

MARCH 31, 2023

FINANCE & FACILITIES COMMITTEE

APPROVAL OF THE PROPOSED FISCAL YEAR 2023-24 BUDGET PLANNING ASSUMPTIONS (TUITION AND FEE RATES AND SALARY GUIDELINES)

FOR

BRANCH CAMPUSES, HEALTH SCIENCES, AND MAIN CAMPUS

Agenda

- Branch Campus Recommendations for Tuition, Fees, and Compensation
- •Health Sciences Recommendations for Tuition, Fees, and Compensation
- •Main Campus Recommendations for Tuition, Fees, and Compensation
- Staff Compensation Guidelines Framework
- Summary of Recommendations for Approval Compensation, Tuition, and Fees



Branch Campus FY24 Budget Recommendations

FINANCE & FACILITIES COMMITTEE - MARCH 31, 2023
TUITION, FEES, AND COMPENSATION

Branch Recommendations

- Compensation recommendations from the Branch Advisory Boards are voted on as part of the branch budgets in annual budget meetings.
- Branches hold an annual budget meeting between January and April, depending on the branch.
- Historically, boards have voted to implement and fund the legislative appropriations signed by the Governor in regards to compensation increases.



Branch Recommendations

The Advisory Boards for each branch campus has voted or will propose no increase in tuition and fees at their respective meetings.

Compensation increases of 6% will be implemented.



Impact of Funding Gaps

	Funding gap at 6%	% of I & G salaries
Gallup	\$267,411.54	3.3%
Los Alamos	\$38,755.37	2.3%
Taos	\$112,381.70	3.1%
Valencia	\$232,895.82	3.6%





FY24 TUITION AND COMPENSATION PROPOSALS



Health Sciences Tuition & Fees

HSC Tuition

- 3% Base Tuition increase (excluding SOM MD students) can be supported
- **Tuition Simplification** Change the undergraduate non-resident 12-credit hour block to the resident 15-credit hour block, which would align the resident and non-resident structure to be the same.

HSC Student Fees

- Mandatory Student Fee- 3% increase in FY24 and 2.05% increase in FY25
- Student Health and Counseling Fee- \$22 increase in FY24 and \$22 increase in FY25
- Athletics Student Fee- Include Medical Students starting in FY24



Health Sciences Compensation

House Bill 2 calls for average salary increases of 5%, and an additional increase of 1%, for a total increase of 6%

- Health Sciences will follow the UNM FY24 MSU Guidelines for staff, while also appreciating the flexibility given with the ranges provided in the MSU guideline.
- •CON/COP/CoPH faculty salary will be able to achieve the targeted goal
- School of Medicine faculty salary increase guidelines will be determined based on the financial status



Main Campus FY24 Budget Recommendation Tuition, Fees, and Compensation

MARCH 31, 2023

PRESENTED TO FINANCE & FACILITIES COMMITTEE

Budget Process at UNM

Budgeting at the University of New Mexico is a continuous process that occurs throughout the year and at every level of the university. Our budget cycle starts with strategic multi-year planning and crafting budget priorities that consider programmatic needs and strategic initiatives, such as the UNM 2040: Opportunity Defined Strategic Planning Framework, and continues with consideration of important cost drivers, such as statemandated compensation increases or increases in fringe benefits.

The Budget Leadership Team (BLT) considers various revenue enhancement proposals, including initial recommendations on tuition and fee levels, in order to help fund programmatic needs, strategic initiatives, inflationary increases for core institutional operations, and compensation increases not funded by state appropriations.



Budget Process at UNM

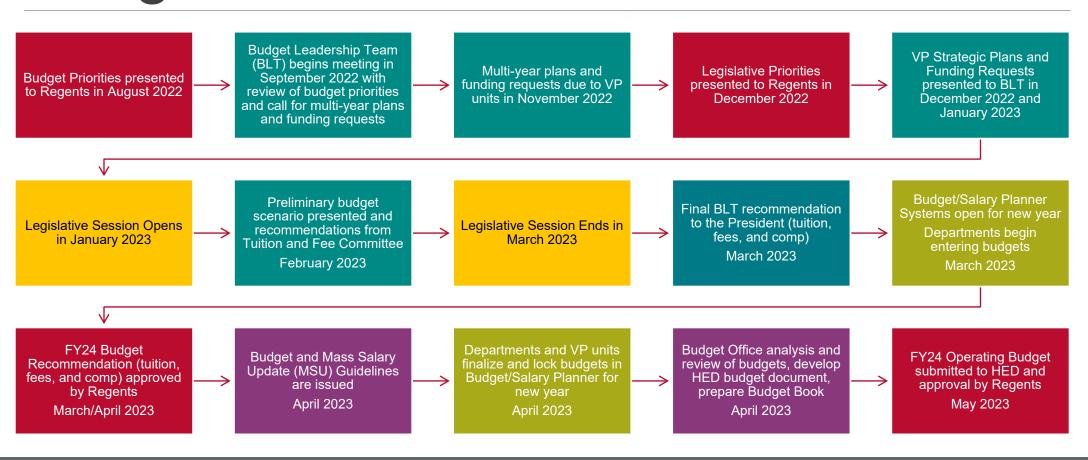
Budget Presentations to Board of Regents

Budget Leadership Team (BLT) Dates

NM Legislative Session Dates

UNM Department Budget Entry Dates

Internal Guidelines and External Reporting





Budget Recommendation Timeline

March 9

BLT Vote on Main Campus Budget Scenario

March 31

Committee of the Whole and F&F Committee– to Approve Tuition and Fee Rates and Comp









March 23

Budget
Recommendation
presented to
President Stokes

April 10

Board of Regents
Meeting – to Approve
Tuition and Fee
Rates and Comp



Step 1: Strategic Funding Requests

OUR BUDGET CYCLE STARTS IN THE FALL WITH STRATEGIC MULTI-YEAR PLANNING AND CRAFTING BUDGET PRIORITIES THAT CONSIDER PROGRAMMATIC NEEDS AND STRATEGIC INITIATIVES

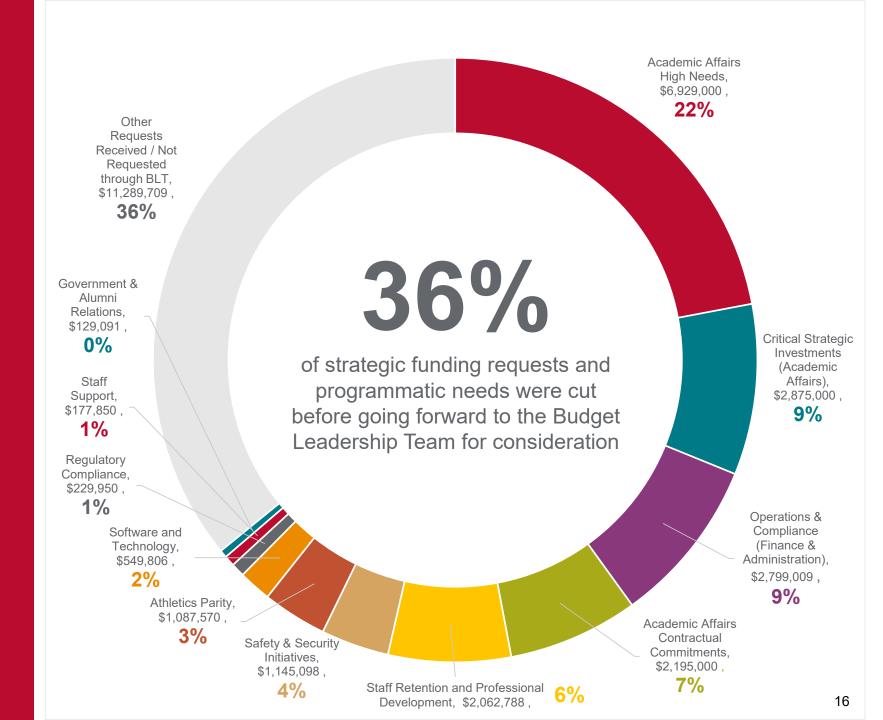
UNM Budget Principles and Strategies

- **1. Advance the vision, mission, and values articulated in our UNM 2040 Strategic Planning Framework** by providing education, creating new knowledge and cultural contributions, providing public service, delivering patient care, and building an educated, healthy, and economically vigorous New Mexico.
- **2. Be mindful** of the ways in which our choices and the exogenous influences to which we are subject might exacerbate inequality, and make decisions to protect our most vulnerable students, staff, and faculty, so that we will continue to ensure social mobility for our students and live into our fundamental UNM values (Goal 3: Inclusive Excellence).
- **3. Ensure that we can attract great students** at both the graduate and undergraduate levels and provide the services and supports necessary for their success, both because their learning and success is a key part of our mission and because their enrollment is a key source of the revenue and state support that allows us to deliver on that mission (Goal 2: Student Experience and Educational Innovation).
- **4. Make decisions that enhance our ability to engage** in cutting edge and applied research, scholarship, and creative production, and which enhance our opportunities to generate the external resources on which this work often rests, so that we can continue now and for the long-run to create the intellectual foundation for our educational and service enterprise, and generate the new ideas that society requires (Goal 1: Advance New Mexico and Goal 5: One University).
- **5. Continue to ensure compliance, safety, and security**, so that the UNM environment will be one in which our community can work, learn, and grow without fear, unacceptable risk, or loss of critical resources (Goal 4: Sustainability).
- **6. Continue long-range, all-enterprise, all funds budget planning**, so that we can ensure the long-term future and impact of UNM and decrease volatility in our resource base (Goal 4: Sustainability).



FY24 Strategic Funding Requests Received

\$31.5M in new recurring funding requests were received, of which \$20.2M were presented to BLT for consideration





With no tuition increase, new strategic initiatives, programmatic needs, and operating requests would need to be cut by 73% in order to produce a balanced budget

FY24 Funding Requests

Discretionary recurring operating requests

FY24 - Original

NOTE: FY24 Original Recurring Requests were already cut by 36%

Recurring **Funds for** Total Adj. No Requests Faculty Comp **Total Adjusted** and Student Presented to Recurring **Tuition** BLT Services (HB2) Requests Increase 11,999,000 (2,636,300)9,362,700 3,215,291 6,556,701 6,556,701 2,251,669 1,624,461 1,624,461 557,864 20,180,162 (2,636,300)17,543,862 6,024,825

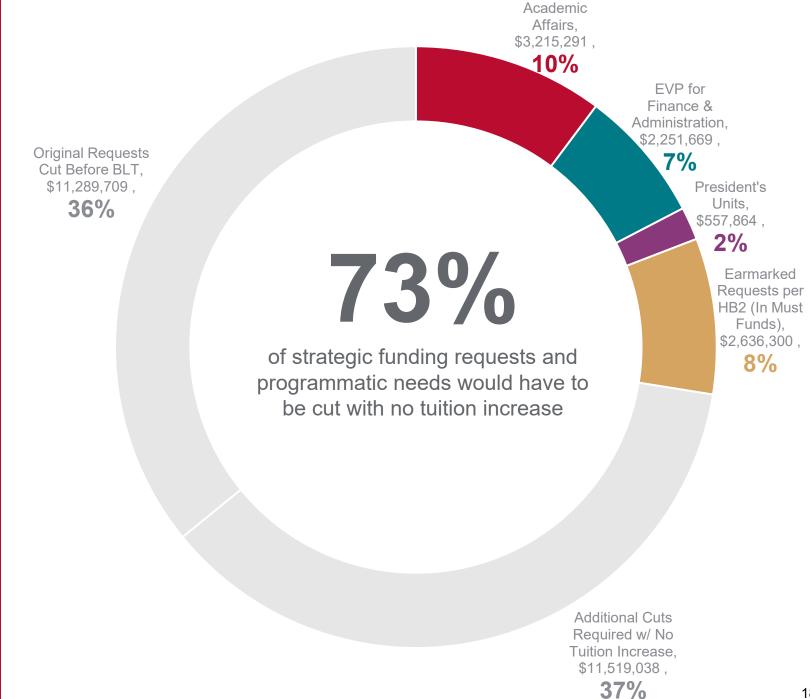
Less: Must

Academic Affairs
Finance and Administration
President's Units
Total Requests



FY24 Strategic Funding Requests Received

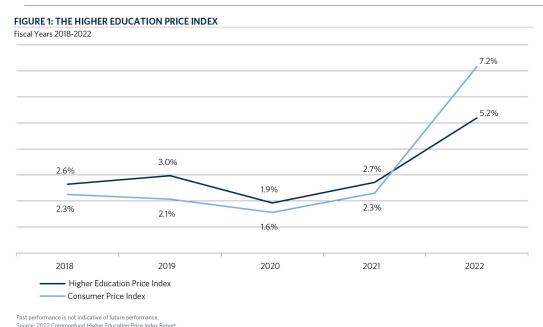
With no tuition increase, we would only be able to fund \$6M of the original \$31.5M of strategic funding requests



Step 2: Consideration of Important Cost Drivers

OUR BUDGET CYCLE CONTINUES WITH CONSIDERATION OF IMPORTANT COST DRIVERS, SUCH AS STATE-MANDATED COMPENSATION INCREASES OR INCREASES IN FRINGE BENEFITS.

Inflation for colleges and universities was 5.2% in FY22 (4.9% in Mountain Region)



- •For FY2022, inflation for colleges and universities was 5.2%, a 93% increase over FY2021's 2.7% and well over double FY2020's 1.9%.
 - For FY2022, inflation for colleges and universities in the Mountain Region (includes New Mexico) was 4.9%.
- •Costs across the entire domestic economy rose sharply in FY2022, as the Consumer Price Index (CPI) increased 7.2%.



Our budget scenario includes a \$6.4M increase to expenditures that must be funded either due to legislative mandates or increases in fringe and insurance rates

Funded through State Appropriations (HB2):	
Faculty Compensation (HB2 Nonformula Base Adj.)	\$ 1,860,900
ERB Employer Contribution 1% Increase (estimate using FY23 rate)	\$ 1,767,845
Student Support Services (HB2 Nonformula Base Adj.)	\$ 775,400
	\$ 4,404,145
Unfunded:	
Group Health Insurance Increase (Includes Salary Tier Changes)	\$ 1,743,924
Property and General Liability Insurance Increase	\$ 400,000
Worker's Compensation and Unemployment Employer Portion Increase	\$ 160,000
Student Health Increase of 5%	\$ 133,000
Savings from Misc. Fringe Benefits Decrease in the rate for FY24	\$ (460,000)
	\$ 1,976,924
Subtotal	\$ 6,381,069

NOTE: Group Health insurance scenario includes a 9.2% base increase, salary tier adjustments, and reducing Mental Health & Substance Abuse copay to \$10 across Tier 1 & Tier 2 Networks for LoboHealth and Presbyterian Plans.



Current legislation includes language for a 6% average compensation increase for higher education employees, of which \$1.3M is unfunded for I&G

FY24 I&G Compensation Shortfall (est.)							
14,383,600	6% compensation funding from HED (est. from HED Comp File)						
15,661,563	6% compensation cost estimate						
(1,277,963)	Compensation Shortfall for I&G						

STATE LEGISLATION: House Bill 2 initially included language for an average 5% increase for higher education employees, however, Senate Bill 521 introduced a supplemental 1% salary increase for higher education employees to offset inflation, including increases in insurance premiums.



^{*} Compensation includes salaries and fringe benefits

Step 3: Look at Available Funding Sources

OUR BUDGET CYCLE CONTINUES WITH CONSIDERATION OF AVAILABLE FUNDING SOURCES TO HELP FUND PROGRAMMATIC NEEDS, STRATEGIC INITIATIVES, INFLATIONARY INCREASES FOR CORE INSTITUTIONAL OPERATIONS, AND COMPENSATION INCREASES

We expect an increase of \$21.4M in State Appropriations, most of which is earmarked to fund compensation and fringe increases

Summary of HB2 and 2023 Le	gislative Sessio	n
FY23 State Appropriations - I&G Base		222,243,100
Changes to State Appropriations:		
1% New Formula Funding		2,378,000
1% FY24 ERB	EARMARKED	1,978,100
Faculty Compensation	EARMARKED	1,860,900
Student Support	EARMARKED	775,400
FY24 HED Comp File based on SFC (6% est.)	EARMARKED	14,383,600
FY24 State Appropriations - I&G Base (est	w/ comp)	243,619,100

NOTE: Estimated cost to fund 6% comp increase for I&G - \$15,661,563

Total Increase to Revenue - \$21,376,000



The only other significant source of I&G funding is tuition revenue. With flat enrollment, we'd have to increase tuition revenue by 9.89% in order to fund all of our needs in FY24

FY 2024 Scenario w/ No Tuition Increase 243,619,100 130,718,466
130,718,466
130,718,466
• •
(40,660,050)
(18,669,272)
355,668,294
327,600,838
15,661,563
6,381,069
17,543,862
367,187,331
(11,519,037)

Assumes Tuition Revenue is flat w/ FY23 Projected Actuals

- ■1% Base Tuition Increase is estimated to generate \$1,165,000 in I&G revenue.
- •9.89% Base Tuition Increase would generate approximately \$11,521,850.

In order to avoid a deficit, we'd have to increase tuition revenue by 9.89% if we wanted to fund all of our needs



Step 4: Recommendation for Tuition and Fees

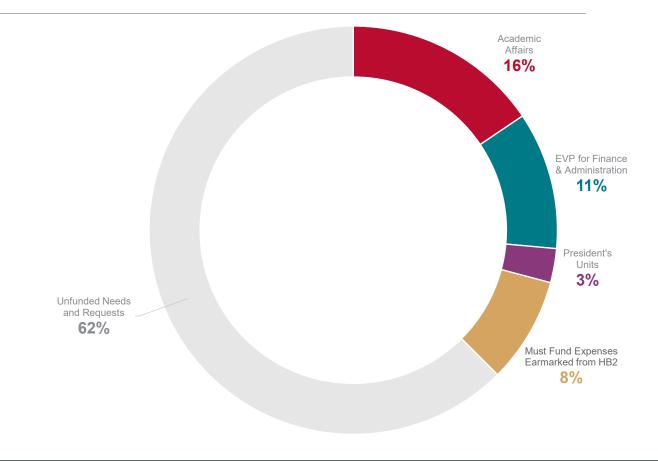
OUR BUDGET CYCLE CONCLUDES WITH RECOMMENDATIONS ON TUITION AND FEE LEVELS, IN ORDER TO HELP FUND PROGRAMMATIC NEEDS, STRATEGIC INITIATIVES, INFLATIONARY INCREASES FOR CORE INSTITUTIONAL OPERATIONS, AND COMPENSATION INCREASES THAT ARE NOT FUNDED BY STATE APPROPRIATIONS.

Base Tuition Recommendation

Base Tuition -

Recommendation for a 3% base tuition increase

- A 3% base tuition rate increase would generate an additional \$3.15M in revenue to fund critical programmatic needs and strategic requests
- Recommendation includes setting aside 10% of the revenue generated for financial aid





Student Fee Recommendations

Mandatory Student Fee- 3% increase in FY24 and 2.05% increase in FY25 (bridge FY24 with MSF reserves approx. \$431K)

Student Health and Counseling Fee- \$22 increase in FY24 to \$129 and an additional \$22 increase in FY25 to \$151 per semester (bridge FY24 with central reserves approx. \$594K)

Graduate Professional Student Association Fee- \$10 increase to \$35 per semester (pending GPSA approval)

*Debt Service Fee (part of MSF) already approved by BOR- increase \$5.13 UG and \$5.77 GR per credit hour (blocked at undergraduate 15+ and graduate 12+)



Base Tuition and Fees Proposal

	Main Base Tuition*				Mand	atory Stude	nt Fees		Head Count Fees							
							Debt									Proposed
			Total			MSF	Service	Total			Proposed				ASUNM/	ASUNM/
	Current	Base	Proposed	%	Current	Increase	Fee	Proposed	%	SHA	SHAC	%	Athletics		GPSA	GPSA
	Base Tuition	Increase	Tuition	Increase	MSF	3%	Increase	MSF	Increase	(4+ CI) (4+ CH)	Increase	(4+ CH)	Tech Fee	Fee**	Fee**
Undergraduate																
UG / Semester (15+ CH)	\$ 4,251.90	\$ 127.56	\$ 4,379.46	3.0%	\$ 795.90	\$ 23.88	\$ 76.95	\$ 896.73	12.7%	\$ 107	00 \$ 129.00	20.6%	\$ 100.00	\$ 150.00	\$ 35.00	\$ 35.00
UG / Year (Fall & Spring)	\$ 8,503.80	\$ 255.11	\$ 8,758.91	3.0%	\$ 1,591.80	\$ 47.75	\$ 153.90	\$ 1,793.45	12.7%	\$ 214.	00 \$ 258.00	20.6%	\$ 200.00	\$ 300.00	\$ 70.00	\$ 70.00
Graduate																
GR / Semester (12+ CH)	\$ 4,191.36	\$ 125.74	\$ 4,317.10	3.0%	\$ 717.36	\$ 21.52	\$ 69.24	\$ 808.12	12.7%	\$ 107	00 \$ 129.00	20.6%	\$ 100.00	\$ 150.00	\$ 25.00	\$ 35.00
GR / Year (Fall & Spring)	\$ 8,382.72	\$ 251.48	\$ 8,634.20	3.0%	\$ 1,434.72	\$ 43.04	\$ 138.48	\$ 1,616.24	12.7%	\$ 214	00 \$ 258.00	20.6%	\$ 200.00	\$ 300.00	\$ 50.00	\$ 70.00

^{*}Excludes UG-Upper Division Premiums and Differential Tuitions

^{**}Includes proposed GPSA fee increasing the fee from \$25 to \$35 pending GPSA review and approval

	Total Current Tuition & Fees	Total Proposed Tuition & Fees	Proposed Increase Amount	% Increase
Undergraduate				
UG / Semester (15+ CH)	\$ 5,439.80	\$ 5,690.18	\$ 250.38	4.6%
UG / Year (Fall & Spring)	\$ 10,879.60	\$ 11,380.37	\$ 500.77	4.6%
Graduate				
GR / Semester (12+ CH)	\$ 5,290.72	\$ 5,539.22	\$ 248.50	4.7%
GR / Year (Fall & Spring)	\$ 10,581.44	\$ 11,078.44	\$ 497.00	4.7%

- Total base tuition and fee increase for full-time undergraduate residents- 4.6%
- Total base tuition and fee increase for full-time graduate residents- 4.7%

Proposed total increases are still less than-

- Higher Education Price Index 2022- Mountain Region 4.9%
- Higher Education Price Index 2022- National
 5.2%
- Consumer Price Index 2022- 7.2%



It's important for us to consider the net price impact of a tuition and fee increase on students

Net Price Impact	% of Students	# of Students	T&F % Increase	
T&F fully covered	47.7%	6,865	0.0%	
Increase between \$0- \$100 per semester	2.9%	415	0.1%-1.8%	
Increase between \$100- \$200 per	5 50/	705	4 004 0 704	
semester Increase between	5.5%	785	1.8%-3.7%	
\$200- \$250 per				
semester	2.7%	395	3.7%-4.6%	
Pay the full \$250.38 increase	41.2%	5,932	4.6%	

- Approximately 50% of students would pay less than \$100 extra per semester) 1.8% or less increase
- Approximately 50% of students would pay between \$100-\$250.38 extra per semester- between 1.8% to 4.6% increase

⁽⁴⁾ There are approximately 6,348 student that are Pell eligible (43% of resident undergraduate students), all should have full T&F coverage including the debt service increase not covered by Opportunity or Lottery scholarship



⁽¹⁾ Award amount would cover the tuition and fee proposed increase. Does not take into consideration increased costs associated with other cost of attendance factors (housing, books, etc.).

⁽²⁾ Based on Fall 2022 undergraduate resident enrollments and no change in award amounts. Per semester calculation.

⁽³⁾ Student award amounts vary. The average current award amount is \$5,507 per semester, which would cover approximately 97% of proposed tuition and fees.

Step 5: We also plan to continue our important UNM strategy of simplifying our tuition models and tuition and fee schedules in as revenue-neutral a way as possible

THE NET IMPACT TO TUITION REVENUE OF THE FOLLOWING TUITION SIMPLIFICATION CHANGES ARE MINIMAL

Recommended Tuition Simplification

Recommendation 1- Align non-resident undergraduate block to 15+ credit hours per semester (includes Health Sciences)

Recommendation 2- Align Accelerated Online Programs (AOPs) with the 15+ credit hour block for undergraduates and 12+ credit hour block for graduates (includes Health Sciences)

Recommendation 3- Assess medical students the Athletics Student Fee (Health Sciences subsidized the revenue generated for AY2022-23)

*Tuition Simplification recommendation estimated net financial impact to Main campus is \$125K, .04% increase to I&G revenues



We are also recommending a new differential tuition and a change to an existing differential tuition that will go directly to programs to pay for increased costs

Master of Science in Athletic Training (COEHS):

Request a <u>new</u> \$75 per credit hour differential tuition

Juris Doctor and Master of Studies in Law (SOL):

 Request to increase the <u>existing</u> tuition differential from \$370.90 to \$387.37 per credit hour for residents and \$554.80 to \$579.44 per credit hour for non-residents



FY24 Recommended I&G Budget Scenario

3% BASE TUITION INCREASE AND 47.7% REDUCTION IN NEW FUNDING REQUESTS

BLT Recommendation w/ 3% Tuition Increase

I&G Budget - Main Campus	FY 23 Projection						
Category	FY 2023 Budget	FY 2023 Projected Actuals	% Change from FY 23 Budget				
I&G Revenues:							
State Appropriations	222,243,100	222,243,100	0.0%				
FY24 Formula Funding Increase							
FY24 Non-formula Funding Increase:							
FY24 1% ERB							
Faculty Compensation							
Student Support							
FY24 HED Comp Increase (6% est.)							
State Appropriations Subtotal							
Tuition Revenue	124,205,729	130,073,116	4.7%				
Other/Net Transfers Out	(18,847,991)	(18,803,628)	-0.2%				
Total I&G Revenues	327,600,838	333,512,588	1.8%				
I&G Expenses:							
Base Allocation to Units	327,600,838	327,600,838	0.0%				
Compensation (6% est.)		,	, 0				
Must Fund Expenses							
NEW Recurring Funding Requests							
Total I&G Expense	327,600,838	327,600,838	0.0%				
I&G Surplus (Deficit)	0	5,911,750					

FY 24 Scenario							
FY 2024 Scenario	% Change from PY Proj. Actuals						
222,243,100							
2,378,000							
1,978,100							
1,860,900							
775,400							
14,383,600							
243,619,100	9.6%						
134,213,500	3.2%						
(19,018,772)	1.1%						
358,813,828	7.6%						
327,600,838	0.0%						
15,661,563							
6,381,069							
9,170,359							
358,813,828	9.5%						
(0)							



Central Pooled Revenue Flow-Through Amounts

Mandatory Student Fees	FY 23 Projection					
Category	FY 2023 Budget	FY 2023 Projected Actuals	% Change from FY 23 Budget			
Mandatory Student Fee Revenue	24,563,957	24,751,952	0.8%			
Budgeted Use of Reserves						
Total Mandatory Student Fee Revenue						
Mandatory Student Fee Allocations	24,563,957	24,563,957	0.0%			
MSF Surplus (Deficit)	0	187,995				

FY 24 Scenario							
FY 2024 Scenario	% Change from PY Proj. Actuals						
27,227,226	10.0%						
430,623	10.070						
27,657,849							
27,657,849	12.6%						
0							

Indirect Cost Recovery (F&A) - Main	FY 23 Projection		
Category	FY 2023 Budget	FY 2023 Projected Actuals	% Change from FY 23 Budget
Indirect Cost Recovery (F&A)	22,137,247	22,737,247	2.7%
F&A Transferred to Research	22,137,247	22,737,247	2.7%
Surplus (Deficit)	0	0	

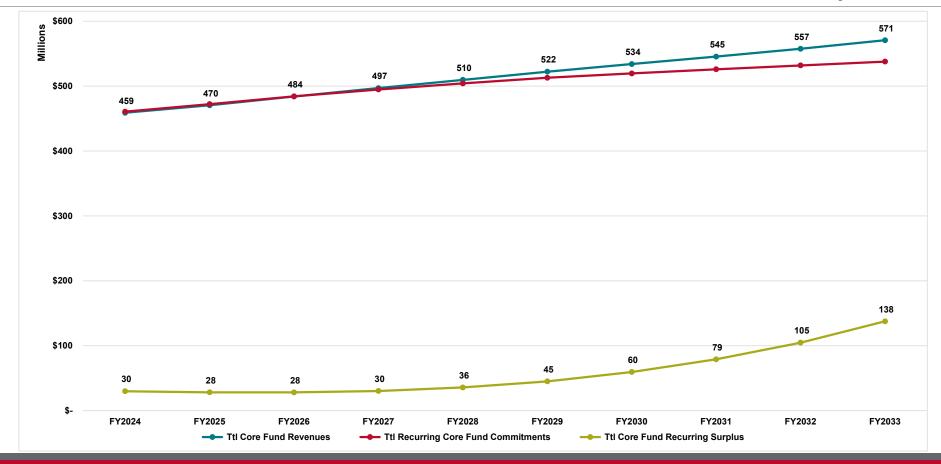
FY 24 Scenario			
FY 2024 Scenario	% Change from PY Proj. Actuals		
24,273,264	6.8%		
24,273,264	6.8%		
0			

NOTE: FY24 projection for F&A is a preliminary estimate and subject to change



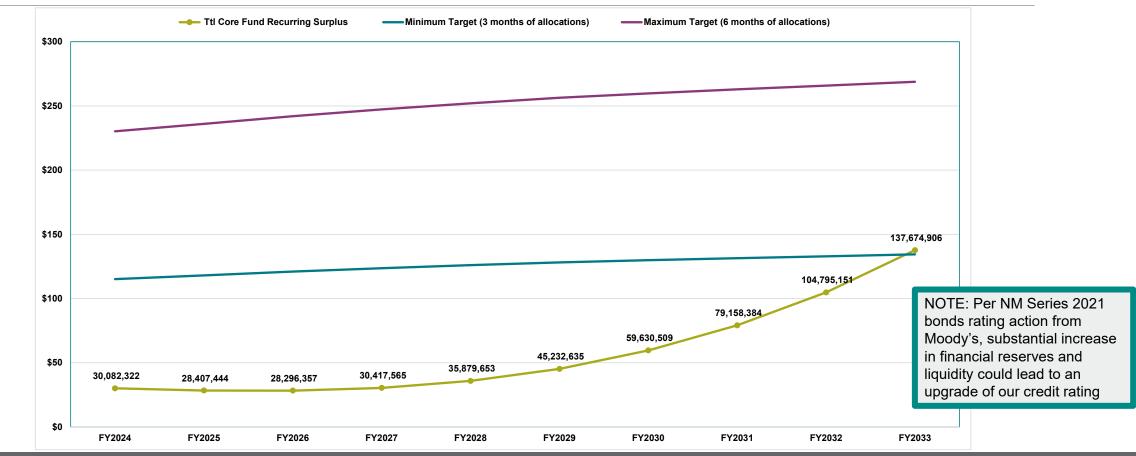
10-Year Core Fund Reserve Trendline

3% base tuition increase, 47.7% reduction base requests





10-Year Core Fund Reserve Sufficiency 3% base tuition increase, 47.7% reduction base requests







STAFF COMPENSATION GUIDELINES FRAMEWORK

FOR

BRANCH CAMPUSES, HEALTH SCIENCES, AND MAIN CAMPUS

Staff Compensation Guidelines Framework

Investing in our staff is critical, and UNM's proposal prioritizes maximizing investment in our lowest paid staff.

State funding only partially funds I&G departments. For self-funded units, the 6% increase combined with the impact of the FY23 increases (7% salary, 2% ERB, and \$15 minimum wage) we recognize the need to allow flexibility in determining increase levels where possible.

As a result, we are recommending a tiered approach to staff salary increases for FY24, providing a meaningful base increase to UNM staff and offering department flexibility to manage cost and prioritize targeted increases.

This approach will ensure most staff receive no less than a 6% increase, lower ranges for employees at higher pay levels where smaller increases generate higher levels of cost savings for departments.



Staff Compensation Guidelines Framework

- •All eligible staff employees with an annual salary of \$60,000 or less will receive a minimum of a 6% increase, with departmental flexibility to provide up to a 9% increase.
- •All eligible staff employees with an annual salary greater than \$60,000 but less than \$100,000 will receive a minimum of a 4% increase, with department flexibility to provide up to an 8% increase.
- •All eligible staff employees with an annual salary of \$100,000 or greater will receive a minimum of a 3% increase, with department flexibility to provide up to a 7% increase.
- •Increase above range minimums may be given to address equity, market competitiveness, performance, retention, or salary compression. Departments must use consistent criteria for determining increase amounts and maintain internal documentation supporting their increase decisions.
- •On a limited basis, Deans/VPs may approve increases of up to 9% for employees earning more than \$60,000 subject to the above criteria.
- •I&G-funded units are required to use their entire compensation allocation to support salary increases.
- •Increases for union employees are subject to the respective collective bargaining unit agreement.



Regular Staff Counts by Salary Range

Salary Range	Main	Health Sciences	Branches	Grand Total
<\$60K	1624	1203	199	3026 6%-9
\$60K-\$100k	792	824	56	1672 4%-89
\$100K +	229	230	6	465
Grand Total	2644	2258	261	5163



Cost Distribution of a 1% Staff Increase

Regular Staff Only, Includes Salary & Fringe

Campus	I&G	Non-I&G	Restricted	Total	# Of Staff
Main					
<\$60K	\$523,212	\$342,371	\$62,113	\$927,697	1624
\$60K-\$100k	\$418,776	\$229,450	\$104,411	\$752,637	792
\$100K +	\$228,830	\$161,072	\$7,734	\$397,636	229
Main Total	\$1,170,818	\$732,894	\$174,258	\$2,077,970	2644
Health Sciences					
<\$60K	\$196,284	\$259,939	\$256,949	\$713,172	1203
\$60K-\$100k	\$215,301	\$325,898	\$262,439	\$803,637	824
\$100K +	\$118,439	\$236,546	\$36,034	\$391,019	230
Health Sciences					
Total	\$530,024	\$822,383	\$555,421	\$1,907,828	2258
Branches					
<\$60K	\$71,952	\$8,891	\$28,914	\$109,758	199
\$60K-\$100k	\$41,098	\$1,880	\$8,362	\$51,341	56
\$100K +	\$9,063	\$0	\$0	\$9,063	6
Branches Total	\$122,113	\$10,771	\$37,277	\$170,162	261
Grand Total	\$1,822,956	\$1,566,048	\$766,956	\$4,155,960	5163





SUMMARY OF RECOMMENDATIONS FOR COMPENSATION AND TUITION AND FEES

FOR

BRANCH CAMPUSES, HEALTH SCIENCES, AND MAIN CAMPUS

Recommendation for Compensation

We are recommending that the Board of Regents approve the following:

- Staff Compensation Guidelines Framework:
 - All eligible staff employees with an annual salary of \$60,000 or less will receive a minimum of a 6% increase, with departmental flexibility to provide up to a 9% increase.
 - All eligible staff employees with an annual salary greater than \$60,000 but less than \$100,000 will receive a minimum of a 4% increase, with department flexibility to provide up to an 8% increase.
 - All eligible staff employees with an annual salary of \$100,000 or greater will receive a minimum of a 3% increase, with department flexibility to provide up to a 7% increase.
 - Increase above range minimums may be given to address equity, market competitiveness, performance, retention, or salary compression. Departments must use consistent criteria for determining increase amounts and maintain internal documentation supporting their increase decisions.
 - On a limited basis, Deans/VPs may approve increases of up to 9% for employees earning more than \$60,000 subject to the above criteria.



Voting Recommendations – Tuition and Fees

We are also recommending that the Board of Regents approve the following:

Main Campus and Health Sciences:

- 3% base tuition increase (with 10% set aside for financial aid)
- 3% mandatory student fee increase in FY24 and 2.05% increase in FY25 (bridge mandatory student fee allocations with one-time reserves of approx. \$431K)
- Student Health and Counseling Fee \$22 increase in FY24 to \$129 and an additional \$22 increase in FY25 to \$151 per semester (bridge FY24 with central reserves of approx. \$594K)
- Graduate Professional Student Association (GPSA) Fee \$10 increase to \$35 per semester (pending GPSA approval)

Branch Campuses:

Advisory Boards voted or will propose no increase in tuition and fees for FY24



Voting Recommendations – Tuition Simplification

We are recommending that the Board of Regents approve the following:

Main Campus and Health Sciences:

- Align non-resident undergraduate block to 15+ credit hours per semester
- Align Accelerated Online Programs (AOPs) with the 15+ credit hour block for undergraduates and 12+ credit hour block for graduates
- Include medical students in the Athletics Student Fee assessment (Health Sciences subsidized the revenue generated for AY2022-23)



Voting Recommendations – Differential Tuition

We are also recommending that the Board of Regents approve the following:

Master of Science in Athletic Training (COEHS):

A <u>new</u> \$75 per credit hour differential tuition

Juris Doctor and Master of Studies in Law (SOL):

 Increase the <u>existing</u> tuition differential from \$370.90 to \$387.37 per credit hour for residents and \$554.80 to \$579.44 per credit hour for non-residents





Thank you!



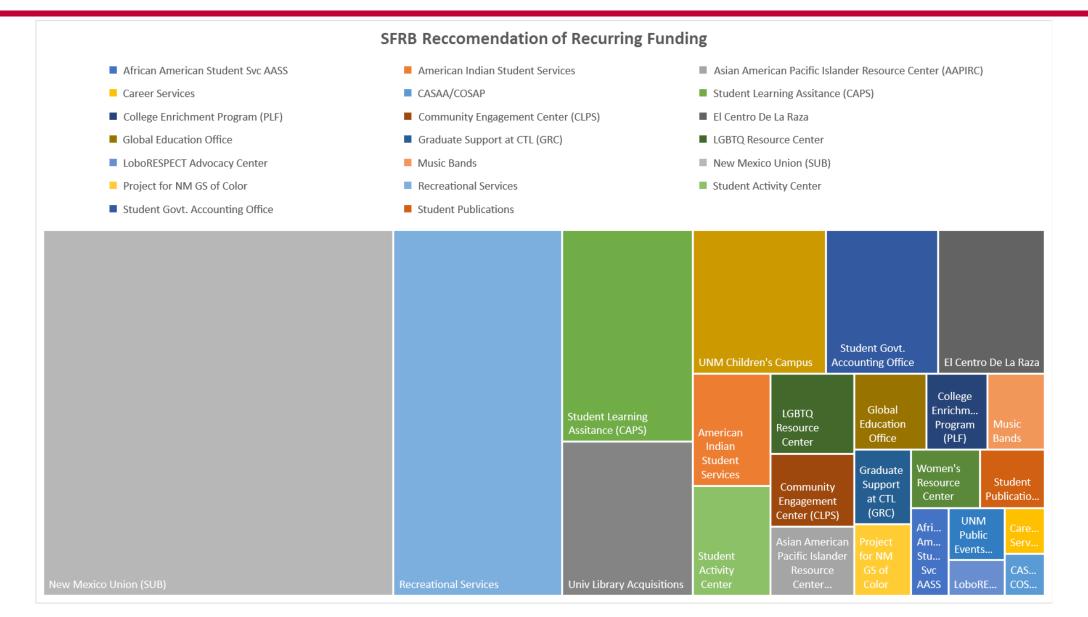
Appendix

ADDITIONAL TUITION AND FEE SLIDES

FY24 I&G CORE FUND CHARTS W/ NO TUITION INCREASE

CORE FUND PROJECTION TABLES FOR SCENARIOS PRESENTED

Student Fee Information



Total \$6,310,827



Additional Tuition Slides

Recommendation 1:

Change the undergraduate non-resident 12-credit hour block to the resident 15-credit hour block (includes Health Science students), which would align the resident and non-resident structure to be the same. This recommendation would also apply to differentials and mandatory student fees.

	Cui	rrent Tuitio	a Pat	o Schodulo						
		esidents	Non-Residents							
1-14 hours										
(per hour)	\$	283.46	\$	1,047.44						
12+ hours	n/a		\$	12,569.28						
15+ hours	\$	4,251.90	n/a							
Differentials	bloc	ked at 15+	blocked at 12+							

	mmended S change to c		ural Change hour rate)									
Proposed Simplification												
(option 2)												
Re	sidents	Non-Residents										
\$	283.46	\$	1,047.44									
n/a		n/a										
\$	4,251.90	\$	15,711.60									
block	ed at 15+	bloc	ked at 15+									
Optio	n 2: Fiscal In	npact										
UG-NI	R:	\$	684,607									

Student impact: approximately 130 non-resident students (68 Health Science students) would be impacted increasing tuition cost between \$1,047 to \$3,142 per semester.

University Fiscal Impact: generate approximately \$685K in tuition revenue (\$349K Main campus and \$336K Health Science)

Recommendation 2:

Align Accelerated Online Programs (AOPs) with the 15+ credit hour block for undergraduates and 12+ credit hour block for graduates (includes Health Science students). The estimated fiscal impact to the university is detailed below:

Undergraduate

\	onacigiaud	acc	•	
Total AOP	AOP- UG 15+ Credit		stimated	
Count	Hours		(1)	
340	31	\$	(36,716)	
311	41	\$	(48,560)	
179	48	\$	(56,851)	
830	120	\$	(142,128)	

Graduate

Total AOP -GR Head Count	AOP- GR 12+ Credit Hours	stimated pact- GR (1)
330	18	\$ (23,118)
418	28	\$ (35,962)
275	18	\$ (23,118)
1023	64	\$ (82,199)

	Total
Es	timated
I	Impact
\$	(59,835)
\$	(84,522)
\$	(79,970)
\$	(224,327)

⁽¹⁾ Assumes students take one additional 3 credit hour course per data provided by UNM Online

Fall 2021

Spring 2022

Summer 2022*

Total

Student impact: approximately 120 undergraduate students would save \$1,184 per academic year; and approximately 64 graduate students would save \$1,284 per academic year.

^{*}Summer is currently blocked between 6-9 credit hours

Recommendation 3:

- Currently, medical students are not charged the Athletics Fee, but would like to utilize access to the student athletics tickets.
- Recommendation is to charge medical students the Athletics Student Fee. This year HSC subsidized the revenue generated for AY2022-23.

Tuition Simplifications to Consider in Future Years:

Currently, medical students are not charged the Athletics Fee, but would like to utilize access to the student athletics tickets. Recommendation is to charge medical students the Athletics Student Fee. This year HSC subsidized the revenue generated for AY2022-23.

Tuition Simplifications to Consider in Future Years:

- Main campus differential tuitions are charged based on major/program. HSC-Population Health is charged based on course (both undergraduate and graduate). Recommendation is to align Public Health programs' differential tuition to be charged by program/major.
- Main campus base tuition rates are the same for all undergraduate and graduate programs. HSC has multiple base rates, which are <u>lower</u> than Main campus base rates.
- Main campus blocks at 12 credit hours for graduate students. HSC blocks between 12-18 credit hours for non-residents and charges per credit hour for 19+ credit hours. For residents there is no block, all students are charged per credit hour (with exception of PharmD, which is blocked at 12 credit hours).
- Upper division course premiums for undergraduates are not assessed to HSC 300-400 level courses.

Master of Science in Athletic Training (COEHS) For Vote:

Request a <u>new</u> \$75 per credit hour differential tuition

Tuition and Fee Committee Feedback-

- Some reservations, particularly that **a)** there is no percentage set aside for student financial aid/scholarships, **b)** some proposed revenue will go toward faculty professional development, **c)** some proposed revenue will go toward specific course costs, which should perhaps be a course fee, and **d)** some proposed revenue will fund student employees presumptively to assist with running the program, which seem to be roles for staff, faculty, and/or assistantships.
- Suggest either lowering the amount (\$51 per credit hour to exclude these expenses) or establish a \$75 per credit hour differential tuition but fund items above from other sources, like course fees.

Juris Doctor and Master of Studies in Law (SOL) For Vote:

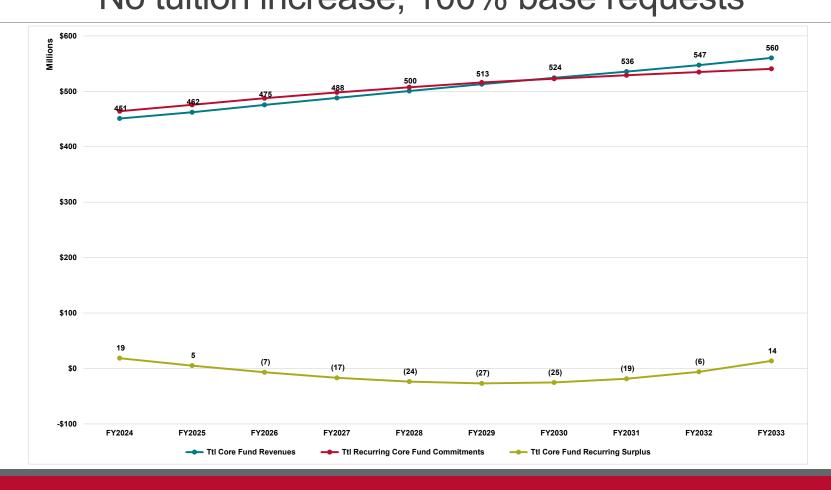
Request to increase the <u>existing</u> tuition differential from \$370.90 to \$387.37 per credit hour for residents and \$554.80 to \$579.44 per credit hour for non-residents

Tuition and Fee Committee Feedback-

- Juris Doctor- We recognize the challenges the School of Law is trying to address, in particular low passage rates among African American and American Indian graduates. We support this reasonable increase in differential tuition and to the purposes the revenue will be dedicated.
- Master of Studies in Law- This differential tuition increase
 would maintain alignment with the request for the Juris Doctor
 increase supported by the Tuition and Fee Committee. This
 request would also, as described by the School of Law, help fill a
 position dedicated to recruitment of students. We support this
 request.

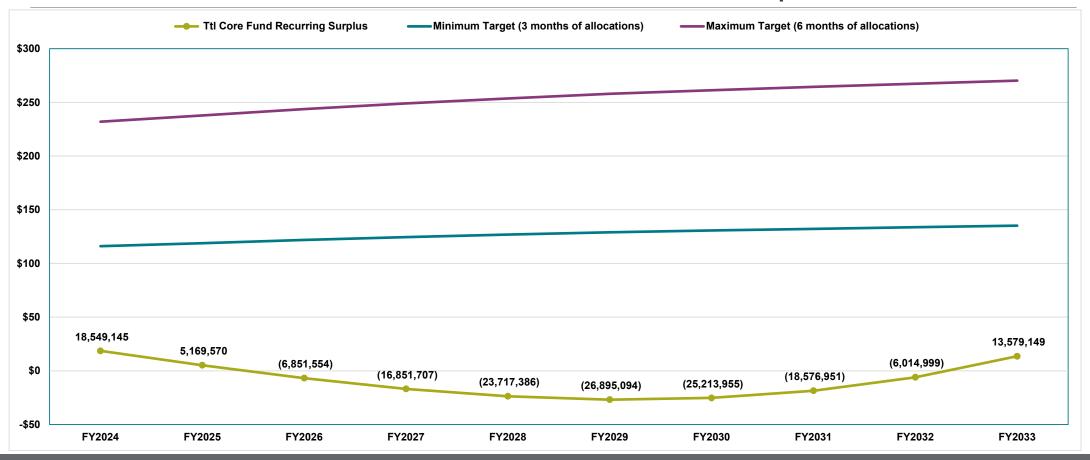
FY24 I&G Core Fund Reserve
Trendline and Sufficiency
w/ no tuition increase and all
base requests included

Core Fund Reserve Trendline No tuition increase, 100% base requests





Core Fund Reserve Sufficiency No tuition increase, 100% base requests





10-Year Core Fund Projection Tables for both scenarios presented

							1	10-Year Plan U	pda	te Based on FY	24 5	Scenario (No Tu	itio	n Increase)						
		FY2024		FY2025		FY2026		FY2027		FY2028		FY2029		FY2030		FY2031		FY2032		FY2033
Tuition Revenue	\$	130,718,466	\$	134,777,910	\$	140,045,653	\$	145,479,397	\$	150,669,829	\$	155,669,303	\$	159,975,467	\$	163,772,434	\$	167,871,078	\$	172,907,211
Admin Allowance (Student Aid)		180,000		180,184		181,774		183,327		184,337		184,907		184,487		184,487		184,487		184,487
Admin OH		3,967,499		4,086,524		4,209,120		4,335,393		4,465,455		4,599,419		4,737,401		4,879,523		5,025,909		5,176,686
F&A Recovery		22,407,247		23,079,464		23,771,848		24,485,004		25,219,554		25,976,141		26,755,425		27,558,087		28,384,830		29,236,375
State Appropriations		240,994,700		246,778,573		252,701,259		258,766,089		264,976,475		271,335,910		277,847,972		284,516,323		291,344,715		298,336,988
State Land, Permanent, Interest and Other		14,279,141		14,707,515		15,148,741		15,148,741		15,148,741		15,148,741		14,997,253		14,847,281		14,698,808		14,551,820
Total Recurring I&G Revenues	\$	412,547,053	\$	423,610,171	\$	436,058,394	\$	448,397,950	\$	460,664,391	\$	472,914,420	\$	484,498,006	\$	495,758,136	\$	507,509,827	\$	520,393,567
Base allocation to depts	\$	327,600,838	œ	364,577,071	Ф	376,077,071	Ф	386,577,071	æ	396,077,071	Ф	404,577,071	œ	412,077,071	æ	418,577,071	¢	424,077,071	¢	429,077,071
New recurring operations requests (adj)	Ψ	36,976,233	Ψ	11,500,000	Ψ	10,500,000	Ψ	9,500,000	Ψ	8,500,000	Ψ	7,500,000	Ψ	6,500,000	Ψ	5,500,000	Ψ	5,000,000	Ψ	5,000,000
Total Base Allocation to Departments	\$	364,577,071	\$	376,077,071	\$	386,577,071	\$	396,077,071	\$	404,577,071	\$		\$	418,577,071	\$	424,077,071	\$	429,077,071	\$	434,077,071
F&A Allocation to Depts	\$	22,407,247		23,079,464		23,771,848		24,485,004	\$	25,219,554	\$	25,976,141	\$	26,755,425	\$	27,558,087	\$	28,384,830	\$	29,236,375
Net Transfers To Other Units	-	37,095,912	•	37,095,912	•	37,095,912	_	37,095,912	•	37,095,912	•	37,095,912	•	37,095,912	•	37,095,912	•	37,095,912	•	37,095,912
Total Base Transfers to Departments	\$	59,503,159	Þ	60,175,376	Þ	60,867,760	Þ	61,580,916	Þ	62,315,466	Þ	63,072,053	Þ	63,851,337	Þ	64,653,999	Þ	65,480,742	Þ	66,332,287
Fotal Recurring Commitments to Departments	\$	424,080,230	\$	436,252,447	\$	447,444,831	\$	457,657,987	\$	466,892,537	\$	475,149,123	\$	482,428,408	\$	488,731,070	\$	494,557,813	\$	500,409,358
Net Margin 1640		(\$11,533,177)		(\$12,642,277)		(\$11,386,437)		(\$9,260,037)		(\$6,228,146)		(\$2,234,703)		\$2,069,598		\$7,027,066		\$12,952,015		\$19,984,209
		•		· · · · · · · · · · · · · · · · · · ·								•								
Beginning 1640 Core Fund Reserve		\$31,355,899		\$20,830,573		\$9,196,147		(\$1,182,439)		(\$9,434,625)		(\$14,654,919)		(\$15,881,772)		(\$12,804,323)		(\$4,769,406)		\$9,190,460
Recurring I&G Base Allocation		3,007,851		3,007,851		3,007,851		3,007,851		3,007,851		3,007,851		3,007,851		3,007,851		3,007,851		3,007,851
Less: Non-recurring commitments		(2,000,000)		(2,000,000)		(2,000,000)		(2,000,000)		(2,000,000)		(2,000,000)		(2,000,000)		(2,000,000)		(2,000,000)		(2,000,000)
Ending 1640 Core Fund Reserve	\$	20,830,573	\$	9,196,147	\$	(1,182,439)	\$	(9,434,625)	\$	(14,654,919)	\$	(15,881,772)	\$	(12,804,323)	\$	(4,769,406)	\$	9,190,460	\$	30,182,520
Total Mandatory Student Fees (MSF)		27,196,469		27,753,997		28,586,617		28,830,846		28,989,783		29,079,332		29,013,332		29,013,332		29,013,332		29,013,332
Total MSF Allocations to Departments		27,627,092		27,753,997		28,586,617		28,830,846		28,989,783		29,079,332		29,013,332		29,013,332		29,013,332		29,013,332
Net Margin MSF		(\$430,623)		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Beginning MSF Reserve	\$	3,644,466	\$	2,770,839	\$	2,770,839	\$	2,770,839	\$	2,770,839	\$	2,770,839	\$	2,770,839	\$	2,770,839	\$	2,770,839	\$	2,770,839
Non-recurring commitments		443,004		-		-		-		-		-		-		-		-		-
Ending MSF Reserve		\$2,770,839		\$2,770,839		\$2,770,839		\$2,770,839		\$2,770,839		\$2,770,839		\$2,770,839		\$2,770,839		\$2,770,839		\$2,770,839
Transfer from I&G	\$	9,767,405	\$	9,767,405	\$	9,767,405	\$	9,767,405	\$	9,767,405	\$	9,767,405	\$	9,767,405	\$	9,767,405	\$	9,767,405	\$	9,767,405
Interest Income		1,400,000		1,041,982		1,040,595		1,039,164		1,037,748		1,036,277		1,034,736		1,033,133		1,033,133		1,033,133
Total Recurring FIN sources	\$	11,167,405	\$	10,809,387	\$	10,808,000	\$	10,806,569	\$	10,805,153	\$	10,803,682	\$	10,802,141	\$	10,800,538	\$	10,800,538	\$	10,800,538
Total FIN requests	\$	12,384,301	\$	11,546,686	\$	11,442,686	\$	11,546,686	\$	11,442,686	\$	11,746,686	\$	11,190,600	\$	11,190,600	\$	11,190,600	\$	11,190,600
Net Margin FIN		(\$1,216,896)		(\$737,299)		(\$634,686)		(\$740,117)		(\$637,533)		(\$943,004)		(\$388,459)		(\$390,062)		(\$390,062)		(\$390,062)
Net Margin Fin	_	(\$1,210,030)		(\$131,299)		(\$034,000)		(\$740,117)		(\$657,555)		(\$343,004)		(#300,459)		(\$330,062)		(\$350,002)		(\$350,062)
Beginning FIN Reserve		\$6,744,784		\$5,527,888		\$4,790,589		\$4,155,903		\$3,415,786		\$2,778,253		\$1,835,249		\$1,446,789		\$1,056,728		\$666,666
Ending FIN Reserve		\$5,527,888		\$4,790,589		\$4,155,903		\$3,415,786		\$2,778,253		\$1,835,249		\$1,446,789		\$1,056,728		\$666,666		\$276,604
Ttl Core Fund Revenues	T	450,910,927		462,173,554		475,453,010	<u> </u>	488,035,365		500,459,328		512,797,434		524,313,478		535,572,006		547,323,698		560,207,437
Ttl Recurring Core Fund Commitments	1	464,091,623		475,553,130		487,474,134		498,035,519		507,325,006		515,975,142		522,632,340		528,935,003		534,761,745		540,613,290
Ttl Core Fund Recurring Surplus		18,549,145		5,169,570		(6,851,554)		(16,851,707)		(23,717,386)		(26,895,094)		(25,213,955)		(18,576,951)		(6,014,999)		13,579,149



							,	10-Year Plan U	pdat	te Based on FY	24 5	Scenario (3% tu	ıitio	n increase)						
		FY2024		FY2025	F۱	Y2026		FY2027		FY2028		FY2029		FY2030		FY2031		FY2032		FY2033
Tuition Revenue	\$	134,213,500	\$	138,381,482 \$	14	43,790,069	\$	149,369,096	\$	154,698,305	\$	159,831,451	\$	164,252,749	\$	168,151,236	\$	172,359,466	\$	177,530,250
Admin Allowance (Student Aid)		180,000		180,184		181,774		183,327		184,337		184,907		184,487		184,487		184,487		184,487
Admin OH		3,967,499		4,086,524		4,209,120		4,335,393		4,465,455		4,599,419		4,737,401		4,879,523		5,025,909		5,176,686
F&A Recovery		22,407,247		23,079,464		23,771,848		24,485,004		25,219,554		25,976,141		26,755,425		27,558,087		28,384,830		29,236,375
State Appropriations		240,994,700		246,778,573		52,701,259		258,766,089		264,976,475		271,335,910		277,847,972		284,516,323		291,344,715		298,336,988
State Land, Permanent, Interest and Other		14,279,141		14,707,515	1	15,148,741		15,148,741		15,148,741		15,148,741		14,997,253		14,847,281		14,698,808		14,551,820
Total Recurring I&G Revenues	\$	416,042,087	\$	427,213,742 \$	43	39,802,810	\$	452,287,649	\$	464,692,867	\$	477,076,567	\$	488,775,287	\$	500,136,937	\$	511,998,215	\$	525,016,606
Base allocation to depts	\$	327,600,838	\$	356,189,428 \$		67,689,428	\$	378,189,428	\$	387,689,428	\$	396,189,428	\$	403,689,428	\$	410,189,428	\$	415,689,428	\$	420,689,428
New recurring operations requests (adj)	_	28,588,590		11,500,000		10,500,000	_	9,500,000		8,500,000		7,500,000		6,500,000		5,500,000	_	5,000,000	_	5,000,000
Total Base Allocation to Departments	\$	356,189,428	\$	367,689,428 \$	37	78,189,428	\$	387,689,428	\$	396,189,428	\$	403,689,428	\$	410,189,428	\$	415,689,428	\$	420,689,428	\$	425,689,428
F&A Allocation to Depts	\$	22,407,247	\$	23,079,464 \$	2	23,771,848	\$	24,485,004	\$	25,219,554	\$	25,976,141	\$	26,755,425	\$	27,558,087	\$	28,384,830	\$	29,236,375
Net Transfers To Other Units		37,445,412		37,445,412	3	37,445,412		37,445,412		37,445,412		37,445,412		37,445,412		37,445,412		37,445,412		37,445,412
Total Base Transfers to Departments	\$	59,852,659	\$	60,524,876 \$	6	61,217,260	\$	61,930,416	\$	62,664,966	\$	63,421,553	\$	64,200,837	\$	65,003,499	\$	65,830,242	\$	66,681,787
	_						_						_				_		_	
Total Recurring Commitments to Departments	\$	416,042,087	\$	428,214,304 \$	43	39,406,688	\$	449,619,844	\$	458,854,394	\$	467,110,980	\$	474,390,265	\$	480,692,927	\$	486,519,670	\$	492,371,215
Net Margin 1640		\$0		(\$1,000,562)		\$396,122		\$2,667,805		\$5,838,473		\$9,965,587		\$14,385,023		\$19,444,010		\$25,478,545		\$32,645,391

Beginning 1640 Core Fund Reserve		\$31,355,899		\$32,363,750		32,371,039		\$33,775,012		\$37,450,668		\$44,296,992		\$55,270,430		\$70,663,304		\$91,115,165		\$117,601,561
Recurring I&G Base Allocation		3,007,851		3,007,851		3,007,851		3,007,851		3,007,851		3,007,851		3,007,851		3,007,851		3,007,851		3,007,851
Less: Non-recurring commitments	•	(2,000,000)	•	(2,000,000)		(2,000,000)	•	(2,000,000)	•	(2,000,000)	•	(2,000,000)	•	(2,000,000)	•	(2,000,000)	•	(2,000,000)	•	(2,000,000)
Ending 1640 Core Fund Reserve	\$	32,363,750	\$	32,371,039 \$	3	33,775,012	Þ	37,450,668	Þ	44,296,992	\$	55,270,430	\$	70,663,304	Þ	91,115,165	Þ	117,601,561	Þ	151,254,803
Total Mandatory Student Fees (MSF)		27,196,469		27,753,997	2	28,586,617		28,830,846		28,989,783		29,079,332		29,013,332		29,013,332		29,013,332		29,013,332
Total MSF Allocations to Departments		27,627,092		27,753,997		28,586,617		28,830,846		28,989,783		29,079,332		29,013,332		29,013,332		29,013,332		29,013,332
Net Margin MSF		(\$430,623)		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Beginning MSF Reserve	\$	3,644,466	\$	2,770,839 \$		2,770,839	\$	2,770,839	\$	2,770,839	\$	2,770,839	\$	2,770,839	\$	2,770,839	\$	2,770,839	\$	2,770,839
Non-recurring commitments		443,004		-		-		-		-		-		-		-				-
Ending MSF Reserve		\$2,770,839		\$2,770,839	\$	\$2,770,839		\$2,770,839		\$2,770,839		\$2,770,839		\$2,770,839		\$2,770,839		\$2,770,839		\$2,770,839
Transfer from I&G	\$	9,767,405	\$	9,767,405 \$	Ş	9,767,405	\$	9,767,405	\$	9,767,405	\$	9,767,405	\$	9,767,405	\$	9,767,405	\$	9,767,405	\$	9,767,405
Interest Income		1,400,000		1,041,982		1,040,595		1,039,164		1,037,748		1,036,277		1,034,736		1,033,133		1,033,133		1,033,133
Total Recurring FIN sources	\$	11,167,405	\$	10,809,387 \$	10	0,808,000	\$	10,806,569	\$	10,805,153	\$	10,803,682	\$	10,802,141	\$	10,800,538	\$	10,800,538	\$	10,800,538
Total FIN requests	-	12,384,301	\$	11,546,686 \$	- 1	11,442,686	•	11,546,686	¢	11,442,686	•	11,746,686	\$	11,190,600	\$	11,190,600	•	11,190,600	\$	11,190,600
rotari in requests	_	12,004,001	Ψ	11,040,000 ¥		11,442,000	Ψ	11,040,000	Ψ	11,442,000	Ψ	11,740,000	Ψ	11,130,000	Ψ	11,130,000	Ψ	11,130,000	Ψ	11,130,000
Net Margin FIN		(\$1,216,896)		(\$737,299)		(\$634,686)		(\$740,117)		(\$637,533)		(\$943,004)		(\$388,459)		(\$390,062)		(\$390,062)		(\$390,062)
Beginning FIN Reserve		\$6,744,784		\$5,527,888		\$4,790,589		\$4,155,903		\$3,415,786		\$2,778,253		\$1,835,249		\$1,446,789		\$1,056,728		\$666,666
Ending FIN Reserve		\$5,527,888		\$4,790,589		\$4,790,569		\$3,415,786		\$2,778,253		\$1,835,249		\$1,635,249		\$1,446,769		\$666,666		\$276,604
Ttl Core Fund Revenues		454,405,961		465,777,126		79,197,426		491,925,064		504,487,803		516,959,581		528,590,760		539,950,808		551,812,085		564,830,477
Ttl Recurring Core Fund Commitments	+	456,053,480		467,514,987		79,435,991		489,997,376		499,286,863		507,936,999		514,594,197		520,896,860		526,723,602		532,575,147
Ttl Core Fund Recurring Surplus	1	30,082,322		28,344,462		28,105,897		30,033,585		35,234,525		44,257,108		58,253,671	\vdash	77,307,620		102,396,103		134,651,432
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