concerns through setting benchmarks and actively working to evolve cultural humility and literacy within our communities.

5. Support all offices and units to improve the learning environments in gateway courses and improve student persistence, and inspire students at Branch campuses to consider additional four-year degrees and beyond.
Goals (Revised)
Goal Four - Sustainability

Create long-term sustainability and ensure the necessary resources – human, financial, and physical – are available for achievement of our aspirations while protecting the natural environment that supports all people of the state and the world.

Objectives
1. Ensure a stable and high-quality workforce for UNM through effective talent and human capital management and promote a healthy and safe campus working, learning, and living environment for faculty, students and staff.
2. Diversify and expand the sources of revenue and align with market demand for our unique UNM expertise.
   a. Increase research funding.
   b. Identify and create relevant baccalaureate, post-baccalaureate, and adult learner programs.
   c. Expand enrollments and retention.
   d. Generate strategic revenue-generating public-private partnerships.
3. Grow stakeholder engagement and build a culture of philanthropy in all our communities, spanning students, employees, alumni, grateful patients, and community members.
4. Build a culture of multi-year budgeting and benchmarking and ensure that all our business and academic processes are effective and efficient, with an eye toward productivity, delivery of excellent value, taking advantage of economies of scale, and management of cost.
5. Enhance the vibrancy of our campus community and activate our physical and virtual spaces through renewed building spaces and partnerships with business and the community, supporting exciting and successful athletic events and improving the overall wellness of our campus, including food, housing, and physical security.
6. Assess our environmental impact – including our scope 1, 2 and 3 carbon footprint – and drive decisions based on these data to ensure our impact is minimized and UNM contributes to a sustainable world for the long term.
Goal Five - One University

To achieve the other UNM 2040 goals, we will connect and integrate all our distinctive academic, research, patient care, and service components and streamline and strengthen administrative systems and processes to create an environment of impactful knowledge generation and innovation.

Objectives

1. Expand trans-disciplinary research collaboration across the entire UNM system.
2. Ensure the breadth of the university is accessible to all through easy cross-campus enrollments, integrated cross-disciplinary academic programs, and the use of the university, including the health system, as a living laboratory.
3. Integrate administrative systems and processes to provide coordinated, efficient and high-quality services and identify gaps and prioritize investments. Assess areas potentially including but not limited to planning, reporting, data and analytics, infrastructure, marketing and branding, investments, and government relations and identify areas of unnecessary duplication and areas for process improvement.
4. Create a healthy and safe campus environment including student and employee health and welfare.
5. Develop qualitative and quantitative methods and processes to evaluate and track progress for each UNM 2040 goal.
Resolution Concerning Officer Elections Pursuant to Regent Policy 1.2

WHEREAS, The Board of Regents is required by statute and Regent Policy 1.2 to meet in Albuquerque on the second Monday in March of each year to elect a board president and secretary-treasurer, and at its option, also elects a vice president; and

WHEREAS, nominations from the floor for such positions are appropriate.

THEREFORE, be it resolved that nominations from the floor will be taken for board officer positions at the March 14, 2022 Board of Regents meeting.

ADOPTED BY THE BOARD OF REGENTS on this day, MARCH 14TH, 2022

Attest:

_________________________________
Sandra K. Begay, Secretary/Treasurer
Resolution Making Annual Determination of Reasonable Notice of Public Meetings

WHEREAS, the Board of Regents is required by section 10-15-1(D) of the New Mexico Public Meetings Act to determine annually in a public meeting what notice is reasonable for a public meeting of the Board.

THEREFORE, be it resolved that the Regents affirm Regent Policy 1.3 (attached) concerning public notice of Regents’ meetings; and

BE IT FURTHER RESOLVED that the Regents hereby determine that such policy provides reasonable notice of public meetings held by the Board.

ADOPTED BY THE BOARD OF REGENTS on this day, MARCH 14TH, 2022

Attest:

_________________________________
Sandra K. Begay, Secretary/Treasurer
Regents' Policy Manual - Section 1.3: Public Notice of Regents' Meetings

Adopted Date: 09-12-1996
Amended: 12-08-1998
Amended: 03-11-2002
Amended: 09-09-2003
Amended: 03-14-2005
Amended: 06-12-2012
Amended: 05-01-2013
Amended: 05-01-2014
Amended: 12-13-2016

1. Policy

This policy is adopted pursuant to the New Mexico Open Meetings Act, NMSA 1978, § 10-15-1, et seq.

2. Regular Meetings

Regular meetings of the Board of Regents will be held on the second Monday in March and at regular pre-announced intervals, which are generally monthly, unless otherwise announced in the Notice of Regular Meetings pursuant to this policy.

Notice of Regular Meetings

Notice to the public of the regular meetings of the Board of Regents will specify the date, time, and place thereof and will state that a copy of the agenda will be made available on the public regents.unm.edu website, at least seventy-two (72) hours prior to the meeting. Notice will be given to those newspapers and broadcast stations that have filed a written request with the University Communication and Marketing Department for such notices of meetings. Notice will be by email at least ten (10) days prior to the meeting and the written Notice will be placed on the public regents.unm.edu website.

3. Special Meetings

Special meetings of the Board of Regents may be called by the Board President or any four (4) members of the Board.

Notice of Special Meetings

Notice to the public of special meetings of the Board of Regents will specify the date, time, and place thereof and will state that a copy of the agenda will be made available on the public
regents.unm.edu website, at least seventy-two (72) hours prior to the meeting. Notice will be given to those newspapers and broadcast stations that have filed a written request with the University Communication and Marketing Department for such notices of meetings. Notice will be by email at least seventy-two (72) hours prior to the meeting and the written notice will be placed on the public regents.unm.edu website.

4. Emergency Meetings

Emergency meetings of the Board of Regents may be called by the Board President or any four (4) members of the Board only in the event of unforeseen circumstances that, if not addressed immediately by the Board, will likely result in injury or damage to persons or property or substantial financial loss to the University. The Board will avoid emergency meetings whenever possible.

Notice of Emergency Meetings

Notice to the public of emergency meetings of the Board of Regents will specify the date, time, place, and subject matter thereof and will be given to those newspapers and broadcast stations that have filed a written request with the University Communication and Marketing Department for such notices of meetings. Notice will be by email, at least twenty-four (24) hours prior to the meeting or by such other notice as soon as possible and as may be practicable under the circumstances.

Report to the New Mexico Attorney General

Within five (5) days of taking action on an emergency matter, the Board of Regents shall report to the New Mexico Attorney General's Office the action taken and the circumstances creating the emergency.

5. Compliance with the Americans with Disabilities Act

In addition to the information specified above, all notices shall include the following language:

If you are an individual with a disability who is in need of a reader, amplifier, qualified sign language interpreter, or any other form of auxiliary aid or service to attend or participate in a meeting of the Board of Regents, please contact the University Communication and Marketing Department with as much advance notice as possible to allow for arranged services. Public documents, including the agenda and minutes, can be provided in various accessible formats. Please contact the University Communication and Marketing Department if an accessible format is needed.

6. Remote Participation in Meetings

A member of the Board of Regents may participate in a regular, special, or emergency meeting of the Board by means of a conference telephone or other similar communications equipment
when it is otherwise difficult or impossible for the member to attend the meeting in person. Each member participating remotely must be identified when speaking, all participants must be able to hear each other at the same time, and members of the public attending the meeting must be able to hear any member of the Board who speaks during the meeting. The minutes of any meeting at which there is remote participation shall identify any Regents who were not physically present but who participated remotely.

7. Closed Meetings (Executive Sessions)

Exceptions to Open Meetings Act

Meetings of the Board of Regents may be closed, according to the procedures set out below, only if the matter to be considered falls within one of the enumerated exceptions defined in § 10-15-1(H) of the Open Meetings Act or if closure can be implied from or required by other laws or constitutional principles which specifically or necessarily preserve the confidentiality of certain information.

Closing an Open Meeting

Closing of a meeting shall be by a majority vote of a quorum of the Board during the open meeting, with the vote of each member being recorded. The motion shall state: (1) the authority for the closure (the statutory provision); and (2) the subject to be discussed with reasonable specificity. The matter to be discussed must have been included on the agenda, except for emergency matters.

Calling a Closed Meeting Outside of an Open Meeting

Notice that a meeting will be closed, in whole or in part, will be given as specified above for a regular, special or emergency meeting, as appropriate, by so specifying either in the notice of the meeting or on the agenda. The notice shall state the specific provision of the law authorizing the closed meeting and shall state the subject to be discussed with reasonable specificity.

The minutes of the next open meeting shall contain information about the closed meeting, including the date, time, place, and subject matter of the closed meeting, the names of the Regents present at the closed meeting, the names of the absent Regents, and a statement that the matters discussed in the closed meeting were limited only to those specified in the notice of the closed meeting.

Action

Any final action taken as a result of discussions in a closed meeting shall be made by a vote of the Board of Regents at an open public meeting, with the exceptions allowed under § 10-15-1(H).

8. Agendas
A copy of the agenda for each regular and special meeting of the Board of Regents will be available at least seventy-two (72) hours prior to the meeting (and the notice of the meeting shall so state) and will be placed on the regents.unm.edu website. Except for emergency matters, the Board shall take action only on items appearing on the agenda.

**9. Public Input at Meetings**

An opportunity for public input regarding agenda items shall be provided at each regular meeting during Board consideration of the agenda item in question. The Board President shall determine the length of time to be allowed for public input for each agenda item, the sequence in which individuals may address the Board, and the length of time that will be allowed for each person to address the Board. The Board President may request that a group designate a spokesperson.

**10. Minutes**

The Board of Regents shall approve and keep written minutes of all its meetings. The minutes shall include, at a minimum: (1) the date, time, and place of the meeting; (2) the names of Regents in attendance and those absent; (3) a statement of what proposals were considered; and (4) a record of any decisions made by the Board and how each Regent voted.

Draft minutes shall be prepared within ten (10) working days after the meeting and must be available for public inspection. The draft minutes must clearly indicate that they are not the official minutes and are subject to approval by the Board.

Draft minutes shall be approved, amended, or disapproved at the next regular meeting where a quorum is present. Minutes shall not become official until approved by the Board of Regents. Official minutes are subject to public inspection.

No minutes need to be kept during closed sessions, but information about the closed session must be recorded as specified in the "Closed Meetings" section of this resolution.

Recordings of Board of Regents' meetings shall be kept for, at minimum, three (3) years.

**11. References**

- NMSA 1978, § 10-15-1 et seq. ("Open Meetings Act")
- NMSA 1978, § 21-7-5 ("Annual Organization Meeting of Board; Election of Officers; Bond of Secretary-Treasurer; Conditions")
## Proposal

### 2022-2023 BOARD OF REGENTS’ ACADEMIC YEAR MEETING CALENDAR

<table>
<thead>
<tr>
<th>Regents’ full Board &amp; Committee Meetings</th>
<th>2022 Aug</th>
<th>2022 Oct</th>
<th>2022 Dec</th>
<th>2023 Feb</th>
<th>2023 Mar/Apr</th>
<th>2023 May</th>
<th>2023 June</th>
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<tbody>
<tr>
<td>Board of Regents</td>
<td>Aug 16</td>
<td>Oct 18</td>
<td>Dec 13</td>
<td>Feb 14</td>
<td>Mar 13* Apr 11</td>
<td>May 9</td>
<td>Regent Retreat tbd</td>
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<tr>
<td>Finance &amp; Facilities Committee</td>
<td>Oct 11</td>
<td>Dec 6</td>
<td>Feb 7</td>
<td>Apr 4</td>
<td>May 2</td>
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<tr>
<td>Health Sciences Center Committee</td>
<td>Oct 11</td>
<td>Dec 6</td>
<td>Feb 7</td>
<td>Apr 4</td>
<td>May 2</td>
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<tr>
<td>Student Success, Teaching &amp; Research Committee</td>
<td>Oct 6</td>
<td>Dec 1</td>
<td>Feb 2</td>
<td>Mar 30</td>
<td>May 4</td>
<td>na</td>
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<tr>
<td>Audit and Compliance Committee</td>
<td>Oct 13</td>
<td>Feb 9</td>
<td>tbd</td>
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<td>Governance Committee</td>
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*As required by State Statute, the Board of Regents are to meet the second Monday in March for election of officers.

Preliminary Budget Approval Meeting: April 11, 2023

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Fall Commencement: Friday, December 16, 2022; 6:00 PM
Spring Commencement: Saturday, May 13, 2023; 9:00 AM
Spring Break: March 12-19, 2023