Minutes of the Regular Meeting of
The Board of Regents of the University of New Mexico
May 11, 2021; 9:00 AM
Virtual meeting via Zoom; livestreamed for public viewing

Members Present
Doug Brown, President
Kim Sanchez Rael, Vice President
Sandra Begay, Secretary/Treasurer
Jack Fortner
Randy Ko
William Payne
Robert Schwartz

Administration Present
Garnett S. Stokes, President; James Holloway, Provost and EVP for Academic Affairs; Douglas Ziedonis, EVP for Health Sciences Center and CEO of the UNM Health System; Teresa Costantinidis, SVP for Finance and Administration; Loretta Martinez, General Counsel; Assata Zerai, VP for Diversity, Equity and Inclusion; Eliseo "Cheo" Torres, VP Student Affairs; Dorothy Anderson, VP HR; Kate Becker, CEO, UNM Hospitals; Michael Richards, Vice Chancellor for Clinical Affairs, UNM Health System; Ava Lovell, Sr. Executive Officer for Finance & Administration, HSC; Duane Arruti, CIO; Eddie Nunez, Athletic Director; Barbara Damron, Chief Government Relations Officer; Liz Metzger, University Controller; Connie Beimer, VP Alumni Relations; Terry Babbit, President's Chief of Staff; and others

Advisors Present
Chad Cooper, President, Alumni Association Board; Muskan ‘Mia’ Amin, ASUNM President; Nikhil Keswara ‘Nikhil’ Reddy Naguru, GPSA President; Nancy Shane, Staff Council President; Finnie Coleman, Faculty Senate President; Kevin Malloy, Retiree Association President

Presenters
Norma Allen, Director, University Budget Operations; Martha McGrew, Interim Dean, School of Medicine; Mark Unruh, Chair, Internal Medicine Nephrology Department; Kristine Tollesstrup, Director Graduate Education Programs, College of Population Health (COPH); Cheryl Willman, Director and CEO, UMM Comprehensive Cancer Center

CALL TO ORDER AND CONFIRMATION OF A QUORUM
Regent President Doug Brown called the meeting to order at 9:00 AM and confirmed a quorum with all 7 members present via Zoom.

LAND ACKNOWLEDGEMENT STATEMENT
Regent Brown read aloud the Land Acknowledgement Statement:

Land Acknowledgement Statement

Founded in 1889, The University of New Mexico sits on the traditional homelands of the Pueblo of Sandia. The original peoples of New Mexico – Pueblo, Navajo, and Apache – since time immemorial, have deep connections to the land and have made significant contributions to the broader community statewide. We honor the land itself and those who remain stewards of this land throughout the generations and also acknowledge our committed relationship to Indigenous peoples. We gratefully recognize our history.

ADOPTION OF THE AGENDA
Regent Brown asked for a motion to adopt the agenda.
• The motion to adopt the agenda passed unanimously (1st Fortner; 2nd Payne; roll call vote – all 7 members present voted yes).

APPROVAL OF MINUTES OF THE APRIL 13, 2021 REGULAR MEETING
Regent Brown asked for a motion to approve the minutes of the last meeting.

• The motion to approve the minutes of the April 13, 2021 regular meeting passed unanimously (1st Payne; 2nd Rael; roll call vote - all 7 members present voted yes).

PUBLIC COMMENT
Helen Hamilton, Vice-President of the Executive Board for the UNM Black Alumni Chapter (BAC), spoke about the Chapters dedication, commitment and accomplishments and voiced concerns about the Alumni Association Board leadership with regard to involvement around BAC elections.

Lindsey Morrone, teaching assistant, spoke in favor of graduate worker unionization and advocated for good faith negotiations to improve the working conditions of faculty and graduate student employees.

Jens Van Gysel, Project Assistant in the Linguistics Department, spoke in support of graduate student unionization to help take the financial pressure off of graduate students so they can better serve the students they teach; he spoke about an adversarial relationship, negotiations not being in good faith and explained that graduate student wage levels are under a living wage, comparing graduate student worker pay to that of the University President's, alluding to an aristocratic attitude among UNM leadership.

Samantha Cooney, Graduate Assistant, Department of Political Science, spoke in support of United Graduate Worker unionization efforts, describing graduate student worker financial, food, and housing security struggles and contrasting student compensation to that of the UNM President.

Aaron Moore, Graduate Asst., Community and Regional Planning, Co-Chair, addressed concerns about the University's public position on its understanding of a Graduate Student Assistant's classification as an "employee" and its subsequent action during a hearing before the NM Labor Board.

Jeremy Baker, part-time faculty, Los Alamos and Valencia, spoke in support adjunct faculty and the faculty union; he spoke about the financial challenges of adjunct faculty, many of whom work multiple jobs to support their families - Dr. Baker works at 5 institutions of higher education and teaches 8 to 11 courses per semester, a significantly higher teaching load that full-time faculty. He urged closer on a collective bargaining agreement.

Osbiorn Pearson, long-time UNM faculty member, spoke in support of the faculty union efforts and requested that final dates be set to conclude negotiations of faculty contracts.

Jennifer Tucker, assistant professor, spoke in support of the faculty union efforts and urged the Regents to urge UNM administration to come to the bargaining table in good faith; it has been 16 months since the faculty voted overwhelmingly to unionize; there is an opportunity for a contract that recognizes the value of UNM faculty this semester.

Ramona Malczynski, graduate student, spoke in support of a graduate student workers union; graduate student workers need a living wage, health benefits and worker protections. Graduate workers are paid 5 times less than the value they bring to UNM; Ms. Malczynski contrasted the UNM President's compensation with graduate worker compensation and criticized the bonus the Regents awarded the President as a result of last fiscal year's performance evaluation. She also
spoke in favor of the faculty union and asked the Regents to urge administration to listen to what the faculty and graduate workers say they need to be successful and to negotiate fair labor contracts.

Marie Szasz, UNM Alumna and Honors College Faculty Member, spoke in support of faculty in the collective bargaining agreement negotiations and asked the Regents to urge administration to finalize settlement of labor contract dates. Dr. Szasz also requested settlement on a grievance procedure as it is still not clear how to file a grievance against a supervisor, and she requested Regents' help on the transparency of personnel files.

Mia Amin, ASUNM President, spoke about concerns that the athletic fee headcount proposal was put forward in the budget recommendations even though it was not recommended by the student leadership members on the Budget Leadership Team (BLT), adding that other student leaders were not in support of the proposal. Ms. Amin clarified that she is a student who supports athletics, but she was disappointed in the method that was adopted to get the proposal passed. She discussed general concerns about the budget process and the confusion she experienced about whether she could comment as a Regent Advisor during the budget discussion at the last meeting. Ms. Amin encouraged the Regents to vote no on the athletics proposal to move to a head-count model.

COMMENTS FROM REGENTS
Regent Brown responded to some of the public comments that compared salaries of graduate students to that of University leadership. Regent Brown voiced the Regents' strong support for President Stokes; she is way underpaid and she is over performing. Her salary is among the lowest for a president of a flagship university in the nation – over 300 public university presidents are paid more than she is. Regent Brown reiterated how important it is that UNM attract qualified, skilled, experienced and dedicated people, and that costs money. Regent Brown added that he hoped the student public commenters would themselves one day rise to the top of their professions.

Regent Sandra Begay thanked the public commenters and clarified that Regents are not aristocrats, they come from humble backgrounds and serve on the Board as volunteers appointed by the Governor and approved by state leadership to support the University. Regent Begay reiterated that it would be a great benefit for many to understand the 'color of money', as to where the various pots of money come from. Regarding the budget items on the agenda, the effort is around balancing last year's budget while incorporating the new budget. She urged keeping a perspective of the numbers, for example, the athletics budget is less than 1% of the University's $3.4 billion budget. Regent Begay clarified that it is the prerogative of the President of the Board of Regents whether to allow, or not, comments during action items.

Regent Fortner said he whole heartedly agreed with Regents Brown and Begay's comments. He also requested that Regents not be muted during the public comment time of the virtual meeting.

Regent Brown clarified that he preferred the public commenters all speak in series before the Regents respond if they choose to any of the individual comments.

Regent Rob Schwartz voiced agreement with the prior Regent comments and he clarified that Regents are aware that the salaries of the faculty and students who are engaged in teaching at UNM are way too low and there is an urgent need to increase salaries. He expressed concern for faculty salary trends over the last six years, any increases have not kept up with health insurance premiums and inflation – unsustainable trends, especially since faculty and TAs are starting out substantially underpaid, yet the University depends upon them and their extraordinary quality. Regent Schwartz thanked the public commenters and urged respectful discourse, especially when talking about others, reiterating support for President Stokes and agreement with prior comments that she is underpaid, adding, "It is not helpful to squabble over how we divide a pie.
that is much too small, and the goal for all of us should be to work together for the University of New Mexico to increase that pie."

Regent Kim Rael expressed agreement with the prior comments of support for President Stokes, and she reminded everybody that one of the projects that the Regents spent a lot of time on in the last year was laying out the goals for the President for the next two years. A great deal of thought went into that. One of the goals is to develop an aligned, fiscally strong strategic plan for the University looking at five and 10 years and beyond, and the administration is starting to work on that process. A subset of that is to develop a plan for nationally competitive salaries for faculty. Regent Rael emphasized that this is very much on the top of her mind as a Regent, and for the entire Board, to ensure a fiscally strong institution along with nationally competitive salaries for our faculty - both of those are important to the Regents. Regent Rael also thanked all of the members of the public are commenting.

Regent William Payne said that as a new Regent sitting on the Finance and Facilities Committee, he agreed with everything Regent Begay said. These are important discussions about salaries and tuitions, but there's a finite way that the University gets money. Primarily, the main source of funds for faculty salaries comes tuition and from the legislature and from various other small pots of money. There are going to be some difficulty decisions to be made amongst the faculty regarding salary raises. He clarified the University doesn't control what comes from the legislature, and there are 22 institutions of higher education in the state that are competing for the same pot of money. Significant gains in salaries will entail looking more closely at distribution of funds through the University. Union talks will involve negotiating for higher salaries, but that doesn't mean that money materializes for those higher salaries unless it is reapportioned from somewhere else. Regent Payne said he appreciated Regent Begay's comments about understanding the 'color of money' and how the different parts play out, adding there are going to be some difficult times in the future, particularly with declining enrollments, at least demographically looking at what's happening in the state, and trying to raise additional revenues. Regent Payne said that he appreciated all the public comments and the thoughtful responses of the Regents, impressing upon the complexity of the issue and challenges in the decision making.

Student Regent Randy Ko expressed agreement with many of the Regent comments, adding that himself being a graduate student, he understood the struggles that graduate students have. He said that with the diverse backgrounds of the Regents on the board, each can bring a unique perspective to the table, adding these are not simple issues. He reiterated to the graduate students, "we hear you," also expressing his wholehearted support of President Stokes who has done a wonderful job at the University with her initiatives and her ambitious goals, adding that she is involved also in commitments outside the University that impact the community.

**PRESIDENT'S ADMINISTRATIVE REPORT**

President Garnett Stokes opened her report with a focus on many recent University successes: Jane Lancaster, Distinguished Professor Emerita of anthropology, was elected to the American Academy of Arts & Sciences; Jeff Brinker, Distinguished Professor Emeritus in the Department of Chemical & Biological Engineering, was elected to the National Academy of Sciences; and Regent Sandra Begay, also a UNM Alumna and recipient of the 2021 Women in Technology Award, was asked to serve on the National Academies of Science, Engineering, and Medicine's Committee on Women in Science, Engineering and Medicine. In the area of Athletics, the Lobos clinched six Mountain West titles in women's cross country, women's soccer, women's basketball, women's golf, men's golf and men's tennis, and UNM athletes still perform well in the classroom, garnering an overall 3.34 GPA in Fall 2020.

The UNM Health Sciences joins a national student of COVID vaccine hesitancy, seen as one of the greatest challenges over the coming months. UNM is the recipient of a one-year $1.4 million federal Community Engagement Alliance (CEAL) Against COVID-19 Disparities grant from the
National Institutes of Health, a national effort to understand and overcome the barriers that keep people from getting vaccinated.

UNM Branch Campuses spur innovation and excellence. At UNM-Taos, digital entrepreneurs, innovators and educators will soon find a place to collaborate and create the next generation of digital start-ups at the UNM-Taos HIVE (Hub of Internet-based Vocation and Education). UNM-Gallup is launching the Process Technology Program to develop training necessary to work in vital industries. Students at UNM-Valencia and UNM-Los Alamos were named 2021 Coca-Cola Academic scholars, honoring their academic excellence and celebrating their community leadership.

The UNM Alumni Association hosted a virtual STEM Career Fair to highlight job opportunities in New Mexico’s innovative STEM job market, including the space, tech and biotech industries. The Rainforest Pitch competition, sponsored by UNM’s Rainforest Innovations and the Comcast New Mexico Pitch Competition, recently awarded many students top prizes and opportunities to advance their ideas to the marketplace.

President Stokes took a deeper dive into the area of UNM tuition, first showing a graph depicting where new funding (new tuition dollars) would be spent in fiscal years 2021 & 2022, explaining that the use of new tuition dollars goes toward the benefit of the academic enterprise. $2.3 million will go for investments in faculty; $1.3 million for enrollment initiatives; $1.0 million on school & college initiatives; $0.6 million on library collections; and almost $0.5 million on student support.

President Stokes next discussed what UNM is doing to try to ensure affordability. She addressed the net price students pay per semester, which is the real financial impact students and their families pay and it does vary greatly from one student to another. Fewer than half of UNM students pay more than $1,000 net tuition and fees. For students who take a 15-hour load and their families make $50K or less, many of those students actually have a net negative tuition and fee. This indicates that for many students, there are funds available to cover the additional costs of attending school. Dr. Stokes discussed the phased-in reduction in the 15-hour load discount and UNM’s careful monitoring of the impact of that reduction to students, especially for those with financial need, so to ensure stability and accessibility for students to come to UNM.

President Stokes touched on the heroic work of the UNM Health Sciences workforce serving the state. UNM Hospital has been dealing with extremely high occupancy rates during the COVID pandemic, but even before COVID, serving the needs of the community. She showed a graph of UNM Hospital occupancy since March 2020 and the large jump to over 300 daily hospital patients during late 2020, with occupancies declining to May 2021, depicting the large fluctuations of hospital stays during the COVID pandemic. President Stokes briefly discussed the New Hospital Tower project, probably the largest public, capital infrastructure project in the state’s history. Dr. Stokes shared a quick overview of the construction and exterior and interior building plans.

Next, President Stokes turned her focus to the soon to be launched UNM 2040 — Opportunity Defined project that will craft a multi-year plan to build the future of UNM. The plan will provide both a vision of UNM’s future twenty years from now, as well as a set of more immediate tasks designed to move the University toward that vision. The 6-phased process will include: 1) Planning & launch by May 2021; 2) listening conversations through August 2021; 3) strategic directives and pathways by October 2021; 4) stakeholder engagement during November and December 2021; 5) financial and business plans by January 2022, and 6) a final vision plan by February 2022. President Stokes touched on one of her goals, Goal 1. Drive Aligned, Fiscally Strong Strategic Plan for UNM, and she explained how elements mentioned in her report, for instance the UNM 2040 initiative are directly related to the goals that she and the Regents worked on and agreed upon.

President Stokes completed her report and opened the floor for questions.
REGENTS' COMMITTEE REPORTS

APPROVAL OF CONSENT DOCKET
Regent Brown addressed the consent docket, and there being no requests to remove any items for discussion, asked for a motion to approve the items on the docket.

1. [SSTAR]* Amendments to the GPSA Constitution:
   a) Amendment to Article VI. Elections; Section 2. Council Chair Election
   b) Amendment to Article VIII. Amendments; Section 1. Amendments

2. [SSTAR] Amendments to the Staff Council Constitution:
   a) Amendment to Article III. Membership; Sections 2 & 3
   b) Amendment to Article VI. Executive Committee; Sections 1 & 4


5. [F&F] Approval of Projects:
   a) UNM Valencia Campus Fire Suppression Upgrades
   b) Laguna & De Vargas Roof Replacement
   c) University House Exterior Repairs

6. [F&F] Approval of Lobo Energy, Inc. Board Member Nominations:
   a) John D. Word - reappointment
   b) Bruno E. Carrara - reappointment
   c) Thomas J. Ruiz - reappointment

7. [HSCC]* Approval of New Hospital Tower Financing Items:
   a) HUD Insured Mortgage Parameters Resolution
   b) HUD Insured Mortgage Pricing Resolution
   c) Pre-Commitment Work Resolution

   * [SSTAR] Student Success, Teaching and Research Committee; [A&C] Audit & Compliance Committee; [F&F] Finance & Facilities Committee; [HSCC] Health Sciences Center Committee

   - The motion to approve the items on the consent docket passed with a unanimous vote in favor (1st Fortner; 2nd Begay; roll call vote - all 7 members present voted yes)

FINANCE AND FACILITIES COMMITTEE

Approval of the Main, HSC, and Branch Campuses: 1) FY2020-2021 Budget Adjustment Request (BAR); and 2) FY2021-2022 Budget
Regent Begay asked SVP Costantinidis to lead the presentation of the items. SVP Costantinidis clarified that the BAR would be presented first followed by presentation of FY22 budget for approval. She explained that the final submission of the budget was submitted to the HED on the May 1 deadline, but the HED gives a few days of grace period to obtain the Regents’ final approval. Approval of the BAR is required to ensure actual expenditures for FY2020-2021 do not exceed budget authority by exhibit.

SVP Costantinidis presented the BAR for Main and Branch Campuses and Ava Lovell presented the BAR for the Health Sciences Center, referring to slides that were included in the eBook. [ATTACHMENT A]
The motion to approve the Main and Branch FY2020-2021 Budget Adjustment Request passed with a unanimous vote in favor (1st Begay; 2nd Payne; roll call vote - all 7 members present voted yes).

The motion to approve the FY2020-2021 Budget Adjustment Request for the Health Sciences Center passed with a unanimous vote in favor (1st Fortner; 2nd Schwartz; roll call vote - all 7 members present voted yes).

SVP Costantinidis proceeded with the FY2021-2022 budget presentations, starting with presentation of Main and Branch Campus budgets followed by the Health Sciences Center budget. The overall consolidated budget is projected to be $3.4 billion, an increase of 3% over last year’s budget. Fifty percent of the budget, $1.7 million, is the UNM Health System (clinical operations), and 23%, $769 million, is the HSC Academic Enterprise (School of Medicine; College of Nursing; College of Pharmacy; College of Population Health; Research & General Admin.). Main Campus’ budgeted revenue is $717 million, or 21% of the total budget. Branch Campuses comprise $51 million, or 1.5% of total budget. Plant funds are the last piece comprising 4.2%, or $144 million. SVP Costantinidis discussed details of the Main Campus budget ($851 million, which is $717m plus plant funds at $144m); almost 25% of the revenues come from state appropriations and almost 21% come from tuition and fees. The components that make up Main Campus revenues are similar in proportion to last year’s budget with the exception of a reduction in the use of year-end balances, 8.4%, versus 12.4% last year. SVP Costantinidis discussed the expenditure side of the Main Campus budget the components and proportions are similar to last year’s budget with the bulk, 38.6%, going to Instruction & General (I&G). The primary drivers for the Main Campus budget are: 1) increase in state appropriations (about $10 million); 2) tuition and fee ($2.3 million) and compensation increases approved by the Regents at the April 13 meeting; 3) the new, not yet approved, Athletics Headcount Fee (about $300K); 4) a 1.5% compensation increase, other must fund increases and funding initiatives; and 5) decreases in auxiliary revenues. Of the $2.3 million in increased tuition and fee revenues, 10% will be set aside for student aid. [ATTACHMENT B]

SVP Costantinidis briefly discussed the Branch Campuses’ budgets, totaling $51.7 million, a .82% decrease from last year. The breakdown is as follows: UNM Gallup at $17.14 million, 33%; UNM Valencia at $15.76 million, or 30%; UNM Taos at $11.67 million, 23%; and UNM Los Alamos at $7.08 million, or 14%. Local government appropriations make up 16% of overall branch campus revenues. Branch campus budgets do not include tuition and fee increases, but other drivers include increased state appropriations, 1.5% compensation increase and 1% ERB increase, along with a decrease in tuition, fee, and auxiliary revenues and spending in non-salary expenses. There was some discussion before the vote to approve the Branch Campus budgets. [ATTACHMENT C]

Regent Begay asked for a motion to approve the Branch Campus budgets before moving onto the Main Campus budget discussion.

The motion to approve the Branch Campus budgets as presented for the Branch Campuses - Gallup, Los Alamos, Valencia and Taos - passed with a vote of 6-1 (1st Payne; 2nd Fortner; Regents Begay, Brown, Fortner, Ko, Payne, and Schwartz voted yes; Regent Rael voted no).
Regent Begay recommended voting on the total budget package, including the proposed Athletic Headcount Fee, and she asked for a motion to approve. Regent Fortner motioned; Regent Payne seconded; there was discussion.

Regent Schwartz said it was difficult getting his questions answered by looking through the materials including the budget book that was posted online. He asked if there was budget information by College or department, for example for the College of Fine Arts or the history Department, this year’s budget compared to last year’s. Ms. Allen responded that the materials in the eBook were summarized at the VP level and not at the individual unit level, but she said she could get that information for the Regents if it’s needed. Regent Schwartz added that to have the information at that level might be helpful in understanding what the actual effect of the budget would be on those academic units. SVP Costantinidis said that a new piece of software being launched would give the ability to drill down to more detail. Provost Holloway said the budgeting is generally done at the college level and then individual deans manage the budget within their schools and colleges. Provost talked about budget impacts at the department level for faculty hiring and faculty promotions.

Regent Schwartz said the Regents’ ability to understand the actual effect of this budget on the academic enterprise, for example, is really limited, adding that he realized this is the way the budget has traditionally been done.

There was discussion about the level of budget detail and level of engagement. SVP Costantinidis explained that the Board of Regents ensure that at the high level the University is managing its budgets appropriately.

Regent Brown said Regent Schwartz’ points were well put, but he viewed the Regents’ role to review the soundness of the overall budget, and that it was up to the Provost to decide how the allocations would go among the various schools and then the deans work out the allocations within the schools and colleges.

There was further discussion.

Regent Begay added that it is still unknown what the exact enrollment will be for the fall.

Regent Fortner said he appreciated Regent Schwartz’ insightful questions, because it’s really a mixed philosophical view. Certainly Regents’ first goal is to look at it from the macro perspective and hold administration accountable, and at the same time, when it comes to the individual departments, a Regent has the ability, if he she wants, to make a specific request or inquire into a specific area. Regent Fortner said the questions help to understand the budget better, but he added that these are questions that really can’t be answered at this point.

Regent Begay encouraged considering bringing the Budget Summit back so Regents have more opportunity to listen and understand the budget.

Regent Schwartz reiterated his concern for the budget process. The Regents get the important numbers way too late to be able to have any effect whatsoever, and at this point they really cannot have much meaningful effect. A week after the budget has been due, there is really nothing left for Regents to do. “We are presented with a budget that we can’t be involved in, or we can’t help set university priorities.” If Regents ask now about next year, it is too early, and if they wait until next year’s budget, it’s too late.

There was discussion about having budget discussions throughout the year. Regent Begay said there really should be more dialogue about the color of money - the different pots of money - and how much control or no control that Regents have.
Regent Ko asked how the decision is made on the allocation of the funds from the tuition increase to the particular initiatives. Provost Holloway explained there are multiple steps, starting with a request to schools and colleges to provide multi-year plans that outline their key initiatives, goals, and priorities that come with a set of resource requests. And then those are aligned against university priorities. This year there were 190 requests for funding to support initiatives, all of them were good requests, but obviously all of the requests cannot be funded. Provosts mentioned a set of budget principles that "we look at those requests with" and he talked about enrollment being a key initiative because enrollment brings the resources that allows the institution to engage in these programs, as well as being the primary way it delivers on its mission. Provost mentioned other inputs, including 7 budget principles developed by the BLT and listening to input from the Regents, and he reiterated critical areas identified, including faculty support, enrollment efforts, and supporting library collections.

Regent Ko asked how Regents can be more involved in the conversation with how these tuition dollars are spent, not to force initiatives, but to be a part of that conversation. Provost reiterated the importance of Regents' input throughout the year to talk about the institutions priorities and in setting the President's goals which help administration determine where to put energy and emphasis. He impressed the importance of the Regents' conversations about priorities for the institution, utilizing the Regents' retreat venue and the 2040 strategic planning exercise. Provost Holloway urged the Regents to utilize committee meetings throughout the year as powerful venues for conversation.

Regent Rael thanked everyone for their comments and added she would not repeat the comments she made at the last meeting, but she summarized that the Regents really need to be involved at the front end on prioritization of policy settings and have that flow through the budget. She thanked Regent Schwartz for his comments, said she wouldn't duplicate them but would echo them.

Regent Ko said he had concerns about how the University will include key stakeholder input in the future. He said he personally remembered the large amount of time required to be on the student fee review board (SFRB), and he asked how administration will follow through with the recommendation of including student input with something like the athletics headcount fee model. President Stokes responded that there has been discussion about reconsidering the composition of the Budget Leadership Team (BLT). The President acknowledged the hard work the students on the SFRB put in and expressed her appreciation for student involvement in the midst of the difficult balancing choices that need to be made for the University during the budget process. She mentioned the complex and evolving issues and pressures facing universities, including finances and serving the needs of the state and the country, which can be competing interests.

Regent Schwartz said he generally agreed with the priorities outlined in the budget, but he looked forward to the Regents being part of future conversations. He emphasized that if one really wants to know an organization's priorities, look at its budget. Regent Schwartz talked about sources of funding and said that a good percentage of funds are discretionary. He brought up the complex tuition and fee structure and the difficulty in finding where all the student fees are listed and where the revenue that they generate is listed. There was discussion. Regent Schwartz requested discussion about the athletic headcount fee which Regents learned about only at the last meeting, pointing out that if there would be no discussion, he would be forced to obviously vote against the budget under the circumstances. Regent Schwartz expressed concern for the budget process, student input, and there being very little opportunity to talk about the issues which are ultimately the most important in setting priorities of the University.

Regent Begay said that there had been discussion in Finance and Facilities Committee and at the last Regents' meeting.
Student Regent Ko asked Eddie Nunez to explain how students would be involved with the monitoring of the head count fee. AD Nunez responded that as expressed in the last meeting, athletics will continue to work with the students, will go to them every year and put everything on the table, how all the money has been allocated as far as the student fee.

Regent Begay called the question:

- The motion to approve the Main Campus FY2021-2022 Budget passed with a vote of 5-2 (1st Fortner; 2nd Payne; Regents Begay, Brown, Fortner, Ko and Payne voted yes; Regents Schwartz and Rael voted no).

Regent Begay asked for a motion to approve the HSC budget. [ATTACHMENT D]

- The motion to approve the HSC FY2021-2022 Budget passed with a unanimous vote in favor (1st Fortner; 2nd Payne; roll call vote - all 7 members voted yes).

Approval of Capital Outlay request package for FY2021-2022 projects which must be submitted to the HED and the Five-year Capital Plans
SVP Costantinidis presented the capital requests and also brought attention to the detailed Five-year capital plans. [ATTACHMENT E]

- The motion to approve the FY2021-2022 Capital Outlay requests and the Five-Year Capital Plans passed with a unanimous vote in favor (1st Payne; 2nd Fortner; roll call vote - all 7 members voted yes).

○ 5-Minute Break at 11:25 AM

HEALTH SCIENCES CENTER COMMITTEE

Approval of the Capital Project for the UNM Comprehensive Cancer Center Radiation Oncology and Laboratory Expansion (Capital Project and New Mexico Financing Authority Bonds/Cigarette Tax appropriations)
Cheryl Willman presented the item. The project will be to construct, renovate, and equip two radiation vaults for expanded Radiation Oncology Clinical Services to meet high patient demand and bring new technologies to New Mexico cancer patients. It will also construct, renovate, and equip good manufacturing process (GMP) laboratories in support of new cancer treatment modalities. The expansion project will address several challenges and needs, including the significant increase in patient volumes and insufficient RO capacity. Project benefits include access to state of the art radiation oncology technologies and procedures and providing access for New Mexicans to newer cancer treatment modalities not currently available in the state. The project is estimated to cost $28,653,275, with a total of 26,320 square footage. The funding sources will be: 1) SB223 Cigarette Tax Allocation Extension; 2) HB285 Severance Bond Projects; 3) HSC and UNMCCC institutional capital funding; and 3) project construction. The project construction timeline is 24 months. Project approval by the Regents will allow the NM Finance Authority (NMFA) to begin their process to issue $22 million par value revenue bonds as authorized by SB223a in partial funding of this project.

Regent Schwartz thanked Dr. Willman for her presentation and expressed appreciation for her extraordinary work and the work of others at the University for ensuring UNM has the resources needed to implement this project.

Dr. Ziedonis thanked Dr. Willman for her leadership, President Stokes for her support, and Barbara Damron for her guidance throughout the government relations part.
• The motion to approve the UNM Comprehensive Cancer Center Radiation Oncology and Laboratory Explanations on passed with a unanimous vote in favor (1st Fortner; 2nd Ko; roll call vote - all 7 members voted yes).

Approval of the Appointment of Dr. Gulshan Parasher, MD as the Inaugural Holder of the Robert G. "Reg" Strickland Distinguished Chair of Digestive Health and Science

Drs. Martha McGrew, Mark Unruh, and Robert Strickland presented the item. The University’s Department of Internal Medicine requests the appointment of Gulshan Parasher, MD, FACP, FACG, as the inaugural holder of the Robert G. "Reg" Strickland Distinguished Chair of Digestive Health and Science. The endowed chair was created and approved in November 2017 by the Regents. Dr. Strickland joined the UNM faculty in 1972 as the founding Chief of Gastroenterology. He built the division to national prominence, recognized for outstanding service, education, and research. In 1998, Dr. Strickland was appointed Chair of the Department of Medicine. The endowed chair in his name was established to further research and scholarship in digestive health. It is the School of Medicine’s (SOM) belief that Dr. Parasher will carry on Dr. Strickland’s legacy and embody the excellent qualities Dr. Strickland brought to the UNM SOM. Dr. Parasher was recruited to UNM in 2002 to lead a new initiative in the Division of Gastroenterology and Gastroscopy, that of Advanced Endoscopic Diagnosis and Therapy. His credentials and training to take on this challenge were impeccable, and over the last 19 years he has built an outstanding Advanced Endoscopy section within the Division. His team has become the leading advanced endoscopic service for the state and his opinion on difficult patient care issues is widely sought after in the Southwest region of the USA. Drs. Unruh and Strickland spoke further of Dr. Parasher’s many outstanding accomplishments and contributions to UNM and the medical field.

• The motion to approve the Appointment of Dr. Gulshan Parasher, MD as the Inaugural Holder of the Robert G. "Reg" Strickland Distinguished Chair of Digestive Health and Science passed with a unanimous vote in favor (1st Rael; 2nd Fortner; roll call vote - all 7 members voted yes).

The Regents thanked Dr. Parasher for his outstanding contributions. Dr. Parasher was present to receive the recognition and expressed his deep appreciation for the honor.

Regent Schwartz took a moment to recognize the extraordinary work of Dr. Martha McGrew in the SOM, as she will be retiring in the fall - she has been a great doctor, a fine colleague and administrator, and she is one of the reasons for the relationship between UNM’s law school and medical school. Over the past year, Dr. McGrew has been the interim Dean of the SOM. Dr. Ziedonis spoke about the great impact Dr. McGrew has made at UNM through the years, and the other Regents expressed appreciation for Dr. McGrew’s many years of service to UNM.

Approval of the UNM Health Sciences Center Spring 2021 Graduates

Amy Levi presented 492 degree candidates for the Health Sciences Center: 193 for College of Nursing; 65 Doctor of Pharmacy degrees for the College of Pharmacy; 31 BS degrees for College of Population Health; 142 for SOM; and 61 for other graduate programs, including Master of Science in Nursing and Master of Public Health.

• The motion to approve the HSC Spring Graduates passed with a unanimous vote in favor (1st Rael; 2nd Ko; roll call vote - all 7 members voted yes).

STUDENT SUCCESS, TEACHING AND RESEARCH COMMITTEE

Approval of the 2021 Spring Degree Candidates

Finnie Coleman presented 3670 degree candidates for all of UNM.
• The motion to approve the 2021 Spring Degree Candidates passed with a unanimous vote in favor (1st Schwartz; 2nd Begay; roll call vote - all 7 members voted yes).

Approval of the Posthumous Degree for Glenda Lewis: PhD in Language, Literacy & Sociocultural Studies
Robben Baca presented the item. Glenda Lewis received her BA in American Studies in 2002 and her MA in Secondary Education in 2010. Ms. Lewis was GPSA President during 2016-2017, Project Assistant for Project New Mexico Graduates of Color, and a strong supporter of UNM and all that it stands for.

• The motion to approve the Posthumous Degree for Glenda Lewis, PhD in Language, Literacy & Sociocultural Studies, passed with a unanimous vote in favor (1st Fortner; 2nd Begay; roll call vote - all 7 members voted yes).

Approval of the Form D – PhD in Health Equity Sciences
Kristine Tollestrup presented the item. This 66 credit doctoral degree would be a cooperative degree with New Mexico State University (NMSU); it will be a collaborative degree that will allow the two institutions to continue to operate independently but capitalize on each university’s strengths to create a more comprehensive range of educational and institutional resources for their students. Dr. Tollestrup discussed the need for doctoral training in public health and health equity shown more clearly by the COVID-19 pandemic which highlighted the disproportionate impact of health and social crises upon underserved and marginalized populations. The state does not have any doctoral program to train graduates to address the urgent needs in the state and nationally – UNM will be the first university in the nation to offer a doctoral-level training in health equity. Dr. Tollestrup outlined the program curriculum and the concentrations offered, divided between UNM and NMSU. UNM would offer concentrations in Epidemiology, Community-based Participatory Research, Global Equity and Policy, and Community Health Education. UNM would offer concentrations in Health Program Administration and Policy, and Underserved and Marginalized Populations, with both universities sharing Biostatistics. Dr. Tollestrup discussed the resources to support the doctoral program, including collaborations with other UNM programs and with NMSU, five additional faculty positions in the college, and support from HSC leadership to become an accredited college in the future. Regarding the graduate job potential, Dr. Tollestrup talked about how this program will fill a critical gap in the health care and public health systems labor market. The NM Department of Workforce Solutions projections show that health care and social assistance sector will grow by 19.5% by 2026.

Regent Rael thanked Professor Tollestrup for her presentation, adding this is timely and in a field that is ripe for innovation and growth. She commended the collaboration with NMSU.

Regent Rael asked for a motion to approve; Regent Begay motioned; Regent Ko seconded; there was discussion.

Regent Schwartz said it looked like a fabulous program. He had questions about how it would work for UNM students to be taking courses at NMSU and how the program name, health equity sciences, was decided upon, instead of just health equity. Dr. Tollestrup mentioned addressing cross-enrollment efforts and briefly outlined the courses that would be offered in both locations as well as utilizing online platforms. It was decided to include ‘sciences’ in the name to give it a little more weight, and it was a compromise since the program encompasses epidemiology along with health, education, and behavior.

Regent Schwartz conveyed his support for the program and added that he hoped they would be able to count on the Regents for support with what they needed to get accreditation sometime soon down the line. Professor Tollestrup acknowledged the important steps the college has made toward accreditation. Dr. Ziedonis voiced his support for the program and taking the college closer
to becoming accredited given the needs of the state, adding that it will attract people from around the country and maybe the world to do the PhD program.

- The motion to approve the Form D – PhD in Health Equity Sciences passed with a unanimous vote in favor (1st Begay; 2nd Ko; roll call vote - all 7 members voted yes).

Faculty Senate Resolutions on: 1) Divestment; and 2) Green Initiatives (information item)
Finnie Coleman presented the information items. Last year, a group of UNM scholars and remarkable teachers advised the Faculty Senate as it developed a thoughtful and smart response to climate change that complements the work of Staff Council colleagues and graduate and undergraduate students who have been so passionate about addressing climate change. Dr. Coleman discussed the impact of the process in developing the resolutions, helping faculty to understand the topic more fully while developing a proposal for UNM to proactively address this important issue.

AUDIT AND COMPLIANCE COMMITTEE

The FY2020-2021 Financial Statements External Audit Entrance Conference took place in committee
Regent Brown announced that the entrance conference with the external auditors, Moss Adams and KPMG, for the FY2020-2021 financial statements audit took place in committee.

ADVISORS’ COMMENTS

Mia Amin talked about the challenges of the budget process; she thanked the Regents and said it has been an honor to be ASUNM President this past year; Ms. Amin will be graduating with her BBA in Business Administration. Gregory Romero will be the new ASUNM President for 2021-2022.

Nikhil Naguru said it was his last meeting; he thanked the Regents for a great year and introduced the new GPSA President, David Saavedra.

Regent Brown thanked the student leaders for their hard work and leadership this past year.

Finnie Coleman thanked Mia Amin for her passion and courage to speak honestly.

Nancy Shane said this would be her last meeting as a Regent Advisor and Staff Council President; Dr. Shane briefly touched on recent Staff Council events and topics of interest.

Chad Cooper said this would be his last meeting as Regent Advisor and Alumni Association Board President; he discussed recent Alumni Association events, including the STEM career fair, alumni chapter activities, and Homecoming 2021.

5-Minute Break at 12:44 PM

VOTE TO CLOSE THE MEETING AND PROCEED IN EXECUTIVE SESSION
(1st Brown; 2nd Begay; roll call vote - all 7 members present voted yes). The meeting closed at 12:52 PM.
A. Discussions of bargaining strategy preliminary to collective bargaining and collective bargaining between a policymaking body and an employee bargaining unit, as permitted by Section 10-15-1H(5), NMSA (1978)

B. Discussions, and where appropriate determination, of matters subject to attorney-client privilege pertaining to threatened or pending litigation, as permitted by Section 10-15-1H(7), NMSA (1978)

C. Discussion, and where appropriate determination, relative to strategic and long-range business plans or trade secrets of public hospitals, as permitted by Section 10-15-1H(9), NMSA (1978)

VOTE TO RE-OPEN THE MEETING AND CERTIFICATION THAT ONLY THOSE MATTERS DESCRIBED IN THE CLOSED SESSION AGENDA WERE DISCUSSED IN CLOSED SESSION, AND IF NECESSARY, FINAL ACTION WITH REGARD TO CERTAIN MATTERS WILL BE TAKEN IN OPEN SESSION

The meeting re-opened at 1:08 PM.

Regent Brown certified that closed session discussions were limited to only those matters described in the closed session agenda and confirmed there were no items upon which the Board needed to take action.

ADJOURN

There being no further business, Regent Brown asked for a motion to adjourn: Regent Begay motioned; Regent Ko seconded; all 7 members voted in favor; the meeting adjourned at 2:10 PM.

Approved: Attest:

Douglas M. Brown, President Sandra K. Begay, Secretary/Treasurer

Minutes originated and finalized by Malacy Reviere
Budget Adjustment Request (BAR)

- The FY 21 Original Operating and Capital Budget was submitted to HED last spring and subsequently revised in July 2020 due to the Special Session of the NM legislature.

- Budget to Actuals are monitored through the Monthly Financial Report presented by the UNM Controller.

- The University is required to submit a revised budget to the HED by May 1 if year end projections show that actual revenue, transfers, or expenditure levels will exceed those initially budgeted. Note: HED does allow a post May 1 board approval.

- Must not exceed budget authority by exhibit — 5.3.4.10 NMAC

Budget Adjustment Request (BAR) Drivers

- Change in revenue and expenditure projections

- Use of reserves for one-time expenditures

- Increase in restricted grant and contract revenues and expenditures

- Other changes in transfers

Note: Included in your ebook materials is the FY 21 BAR booklet that provides more details about the changes.

Summary of Main Campus Operating and All UNM Capital Changes

- $136.3M Revenues and Transfers and Use of Reserves $133.2M
  * $79.6M Bond Refunding revenue
  * $29.6M HEERF 2 and estimated HEERF3 Student Aid
  * $17.3M Transfers in for capital projects
  * $9.7M Net Other Revenue
  - HEERF2 revenue, estimated HEERF3 revenue, Tuition and Fees, and Gift revenue offset by lost auxiliary and athletic revenues. See page 4 of the FY 21 BAR ebook.
  - Use of Reserves primarily the movement of reserves for the Hospital Tower Project.

- $269.5M Expenses
  * Movement of UNMH reserves from Main Campus for the Hospital Tower Project.
  * Orthopedic Center of Excellence
  * 2021 Bond Refunding Activities and transfers to plant for various capital projects.
  * Student Aid expenses-HEERF 2 and estimated HEERF 3

Net $288.5M Increase or 30.9%.
Primarily due to:
- The movement of the UNMH plant reserve from Main Campus for the Hospital Tower Project-$195M.
- Orthopedic Center of Excellence-$14M.
Summary of Branch Campus Changes

- **Gallup $291K Increase, 1.6%**-primarily due to an increase in Restricted Contract and Grant research activity.

- **Los Alamos $16K Decrease, -0.3%**-primarily transfer spending from auxiliaries to capital projects.

- **Valencia $1.233M Increase, 8.5%**-primarily due to an increase in Restricted Contract and Grant research activity and auxiliary COVID costs.

- **Taos $219K Decrease, -1.7%**- primarily due a decrease in Restricted Contract and Grant research activity. TRIO grant ended.

- **HEERF II Funding** received-$930,224
UNM HSC Budget Adjustment Request (BAR)

- The FY 2021 Original Operating and Capital Budget was submitted to HED on May 1, 2020.
- The FY 2021 First Revised Budget was approved by Regents and submitted to HED on July 14, 2020 due to the Special Legislative Solvency session in June 2020.
- The University is required to submit a Final Revised Budget to the HED by May 1, 2021.
- Primary purpose of the final BAR: To ensure actual expenditures will not exceed budget authority by exhibit — 5.3.4.10 NMAC
- HSC Academic and UNM Hospitals are required by HED to submit a BAR – SRMC and UNM MG are not

Note: Your ebook materials include the detailed FY21 BAR

UNM HSC Academic Enterprise Year-End Changes

- **$16.5M Increase** in Unrestricted Revenue and Transfers

- **$10.0M Increase** in Unrestricted Expenditure authority for FY21. This increase is primarily due to the following:
  - Public Service expense increased primarily due Health System activity.
  - Independent Operations increased due to Housestaff and Office of Medical Investigator.
  - $10.0M represents 1.6% of the $642.6M Total Unrestricted expense

UNM Hospitals Year-End Changes

- **$220.1M Net Increase** in Revenue due to $170.3M increase in patient revenues with increased Hospital volumes and the $51.3M Cares Act revenue.
  - This represents 17.2% of the $1.28 billion original total budgeted revenue

- **$124.8M Net Increase** in Expense due to increased volumes and non-labor patient care costs as well as increases in contract labor.
  - This represents 10.0% of the $1.25 billion original total budgeted expense
UNM Consolidated Budget

Note: The FY 2021-2022 Operating and Capital Book that provides more details about the budget will be included in the Full BOR May 11, 2021 ebook

UNM Main Campus Revenues

UNM Main Campus Expenditures

UNM Main Campus Expenditures by Unit
Main Campus

- Main Campus-$861.7M

- 4.8% Decrease over FY21 Original
- 24.5% Decrease over FY 21 Revised Budget

- Primary Drivers:
  - Increase in State Appropriations
  - Tuition and Fee and Compensation increases approved at April 13th BOR meeting.
  - The budget reflects the new not yet approved Athletics Fee structure.
  - 1.5% Compensation Increase, other must fund costs, and funding initiatives.
  - Decreases in Auxiliary Revenues

ATTACHMENT B Cont.
(Attachment to the minutes of the BOR May 11, 2021 Meeting)
Branch Campuses

- Branch Campuses-$51.7M
- -.82% Net Decrease from FY 21 Revised Budget
- Primary Drivers:
  - Increase in State Appropriations
  - Decrease in Tuition, Fees, and Auxiliary Revenues
  - 1.5% Compensation Increase and 1% ERP Increase
  - Decreased spending in non-salary expenses

ATTACHMENT C
(Attachment to the minutes of the BOR May 11, 2021 Meeting)

UNM HSC All Components - Revenues
FY 2022 Budget (In thousands)

Note: Includes UNM HSC Academic Enterprise and UNM Health System
Total Budgeted Revenues $2,560,140,412

UNM HSC All Components - Expenditures
FY 2022 Budget (In thousands)

Note: Includes UNM HSC Academic Enterprise and UNM Health System
Total Budgeted Expenditures $2,500,753,459
0.4% Increase over FY 2021 Revised Budget

ATTACHMENT D
(Attachment to the minutes of the BOR May 11, 2021 Meeting)
**UNM FY 2022 Budgeted Revenue**

**Total UNM Revenue by Campus**
- Health Sciences Center: 75.3%
- Main & Branch Campuses: 19.0%
- Other Funds: 5.7%

**Total HSC Revenue by Unit**
- SOM: 13.2%
- UNMH: 10.9%
- UNMHMG: 3.8%
- HSC Research & Admin: 3.9%
- CON: 0.7%
- COP: 0.9%

HSC FY22 Revenue decreased from FY21 Revised Budget by -2.0%

---

**UNM HSC Academic Enterprise**

**Revenue: Prior Year - Current Year - Next Year**

<table>
<thead>
<tr>
<th></th>
<th>Actuals 2020</th>
<th>Revised Budget 2021</th>
<th>Original Budget 2022</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Appropriations</td>
<td>93,508,442</td>
<td>92,112,073</td>
<td>99,025,116</td>
<td>8.37%</td>
</tr>
<tr>
<td>Tuition and Fees</td>
<td>30,231,096</td>
<td>31,291,508</td>
<td>32,180,656</td>
<td>2.84%</td>
</tr>
<tr>
<td>Federal Appr./Grants/Contracts</td>
<td>88,261,059</td>
<td>142,837,917</td>
<td>149,902,537</td>
<td>4.25%</td>
</tr>
<tr>
<td>Private Gifts and Contracts/Grants</td>
<td>40,849,156</td>
<td>41,493,108</td>
<td>42,170,455</td>
<td>1.66%</td>
</tr>
<tr>
<td>Sales, Services and Other Revenues</td>
<td>421,953,262</td>
<td>466,399,304</td>
<td>467,362,382</td>
<td>0.23%</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>$674,883,015</td>
<td>$774,033,910</td>
<td>$790,461,046</td>
<td>2.12%</td>
</tr>
</tbody>
</table>

---

**UNM HSC Academic Enterprise**

**Comparative Analysis: Prior Year - Current Year - Next Year**

(All in thousands)

<table>
<thead>
<tr>
<th></th>
<th>FY 2020 Actuals</th>
<th>FY 2021 Revised</th>
<th>FY 2022 Original</th>
<th>Percent Change 2021-22</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total HSC Academic</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenues</td>
<td>674,883</td>
<td>774,034</td>
<td>790,462</td>
<td>2.1%</td>
</tr>
<tr>
<td>Expenses</td>
<td>654,563</td>
<td>766,672</td>
<td>789,295</td>
<td>3.0%</td>
</tr>
<tr>
<td>Net Margin</td>
<td>$20,320</td>
<td>$7,362</td>
<td>$1,167</td>
<td></td>
</tr>
</tbody>
</table>

- FY22 Research Direct and Indirect driving most of the revenue change
- FY22 Compensation expense due to 1.5% across-the-board compensation increase and 1.0% Employer ERB expense increase

---

**UNM HSC Academic Enterprise**

**FY 2022 Budget**

(All in thousands)

<table>
<thead>
<tr>
<th>School of Medicine</th>
<th>College of Nursing</th>
<th>College of Pharmacy</th>
<th>College of Population Health</th>
<th>Research &amp; General Admin.</th>
<th>HSC Academic Enterprise FY22 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>641,586</td>
<td>17,661</td>
<td>24,320</td>
<td>6,740</td>
<td>100,155</td>
</tr>
<tr>
<td>Expenses</td>
<td>640,226</td>
<td>17,661</td>
<td>24,823</td>
<td>6,819</td>
<td>99,766</td>
</tr>
<tr>
<td>Net Margin</td>
<td>$1,360</td>
<td>$0</td>
<td>($503)</td>
<td>($79)</td>
<td>$389</td>
</tr>
</tbody>
</table>

- SOM clinical operations budgeted to return to full clinical scope, CON and CoPH budgeting expenditures to drive enrollment expansion, COP investing in research.

---

**Attachment D Cont.**

(Attachment to the minutes of the BOR May 11, 2021 Meeting)
UNM FY 2022 Budgeted Revenue
Total HSC Revenue by Unit

UNM Hospitals
Revenue: Prior Year - Current Year - Next Year

<table>
<thead>
<tr>
<th></th>
<th>2019-20 Actuals</th>
<th>2020-21 Revised Budget</th>
<th>2021-22 Original Budget</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross Patient</td>
<td>1,094,237,537</td>
<td>1,237,539,628</td>
<td>1,240,892,063</td>
<td>-4.5%</td>
</tr>
<tr>
<td>County Tax Subsidy</td>
<td>108,619,063</td>
<td>110,005,337</td>
<td>111,653,670</td>
<td>1.5%</td>
</tr>
<tr>
<td>Contracts/Grants</td>
<td>4,760,040</td>
<td>5,091,346</td>
<td>5,315,948</td>
<td>4.4%</td>
</tr>
<tr>
<td>State Funding</td>
<td>47,816,116</td>
<td>13,396,600</td>
<td>13,682,700</td>
<td>2.1%</td>
</tr>
<tr>
<td>Other Revenues</td>
<td>82,171,479</td>
<td>112,231,390</td>
<td>127,897,766</td>
<td>-13.3%</td>
</tr>
<tr>
<td>Total Net Revenues</td>
<td>$1,277,624,267</td>
<td>$1,499,292,472</td>
<td>$1,364,442,140</td>
<td>-7.7%</td>
</tr>
</tbody>
</table>

UNM Hospitals
Comparative Analysis: Prior Year - Current Year - Next Year
(In thousands)

<table>
<thead>
<tr>
<th></th>
<th>FY 2020 Actuals</th>
<th>FY 2021 Revised Budget</th>
<th>FY 2022 Original Budget</th>
<th>Percent Change 2021-22</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>1,337,624</td>
<td>1,502,747</td>
<td>1,384,442</td>
<td>-7.6%</td>
</tr>
<tr>
<td>Expenses</td>
<td>1,239,723</td>
<td>1,377,020</td>
<td>1,334,638</td>
<td>-2.8%</td>
</tr>
<tr>
<td>Net Margin</td>
<td>$97,901</td>
<td>$125,727</td>
<td>$49,804</td>
<td></td>
</tr>
</tbody>
</table>

- FY21 operations driven by unprecedented volume and activity levels due to COVID-19
- FY22 Budgeted revenue and expense return to FY2020 actual level; also reductions in contract labor and overtime

UNM Medical Group
Comparative Analysis: Prior Year - Current Year - Next Year
(In thousands)

<table>
<thead>
<tr>
<th></th>
<th>FY 2020 Actuals</th>
<th>FY 2021 Revised Budget</th>
<th>FY 2022 Original Budget</th>
<th>Percent Change 2021-22</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>271,306</td>
<td>257,355</td>
<td>260,000</td>
<td>11.9%</td>
</tr>
<tr>
<td>Expenses</td>
<td>280,269</td>
<td>253,202</td>
<td>279,580</td>
<td>11.7%</td>
</tr>
<tr>
<td>Net Margin</td>
<td>($8,963)</td>
<td>$4,154</td>
<td>$8,420</td>
<td></td>
</tr>
</tbody>
</table>

- FY22 Revenue and Expense are driven by return to normal levels of surgeries and procedures
- Net Margin is partially driven by joint venture with Lovelace/UNM Rehab Hospital

ATTACHMENT D Cont.
(Attachment to the minutes of the BOR May 11, 2021 Meeting)
UNM Sandoval Regional Medical Center

Comparative Analysis: Prior Year - Current Year - Next Year
(In thousands)

<table>
<thead>
<tr>
<th>FY 2020 Actuals</th>
<th>FY 2021 Revised Budget</th>
<th>FY 2022 Original Budget</th>
<th>Percent Change 2021-22</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>89,731</td>
<td>97,000</td>
<td>97,245</td>
</tr>
<tr>
<td>Expenses</td>
<td>89,433</td>
<td>96,999</td>
<td>97,240</td>
</tr>
<tr>
<td>Net Margin</td>
<td>$298</td>
<td>$1</td>
<td>$5</td>
</tr>
</tbody>
</table>

- FY22 will see an increase in surgical and procedure volumes, partially due to opening the new Orthopedic Center for Excellence
- Maintaining a break-even Net Margin through volatile changes

UNM Health System

FY 2022 Budget
(In thousands)

<table>
<thead>
<tr>
<th></th>
<th>UNM Hospitals</th>
<th>UNM Medical Group</th>
<th>UNM Sandoval Regional Medical Center</th>
<th>UNM Health System Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>1,384,442</td>
<td>288,000</td>
<td>97,245</td>
<td>1,759,687</td>
</tr>
<tr>
<td>Expenses</td>
<td>1,334,638</td>
<td>279,580</td>
<td>97,240</td>
<td>1,711,458</td>
</tr>
<tr>
<td>Net Margin</td>
<td>$49,804</td>
<td>$8,420</td>
<td>$5</td>
<td>$59,229</td>
</tr>
</tbody>
</table>

- UNM Health System budgeting for less volatility in FY22

UNM Health Sciences Center

FY 2022 Budget
(In thousands)

<table>
<thead>
<tr>
<th></th>
<th>HSC Academic Enterprise</th>
<th>UNM Health System</th>
<th>HSC Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>790,462</td>
<td>1,769,687</td>
<td>2,560,149</td>
</tr>
<tr>
<td>Expenses</td>
<td>789,295</td>
<td>1,711,458</td>
<td>2,500,753</td>
</tr>
<tr>
<td>Net Margin</td>
<td>$1,167</td>
<td>$53,229</td>
<td>$59,396</td>
</tr>
</tbody>
</table>

ATTACHMENT D Cont.
(Attachment to the minutes of the BOR May 11, 2021 Meeting)
## UNM Capital Planning Leadership Team
### Draft Capital Request Priorities

**4/22/2021**

### Main Campus Capital Requests

<table>
<thead>
<tr>
<th>Request Type</th>
<th>Estimated Project Cost</th>
<th>2022 Appropriation Request</th>
<th>2021 Appropriation</th>
<th>Matching Funds</th>
<th>Funding Type</th>
</tr>
</thead>
<tbody>
<tr>
<td>Center for Collaborative Arts &amp; Technology (CCAT)</td>
<td>$65,000,000</td>
<td>$65,000,000</td>
<td>0</td>
<td>$0</td>
<td>GOB</td>
</tr>
<tr>
<td>Lab Safety Improvements</td>
<td>$5,000,000</td>
<td>$4,900,000</td>
<td>0</td>
<td>0</td>
<td>STB</td>
</tr>
<tr>
<td>Technology Infrastructure Upgrades</td>
<td>$3,895,000</td>
<td>$3,895,000</td>
<td>0</td>
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<tr>
<td><strong>Main GOB Subtotal</strong></td>
<td><strong>$65,000,000</strong></td>
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<tr>
<td><strong>Main STB Subtotal</strong></td>
<td><strong>$8,185,000</strong></td>
<td></td>
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</tr>
<tr>
<td><strong>Main Campus Totals</strong></td>
<td><strong>$73,185,000</strong></td>
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</table>

### Health Sciences Center Capital Priorities

<table>
<thead>
<tr>
<th>Request Type</th>
<th>Estimated Project Cost</th>
<th>2022 Appropriation Request</th>
<th>2021 Appropriation</th>
<th>Matching Funds</th>
<th>Funding Type</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNM Children’s Psychiatric Center</td>
<td>$40,000,000</td>
<td>$40,000,000</td>
<td>0</td>
<td>0</td>
<td>GOB</td>
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<tr>
<td>Interprofessional Healthcare Simulation Center (HSC) Expansion</td>
<td>$4,000,000</td>
<td>$4,000,000</td>
<td>0</td>
<td>0</td>
<td>STB</td>
</tr>
<tr>
<td>Shared Research Equipment for HSC Research Centers</td>
<td>$1,000,000</td>
<td>$910,000</td>
<td>0</td>
<td>0</td>
<td>STB</td>
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<tr>
<td><strong>HSC GOB Subtotal</strong></td>
<td><strong>$45,000,000</strong></td>
<td></td>
<td></td>
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<tr>
<td><strong>HSC STB Subtotal</strong></td>
<td><strong>$4,910,000</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td><strong>HSC Campus Totals</strong></td>
<td><strong>$49,910,000</strong></td>
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### Branch Campuses

<table>
<thead>
<tr>
<th>Request Type</th>
<th>Estimated Project Cost</th>
<th>2022 Appropriation Request</th>
<th>2021 Appropriation</th>
<th>Matching Funds</th>
<th>Funding Type</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gore’s Hall Student Experience Project</td>
<td>$8,000,000</td>
<td>$8,000,000</td>
<td>0</td>
<td>0</td>
<td>GOB</td>
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<tr>
<td><strong>Gallup Campus Subtotal</strong></td>
<td><strong>$8,000,000</strong></td>
<td></td>
<td></td>
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<tr>
<td><strong>Los Alamos Campus</strong></td>
<td><strong>$1,810,000</strong></td>
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<tr>
<td><strong>Los Alamos Campus Subtotal</strong></td>
<td><strong>$3,610,000</strong></td>
<td></td>
<td></td>
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<tr>
<td><strong>Taos Campus</strong></td>
<td><strong>$5,200,000</strong></td>
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<tr>
<td><strong>Taos Campus Subtotal</strong></td>
<td><strong>$5,200,000</strong></td>
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</table>

### UNM Capital Planning Leadership Team
### Draft Capital Request Priorities

**4/22/2021**

<table>
<thead>
<tr>
<th>Request Type</th>
<th>Estimated Project Cost</th>
<th>2022 Appropriation Request</th>
<th>2021 Appropriation</th>
<th>Matching Funds</th>
<th>Funding Type</th>
</tr>
</thead>
<tbody>
<tr>
<td>Learning Resource Center Roof &amp; Solar</td>
<td>$1,200,000</td>
<td>$900,000</td>
<td>0</td>
<td>$200,000</td>
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<td><strong>Valencia Campus Subtotal</strong></td>
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<td><strong>Branch GOB Total</strong></td>
<td><strong>$14,408,000</strong></td>
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<td><strong>Branch Capital Request Total</strong></td>
<td><strong>$15,608,000</strong></td>
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<tr>
<td><strong>UNM GOB Total</strong></td>
<td><strong>$15,608,000</strong></td>
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<tr>
<td><strong>UNM STB Total</strong></td>
<td><strong>$13,205,000</strong></td>
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<td><strong>UNM Total</strong></td>
<td><strong>$28,813,000</strong></td>
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</table>
2022 Legislative Session Requests

Interprofessional Healthcare Simulation Center (IHSC) Expansion Project

Expand the footprint of the IHSC to be able to have more space for simulation exercises, including debriefing rooms and skills lab space.

Total STB Request $4,000,000

Shared Research Equipment for HSC Research Centers

Purchase, installation, and programming of shared research equipment to serve multiple areas across the School of Medicine and HSC.

Total STB Request $1,000,000

UNMH Children's Psychiatric Center

Fully construct, renovate, and furnish a replacement center for UNMH Children’s Psych Center. Services to meet high patient demand and bring new technologies to New Mexico children.

Total GOB Request $40,000,000
### New Mexico Department of Higher Education

#### 2021 Summer Hearing - Five Year Capital Project Funding Plan

<table>
<thead>
<tr>
<th>Institution</th>
<th>Project Title</th>
<th>Description</th>
<th>Year Project Funding will be requested</th>
<th>Month/Year Project will be started</th>
<th>Month/Year Project is to be completed</th>
<th>Project Phase</th>
<th>Cost of Project or Phase</th>
<th>OIB</th>
<th>Other</th>
<th>Percent of OIB or STF</th>
<th>Percent of Other Funding Source</th>
<th>Description of Other Funding Source</th>
<th>New Construction</th>
<th>Renovation</th>
<th>Square Footage (SF)</th>
</tr>
</thead>
<tbody>
<tr>
<td>UTEP</td>
<td>Campus Drive Improvements</td>
<td>Resurface roadway, improve signage, narrow walkways, sidewalks, parking, landscaping and lighting, increasing safety for pedestrians, cyclists, and motorists.</td>
<td>2022 Jul-21</td>
<td>Sep-24</td>
<td>X</td>
<td>$1,500,000</td>
<td>X</td>
<td>X</td>
<td>34%</td>
<td>66%</td>
<td>BOR/State Capital Funds</td>
<td>X</td>
<td>N/A</td>
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<tr>
<td>NMSU</td>
<td>Classic Infrastructure</td>
<td>Moving services to public cloud provider, to provide additional functionality that is not available on campus.</td>
<td>2022 Apr-30</td>
<td>Oct-24</td>
<td>X</td>
<td>$1,000,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>State General Funds</td>
<td>X</td>
<td>N/A</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>NMSU</td>
<td>Glass Technology Integration (Departmental Level Undergraduate)</td>
<td>Upgrade audio visual systems and meeting structure in MSB with expandability to additional classrooms.</td>
<td>2022 Jun-21</td>
<td>Apr-04</td>
<td>X</td>
<td>$500,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>X</td>
<td>N/A</td>
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<td></td>
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</tr>
<tr>
<td>NMSU</td>
<td>Library Digital Fund</td>
<td>Improve safety and reduce maintenance costs by replacing and replacing pumps, bearings, pumps, and filters, reducing bridge and increasing depth</td>
<td>2022 Jul-22</td>
<td>Jul-24</td>
<td>X</td>
<td>$7,500,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>X</td>
<td>N/A</td>
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<td></td>
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</tr>
<tr>
<td>NMSU</td>
<td>Wine and Reservoir</td>
<td>Build 6500 sf land-based reservoir to provide redundancy in domestic water supply for campus and emergency fire safety</td>
<td>2022 Jul-22</td>
<td>Jul-24</td>
<td>X</td>
<td>$5,000,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>X</td>
<td>N/A</td>
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<td></td>
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</tr>
<tr>
<td>NMSU</td>
<td>Campus Integrated Student Services</td>
<td>Upgrade security to improve integration of using self-service</td>
<td>2022 Jul-22</td>
<td>Dec-04</td>
<td>X</td>
<td>$500,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>Security, Fire Protection</td>
<td>X</td>
<td>N/A</td>
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</tr>
<tr>
<td>NMSU</td>
<td>Student Life Housing</td>
<td>Replace existing student family housing</td>
<td>2022 Apr-22</td>
<td>Dec-04</td>
<td>X</td>
<td>$400,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>State General Funds</td>
<td>X</td>
<td>TBD</td>
<td></td>
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</tr>
<tr>
<td>NMSU</td>
<td>Children's Center</td>
<td>Renewal and expansion of the UNM Children's Center</td>
<td>2022 Apr-22</td>
<td>Dec-04</td>
<td>X</td>
<td>$14,000,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>UNM Capital</td>
<td>X</td>
<td>TBD</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>NMSU</td>
<td>Residential Life &amp; Student Housing</td>
<td>Improve led signs to improve visibility for student residents</td>
<td>2022 Jul-22</td>
<td>Jul-24</td>
<td>X</td>
<td>$1,000,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>Housing Capital Funds</td>
<td>UNM Capital Funds</td>
<td>X</td>
<td>TBD</td>
<td></td>
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<tr>
<td>NMSU</td>
<td>Dining and Food Services</td>
<td>Conduct survey specific, upgrades per Charter Hall Contract</td>
<td>2022 Jul-22</td>
<td>Jul-24</td>
<td>X</td>
<td>$500,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>Charter Hall Capital Funds</td>
<td>X</td>
<td>TBD</td>
<td></td>
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</tr>
<tr>
<td>NMSU</td>
<td>Youth/Teen Center</td>
<td>Develop a stadium for track and soccer teams</td>
<td>2022 Jul-22</td>
<td>Dec-25</td>
<td>X</td>
<td>$400,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>X</td>
<td>N/A</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### New Mexico Department of Higher Education

#### 2021 Summer Hearing - Five Year Capital Project Funding Plan

<table>
<thead>
<tr>
<th>Institution</th>
<th>Project Title</th>
<th>Description</th>
<th>Year Project Funding will be requested</th>
<th>Month/Year Project will be started</th>
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<th>Other</th>
<th>Percent of OIB or STF</th>
<th>Percent of Other Funding Source</th>
<th>Description of Other Funding Source</th>
<th>New Construction</th>
<th>Renovation</th>
<th>Square Footage (SF)</th>
</tr>
</thead>
<tbody>
<tr>
<td>UTEP</td>
<td>Facilities/Warehouse/Animal Science - Math Complex</td>
<td>Acquire computer refresh for faculty, staff, and students; facility services; and assist in special projects, project development, and research.</td>
<td>2022 Apr-23</td>
<td>Jul-24</td>
<td>X</td>
<td>$1,051,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>X</td>
<td>N/A</td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>UTEP</td>
<td>Lee Lamar Road Improvements</td>
<td>Replace pipeline, repave sidewalks, upgrade amenities, add lighting, and improve safety for pedestrians, cyclists, and motorists.</td>
<td>2022 Apr-23</td>
<td>Aug-05</td>
<td>X</td>
<td>$1,000,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>X</td>
<td>N/A</td>
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<td></td>
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</tr>
<tr>
<td>UTEP</td>
<td>North Campus Plaza</td>
<td>Construct a second plaza adjacent to the existing plaza for additional space, service, and retail development opportunities.</td>
<td>2022 Jun-24</td>
<td>Dec-27</td>
<td>X</td>
<td>$1,000,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>X</td>
<td>TBD</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>UTEP</td>
<td>Chittor Boulevard</td>
<td>Add bridge capacity for proposed new building construction</td>
<td>2022 Jul-22</td>
<td>Oct-25</td>
<td>X</td>
<td>$2,000,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>X</td>
<td>TBD</td>
<td></td>
<td></td>
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<tr>
<td>UTEP</td>
<td>Gas Turbine Overhaul</td>
<td>Method of replacing gas turbine</td>
<td>2022 Jul-22</td>
<td>Dec-24</td>
<td>X</td>
<td>$2,000,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>Sustainability, Surcharge</td>
<td>X</td>
<td>TBD</td>
<td></td>
<td></td>
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<tr>
<td>UTEP</td>
<td>Sewer System Upgrades</td>
<td>Upgrade structures, installation of septic systems, and upgrading existing systems</td>
<td>2022 Jul-22</td>
<td>Sep-25</td>
<td>X</td>
<td>$1,000,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>X</td>
<td>N/A</td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>UTEP</td>
<td>Campus Integrated Student Services</td>
<td>Upgrade computer and voice infrastructure to improve integration of using self-service</td>
<td>2022 Jul-22</td>
<td>Dec-24</td>
<td>X</td>
<td>$500,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>Sustainability, Surcharge</td>
<td>X</td>
<td>N/A</td>
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<tr>
<td>UTEP</td>
<td>UNM Championship Infrastructure</td>
<td>Repair of access roads and curbsides, replacement of existing plumbing systems and related water infrastructure, re-paving and irrigation storage improvements, landscape maintenance, and tree replacement and tree improvements</td>
<td>2022 Apr-23</td>
<td>Oct-26</td>
<td>X</td>
<td>$5,179,000</td>
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<tr>
<td>UTEP</td>
<td>Steel Storage Building</td>
<td>Replace the remaining portion of the STB roof</td>
<td>2022 Jul-22</td>
<td>Jun-25</td>
<td>X</td>
<td>$2,100,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>Steel Storage</td>
<td>X</td>
<td>N/A</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>UTEP</td>
<td>Residential Life &amp; Student Housing</td>
<td>Improve facilities to accommodate student needs</td>
<td>2022 Jul-22</td>
<td>Jul-24</td>
<td>X</td>
<td>$1,000,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>Housing Capital Funds</td>
<td>X</td>
<td>TBD</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>UTEP</td>
<td>Dining and Food Services</td>
<td>Redevelop waste specific purchase and national contracts, update</td>
<td>2022 Jul-22</td>
<td>Jul-24</td>
<td>X</td>
<td>$300,000</td>
<td>X</td>
<td>X</td>
<td>100%</td>
<td>X</td>
<td>N/A</td>
<td></td>
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</tbody>
</table>
### New Mexico Department of Higher Education

**2021 Summer Hearing - Five Year Capital Project Funding Plan**

#### The University of New Mexico

<table>
<thead>
<tr>
<th>Institution</th>
<th>INSTITUTION:</th>
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<th>Year Project Funding will be requested</th>
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<th>Month/Year Project to be completed</th>
<th>Full Project</th>
<th>Cost of Project or Phase</th>
<th>Source of Funding</th>
<th>Percent of Other Funding Source</th>
<th>Description of Other Funding Source</th>
<th>New Construction</th>
<th>Renovation</th>
<th>Square Footage (sqft)</th>
</tr>
</thead>
<tbody>
<tr>
<td>UAMM</td>
<td>Football Practice Facility</td>
<td>Outdoor football practice field; replace indoor practice facility turf</td>
<td>2023</td>
<td>Jul 24</td>
<td>X</td>
<td>$700,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
<td>N/A</td>
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<tr>
<td>UAMM</td>
<td>Centralized Classroom Modernization</td>
<td>Upgrade and refresh on-campus systems that are no longer under warranty, continue to add lecture capture capability to medium-sized classrooms</td>
<td>2024</td>
<td>Jul 24</td>
<td>Aug 25</td>
<td>X</td>
<td>$1,060,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
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</tr>
<tr>
<td>UNM</td>
<td>Johnson Field Improvements</td>
<td></td>
<td>2024</td>
<td>Jul 24</td>
<td>Aug 25</td>
<td>X</td>
<td>$4,000,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
<td>N/A</td>
<td></td>
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<td></td>
</tr>
<tr>
<td>UNM</td>
<td>New Well &amp; Reservoir on Main Campus</td>
<td>new well and reservoir on main campus</td>
<td>2024</td>
<td>Jul 24</td>
<td>Dec 26</td>
<td>X</td>
<td>$11,000,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
<td>N/A</td>
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<tr>
<td>UNM</td>
<td>Academic Life &amp; Student Housing</td>
<td></td>
<td>2024</td>
<td>Jul 24</td>
<td>Dec 26</td>
<td>X</td>
<td>$1,500,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
<td>N/A</td>
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<tr>
<td>UNM</td>
<td>Dining and Food Services</td>
<td>Conduct venue-specific upgrades per Contract</td>
<td>2024</td>
<td>Jul 24</td>
<td>Dec 26</td>
<td>X</td>
<td>$250,000</td>
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<td>100%</td>
<td>State General</td>
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<tr>
<td>UNM</td>
<td>Other</td>
<td></td>
<td>2024</td>
<td>Jul 24</td>
<td>Dec 26</td>
<td>X</td>
<td>$500,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
<td>N/A</td>
<td></td>
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</tr>
<tr>
<td>UNM</td>
<td>ITS</td>
<td></td>
<td>2024</td>
<td>Jul 24</td>
<td>Dec 25</td>
<td>X</td>
<td>$430,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
<td>N/A</td>
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<tr>
<td>UNM</td>
<td>Men's &amp; Women's Basketball</td>
<td></td>
<td>2024</td>
<td>Jul 24</td>
<td>Jun 20</td>
<td>X</td>
<td>$300,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
<td>N/A</td>
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<tr>
<td>UNM</td>
<td>Psychology Department Facility Upgrade</td>
<td>Renovation of See Reynolds Hall for Psychology Cloud</td>
<td>2025</td>
<td>Jun 24</td>
<td>Sep 27</td>
<td>X</td>
<td>$2,000,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
<td>N/A</td>
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<tr>
<td>UNM</td>
<td>Geology</td>
<td></td>
<td>2025</td>
<td>Jun 24</td>
<td>Sep 27</td>
<td>X</td>
<td>$2,000,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
<td>N/A</td>
<td></td>
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<tr>
<td>UNM</td>
<td>Residential Life &amp; Student Housing</td>
<td></td>
<td>2025</td>
<td>Jun 24</td>
<td>Sep 27</td>
<td>X</td>
<td>$1,000,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
<td>N/A</td>
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**New Mexico Department of Higher Education**

**2021 Summer Hearing - Five Year Capital Project Funding Plan**

<table>
<thead>
<tr>
<th>INSTITUTION:</th>
<th>Project Title</th>
<th>Description</th>
<th>Year Project Funding will be requested</th>
<th>Month/Year Project will be started</th>
<th>Month/Year Project to be completed</th>
<th>Full Project</th>
<th>Cost of Project or Phase</th>
<th>Source of Funding</th>
<th>Percent of Other Funding Source</th>
<th>Description of Other Funding Source</th>
<th>New Construction</th>
<th>Renovation</th>
<th>Square Footage (sqft)</th>
</tr>
</thead>
<tbody>
<tr>
<td>UAMM</td>
<td>Women's Campus</td>
<td>Create a women's soccer locker room and offices</td>
<td>2023</td>
<td>Jul 25</td>
<td>Dec 26</td>
<td>X</td>
<td>$106,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
<td>N/A</td>
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<tr>
<td>UAMM</td>
<td>Men's &amp; Women's Golf Team Facility</td>
<td>Create a men's and women's golf team facility</td>
<td>2024</td>
<td>Jul 25</td>
<td>Dec 26</td>
<td>X</td>
<td>$500,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>UNM</td>
<td>Math Lab Upgrades</td>
<td></td>
<td>2025</td>
<td>Apr 25</td>
<td>Dec 26</td>
<td>X</td>
<td>$1,000,000</td>
<td>X</td>
<td>100%</td>
<td>State General</td>
<td>N/A</td>
<td></td>
<td></td>
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<tr>
<td>Institution</td>
<td>Project Title</td>
<td>Description</td>
<td>Year Project Funding will be requested</td>
<td>Month/Year Project to be started</td>
<td>Month/Year Project to be completed</td>
<td>Full Project Phase</td>
<td>Cost of Project or Phase</td>
<td>Source of Funding or Other Percent of Total Cost</td>
<td>Description of Other Funding Source</td>
<td>New Construction</td>
<td>Renovation</td>
<td>Netted Source Amount (in U.S. $)</td>
<td></td>
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<tr>
<td>------------</td>
<td>--------------------------------------------------</td>
<td>------------------------------------------------------------------------------</td>
<td>----------------------------------------</td>
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<td>---------------------------------</td>
<td></td>
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<tr>
<td>UNM-G</td>
<td>Godley Hall Student Experience Project</td>
<td>To improve and renovate Godley Hall to serve students and successfully access to support programs.</td>
<td>2022</td>
<td>June 30</td>
<td>Oct 16</td>
<td>X</td>
<td>$ 6,000,000</td>
<td>OTHER: $4,675,000 / 75%</td>
<td>Equity - Campus</td>
<td>X</td>
<td>111,414</td>
<td></td>
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<tr>
<td>UNM-G</td>
<td>Facility Repair and Renewal</td>
<td>Repair existing facilities to comply with ADA and safety codes</td>
<td>2023</td>
<td>Jul 23</td>
<td>Aug 24</td>
<td>X</td>
<td>$ 1,975,000</td>
<td>OTHER: $1,125,000 / 75%</td>
<td>Equity - Campus</td>
<td>X</td>
<td>N/A</td>
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<td></td>
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<tr>
<td>UNM-G</td>
<td>Facility Repair and Renewal</td>
<td>Repair existing facilities and necessary upgrades to achieve peak energy efficiency and appropriate and educational environment for building renewal and repair isn’t enough to complete</td>
<td>2024</td>
<td>Jul 23</td>
<td>Aug 24</td>
<td>X</td>
<td>$ 1,125,000</td>
<td>OTHER: $1,125,000 / 75%</td>
<td>Equity - Campus</td>
<td>X</td>
<td>N/A</td>
<td></td>
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</table>
### New Mexico Department of Higher Education

#### 2020 Summer Hearing - Five Year Capital Project Funding Plan

**The University of New Mexico - Taos Campus**  
4/11/2013

<table>
<thead>
<tr>
<th>Institution</th>
<th>Project Title</th>
<th>Description</th>
<th>Year Project Funding will be requested</th>
<th>Month/Year Project to be started</th>
<th>Month/Year Project to be completed</th>
<th>Full Project</th>
<th>Cost of Project or Phase</th>
<th>OIB</th>
<th>Other</th>
<th>Percent of OIB or STB</th>
<th>Percent of Other Funding Source</th>
<th>Description of Other Funding Source</th>
<th>New Classification</th>
<th>Renovation</th>
<th>Square Footage (SF)</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNM-Taos</td>
<td>1</td>
<td>Paranita Hall - Art, Film &amp; Applied Technologies</td>
<td>Renovations, additions and facility upgrades (including Fire Suppression System, HVAC System, Envelope systems)</td>
<td>2022 Jul-22</td>
<td>Dec-25</td>
<td>x</td>
<td>$5,100,000</td>
<td>x</td>
<td>75%</td>
<td>25%</td>
<td>UNM Capital funds</td>
<td>x</td>
<td>250</td>
<td></td>
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<tr>
<td>UNM-Taos</td>
<td>2</td>
<td>Campus-wide Facility Safety &amp; Infrastructure Upgrades</td>
<td>Facilities Infrastructure (HVAC, Access Control, Lighting, Survey/Arts)</td>
<td>2023 Jul-23</td>
<td>Aug-26</td>
<td>x</td>
<td>$3,000,000</td>
<td>x</td>
<td>75%</td>
<td>25%</td>
<td>UNM Capital funds</td>
<td>x</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>UNM-Taos</td>
<td>3</td>
<td>Center for Career and Technical Education - Vocational Building</td>
<td>Plan, design, construct, equip and furnish a vocational building facility to provide</td>
<td>2024 Jul-26</td>
<td>Dec-27</td>
<td>x</td>
<td>$5,100,000</td>
<td>x</td>
<td>75%</td>
<td>25%</td>
<td>UNM Capital funds</td>
<td>x</td>
<td>13,000</td>
<td></td>
<td></td>
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<tr>
<td>UNM-Taos</td>
<td>4</td>
<td>Facilities Management &amp; IT Building</td>
<td>Flex, design, engineer, site develop, construct, equip and furnish a facility for the</td>
<td>2025 Jul-26</td>
<td>Dec-27</td>
<td>x</td>
<td>$4,000,000</td>
<td>x</td>
<td>75%</td>
<td>25%</td>
<td>Local tax funds</td>
<td>x</td>
<td>Upgrades</td>
<td></td>
<td></td>
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<tr>
<td>UNM-Taos</td>
<td>5</td>
<td>Rehau Hall Event Center Renovations</td>
<td>Renovations and facility upgrades (including Fire Suppression System, HVAC, Driveway, Plumbing and Envelope upgrades)</td>
<td>2026 Jul-26</td>
<td>Aug-28</td>
<td>x</td>
<td>$2,400,000</td>
<td>x</td>
<td>75%</td>
<td>25%</td>
<td>UNM Capital funds</td>
<td>x</td>
<td>750</td>
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</tbody>
</table>

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**ATTACHMENT E Cont.**  
(Attachment to the minutes of the BOR  
May 11, 2021 Meeting)
**ATTACHMENT E Cont.**

(Attachment to the minutes of the BOR May 11, 2021 Meeting)

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### UNM Capital Planning Committee Funding Requests

<table>
<thead>
<tr>
<th>Project Title</th>
<th>Description</th>
<th>TotalCost of Project</th>
<th>STF % of TotalCost</th>
<th>% State Funding Required</th>
<th>% Other Funding Required</th>
<th>Description of Other Funding Sources</th>
<th>% of Project</th>
<th>Total Requested</th>
<th>4/15/21</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>UNM 3</strong></td>
<td>Mobile Classroom/Department Center</td>
<td>Core, demolition, design, structural, fixture and equipment installation costs for the Children’s Health Center. Services to event high patient demand and allow individuals to receive medical treatment.</td>
<td>$5,600,000</td>
<td>64%</td>
<td>0%</td>
<td>none</td>
<td>8</td>
<td>4,560,000</td>
<td>12.50</td>
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<tr>
<td><strong>UNM SCI</strong></td>
<td>UrgentCare/Healthcare Simulations Center</td>
<td>Outdoor learning space for health science and simulation coursework. Suitable for health science students to perform real-life scenarios and practice clinical skills in a controlled environment.</td>
<td>$4,000,000</td>
<td>70%</td>
<td>0%</td>
<td>none</td>
<td>8</td>
<td>2,800,000</td>
<td>8.50</td>
</tr>
<tr>
<td><strong>UNM SCI</strong></td>
<td>Medical Research Building</td>
<td>Additional research equipment and space for medical research.</td>
<td>$1,200,000</td>
<td>64%</td>
<td>0%</td>
<td>none</td>
<td>8</td>
<td>760,000</td>
<td>2.50</td>
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<tr>
<td><strong>UNM SCI</strong></td>
<td>School of Health Science</td>
<td>In celebration of the School of Health Science’s 50th anniversary, plans to increase access to graduate and professional degree programs.</td>
<td>$2,000,000</td>
<td>62%</td>
<td>0%</td>
<td>none</td>
<td>8</td>
<td>1,250,000</td>
<td>4.16</td>
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<tr>
<td><strong>UNM SCI</strong></td>
<td>Pre-Health/Pre-Medical Pathway</td>
<td>Develops and expands existing programs to incorporate the School of Medicine for pre-medical students.</td>
<td>$500,000</td>
<td>62%</td>
<td>0%</td>
<td>none</td>
<td>8</td>
<td>312,500</td>
<td>1.04</td>
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<tr>
<td><strong>UNM SCI</strong></td>
<td>New Campus/University Center</td>
<td>Design, build, and acquire space for the new university center.</td>
<td>$3,000,000</td>
<td>62%</td>
<td>0%</td>
<td>none</td>
<td>8</td>
<td>1,875,000</td>
<td>6.08</td>
</tr>
<tr>
<td><strong>UNM SCI</strong></td>
<td>Hospital/Healthcare Nebraska Development</td>
<td>Support the Nebraska Medical Center’s mission to improve the health and well-being of the community.</td>
<td></td>
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<td></td>
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<tr>
<td><strong>UNM SCI</strong></td>
<td>Patient Care Network</td>
<td>Support the Patient Care Network’s mission to improve the health and well-being of the community.</td>
<td></td>
<td></td>
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**TOTAL Projects** $226,126,400

**TOTAL STATE REQUESTED FOR PROJECTS** $155,326,400

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