



**UNIVERSITY OF NEW MEXICO
BOARD OF REGENTS**

Agenda

**December 12, 2014
9:00 AM
Student Union Building, Ballroom C**

**The Board of Regents of the University of New Mexico
Meeting in Open Session and Executive Session
December 12, 2014, 9:00 AM
Student Union Building, Ballroom C
Revised* AGENDA**

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* The revised agenda denotes 'consent' agenda items on F&F Committee agenda and also items that have been taken off the original agenda.

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- Pamela Pyle, President, Faculty Senate
- Renée Delgado-Riley, President, Staff Council
- William Miller, President, Retiree Association
- Catherine Cullen, President, Parent Association

- VII. Public Comment (items not on agenda; limit 3 min. per speaker)

- VIII. Vote to close the meeting and proceed in Executive Session

Executive Session-Cherry Silver Room

1. Discussion and determination where appropriate of the purchase, acquisition or disposal of real property pursuant to Section 10-15-1.H(8), NMSA (1978)
2. Discussion and determination where appropriate of threatened or pending litigation pursuant to Section 10-15-1.H(7), NMSA (1978)
3. Discussion and determination where appropriate of limited personnel matters pursuant to Section 10-15-1.H(2), NMSA (1978)

- IX. Vote to re-open the meeting and certification that only those matters described in Agenda Item VIII. were discussed in Closed Session and if necessary, final action with regard to those matters will be taken in Open Session.

- X. Vote to Adjourn

- XI. Appendix – Minutes of Health Sciences Center meetings Appendix
- a. Minutes of the UNM HSC Board of Directors meeting of November 7, 2014
 - b. Minutes of the UNM Hospitals Board of Trustees meeting of September 26, 2014

Minutes of the Regular Meeting of the Board of Regents of the University of New Mexico
November 14, 2014
Student Union Building, Ballroom C, Cherry Silver and Acoma A & B
draft

Members present

Jack L. Fortner, President; Conrad D. James, Vice President; Bradley C. Hosmer, Secretary/Treasurer; J.E. 'Gene' Gallegos; James H. Koch; Suzanne Quillen; (Heidi Overton could not attend)

Administration present

Robert G. Frank, President; David Harris, EVP of Administration, COO, CFO; Paul Roth, Chancellor Health Sciences; Chaouki Abdallah, Provost and EVP for Academic Affairs; Elsa Cole, University Counsel; Richard Larson, Exec. Vice Chancellor HSC; Liz Metzger, University Controller; Helen Gonzales, Chief Compliance Officer; Dorothy Anderson, VP HR; Paul Krebs, VP for Athletics; Ava Lovell, Sr. Exec. Officer of Finance and Administration, HSC; Eliseo Torres, VP Student Affairs; Pamina Deutsch, University Policy and Administrative Planning Director

Regents' Advisors present

Catherine Cullen, Parent Association; Texanna Martin, GPSA; Bill Miller, Retiree Association; Reneé Delgado-Riley, Staff Council; Pamela Pyle, Faculty Senate; Rachel Williams, ASUNM

Presenters in attendance

Patricia Crown, Distinguished Professor of Anthropology and Member of the National Academy of Sciences; David Green, Principal at Perkins + Will; Andrew Cullen, AVP Planning, Budget & Analysis; George Williford of First Southwest, UNM Financial Advisor; Katherine Creagan, Assoc. Modrall Sperling Law; Terry Babbitt, AVP Enrollment Management; Wynn Goering, CEO, UNM West, UNM-Los Alamos, Special Assistant to the President for Branch Affairs; Michael Richards, Executive Physician-in-Chief, UNM Health Systems; Dorothy Anderson, VP HR; Ava Lovell, HSC Sr. Exec. Officer of Finance and Administration; Bruce Cherrin, Chief Procurement Officer; Richard Larson, Exec. Vice Chancellor HSC

Others in attendance

Members of the administration, faculty, staff, students, the media and others.

CONFIRMATION OF PRIOR SPECIAL MEETING IN EXECUTIVE SESSION

The Board of Regents met in closed session on November 14, 2014 from 7:44 to 8:50 AM in the Cherry Silver Room of the Student Union Building for discussion purposes only of personnel matters as permitted under Section 10-15-1H(2) of the Open Meetings Act (NMSA 1978). Members present were Jack Fortner, Bradley Hosmer, J.E. 'Gene' Gallegos, Conrad James, Suzanne Quillen, and James Koch. Regents' legal counsel was also present. The matters discussed were limited only to personnel matters as described in the Notice and Agenda for the meeting.

CALL TO ORDER, CONFIRMATION OF A QUORUM AND APPROVAL OF THE AGENDA

Regent President Fortner called the meeting to order at 9:15 AM. A quorum was confirmed. Student Regent Overton was not able to attend the meeting. Regent Fortner stated one modification to the agenda, the removal of Finance and Facilities information item number eight (8), FCC Spectrum Auction and Repack. The motion to approve the agenda as modified passed by a unanimous vote (1st Hosmer, 2nd Quillen).

APPROVAL OF MINUTES

Regent Fortner asked for a motion to approve the minutes of the prior meetings. The motion to approve the minutes of the October 10, 2014 regular meeting and the October 29, 2014 special meeting passed by a unanimous vote (1st Quillen, 2nd Hosmer).

PUBLIC COMMENT (there were no public comments)

PRESIDENT'S ADMINISTRATIVE REPORT

President Frank provided an administrative report to the Regents. A brief overview was provided on the budget and the new budget cycle process, which involves bringing regular updates to the Regents. President Frank stated that the University, along with many other higher education institutions, needs to operate in a more business-like manner. Businesses across the nation are looking for efficiencies and more opportunities to move dollars internally and to be more efficient. Internal reallocation is crucial. Cutting costs are not always possible so sharing services and reallocating across boundaries in various departments may be the key to efficiency. Some smaller departments that work beside each other may have an accountant but might not have huge operations so they could share an accountant and save money. This is a simple example of the opportunities that may exist but have not yet been explored. So it is necessary to put pressure on departments to begin having these conversations and create the incentives.

Last year a major effort commenced as part of Results Oriented Management (ROM). The main goal of last year was compensation so reallocation of ROM funds fulfilled that goal. Quotes from Advisory Board were read and stated that both Provosts and Chief Business Officers recognize the importance of institutions reallocating dollars and not increasing revenue. Currently there is \$2.8M shortfall in the budget if nothing is done differently so that is an amount that needs to be funded. The University was down on enrollment but is doing a lot better than many other universities in New Mexico and across the country in that regard.

The University has taken active steps in cost reduction strategies and boosting enrollment. The Royal Company was hired to aid in recruitment of out of state students. EVP David Harris has been a leader in the state funding formula discussion. Right-sizing through shared services was discussed and administrative units will be reviewed for potential restructuring. Capitalizing on instructional efficiencies is important and involves consolidation of excess class sections to ensure classes are being filled. Revenue enhancement strategies are also being reviewed and the focus continues on student success, increased retention and graduation rates. Increased graduation rates will improve state funding formula performance and result in more funding. Preliminary targets for cost savings and revenue growth were briefly discussed and are the ongoing focus of the budget process.

President Frank introduced Patricia Crown, Distinguished Professor of Anthropology and member of the National Academy of Sciences to present a summary of her work and research to the Regents. Dr. Crown has been a faculty member at UNM for much of her career and her research at Chaco Canyon is around chocolate, cylinder jars, and community rituals, research that has been ongoing for the past decade in the Anthropology Department. Her research on chocolate began with a study of cylinder jars found at Chaco Canyon. In Dr. Crown's research, she began to notice similarities to Maya cylinder jars used for drinking chocolate, and findings of chocolate residue on cylinder jar sherds was verified by chromatograms performed by Jeff Hurst, a research chemist at the Hershey Corporation who performed chemical analyses at Dr. Crown's request. During 2007 to 2010, UNM was engaged in a 4 year National Science Foundation funded project opening up old trenches and trash mounds at Pueblo Bonito and analyzing 250,000 artifacts recovered from the site. Dr. Crown employed graduate and undergraduate UNM students to perform analyses of the artifacts. During the years 2004-2014, many UNM students involved in the Chaco Canyon research effort received research training, specifically 62 undergraduate students, 40 graduate students, 8 Hispanic students and 11 Native American students. The research is ongoing and the total funding for the project has been over a million dollars in external research funding. Dr. Crown stated that she would not have been able to do this type of research if she had not been at UNM.

COMMENTS FROM REGENTS (there were no comments from Regents)

INNOVATE ABQ UPDATE – MASTER PLAN AND GUIDELINES

Andrew Cullen introduced David Green from Perkins + Will. Mr. Cullen reiterated that this is a joint effort with Perkins + Will and Dekker Perich Sabatini. Dale Dekker from Dekker Perich Sabatini has worked with Perkins + Will and David Green on the Innovate ABQ project. Mr. Green gave the presentation on the Innovate ABQ Master Plan. There has been incredible collaboration and participation with all of the stakeholders throughout this process. Mr. Green highlighted a meeting they had with the City and it appears that everyone is on the same page for this project. It is a great partnership between UNM and the City. The Innovate District or Innovation Central is a larger platform for the city which is driving the idea of innovation. There is a strong relationship between downtown Albuquerque and the University of New Mexico, and the connection down Central Avenue is a fantastic platform for innovation. There is an ecosystem in this region of the State that

differentiates NM, ABQ and UNM in a specific way. The goal of this is to get all parties on board to set up a platform for clarity for the rest of the country to understand what this project is, where it is going, and the incredible value that it offers people relocating and staying here. The innovation district for Albuquerque and UNM is about the relationship between creativity and business, which equals innovation. There is great work on campus and great opportunity for business in the downtown area. It brings new intellectual capital and economic capital to the area. It is a complicated process so it is necessary to pull simplicity from the complex nature of the series of elements. One is regarding grassroots innovation and the need to reside in a space. Also essential is the institutional innovation, which is on a larger scale. Institutional innovation can help jump start investment in an innovation district. There are things needed to keep talent and drive the innovation district. These include a major public amenity, anchor institutions, grassroots innovators, support services, access to capital and somewhere to live. There are 3 major things that work together to create an innovation ecosystem, which include economic assets, physical assets, and networking assets. Ultimately, this has to do with creating a place where people want to be.

Benchmarking analysis gives a broader context to understand the nature of these districts throughout the country, and how some were more successful and why they were more successful. These include the Cortex Innovation Community in St. Louis, Missouri; South Lake Union in Seattle, Washington; University City in Philadelphia, Pennsylvania; Innovation District in Boston, Massachusetts; Kendall Square in Cambridge, Massachusetts; Brooklyn Tech Triangle in New York, New York. All of these innovation districts were briefly discussed. The innovation district in ABQ is quite large because it encapsulates the downtown area and reaches to the University. It is twice as large as the others, so we have to have a clear understanding of the site. There is a vast amount of development opportunity that exists in the area between downtown and the University. There are hundreds of acres for development, so this sets the platform for a lot of work that can be done over the years.

It is critical that the master plan includes various scenarios that present options and a framework to make decisions and limit risk. In the scenarios, opportunity areas are identified which will create vision for the master plan. One area that was discussed was making University and Central Avenue a more defined connector to get into the campus. This is all about creating ease of moving through these areas. Mr. Green and the Perkins + Will team are working with different groups within the University as partners and funding some studios in the School of Architecture, while working with the faculty and students. They are also working with the City on reconfiguration of Central Avenue. There are several scenarios to provide various options for the project. It would be optimal to have agreements in place by first quarter of next year with plans for groundbreaking in June. There has been much positive response for this project nationally. The worst thing that could happen is that national support comes forward but it takes two years to get anything off the ground. In that scenario, the entities will go someplace else, and the word will get out that it is too difficult to work here. The first projects that come up are absolutely critical. So far, all the stakeholders are working well together and everything is moving forward smoothly.

- Regent Koch said he has not seen what the ultimate cost is going to be and where the funding will come from and asked when the Regents will see cost estimates.

Mr. Green said they are working on the cost estimates but at this phase the critical area of focus is making sure the stakeholders are in agreement of the overall plan. Cost estimates and potential sources of external funding will come forward. Most of the funding will come from the commercial sector, not the public sector, as this is a commercial venture, not an academic venture. President Frank said we expect this to be a partnership between the University and private sector. The University will provide this platform, but the capital cost to the University is at zero. The Innovation Board will go out and hire a director. The director will work with David Green during the development process and will be involved in attracting entities to the project.

- Regent James asked to see the split of public vs. private funds that were invested in the other innovate projects that have been mentioned. President Frank said our closest model is the University of Florida and we are committed to our model.

- Regent Hosmer said in light of the master plan piece of the project being absolutely critical, he suggested to President Fortner that Dean Forbes bring to the Regents an independent look and any recommendations. All agreed, and David Green welcomed the idea.

- Regent Gallegos expressed concern in the planning of sufficient amount of open areas that would make the district more attractive.

Mr. Green agreed we need to maintain open spaces and the district has a large amount of open spaces, but the one thing that is most needed is a higher density of people in the area. All great places have a lot of people on the street, and Perkins + Will's goal will be to recommend whatever it takes to bring more people to the area, whether it is more green space or a higher level of development.

INNOVATE ABQ – ACTION ITEMS

Regent Fortner asked for a motion on the appointment of Patricia Vincent-Collawn to the Innovate ABQ, Inc. Board of Directors.

The motion to appoint Patricia Vincent-Collawn to the Board of Directors of Innovate ABQ, Inc. passed by a unanimous vote with a quorum of Regents present and voting (1st Gallegos; 2nd Koch).

Regent Fortner asked for a motion that would increase the number of members on the Innovate ABQ, Inc. Board of Directors. Before the final vote, there was discussion. Regent Fortner said that one of the eleven (11) seats on the board would be for the County provided the County contributes to the project. David Harris said the County had originally approved an investment of \$1 million, but subsequently cash flow problems arose due to its investment portfolio. The vote of the County Commission was to make the funds available at the beginning of FY16, which would be July 1, 2015, and this has been approved formally by the Commission. It was agreed that the MOU with the County would be written to include the contribution of the funds and that a County representative would serve on the Innovate ABQ, Inc. Board of Directors if the funds will be contributed and the agreement nullified if the funds are not contributed.

The motion to modify the Bylaws of Innovate ABQ, Inc., as previously approved by the Regents, to reflect the number of Board of Directors as 11, with one of the 11 seats designated for the County provided that an MOU between the Board of Regents and the County is reached, passed by unanimous vote (1st Gallegos; 2nd Koch).

ACTION ITEM – APPROVAL OF THE PRICING RESOLUTION FOR THE UNM SERIES 2014C BONDS

Andrew Cullen and George Williford presented the bond pricing resolution to the Regents. Katherine Creagan was also available to answer questions. There was discussion about the present value savings as a percent of the total refunded amount; in the case of this bond series it is 10.5%, well above the minimal target of 4.5%. The net present value savings is \$11.9 million on the total refunded amount of \$113.48 million. There was confirmation that the savings are reported as net of costs. Regent Quillen inquired about the \$9.7 million 'Reserve Requirement' as stated in Section 2.05 of the pricing resolution. Mr. Williford said a policy was purchased to cover that amount. There being no further discussion, Regent Fortner asked for a motion.

The motion to approve the pricing resolution for the UNM series 2014C bonds passed by a unanimous vote with a quorum of Regents present and voting (1st Hosmer; 2nd James).

REGENTS COMMITTEE REPORTS

FINANCE AND FACILITIES COMMITTEE

Regent Koch asked Controller Liz Metzger to give the monthly financial report. Ms. Metzger said they are booking tuition revenue as it comes in, rather than accruing it, and this is different from how it was booked last year. In general, it is still early in the fiscal year and there are no red flags at this time.

Fiscal Watch Report – Action item

Ms. Metzger presented the September 30, 2014 Fiscal Watch Report which must be submitted to the HED Executive Director. The report was approved at the November 11, 2014 meeting of the Finance and Facilities Committee. It does not include hospital activity as well as some types of accruals, for example

lottery scholarship funds. The report includes a comparison of the approved annual operating and plant fund budgets to current year-to-date actuals as well as a comparison to prior-year-to-date actuals. Also included is a balance sheet and a cash flow report.

The motion to approve the September 30, 2014 Fiscal Watch Report passed by a unanimous vote (1st Koch; 2nd Gallegos).

Consent Agenda:

2. Approval of Disposition of Surplus Property for Main Campus on lists dated 9/19/2014 and 10/24/2014 and the Annual Surplus Summary Report FY14.
4. Capital Project Approval – UNM Taos Health Career Training Center
5. Approval of Appointment for Lobo Development Corporation

Regent Koch read the consent agenda items and motioned approval of the three (3) items.

The motion to approve the 3 consent agenda items, numbers 2, 4, and 5 on the Finance and Facilities agenda, passed by a unanimous vote (1st Koch; 2nd Gallegos).

Approval of the Innovate ABQ Budget/Regent Loan Payback

Andrew Cullen presented the information. The Regents approved at a July 7, 2014 special meeting the use of \$2.0 million in Regent Endowment funds toward the closing of the purchase of the First Baptist Church property while awaiting the transfer of Innovate ABQ funds from the City of Albuquerque. The funds from the City are scheduled to be transferred to Innovate ABQ, Inc. during the first or second week of December 2014. In accordance with the wishes of the Board of Regents' Finance and Facilities Committee, the University will return the \$2.0 million in loan proceeds, plus interest of approximately \$42K to the UNM Foundation once the City funds are received. Approximately \$290K of cost overruns will be covered by funds from the Railroad Settlement, totally \$500K, that were received when the First Baptist Church property acquisition closed. There was discussion about the Innovate ABQ budget. Regent Gallegos asked if the full amounts budgeted for Master Plan (\$187,250) and Design Guidelines (\$160,500) are for the work that Perkins + Will (P+W) is performing. Mr. Cullen confirmed the amounts are designated for P+W and also Dekker/Perich/Sabatini work but that only about 25% has been paid to date. Another quarter will be paid at the end of the year. The full amount will be paid when the University is satisfied with the deliverable. Regent Quillen inquired about the underestimation of \$190K in budgeted legal fees. Mr. Cullen said legal fees ran over budget primarily due to attorneys who worked with the Railroad, other environmental attorneys and technical consultants that were needed, and Administration saw that it was prudent to spend the dollars up front before moving forward with the purchase of the site.

The motion to approve the Innovate ABQ Regent Loan payback in the full amount of \$2 million plus the originally agreed upon interest passed by a unanimous vote (1st Koch; 2nd Gallegos).

FY 2015 – FY 2016 Budget Development Update

Provost Abdallah introduced the update as being a continuation of the process to inform the Regents of some of the budget challenges the University is facing for this next budget cycle. Terry Babbitt addressed briefly the issue of student debt. He said the University must be diligent in managing student debt and helping students manage the amount of their debt. Administration agrees that, on average, \$30K is a manageable and safe threshold of debt, or level of borrowing, for a student. This amount is based on a 10-year repayment period and estimated first year job earnings after graduation. Currently, 84% of student borrowers borrow less than \$30K and a small percentage borrow more. Of the total 2006 and 2007 cohorts, 63% were not borrowers, and only 6% borrowed between \$25K and \$50K. Dr. Babbitt said that all in all the borrowing pattern at UNM is stable and the levels of borrowing are largely manageable due to the relative low cost of attending UNM and the financial support of the Lottery Scholarship.

Provost added that upon graduation, as long as a student's debt level is not more than one-year worth of salary, the student has a manageable situation, because they can pay off their debt at about 10% per year for ten years. The problem arises however when the student does not graduate. Dr. Babbitt said he would discuss the issue again during the Academic and Student Affairs and Research agenda.

Provost Abdallah then presented the following budget scenarios: 1) a base plan budget scenario, 2) a Priority 1 scenario, and 3) a Priority 1 + 1% COLA scenario. The base plan scenario shows a \$2.833 deficit. It estimates State appropriations and includes on the expenditure side only the addition of must-funds at \$400K and the annual adjustments to fixed costs at \$2.0 million. It also incorporates the estimated projected reduction in enrollment. The Priority 1 scenario shows a budget deficit of \$8.906 million. It includes the same as the base plan scenario but with the addition on the expenditure side of \$6.1 million in Academic Affairs and Administrative Service organization funding priorities. The Priority 1 + 1% COLA for Faculty/Staff/GA/TAs scenario that includes numbers from the first two scenarios, shows a \$11.4 million deficit.

In Academic Affairs for the last 3 years, there were about \$9 million in new funding. That spending directly affected graduation rates, retention rates and the number of degrees awarded. Last year, there are about 400 more degrees awarded than three years before, and the average salary that will be earned in New Mexico is about \$40K per degree. That is a return on investment.

Andrew Cullen presented an FY13 to FY16 summary of expenses and funding priorities. The FY16 numbers presented as estimations in 3 different scenarios. The FY13 to FY15 summary showed the cumulative expenditures of \$9.3 million in the various Academic Affairs strategic funding projects expenditures, \$14.7 million of Administrative service organization expenditures which includes ERB cost increases, \$3 million spent in Student aid in the form of scholarships and need-based aid, and \$11.1 million in compensation increases over the past 3 years. One of the FY 16 scenarios estimates expenditures of \$3.5 million toward Academic Affairs strategic projects, the majority of which would be \$2.2 million in faculty retention initiatives. This scenario would also include an increase to fringe benefits of \$1.5 million. Increases in fixed costs of \$2 million, primarily due to health care, is another estimated expenditure increase for FY16.

Provost addressed the national crisis of the decline in state funding to higher education along with the increasing costs of higher education, the cost drivers being benefits and fixed costs. The Provost also reiterated the message that if students graduate, vs. go to university and not graduate, they have the ability to pay back their student loans, so the focus will be to graduate students because that is the best thing the University can do for them.

UNM West Update

Wynn Goering presented an update on UNM West enrollment numbers and budget assumptions. March 2014 projections estimated a 40% increase, but actual Fall 2014 enrollment was a 72% increase over last year's Fall enrollment. The UNM West budget assumptions are for growth. Enrollment growth will put pressure on the existing building. Additional space will be needed including lab space and curricula that support nursing, pre-pharmacy, and pre-med. Dr. Goering showed a graph of HED data showing I&G square feet per FTE (Full Time Equivalent) for Main Campus, the average for Branch Campuses, and for UNM West. Main Campus has 300, the four branch campuses have an average of 200, and UNM West currently has just over 100 I&G square feet per FTE. With growth projections for UNM West, this number is expected to go down, approaching 50.

Update from the Health Plan Committee

Michael Richards and Dorothy Anderson presented the update from the Health Plan Committee. The Committee was commissioned by President Frank in July 2014. The structure was organized with a Steering Committee led by Chancellor Roth and EVP Harris. Other members of the Steering Committee included Ava Lovell, Dr. Michael Richards and Dorothy Anderson; the group was charged with putting the work plan together to determine how to evaluate the current medical benefits health plan. A work group of 25 members from Main and HSC, representing all facets of the UNM community, was put together. Two additional work groups were put together to look at the high level questions that the committee was charged with, the Health Technical Committee that looked at the specific benefits structure and options and a Consolidation Committee which looked at how the various HR systems might be brought together for collective purchasing power.

The charge of the Health Plan Committee: 1) research and make recommendations by Dec. 2014 for consolidation and integration, 2) recommend a plan design with the following attributes: affordable, reduced cost, high-quality health care, sustainability, contemporary, and is attractive to former, current, and future employees, 3) make recommendations that have minimum disruption and still preserve choice, and 4) make recommendations that are cost neutral relative to the base-line medical inflation rate.

The committee comes forward with four immediate recommendations, consensus of the work group: 1) increase employee/dependent engagement in disease management and wellness programs through targeted programs and communications, 2) continue collaborative efforts with UNM School of Pharmacy to identify opportunities to reduce prescription (Rx) costs with enhanced service and explore other options to reduce Rx cost while preserving choice, 3) begin full evaluation of the possibility of modifying a current UNM Hospital Clinic or building a new facility dedicated to student, retiree, employee, and dependent only services, and 4) all four employers (UNM, UNMMG, SRMC and UNMH) join together to expand collective purchasing opportunities while each employer will retain autonomy over contracts/agreements, financial responsibilities, and assets/liabilities.

The committee put forward the following recommendations for FY16 and FY17: 1) develop plan design structures with additional incentives to increase LoboCare utilization across all Third-party Administrators (TPAs) with estimated cost to UNM at approximately \$900K, 2) begin decreasing the number of TPAs administering UNM'S medical plans with a goal of moving to a capitated ACO payment model, 3) defer the planned .25% VEBA contribution increase for VEBA participants, and 4) continue evaluation of implementing a high deductible health plan (HDHP) and health savings account (HAS) for active employees to be offered in addition to other plans.

Another recommendation put forth for FY16 involves blending the pre-65 experience with the active employee experience. An analysis based on FY15 rates resulted in a 20% reduction to the pre-65 retiree premiums, a 2.5% increase in the premiums for active employees, and an increase to the AAL of 8%. In addition, Ms. Anderson requested the Regents consider accepting the recommendation from the Health Plan Committee in lieu of a vote from the Active Employee Health Participants. There was discussion.

Regent Koch requested that Faculty Senate President, Pamela Pyle, and Staff Council President, René Delgado-Riley, bring written feedback from active Faculty and Staff stating the majorities' stance with regard to subsidizing the blending of pre-65 and active pools. Since premiums will increase, Regent Koch said he will vote on the matter only if he sees, in writing, whether there is or is not support for subsidizing the blending of the pools. Further, Regent Koch said if the pools are blended, the portion of premiums the University pays will also go up, and Regent Koch said he does not know where that money would come from.

Regent Gallegos requested to the Health Plan Committee that, in its further analyses, it bring back comparisons to the status quo, eg. if we don't make this change, here's where we are, and a second request to bring back other options with adjusted benefits so that even with a blended pool the outcome is revenue neutral. Dr. Richards said the committee had looked at four scenarios thus far, each with an overall cost neutral outcome to UNM.

HEALTH SCIENCES BOARD

Resolution recommending approval of the appointment of Joanna Boothe to the Sandoval Regional Medical Center, Inc. Board of Directors

Regent Quillen asked Regent Hosmer, Chair of the HSC Governance Committee, to present the item. Regent Hosmer presented the recommendation. Ms. Boothe will be holding a currently vacant Community member position on the SRMC board.

The motion to approve the resolution recommending approval of the appointment of Joanna Boothe to the Sandoval Regional Medical Center, Inc. Board of Directors passed by unanimous vote (1st Hosmer; 2nd James).

Resolution recommending approval of the Reserve Categorization Report pursuant to Administrative Policies and Procedures Policy 7000

Ava Lovell presented the item and explained that out of the total \$45.7 million reserve balance, \$13.4 million is the amount that is truly discretionary. The remaining is comprised of purchase orders, legally binding commitments and dedicated funds. Dedicated funds are department dedications, balances with documented descriptions of the purpose and the entity or individual making the dedication.

The motion to approve the HSC Reserve Categorization Report passed by a unanimous vote (1st Quillen; 2nd Hosmer).

Resolution recommending approval of contract with the New Mexico Cancer Care Alliance (NMCCA) to provide certain services

Bruce Cherrin presented the item. The NMCCA is a joint not-for-profit 501c3 university-community statewide cancer clinical trials organization and clinical research network. The purchase order is for services that NMCCA will provide to assist the NCORP grant in continuing to develop and support affiliate sites. This includes annual training of research staff at affiliate sites, coordinating the development and submission of new study IRB applications as well as ongoing maintenance of cooperative group trials. The total cost is \$1,325,000 over a five-year period.

The motion to approve the resolution recommending approval of the contract with the New Mexico Cancer Care Alliance passed by unanimous vote (1st Koch; 2nd Quillen).

Resolution recommending approval of UNM Hospitals Proposed Purchase of Software from 3M

Ava Lovell presented the material. The software will provide upgraded coding to meet ICD-10 coding requirements. Total cost over eight years is \$10,360,191.44.

The motion to approve the resolution recommending approval of the UNM Hospitals proposed purchase of software from 3M passed by unanimous vote (1st Koch; 2nd Quillen).

HSC Strategic Plan Update

Richard Larson presented the HSC strategic plan update. One of the HSC 2020 visions is to work with community partners to help New Mexico make more progress in health and health equity than any other state by 2020. There was further discussion.

ACADEMIC/STUDENT AFFAIRS AND RESEARCH COMMITTEE

In consideration of time, Regent Hosmer proceeded to the information items and asked Terry Babbitt to come forward to present more on Student Debt.

Student Debt and Default

Terry Babbitt presented the item. Dr. Babbitt said UNM's default rate, excluding that of the Branch Campuses, is 9.3%, while Arizona State's is 9%. The Branch Campus default rates range from 12.5% to 46.4%, and thus raise the overall rate for UNM. Some issues that effect student repayment of loans are the economy and high unemployment rates, but the student debt problem in New Mexico does not necessarily lie in the amount borrowed or in the number of borrowers. The problem lies in the debt levels among those who never graduate. Eighty percent of student loan defaulters in New Mexico are students who did not complete their degree. Regent Hosmer said the main strategy that can improve the situation for the current students is to get them graduated, and the investments made in student retention and graduation rates which have made a big difference in those achievements in the last two years need to be carefully considered during the next budget process.

Update on Sexual Assault and Awareness Efforts

Helen Gonzales gave an update to the Regents. There are a many laws, regulations and policies that address sexual assault, and the University is aggressively addressing the issue through a wide range of efforts aimed at advocacy, support and education. What is required is better coordination of constituencies to ensure more effective and efficient outcomes. In mid-October the Provost charged his Chief of Staff and Ms. Gonzales, with the coordination of the Dean of Student's Office, to take a lead in

creating an integrated model that coordinates the multiple UNM effort. This effort is expected to be completed later in November. The team has met a number of times and a positive coordination model has emerged and the model and recommendations will be presented later in the month.

AUDIT AND COMPLIANCE COMMITTEE

Regent Gallegos discussed the October 16, 2014 Audit and Compliance meeting summary. He also said there is the need for a designated Clery Act coordinator. The next Audit and Compliance Committee meeting will be on December 4, 2014.

- **Regent Hosmer left the meeting.**

COMMENTS FROM ADVISORS

Catherine Cullen, President, Parent Association, provided an update to the Board on current initiatives and events with the UNM Parent Association. The Parents' Association's mission is to promote student success and engage members to play a supportive role in its student's education and provide a networking forum for parents. During the summer, members of the Parent Association participated in the weekly Lobo Orientation and held receptions for parents and students. Through this effort we have signed up over 1,000 new Parent Association members. Volunteers helped students move into the dorms and greeted parents. Freshman Family Day and Convocation were held the Sunday before classes began. Family Weekend was held September 26 & 27 with a nine-hole golf tournament to help raise funds for our scholarships. This year's holiday ornament, featuring the SUB, is now for sale. Scholarship applications were due by October 31 and the selection committee is in the process of reviewing the applications to decide on the recipients. The Parent Association Legislative Committee will be meeting with the government relations team to determine where parent voice is best utilized and for what specific issues. The Parent Day at the Pit will be held on February 21, 2015 against UNLV.

Pamela Pyle, President, Faculty Senate, provided an update to the Board on current initiatives and events with Faculty Senate. This week a special Faculty Senate meeting was called additionally and was very well attended to discuss with faculty and the senators the ROM quality metrics. Faculty feels that they have not yet had a chance to weigh in on the metrics by which their colleges will be measured in regards to performance and growth. The faculty at UNM are extremely productive, creative and serious about their teaching and mentoring responsibilities and avidly enthusiastic in their research. She tasked the senators to go back to their colleges and gather as much feedback from their colleagues as possible. Faculty looks forward to playing a role in helping to define new ways of reviewing our work and promoting our successes. President Pyle believes the work of the Healthcare Task Force has been positive and included representation from all over campus, but knows that it is a difficult area for many to understand. The committee voted 11-0 to blend the pre-65 retirees back into the pool and most faculty are in agreement that keeping the pre-65 in the pool is the right thing to do. She will provide a fuller faculty perspective on the health care issue at the December Regents meeting.

Renée Delgado-Riley, President, Staff Council, provided an update to the Board on current initiatives and events with Staff Council. March 17, 2015 has been identified as the date of release for the Staff Council Strategic Plan. They have worked on collecting data from focus groups and there are only 4 left this semester. The 3 topics that keep resurfacing are respect and trust for our staff on campus, having viable career paths, and supervisory and leadership culture here on campus. They are looking forward to releasing that in the Spring and it will also mark our 25th anniversary as an organization. They are finalizing the outstanding supervisor award and are happy to report that this is a great partnership with HR. They are hoping to recognize leaders across campus and really promote a culture for work/life balance for all staff on our campus. Staff Council is also trying to finalize a process for engaging staff and community engagement and so we are following up on some ways to incorporate this into the current flexible work schedule and also coming up with language for what it means to be engaged in community and service learning. We've continued this liaison with our branch campuses and UNM Gallup is preparing a really integrative cultural celebration in December. President Delgado-Riley is also working with the Director of Student Affairs on some collaboration on Main campus, and they are very thrilled to be engaged on the branch campus.

Rachel Williams, President, ASUNM, provided an update to the Board on current initiatives and events with ASUNM. An update was provided the Student Fee Review Board (SFRB) process, deliberations were held October 25-26 and November 8. They will be submitting preliminary recommendations to the Budget

Leadership Team on November 14. ASUNM had fall elections with 10 new senators with diverse backgrounds and around 650 students voted. ASUNM is excited about the Capital Outlay project and working in close collaboration with Dean Cecchi and the University Architect for the renovation of the space above Reigner Hall in between Logan and Farris Hall. They believe it is an interdisciplinary area and they hope to beautify the space for students, faculty and staff.

Texanna Martin, President, GPSA, provided an update to the Board on current initiatives and events with the GPSA. They have been working on a lot of projects to celebrate the students and one event was a stress free finals fiesta for graduate students and they raffled Women's Basketball tickets. GPSA has given a record number of grants and scholarships and a breakdown was provided to the Board. GPSA is also working on a Capital Outlay project focusing on dedicated study space in the Zimmerman Library for graduate students and updating lighting at the Law School.

William Miller, President, Retiree Association, thanked the committee that was working on the health plan specifically Dr. Richards, VP Anderson, Ava Lovell, EVP Harris, and Chancellor Roth for looking into the pre-65 health care issue.

PUBLIC COMMENT (no comments)

VOTE TO CLOSE THE MEETING AND TO PROCEED IN EXECUTIVE SESSION

Regent Fortner asked for a motion to close the meeting to discuss the agenda items listed on the Executive Session agenda.

The motion to close the meeting and proceed in Executive Session passed unanimously (1st Gallegos; 2nd James). The meeting closed at 12:08 pm.

Executive Session in the Cherry Silver Room of the SUB

1. Discussion and determination where appropriate of the purchase, acquisition or disposal of real property pursuant to Section 10-15-1.H(8), NMSA (1978)
2. Discussion and determination where appropriate of threatened or pending litigation pursuant to Section 10-15-1.H(7), NMSA (1978)
3. Discussion and determination where appropriate of limited personnel matters pursuant to Section 10-15-1.H(2), NMSA (1978)
4. Proceed to Acoma A&B Room for an open session [item XI.] and further closed sessions [items XIII. and XIV.] and remainder of meeting

VOTE TO OPEN THE MEETING

The motion to open the meeting passed by unanimous vote (1st Koch; 2nd Gallegos). The meeting opened at 1:36 PM. There was certification that only those matters described in the executive session agenda were discussed and two items were voted on:

The motion to authorize the University's Director of Real Estate to move forward with the acquisition of four lots on South Campus passed by unanimous vote (1st Gallegos; 2nd Koch).

The motion to authorize the University's Vice President for Athletics, in compliance with existing University Policies, to move forward with the naming of the Pit passed by unanimous vote (1st Koch; 2nd Gallegos).

The Regents moved into the Acoma A&B rooms to hear the oral presentations of J. Rioux v. P. Roth, et al.

ORAL PRESENTATIONS – J. Rioux v. P. Roth et al.

Oral presentations were heard, ten (10) minutes a side.

VOTE TO CLOSE THE MEETING

The motion to close the meeting for Regents' deliberations passed by a unanimous vote (1st James; 2nd Gallegos). The meeting closed at 2:09 pm.

REGENTS' DELIBERATIONS IN CLOSED SESSION

The motion to open the meeting to announce the decision of the Board of Regents in *J. Rioux v. P. Roth, et al.* passed unanimously (1st Koch; 2nd Gallegos). The meeting opened at 2:17 PM.

Regent Fortner asked Regent Gallegos to state the Board's decision.

Regent Gallegos: "I move that Pursuant to the applicable provisions of the UNM Faculty Handbook and the authority of the Board, the Board affirms its decision dated September 17, 2014 as the final decision in this matter."

R. Quillen seconded. All were in favor with five Regents present and voting. (Regent Hosmer and Student Regent Overton were not present).

BOARD OF REGENTS' REVIEW IN CLOSED SESSION – Oral Presentations as pertaining to request for review by Complainant (*R. Frank v. David Olguin*) of the Academic Freedom and Tenure Committee decision of August 22, 2014

The motion to close the meeting to hear oral presentations as pertaining to *R. Frank v. David Olguin* passed unanimously (1st Koch; 2nd James). The meeting closed at 2:21 PM.

The Regents heard oral presentations, thirty (30) minutes each side. After hearing oral presentations, the Regents proceeded into deliberations.

The motion to open the meeting to announce the decision of the Board of Regents passed by unanimous vote (1st Koch; 2nd James). The meeting opened at 4:05 PM.

Regent Fortner asked Regent Gallegos to state the Board's decision.

Regent Gallegos motioned the three-part decision of the Board of Regents:

- 1. The Board concludes that there are multiple adequate grounds for termination of Dr. Olguin under Faculty Handbook Section 5.3.2.**
- 2. The Board finds that the More Complete Review Process was not required in the case of a Section 5.3.2 dismissal.**
- 3. The Board finds that, in the alternative, if the More Complete Review Process was required, it would have been futile under the circumstances.**

Regent Quillen seconded. All were in favor. The motion passed.

VOTE TO ADJOURN

The motion to adjourn passed by unanimous vote (1st Koch; 2nd Gallegos). The meeting adjourned at 4:07 pm.

Approved:

Attest:

Jack L. Fortner, President

Bradley C. Hosmer, Secretary/Treasurer

President's Administrative Report

will be presented at the meeting

Approval of External Audit Report
of the FY14 Consolidated Financial Statements

materials will be presented at the meeting



THE UNIVERSITY of
NEW MEXICO

University Controller
Financial Services, Main Campus
Phone: (505) 277-5111
FAX: (505) 277-7662

MEMORANDUM

DATE: November 24, 2014

TO: David W. Harris
Executive Vice President

FROM: Elizabeth Metzger, CPA *ejm*
University Controller

RE: Information Item for Board of Regents' Finance & Facilities Committee Meeting

The Monthly Consolidated Financial Report for the month ended October 31, 2014 will be presented at the *December 9, 2014* Finance and Facilities meeting. In order to present the most-timely financial information at this meeting, Financial Reports will be emailed to the committee members no less than 48 hours in advance of the meeting. Handouts will be available the day of the meeting.

Finance & Facilities Committee: Research Enterprise Report

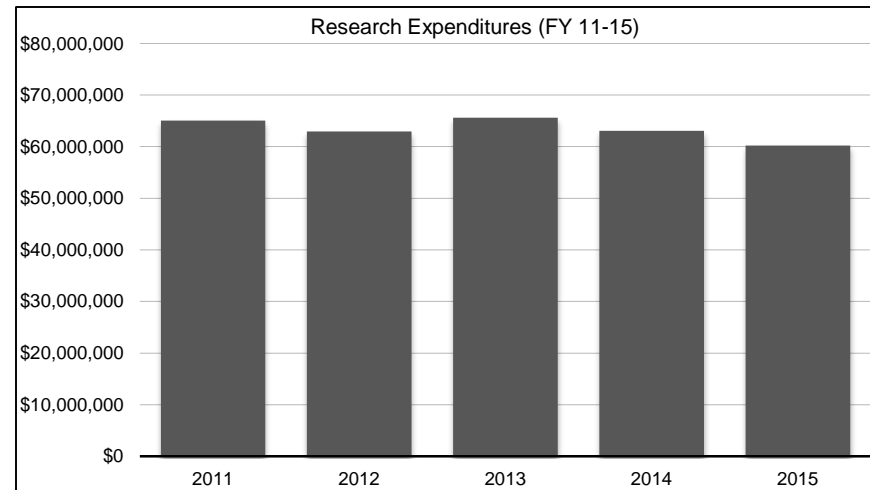
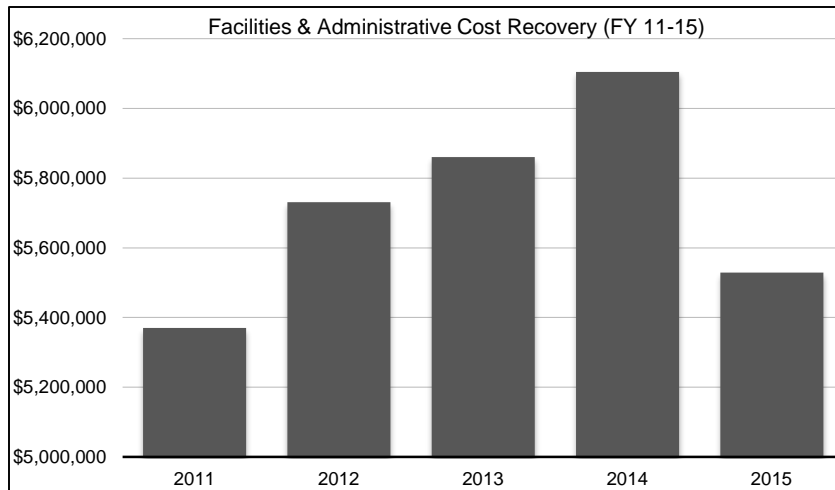
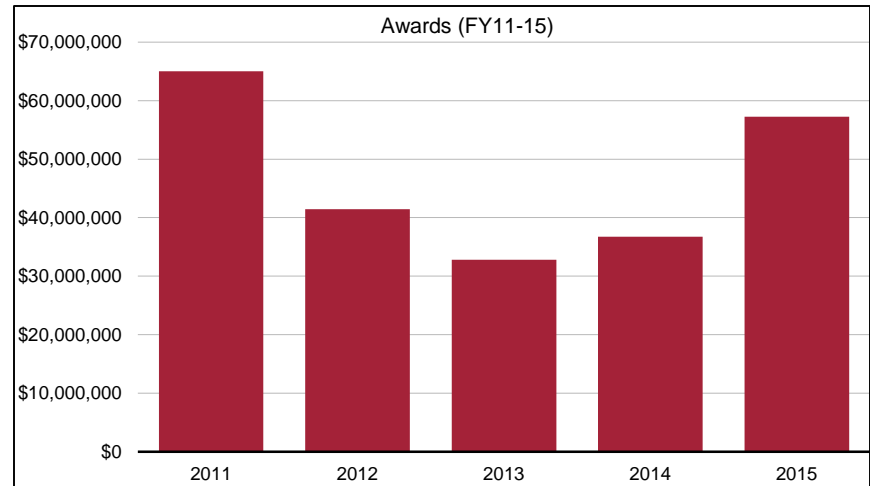
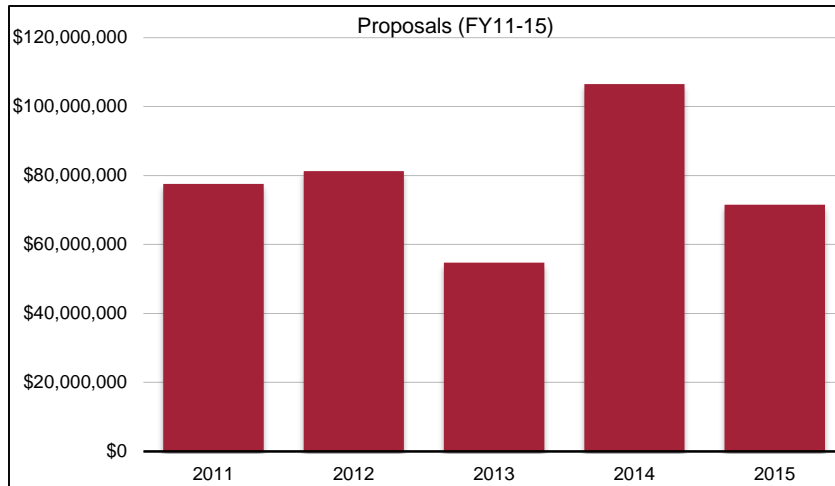
December 9, 2014

*Elizabeth Metzger, CPA
University Controller*



Financial Services Division

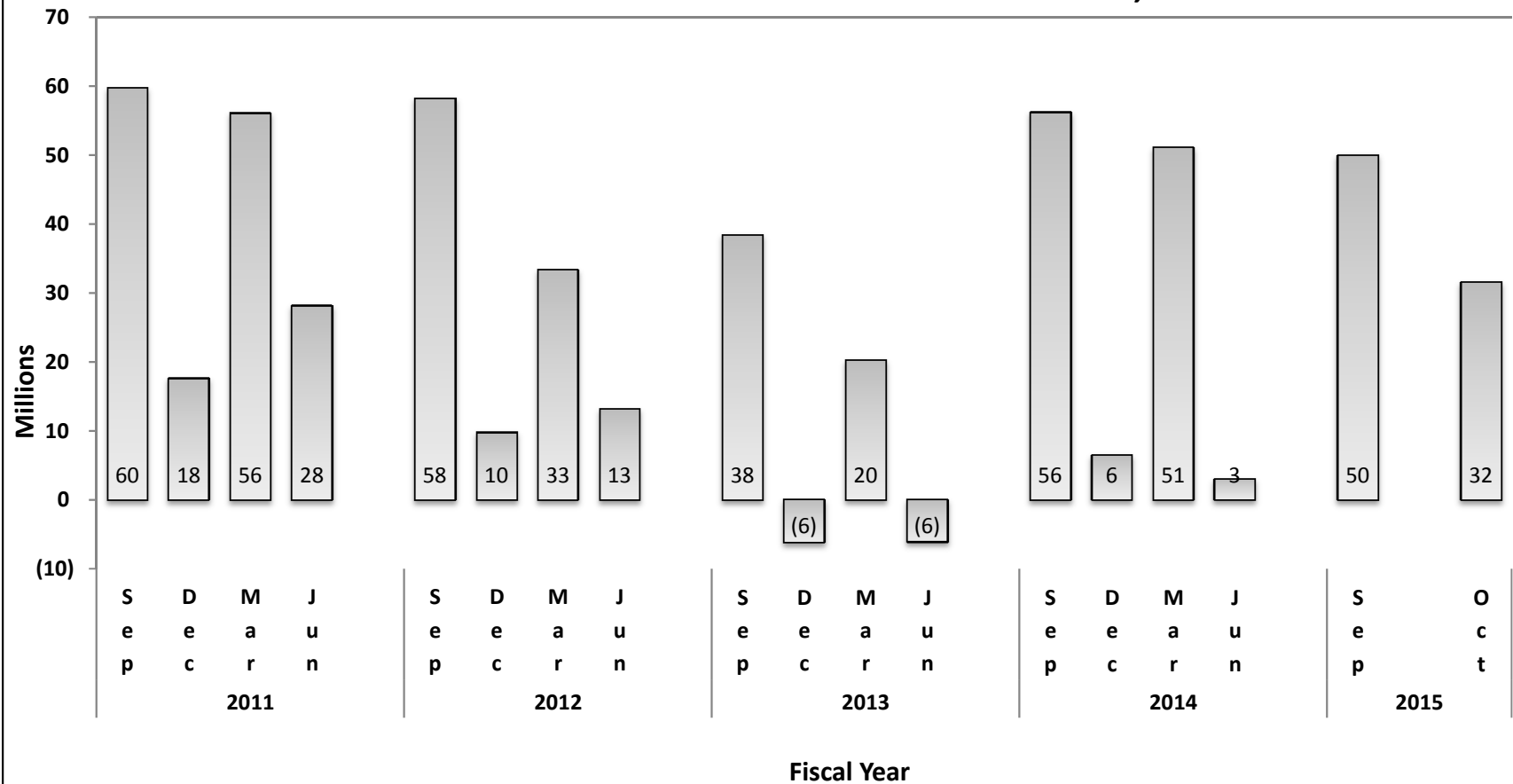
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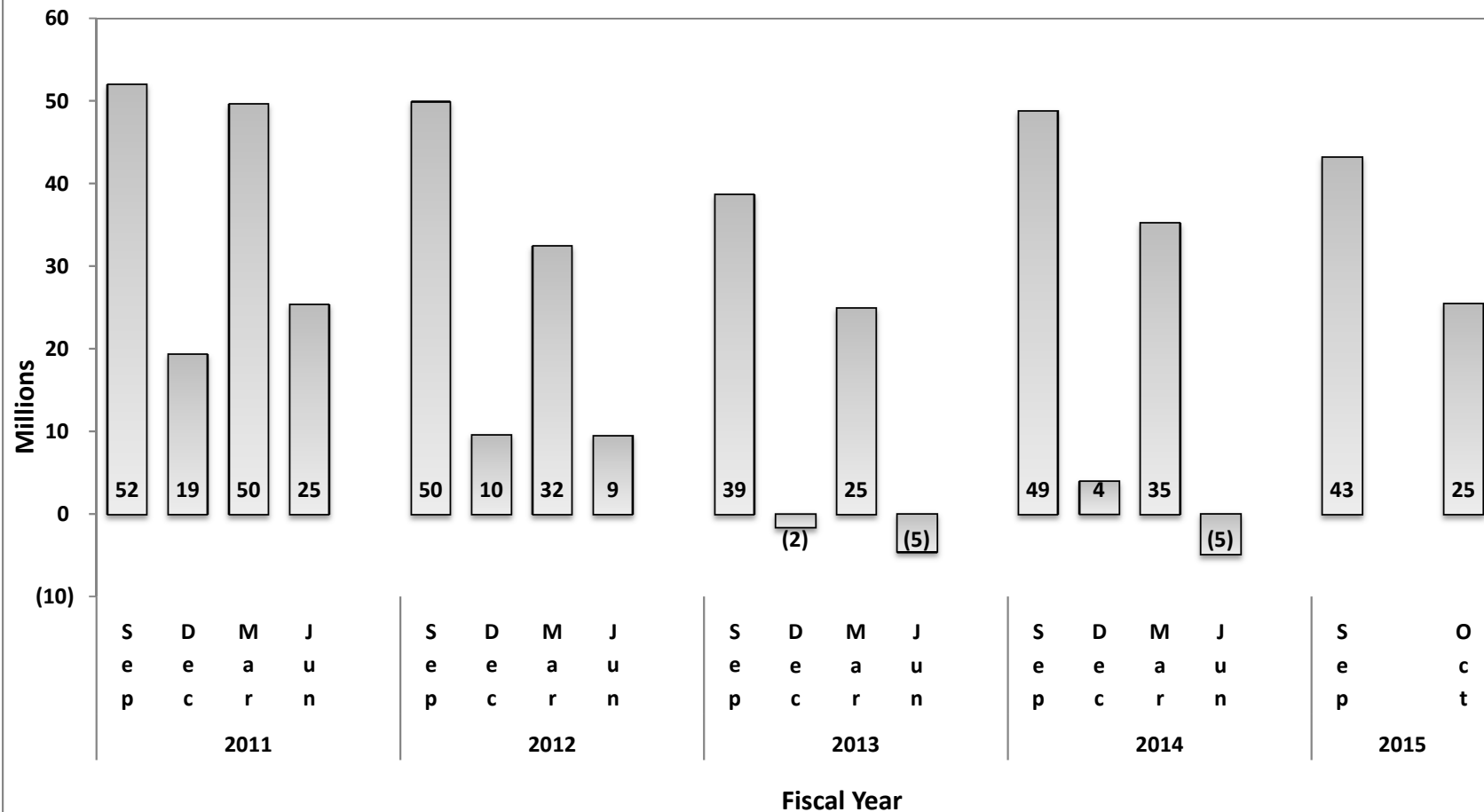
CONSOLIDATED Total Operations - 5 Year Net Revenue / (Expense)
Fiscal Year to Date as of October 31, 2014





THE UNIVERSITY of NEW MEXICO

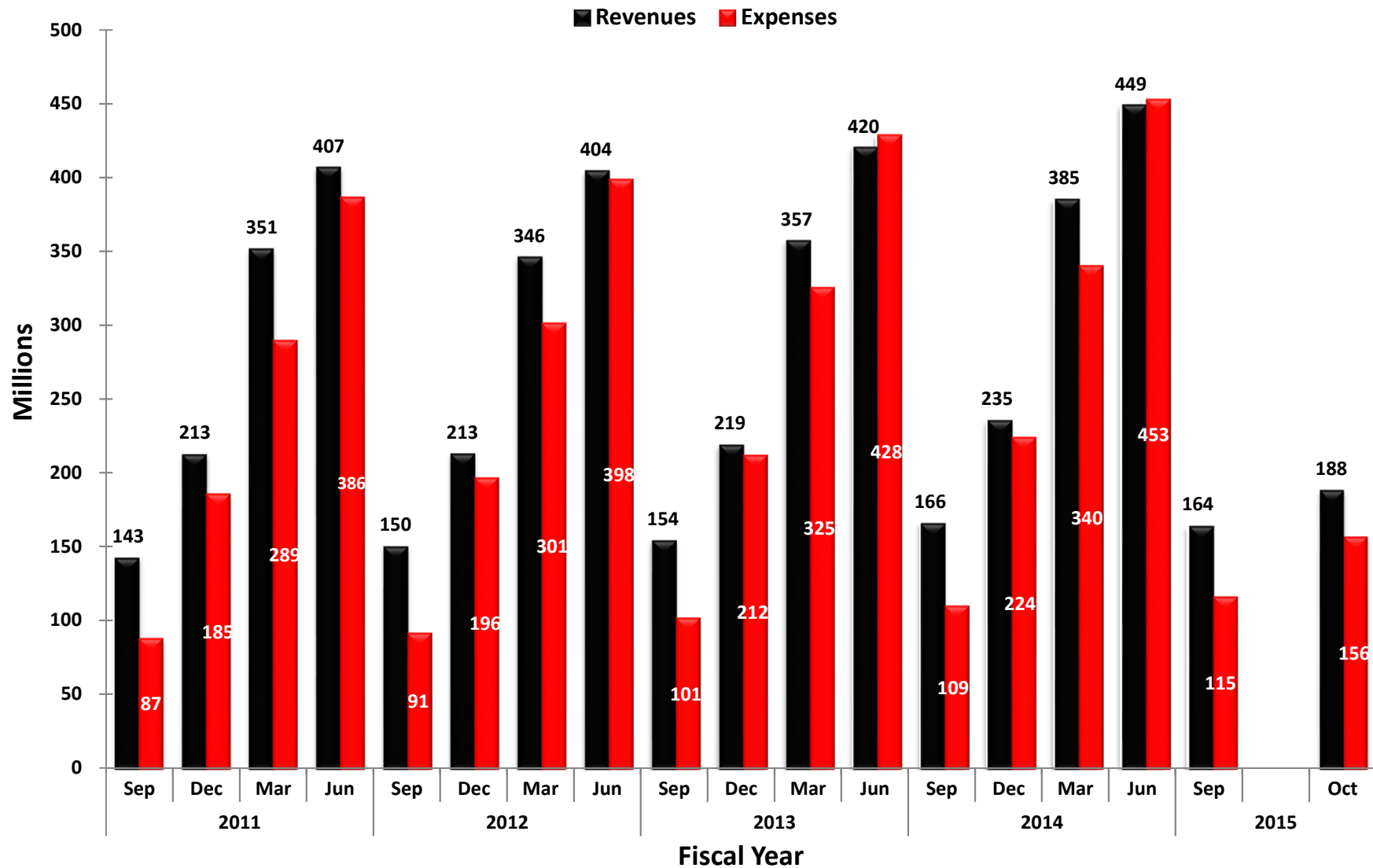
MAIN CAMPUS Operations - 5 Year Net Revenue / (Expense) Fiscal Year to Date as of October 31, 2014





YTD I&G Consolidated Revenues / Expenses (5 Year)

Fiscal Year to Date as of October 31, 2014



Executive Budget Summary

University of New Mexico Consolidated Financial Report

FY 2015 UNM Operating Budget

This report covers current fund operations for the University, including Main Campus, Branch Campuses and HSC Campus.

Instruction and General operations (approximately 85% of this operation resides on Main Campus) projects a use of reserves of \$8.8M for the FY 2015 UNM Operating Budget. The use of reserves of \$8.8M is comprised of \$9.6M use of reserves at the Main Campus, a \$1.7M use of reserves at the Branch Campuses and a favorable net margin of \$2.5M at the HSC Campus. The \$9.6M use of reserves at Main Campus is primarily due to \$1.5M of one-time monies funding the I&G budget, \$432K SFRB one-time use of mandatory student fee reserves and Provost Academic Affairs budgeting \$6.5M of reserves. Within Provost Academic Affairs, Provost Administrative Units, College of Arts and Sciences and Extended University departments budgeted the largest use of reserves.

The next block of information shows our **Unrestricted Research** operations. The FY 2015 UNM Operating Budget shows a use of reserves of \$7.6M, of which a \$3.9M use of reserves is related to Main Campus and a \$3.7M use of reserves is related to HSC Campus. The \$3.9M use of reserves at Main Campus is primarily due to Provost Academic Affairs' departments budgeting reserves. The departments that budgeted the largest use of reserves are, Provost Administrative Units, College of Arts and Sciences, College of Education, School of Engineering, and VP Research & Economic Development. At the HSC Campus approximately \$737K of reserve balances were budgeted by the SOM to support research initiatives. The College of Pharmacy budgeted \$936K for faculty start-up funding, research development and lab support and professional development. The College of Nursing budgeted \$141K for institutional support costs. The HSC VP of Research budgeted \$442K of reserves for consulting services, inter-institution pilots, mini-sabbaticals and a new CTSC scholar and the accompanying start-up package. Additionally, at the HSC \$1.4M is budgeted for backfill renovations for spaces vacated by units moving to 1650 University during FY 2015.

The third business category shown on the first page of this report is **Unrestricted Public Service**. The operations in this category include special projects funded by State Appropriations, for example Project ECHO, and non-endowed gifts flowing from the UNM Foundation to departments and many small events funded by user fees. The FY 2015 UNM Operating Budget shows a use of reserves of \$3.2M. These reserves are comprised of \$2.8M use of reserves at the Main Campus and Branch Campuses and a use of reserves in the amount of \$361K at the HSC Campus. The \$2.8M use of reserves at the Main and Branch Campuses is primarily due to Provost Academic Affairs' departments budgeting reserves. The departments budgeting the largest use of reserves are: Provost Administrative Units, College of Fine Arts, College of Arts and Sciences, College of Education, School of Engineering, School of Law, School of Architecture Planning, University Libraries, and VP Research & Economic Development.

Page 2 of this report begins with the **Student Aid** function. The FY 2015 UNM Operating Budget projects a use of reserves of \$5.5M. These reserves are comprised of a \$4.7M use of reserves at the Main and Branch Campuses and a use of reserves of \$804K at the HSC Campus. The budgeted use of reserves at Main Campus is primarily due to Provost Academic Affairs' departments budgeting reserves in endowed spending indices for the payout of major and departmental scholarships in the new fiscal year. Those departments include: Provost Administrative Units, VP Division of Enrollment Management, College of Fine Arts, College of Education, and School of Law.

Student Activities are the operations of Student Government and Student organizations. The FY 2015 UNM Operating Budget shows a use of reserves of \$165K.

Auxiliaries and Athletics

The FY 2015 UNM Operating Budget for Auxiliaries and Athletics projected a use of reserves of \$681K. These reserves are primarily due to a combination of Athletics budgeting a \$29K use of reserves, VP-Institutional Support Services Debt Services budgeting a use of reserves of \$499K, and Popejoy budgeting a favorable net margin of \$100K. Branch Campuses budgeted a use of reserves of \$252K. *AVP Ops/Student Life, now called Food Service/Dining is included in the VP-Institutional Support Services in FY15. There is no AVP Ops/Student Life in VP-Student Affairs in FY15.*

Sponsored programs operations are our contract and grant research and public service projects funded by outside agencies and companies. These operations will always record a zero net revenue over expense by the nature of their funding. The agency pays for a service or research project, and normally any unspent funds must be returned to the agency.

The next block of numbers on the third page is a summary of our **Clinical Operations**. These operations are essentially all the patient care activities of the HSC Campus, including the UNM Hospitals, SOM physician professional services, Cancer Center operations and Housestaff/Medical Residents who are being trained in the UNM and VA hospitals. The FY 2015 UNM Operating Budget projected a use of reserves \$2.9M. UNM Hospitals budgeted a favorable net margin of \$423K. The School of Medicine budgeted a use of reserves of \$3.3M which is primarily due to the SOM start-up packages for Pediatrics, the Cancer Center and Internal Medicine FY 2015.

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

University of New Mexico - Consolidated Total Operations Current Funds

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|---|--|-----------------------------------|---|---|-----------------------------------|---|
| Instruction and General | | | | | | |
| Tuition and Fees Revenues | | | | | | |
| Main Campus | 152,453,887 | 77,265,982 | (75,187,905) | 51% | 82,654,990 | (5,389,008) |
| Branch Campuses | 8,121,795 | 3,826,139 | (4,295,656) | 47% | 4,398,200 | (572,061) |
| HSC Campus | 15,138,036 | 7,819,713 | (7,318,323) | 52% | 7,089,856 | 729,857 |
| Total Tuition and Fees Revenues | 175,713,718 | 88,911,834 | (86,801,884) | 51% | 94,143,046 | (5,231,212) |
| State/Local Appropriations | 283,183,490 | 94,394,496 | (188,788,994) | 33% | 90,200,379 | 4,194,117 |
| F & A Revenues | 42,500,000 | 14,513,128 | (27,986,872) | 34% | 14,900,525 | (387,397) |
| Transfers | (48,572,091) | (18,535,181) | 30,036,910 | 38% | (18,986,771) | 451,590 |
| Other Revenues | 21,716,302 | 8,939,546 | (12,776,756) | 41% | 7,742,866 | 1,196,680 |
| Total Instruction and General Revenues | 474,541,419 | 188,223,823 | (286,317,596) | 40% | 188,000,045 | 223,778 |
| Salaries | 290,863,062 | 92,153,793 | 198,709,269 | 32% | 91,659,240 | (494,553) |
| Benefits | 98,041,479 | 32,883,384 | 65,158,095 | 34% | 29,218,199 | (3,665,185) |
| Other Expenses | 94,437,496 | 30,955,686 | 63,481,810 | 33% | 28,656,200 | (2,299,486) |
| Total Instruction and General Expenses | 483,342,037 | 155,992,863 | 327,349,174 | 32% | 149,533,639 | (6,459,224) |
| Net Instruction and General Revenue/(Expense) | (8,800,618) | 32,230,960 | 41,031,578 | | 38,466,406 | (6,235,446) |
| Research | | | | | | |
| State/Local Appropriations | 11,723,413 | 3,957,550 | (7,765,863) | 34% | 3,679,127 | 278,423 |
| Transfers | 27,904,500 | 5,941,995 | (21,962,505) | 21% | 6,233,484 | (291,489) |
| Other Revenues | 3,945,218 | 1,504,716 | (2,440,502) | 38% | 726,263 | 778,453 |
| Total Research Revenues | 43,573,131 | 11,404,261 | (32,168,870) | 26% | 10,638,874 | 765,387 |
| Salaries and Benefits | 27,585,626 | 8,313,257 | 19,272,369 | 30% | 8,578,352 | 265,095 |
| Other Expenses | 23,548,312 | 5,306,131 | 18,242,181 | 23% | 5,270,182 | (35,949) |
| Total Research Expenses | 51,133,938 | 13,619,388 | 37,514,550 | 27% | 13,848,534 | 229,146 |
| Net Research Revenue/(Expense) | (7,560,807) | (2,215,127) | 5,345,680 | | (3,209,660) | 994,533 |
| Public Service | | | | | | |
| State/Local Appropriations | 4,590,850 | 1,530,283 | (3,060,567) | 33% | 1,222,116 | 308,167 |
| Sales and Services Revenues | 17,003,971 | 5,038,257 | (11,965,714) | 30% | 5,001,097 | 37,160 |
| Gifts | 8,332,896 | 2,740,006 | (5,592,890) | 33% | 2,435,242 | 304,764 |
| Transfers | 3,302,676 | 1,773,992 | (1,528,684) | 54% | 1,394,080 | 379,912 |
| Other Revenues | 5,960,699 | 1,892,988 | (4,067,711) | 32% | 1,879,175 | 13,813 |
| Total Public Service Revenues | 39,191,092 | 12,975,526 | (26,215,566) | 33% | 11,931,710 | 1,043,816 |
| Salaries and Benefits | 22,332,196 | 7,470,549 | 14,861,647 | 33% | 6,935,834 | (534,715) |
| Other Expenses | 20,054,837 | 5,562,678 | 14,492,159 | 28% | 5,225,011 | (337,667) |
| Total Public Service Expenses | 42,387,033 | 13,033,227 | 29,353,806 | 31% | 12,160,845 | (872,382) |
| Net Public Service Revenue/(Expense) | (3,195,941) | (57,701) | 3,138,240 | | (229,135) | 171,434 |

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

University of New Mexico - Consolidated Total Operations Current Funds

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|--|---|--|--|--|--|--|
| Student Aid | | | | | | |
| Gifts | 4,883,350 | 1,972,071 | (2,911,279) | 40% | 1,505,531 | 466,540 |
| State Lottery Scholarship | 37,485,948 | 18,742,974 | (18,742,974) | 50% | 18,742,974 | - |
| Transfers | 17,399,491 | 5,457,932 | (11,941,559) | 31% | 5,430,196 | 27,736 |
| Other Revenues | 1,068,509 | 394,933 | (673,576) | 37% | 242,849 | 152,084 |
| Total Student Aid Revenues | 60,837,298 | 26,567,910 | (34,269,388) | 44% | 25,921,550 | 646,360 |
| Salaries and Benefits | 3,853,942 | 1,538,207 | 2,315,735 | 40% | 1,627,032 | 88,825 |
| Other Expenses | 62,462,860 | 28,107,945 | 34,354,915 | 45% | 29,671,582 | 1,563,637 |
| Total Student Aid Expenses | 66,316,802 | 29,646,152 | 36,670,650 | 45% | 31,298,614 | 1,652,462 |
| Net Student Aid Revenue/(Expense) | (5,479,504) | (3,078,242) | 2,401,262 | | (5,377,064) | 2,298,822 |
| Student Social & Cultural Programs | | | | | | |
| Fee Revenues | 8,237,848 | 4,054,202 | (4,183,646) | 49% | 3,197,405 | 856,797 |
| Sales and Services Revenues | 1,459,539 | 543,915 | (915,624) | 37% | 594,255 | (50,340) |
| Transfers | (671,279) | 421,085 | 1,092,364 | -63% | 23,727 | 397,358 |
| Other Revenues | 167,484 | 85,470 | (82,014) | 51% | 25,602 | 59,868 |
| Total Student Social & Cultural Programs Revenues | 9,193,592 | 5,104,672 | (4,088,920) | 56% | 3,840,989 | 1,263,683 |
| Salaries and Benefits | 4,499,398 | 1,617,842 | 2,881,556 | 36% | 1,539,149 | (78,693) |
| Other Expenses | 4,859,592 | 1,820,534 | 3,039,058 | 37% | 1,308,055 | (512,479) |
| Total Student Social & Cultural Programs Expenses | 9,358,990 | 3,438,376 | 5,920,614 | 37% | 2,847,204 | (591,172) |
| Net Student Social & Cultural Programs Revenue/(Expense) | (165,398) | 1,666,296 | 1,831,694 | | 993,785 | 672,511 |
| Auxiliaries and Athletics | | | | | | |
| Branch Campuses Auxiliary Revenues | 2,484,467 | 1,025,038 | (1,459,429) | 41% | 1,044,617 | (19,579) |
| Main Campus Auxiliaries Revenues | 54,242,922 | 26,432,438 | (27,810,484) | 49% | 24,772,631 | 1,659,807 |
| Athletics Revenues | 33,034,361 | 10,053,847 | (22,980,514) | 30% | 10,506,640 | (452,793) |
| Total Auxiliaries and Athletics Revenues | 89,761,750 | 37,511,323 | (52,250,427) | 42% | 36,323,888 | 1,187,435 |
| Branch Campuses Auxiliary Expenses | 2,736,566 | 1,062,298 | 1,674,268 | 39% | 898,588 | (163,710) |
| Main Campus Auxiliaries Expenses | 54,642,339 | 20,497,789 | 34,144,550 | 38% | 17,942,972 | (2,554,817) |
| Athletics Expenses | 33,063,511 | 12,787,212 | 20,276,299 | 39% | 12,308,659 | (478,553) |
| Total Auxiliaries and Athletics Expenses | 90,442,416 | 34,347,299 | 56,095,117 | 38% | 31,150,219 | (3,197,080) |
| Net Auxiliaries and Athletics Revenue/(Expense) | (680,666) | 3,164,024 | 3,844,690 | | 5,173,669 | (2,009,645) |

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

University of New Mexico - Consolidated Total Operations Current Funds

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|--|--|-----------------------------------|---|---|-----------------------------------|---|
| Sponsored Programs | | | | | | |
| Federal Grants and Contracts Revenues | 245,329,835 | 88,663,208 | (156,666,627) | 36% | 91,236,751 | (2,573,543) |
| State and Local Grants and Contracts Revenues | 29,481,218 | 9,172,894 | (20,308,324) | 31% | 8,976,675 | 196,219 |
| Non-Governmental Grants and Contracts Revenues | 29,108,293 | 14,193,757 | (14,914,536) | 49% | 11,770,236 | 2,423,521 |
| Gifts | - | 67,183 | 67,183 | N/A | 64,580 | 2,603 |
| Transfers | 4,077,916 | 2,213,496 | (1,864,420) | 54% | 2,256,336 | (42,840) |
| Other Revenues | 4,000 | (16,484) | (20,484) | -412% | - | (16,484) |
| Total Sponsored Programs Revenues | 308,001,262 | 114,294,054 | (193,707,208) | 37% | 114,304,578 | (10,524) |
| Salaries and Benefits | 152,600,879 | 44,769,528 | 107,831,351 | 29% | 45,011,515 | 241,987 |
| Other Expenses | 155,400,383 | 69,524,526 | 85,875,857 | 45% | 69,293,063 | (231,463) |
| Total Sponsored Programs Expenses | 308,001,262 | 114,294,054 | 193,707,208 | 37% | 114,304,578 | 10,524 |
| Net Sponsored Programs Revenue/(Expense) | - | - | - | | - | - |
| Clinical Operations | | | | | | |
| State/Local Appropriations | 26,204,400 | 8,734,801 | (17,469,599) | 33% | 8,318,602 | 416,199 |
| Physician Professional Fee Revenues | 119,451,776 | 41,004,925 | (78,446,851) | 34% | 35,193,507 | 5,811,418 |
| Hospital Facility Revenues | 735,635,754 | 259,015,293 | (476,620,461) | 35% | 229,605,374 | 29,409,919 |
| Other Patient Revenues, net of Allowance | 118,807,000 | 39,625,599 | (79,181,401) | 33% | 31,826,839 | 7,798,760 |
| Mil Levy | 92,780,044 | 30,926,681 | (61,853,363) | 33% | 30,367,938 | 558,743 |
| Investment Income | 13,238,733 | 4,134,697 | (9,104,036) | 31% | 3,566,702 | 567,995 |
| Gifts | 3,151,695 | 1,606,730 | (1,544,965) | 51% | 1,784,551 | (177,821) |
| Housestaff Revenues | 33,884,089 | 11,200,767 | (22,683,322) | 33% | 10,810,897 | 389,870 |
| Other Revenues | 22,873,072 | 5,687,065 | (17,186,007) | 25% | 9,313,642 | (3,626,577) |
| Total Clinical Operations Revenues | 1,166,026,563 | 401,936,558 | (764,090,005) | 34% | 360,788,052 | 41,148,506 |
| Salaries and Benefits | 652,302,050 | 220,887,448 | 431,414,602 | 34% | 199,160,921 | (21,726,527) |
| Interest Expense | 8,077,121 | 2,692,374 | 5,384,747 | 33% | 2,765,483 | 73,109 |
| Housestaff Expenses | 33,882,767 | 11,334,931 | 22,547,836 | 33% | 11,379,569 | 44,638 |
| Other Expenses | 474,704,958 | 167,216,052 | 307,488,906 | 35% | 148,561,291 | (18,654,761) |
| Total Clinical Operations Expenses | 1,168,966,896 | 402,130,805 | 766,836,091 | 34% | 361,867,264 | (40,263,541) |
| Net Clinical Operations Revenue/(Expense) | (2,940,333) | (194,247) | 2,746,086 | | (1,079,212) | 884,965 |
| Contingencies | | | | | | |
| Total Contingency Revenues | (8,018,123) | - | 8,018,123 | 0% | - | - |
| Total Contingency Expenses | (1,425,612) | - | 1,425,612 | 0% | - | - |
| Net Contingencies Revenue/(Expense) | (6,592,511) | - | 6,592,511 | | - | - |
| Net Current Revenue/(Expense) | (35,415,778) | 31,515,963 | 66,931,741 | | 34,738,789 | (3,222,826) |

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

University of New Mexico - Main Campus Athletics & Auxiliary Operations

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|--|--|-----------------------------------|---|---|-----------------------------------|---|
| Results of Athletics Operations: | | | | | | |
| Athletics Revenues | 36,421,474 | 11,282,784 | (25,138,690) | 31% | 11,631,285 | (348,501) |
| Athletics Transfers | (3,387,113) | (1,228,937) | 2,158,176 | 36% | (1,124,645) | (104,292) |
| Total Athletics Revenues | 33,034,361 | 10,053,847 | (22,980,514) | 30% | 10,506,640 | (452,793) |
| Athletics Expenses | | | | | | |
| Salaries and Benefits | 14,261,987 | 5,110,167 | 9,151,820 | 36% | 4,867,012 | (243,155) |
| Grant-in-Aid | 4,095,878 | 2,047,146 | 2,048,732 | 50% | 1,861,614 | (185,532) |
| Other Expenses | 14,705,646 | 5,629,899 | 9,075,747 | 38% | 5,580,033 | (49,866) |
| Total Athletics Expenses | 33,063,511 | 12,787,212 | 20,276,299 | 39% | 12,308,659 | (478,553) |
| Total Net Athletics Revenue/(Expense) | (29,150) | (2,733,365) | (2,704,215) | | (1,802,019) | (931,346) |
| Results of Auxiliary Operations: | | | | | | |
| VP for Institutional Support Services | | | | | | |
| Bookstore Revenues | 15,474,125 | 7,139,382 | (8,334,743) | 46% | 7,831,671 | (692,289) |
| Bookstore Transfers | (453,860) | (116,667) | 337,193 | 26% | (116,667) | - |
| Total Bookstore Revenues | 15,020,265 | 7,022,715 | (7,997,550) | 47% | 7,715,004 | (692,289) |
| Total Bookstore Expenses | 15,020,265 | 6,338,713 | 8,681,552 | 42% | 6,862,328 | 523,615 |
| Net Bookstore Revenue/(Expense) | - | 684,002 | 684,002 | | 852,676 | (168,674) |
| Faculty & Staff Club Revenues | 86,200 | 34,479 | (51,721) | 40% | 52,061 | (17,582) |
| Faculty & Staff Club Expenses | 86,200 | 21,317 | 64,883 | 25% | 21,515 | 198 |
| Net Faculty & Staff Club Revenue/(Expense) | - | 13,162 | 13,162 | | 30,546 | (17,384) |
| Food Service/Dining Revenues | 3,322,800 | 1,090,086 | (2,232,714) | 33% | 1,296,036 | (205,950) |
| Food Service/Dining Transfers | (569,820) | (16,667) | 553,153 | 3% | (295,759) | 279,092 |
| Total Food Service/Dining Revenues | 2,752,980 | 1,073,419 | (1,679,561) | 39% | 1,000,277 | 73,142 |
| Total Food Service/Dining Expenses | 2,752,980 | 522,462 | 2,230,518 | 19% | 878,439 | 355,977 |
| Net Food Service/Dining Revenue/(Expense) | - | 550,957 | 550,957 | | 121,838 | 429,119 |
| Golf Courses Revenues | 2,465,517 | 754,323 | (1,711,194) | 31% | 827,562 | (73,239) |
| Golf Courses Transfers | (39,252) | (13,084) | 26,168 | 33% | (12,772) | (312) |
| Total Golf Courses Revenues | 2,426,265 | 741,239 | (1,685,026) | 31% | 814,790 | (73,551) |
| Total Golf Courses Expenses | 2,426,265 | 793,229 | 1,633,036 | 33% | 795,511 | 2,282 |
| Net Golf Courses Revenue/(Expense) | - | (51,990) | (51,990) | | 19,279 | (71,269) |
| Housing | 10,914,786 | 5,762,893 | (5,151,893) | 53% | 5,993,167 | (230,274) |
| Housing Transfers | (2,935,134) | (1,107,366) | 1,827,768 | 38% | (711,413) | (395,953) |
| Total Housing Revenues | 7,979,652 | 4,655,527 | (3,324,125) | 58% | 5,281,754 | (626,227) |
| Total Housing Expense | 7,979,652 | 2,830,745 | 5,148,907 | 35% | 2,599,076 | (231,669) |
| Net Housing Revenue/(Expense) | - | 1,824,782 | 1,824,782 | | 2,682,678 | (857,896) |
| Other | 1,000,733 | (511,111) | (1,511,844) | -51% | 40,000 | (551,111) |
| Other Transfers | (1,500,000) | - | 1,500,000 | 0% | 250,000 | (250,000) |
| Total Other Revenues | (499,267) | (511,111) | (11,844) | 102% | 290,000 | (801,111) |
| Total Other Expense | 150 | - | 150 | 0% | 7,901 | 7,901 |
| Net Other Revenue/(Expense) | (499,417) | (511,111) | (11,694) | | 282,099 | (793,210) |

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

University of New Mexico - Main Campus Athletics & Auxiliary Operations

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|---|--|-----------------------------------|---|---|-----------------------------------|---|
| Parking and Transportation Revenues | 8,618,293 | 4,889,310 | (3,728,983) | 57% | 4,884,317 | 4,993 |
| Parking and Trans Transfers | (2,363,987) | (726,691) | 1,637,296 | 31% | (693,969) | (32,722) |
| Total Parking and Trans Revenues | 6,254,306 | 4,162,619 | (2,091,687) | 67% | 4,190,348 | (27,729) |
| Total Parking and Trans Expenses | 6,254,306 | 2,076,306 | 4,178,000 | 33% | 1,964,934 | (111,372) |
| Net Parking and Trans Revenue/(Expense) | - | 2,086,313 | 2,086,313 | | 2,225,414 | (139,101) |
| Popejoy Events Revenues | 7,674,664 | 3,479,610 | (4,195,054) | 45% | 438,862 | 3,040,748 |
| Popejoy Events Transfers | 163,233 | 143,233 | (20,000) | 88% | 149,730 | (6,497) |
| Total Popejoy Events Revenues | 7,837,897 | 3,622,843 | (4,215,054) | 46% | 588,592 | 3,034,251 |
| Total Popejoy Events Expenses | 7,737,897 | 3,708,421 | 4,029,476 | 48% | 795,228 | (2,913,193) |
| Net Popejoy Events Revenue/(Expense) | 100,000 | (85,578) | (185,578) | | (206,636) | 121,058 |
| Taos & Lawrence Ranch Revenues | 51,873 | 62,049 | 10,176 | 120% | - | 62,049 |
| Taos & Lawrence Ranch Expenses | 51,873 | 18,629 | 33,244 | 36% | 12,871 | (5,758) |
| Net Taos & Lawrence Ranch Revenue/(Expense) | - | 43,420 | 43,420 | | (12,871) | 56,291 |
| Ticketing Services Revenues | 956,023 | 385,130 | (570,893) | 40% | 305,780 | 79,350 |
| Ticketing Services Transfers | 74,595 | 74,595 | - | 100% | 75,348 | (753) |
| Total Ticketing Services Revenues | 1,030,618 | 459,725 | (570,893) | 45% | 381,128 | 78,597 |
| Total Ticketing Services Expenses | 1,030,618 | 368,310 | 662,308 | 36% | 337,570 | (30,740) |
| Net Ticketing Services Revenue/(Expense) | - | 91,415 | 91,415 | | 43,558 | 47,857 |
| Total VP for Institutional Support Services Revenues | 42,940,789 | 21,323,504 | (21,617,285) | 50% | 20,313,954 | 1,009,550 |
| Total VP for Institutional Support Services Expenses | 43,340,206 | 16,678,132 | 26,662,074 | 38% | 14,275,373 | (2,402,759) |
| Net VP for Institutional Support Services Revenue/(Expense) | (399,417) | 4,645,372 | 5,044,789 | | 6,038,581 | (1,393,209) |
| VP for Student Affairs | | | | | | |
| Lobo Cash Revenues | 51,064 | 54,415 | 3,351 | 107% | 26,000 | 28,415 |
| Lobo Cash Expenses | 51,064 | 90,844 | 39,780 | 178% | 35,613 | (55,231) |
| Net Lobo Cash Revenue/(Expense) | - | (36,429) | (36,429) | | (9,613) | (26,816) |
| Student Health Center Revenues | 7,718,432 | 3,434,843 | (4,283,589) | 45% | 3,627,764 | (192,921) |
| Student Health Center Expenses | 7,718,432 | 2,566,301 | 5,152,131 | 33% | 2,586,018 | 19,717 |
| Net Student Health Center Revenue/(Expense) | - | 868,542 | 868,542 | | 1,041,746 | (173,204) |
| Student Union Revenues | 3,266,124 | 1,514,117 | (1,752,007) | 46% | 717,868 | 796,249 |
| Student Union Expenses | 3,266,124 | 1,071,697 | 2,194,427 | 33% | 962,159 | (109,538) |
| Net Student Union Revenue/(Expense) | - | 442,420 | 442,420 | | (244,291) | 686,711 |
| Total VP for Student Affairs Revenues | 11,035,620 | 5,003,375 | (6,032,245) | 45% | 4,371,632 | 631,743 |
| Total VP for Student Affairs Expenses | 11,035,620 | 3,728,842 | 7,386,338 | 34% | 3,583,790 | (145,052) |
| Net VP for Student Affairs Revenue/(Expense) | - | 1,274,533 | 1,274,533 | | 787,842 | 486,691 |

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

University of New Mexico - Main Campus Athletics & Auxiliary Operations

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|---|--|-----------------------------------|---|---|-----------------------------------|---|
| Provost and Other Units | | | | | | |
| Art Museum Revenues | 5,500 | 2,234 | (3,266) | 41% | 1,067 | 1,167 |
| Art Museum Expenses | 5,500 | 131 | 5,369 | 2% | 346 | 215 |
| Net Art Museum Revenue/(Expense) | - | 2,103 | 2,103 | | 721 | 1,382 |
| CE Conference Ctr Revenues | 223,488 | 85,827 | (137,661) | 38% | 58,993 | 26,834 |
| CE Conference Ctr Transfers | (57,475) | (25,530) | 31,945 | 44% | (10,648) | (14,882) |
| Total CE Conference Ctr Revenues | 166,013 | 60,297 | (105,716) | 36% | 48,345 | 11,952 |
| Total CE Conference Ctr Expenses | 166,013 | 64,798 | 101,215 | 39% | 60,578 | (4,220) |
| Net CE Conference Ctr Revenue/(Expense) | - | (4,501) | (4,501) | | (12,233) | 7,732 |
| Maxwell Museum Revenues | 40,000 | 14,336 | (25,664) | 36% | 14,856 | (520) |
| Maxwell Museum Expenses | 40,000 | 6,015 | 33,985 | 15% | 5,455 | (560) |
| Net Maxwell Museum Revenue/(Expense) | - | 8,321 | 8,321 | | 9,401 | (1,080) |
| Other Revenues | 55,000 | 28,692 | (26,308) | 52% | 22,777 | 5,915 |
| Other Expenses | 55,000 | 19,871 | 35,129 | 36% | 17,430 | (2,441) |
| Net Other Revenue/(Expense) | - | 8,821 | 8,821 | | 5,347 | 3,474 |
| Total Provost and Other Units Revenues | 266,513 | 105,559 | (160,954) | 40% | 87,045 | 18,514 |
| Total Provost and Other Units Expenses | 266,513 | 90,815 | 175,698 | 34% | 83,809 | (7,006) |
| Net Provost and Other Units Revenue/(Expense) | - | 14,744 | 14,744 | | 3,236 | 11,508 |
| Auxiliary Totals | | | | | | |
| Total Auxiliary & Concessions Revenues | 54,242,922 | 26,432,438 | (27,810,484) | 49% | 24,772,631 | 1,659,807 |
| Total Auxiliary & Concessions Expenses | 54,642,339 | 20,497,789 | 34,144,550 | 38% | 17,942,972 | (2,554,817) |
| Net Auxiliary Revenue/(Expense) | (399,417) | 5,934,649 | 6,334,066 | | 6,829,659 | (895,010) |
| Net Athletics Revenue/(Expense) | (29,150) | (2,733,365) | (2,704,215) | | (1,802,019) | (931,346) |
| Net Auxiliary and Athletics Revenue/(Expense) | (428,567) | 3,201,284 | 3,629,851 | | 5,027,640 | (1,826,356) |
| Net Branch Campuses Aux Revenue/(Expense) | (252,099) | (37,260) | 214,839 | | 146,029 | (183,289) |
| Net All Auxiliary and Athletics Revenue/(Expense) | (680,666) | 3,164,024 | 3,844,690 | | 5,173,669 | (2,009,645) |

UNM Debt Service Schedule

As of October 31, 2014

*Includes Hospital Debt

| UNM Bond Issue | Fixed or Variable Rate Issue | Original Issue Amount | Outstanding Principal Balance on June 30, 2014 | Principal Payment due on June 1, 2015 | Interest Payment due on December 1, 2014 | Interest Payment due on June 1, 2015 | FY 2015 Principal & Interest |
|--|------------------------------------|--------------------------|--|--|---|--|---------------------------------|
| Sub Lien System Imp Revenue Bonds (3) Series 2012: Interest Range 2.00% to 5.00% Final Maturity Year 2032 | Fixed Rate | \$35,215,000 | \$31,890,000 | \$1,345,000 | \$749,700 | \$749,700 | \$2,844,400 |
| Sub Lien System Imp Revenue Bonds Series 2007 A&B: Interest Range 4.00% to 5.95% Final Maturity Year 2036 | Fixed Rate | \$136,710,000 | \$129,780,000 | \$1,915,000 | \$3,242,812 | \$3,242,812 | \$8,400,624 |
| Sub Lien System Imp Revenue Bonds Series 2005: Interest Range 3.0% to 5.0% Final Maturity Year 2035 | Fixed Rate | \$125,575,000 | \$113,480,000 | \$2,590,000 | \$2,629,226 | \$2,629,226 | \$7,848,453 |
| (1) FHA Insured Hospital Mortgage Revenue Bonds Series 2004: Interest Range 2.0% to 5.0% Final Maturity Year 2031 | Fixed Rate | \$192,250,000 | \$159,420,000 | \$5,495,000 (\$2,715,000 paid 7/1/2014) (\$2,780,000 due 1/2/2015) | \$3,843,575 (due 1/2/2015) | \$3,908,150 (paid 7/1/2014) | \$13,246,725 |
| Sub Lien System Rfdg Revenue Bonds Series 2003 A: Interest Range 2.0% to 5.25% Final Maturity Year 2018 | Fixed Rate | \$21,660,000 | \$7,345,000 | \$1,195,000 | \$192,806 | \$192,806 | \$1,580,613 |
| Sub Lien System Revenue Bonds Series 2003 B&C: Interest Range 1.35% to 5.625% Final Maturity Years B 2024 & C 2033 | Fixed Rate | \$11,805,000 | \$9,220,000 | \$295,000 | \$225,687 | \$225,687 | \$746,374 |
| Sub Lien Sys Rfdg Revenue Bonds (2) Series 2002 B: Variable Rate Demand Bonds - rates reset weekly Weekly rate as of June 30, 2013 was 0.06% Final Maturity Year 2026 | Variable Rate | \$25,475,000 | \$20,600,000 | \$1,540,000 | \$394,490 | \$394,490 | \$2,328,980 |
| Sub Lien System Rfdg Revenue Bonds (2) Series 2002 C: Variable Rate Demand Bonds - rates reset weekly Weekly rate as of June 30, 2013 was 0.06% Final Maturity Year 2030 | Variable Rate | \$37,840,000 | \$34,315,000 | \$910,000 | \$676,006 | \$676,006 | \$2,262,011 |
| Sub Lien System Imp Revenue Bonds (2) Series 2001: Variable Rate Demand Bonds - rates reset weekly Weekly rate as of June 30, 2013 was 0.06% Ceiling of 12% Final Maturity Year 2026 | Variable Rate | \$52,625,000 | \$33,190,000 | \$2,170,000 | \$663,800 | \$663,800 | \$3,497,600 |
| System Revenue Bonds Series 2000B: Interest Range 5.5% to 6.35% Final Maturity Year 2019 | Fixed Rate | \$53,231,671 | \$1,775,168 | \$442,934 | \$0 | \$672,066 | \$1,115,000 |
| System Revenue Rfdg Bonds Series 1992 A: Interest Range 5.6% to 6.25% Final Maturity Year 2021 | Fixed Rate | \$36,790,000 | \$15,620,000 | \$1,950,000 | \$468,600 | \$468,600 | \$2,887,200 |
| Grand Total | | \$729,176,671 | \$556,635,168 | \$19,847,934 | \$13,086,702 | \$13,823,343 | \$46,757,978 |

Note: See attached matrix for funding sources.

(1) Source: UNM Hospital - Both UNM Hospital Principal and Interest payments are made on July 1st and January 1st.

(2) Variable Rate bonds reflect the actual synthetically fixed interest rate that UNM pays.

It is noted that all ranges of interest rates and final maturity dates are reflective of Serial bonds.

(3) Series 2012 bonds refunded 2002A bonds,

FY15 UNM Debt Service - Source of Funds

As of October 31, 2014

| | Series 2012 | Series 2007 A&B | Series 2005 | Series 2004 (UNMH Bond) | Series 2003 B&C | Series 2003 A | Series 2002 C | Series 2002 B | Series 2001 | Series 1992 |
|-----------------------------|-------------|-----------------|-------------|-------------------------|-----------------|---------------|---------------|---------------|-------------|-------------|
| Student Fees- Facility | X | X | X | | | X | X | X | | X |
| Student Fees - IT | X | | X | | | | | | | |
| Parking Services | X | X | X | | | | | | | X |
| UNM Hospital | | | | X | | X | | X | | X |
| Bookstore | | | | | | X | | | | X |
| Housing & Dining Services | X | | | | | X | X | | | |
| Building R&R | | | | | | X | | X | | X |
| Real Estate Department | | X | | | X | | | X | | |
| Physical Plant Department | X | X | X | | | | | X | X | |
| Information Technologies | X | | X | | | | | | | |
| Athletics | | X | | | | | | | | |
| KNME | | | | | | | | | | X |
| Opto Bldg (CHTM Res Park) | | | | | | | | X | | |
| CRTC | | | | | | | | X | | |
| Continuing Education | | | | | | | | X | | |
| Golf Course - North & South | | | | | | | X | | | |
| HSC | X | X | | | | | | | | |
| Interest on Reserve Funds | | | | | | X | X | X | | |

Statements of Revenues, Expenses and Changes in Net Assets - UNM Regents Format
For the four month period ended October 31, 2014
Preliminary and Unaudited

Detail of State/Local Appropriations
Consolidated - Total Operations Current Funds

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% |
|--|--|-----------------------------------|---|---|
| Instruction and General | | | | |
| Instruction & General Appropriations | 273,828,500 | 91,276,167 | (182,552,333) | 33% |
| State Special Project Appropriations | 1,161,200 | 387,067 | (774,133) | 33% |
| Tobacco Settlement Appropriations | 1,130,600 | 376,866 | (753,734) | 33% |
| Mill Levy | 7,063,190 | 2,354,396 | (4,708,794) | 33% |
| Total Instruction and General Appropriations | <u>283,183,490</u> | <u>94,394,496</u> | <u>(188,788,994)</u> | <u>33%</u> |
| Research | | | | |
| State Special Project Appropriations | 6,795,050 | 2,265,017 | (4,530,033) | 33% |
| Tobacco Settlement Appropriations | 979,800 | 326,600 | (653,200) | 33% |
| Cigarette Tax Appropriations | 3,948,563 | 1,365,933 | (2,582,630) | 35% |
| Total Research Appropriations | <u>11,723,413</u> | <u>3,957,550</u> | <u>(7,765,863)</u> | <u>34%</u> |
| Public Service | | | | |
| State Special Project Appropriations | 4,590,850 | 1,530,283 | (3,060,567) | 33% |
| Total Public Service Appropriations | <u>4,590,850</u> | <u>1,530,283</u> | <u>(3,060,567)</u> | <u>33%</u> |
| Clinical Operations | | | | |
| State Special Project Appropriations | 25,352,700 | 8,450,901 | (16,901,799) | 33% |
| Tobacco Settlement Appropriations | 851,700 | 283,900 | (567,800) | 33% |
| Total Clinical Operations Appropriations | <u>26,204,400</u> | <u>8,734,801</u> | <u>(17,469,599)</u> | <u>33%</u> |

Statements of Revenues, Expenses and Changes in Net Assets - UNM Regents Format
For the four month period ended October 31, 2014
Preliminary and Unaudited

Detail of State/Local Appropriations
Main Campus - Total Operations Current Funds

| | FY 2015 Full Year Revised Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% |
|--|---|--|--|--|
| Instruction and General | | | | |
| Instruction & General Appropriations | 189,217,900 | 63,072,633 | (126,145,267) | 33% |
| State Special Project Appropriations | | | | |
| African American Student Services | 72,700 | 24,233 | (48,467) | 33% |
| Disabled Student Services | 191,900 | 63,967 | (127,933) | 33% |
| ENLACE | 64,100 | 21,367 | (42,733) | 33% |
| Hispanic Student Center | 158,100 | 52,700 | (105,400) | 33% |
| Minority Graduate Recruitment | 118,600 | 39,533 | (79,067) | 33% |
| Native American Studies Intervention | 356,400 | 118,800 | (237,600) | 33% |
| Pre-College Minority Student Math & Science | 199,400 | 66,467 | (132,933) | 33% |
| Total State Special Project Appropriations | <u>1,161,200</u> | <u>387,067</u> | <u>(774,133)</u> | <u>33%</u> |
| Total Instruction and General Appropriations | <u>190,379,100</u> | <u>63,459,700</u> | <u>(126,919,400)</u> | <u>33%</u> |
| Research | | | | |
| State Special Project Appropriations | | | | |
| Center for Regional Studies (SW Research Ctr) | 988,250 | 329,417 | (658,833) | 33% |
| Drought Study Consortium | 99,700 | 33,233 | (66,467) | 33% |
| Manufacturing Engineering | 561,900 | 187,300 | (374,600) | 33% |
| Morrissey Hall | 47,600 | 15,867 | (31,733) | 33% |
| Resource Geographic Information System | 66,300 | 22,100 | (44,200) | 33% |
| Utton Transboundary Resource Center | 346,300 | 115,433 | (230,867) | 33% |
| Total State Special Project Appropriations | <u>2,110,050</u> | <u>703,350</u> | <u>(1,406,700)</u> | <u>33%</u> |
| Total Research Appropriations | <u>2,110,050</u> | <u>703,350</u> | <u>(1,406,700)</u> | <u>33%</u> |
| Public Service | | | | |
| State Special Project Appropriations | | | | |
| Bureau of Business Research (Census) | 384,700 | 128,233 | (256,467) | 33% |
| College Prep Mentoring/School of Law | 120,800 | 40,267 | (80,533) | 33% |
| College Preparatory Mentoring | 171,500 | 57,167 | (114,333) | 33% |
| Corrine Wolfe Law Center/Child Abuse Training | 171,900 | 57,300 | (114,600) | 33% |
| Family Development Program | 518,600 | 172,867 | (345,733) | 33% |
| ISTEC | 48,800 | 16,267 | (32,533) | 33% |
| Judicial Selection | 23,000 | 7,667 | (15,333) | 33% |
| KNME-TV | 1,177,300 | 392,433 | (784,867) | 33% |
| Land Grant Studies Program | 131,800 | 43,933 | (87,867) | 33% |
| N. M. Historical Review | 48,000 | 16,000 | (32,000) | 33% |
| Small Business Innovation & Research Outreach | 224,400 | 74,800 | (149,600) | 33% |
| Southwest Indian Law Clinic | 207,600 | 69,200 | (138,400) | 33% |
| Spanish Colonial Research Center (SW Research Ctr) | 148,750 | 49,583 | (99,167) | 33% |
| Spanish Resource Center | 41,800 | 13,933 | (27,867) | 33% |
| Substance Abuse Program | 138,200 | 46,067 | (92,133) | 33% |
| Wildlife Law Education | 96,400 | 32,133 | (64,267) | 33% |
| Total State Special Project Appropriations | <u>3,653,550</u> | <u>1,217,850</u> | <u>(2,435,700)</u> | <u>33%</u> |
| Total Public Service Appropriations | <u>3,653,550</u> | <u>1,217,850</u> | <u>(2,435,700)</u> | <u>33%</u> |

Statements of Revenues, Expenses and Changes in Net Assets - UNM Regents Format
For the four month period ended October 31, 2014
Preliminary and Unaudited

Detail of State/Local Appropriations

Branch Campuses - Total Operations Current Funds

| | FY 2015 Full Year Revised Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% |
|--|--|-----------------------------------|---|---|
| Instruction and General | | | | |
| Instruction & General Appropriations | | | | |
| Gallup | 9,481,500 | 3,160,500 | (6,321,000) | 33% |
| Los Alamos | 1,905,100 | 635,034 | (1,270,066) | 33% |
| Valencia | 5,715,600 | 1,905,200 | (3,810,400) | 33% |
| Taos | 3,732,200 | 1,244,067 | (2,488,133) | 33% |
| Total Instruction & General Appropriations | 20,834,400 | 6,944,801 | (13,889,599) | 33% |
| Mill Levy | | | | |
| McKinley County | 2,100,000 | 700,000 | (1,400,000) | 33% |
| Los Alamos County | 702,500 | 234,166 | (468,334) | 33% |
| Valencia County | 2,580,490 | 860,163 | (1,720,327) | 33% |
| Taos County | 1,680,200 | 560,067 | (1,120,133) | 33% |
| Total Mill Levy | 7,063,190 | 2,354,396 | (4,708,794) | 33% |
| Total Branch Appropriations | 27,897,590 | 9,299,197 | (18,598,393) | 33% |

Statements of Revenues, Expenses and Changes in Net Assets - UNM Regents Format
For the four month period ended October 31, 2014
Preliminary and Unaudited

Detail of State/Local Appropriations
Health Sciences Center - Total Operations Current Funds

| | FY 2015 Full Year Revised Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% |
|--|---|--|--|--|
| Instruction and General | | | | |
| Instruction & General Appropriations | 63,776,200 | 21,258,733 | (42,517,467) | 33% |
| Tobacco Settlement Appropriations | | | | |
| Instruction & General | 610,524 | 203,508 | (407,016) | 33% |
| Pediatric Specialty Education | 260,038 | 86,679 | (173,359) | 33% |
| Trauma Specialty Education | 260,038 | 86,679 | (173,359) | 33% |
| Total Tobacco Settlement Appropriations | 1,130,600 | 376,866 | (753,734) | 33% |
| Total Instruction and General Appropriations | 64,906,800 | 21,635,599 | (43,271,201) | 33% |
| Research | | | | |
| State Special Project Appropriations | | | | |
| Cancer Center | 2,691,200 | 897,067 | (1,794,133) | 33% |
| Hepatitis C, Project ECHO | 1,993,800 | 664,600 | (1,329,200) | 33% |
| Total State Special Project Appropriations | 4,685,000 | 1,561,667 | (3,123,333) | 33% |
| Tobacco Settlement Appropriations | | | | |
| Genomics, Biocomputing, Environmental Health | 979,800 | 326,600 | (653,200) | 33% |
| Total Tobacco Settlement Appropriations | 979,800 | 326,600 | (653,200) | 33% |
| Cigarette Tax Appropriations | 3,948,563 | 1,365,933 | (2,582,630) | 35% |
| Total Research Appropriations | 9,613,363 | 3,254,200 | (6,359,163) | 34% |
| Public Service | | | | |
| State Special Project Appropriations | | | | |
| Center for Native American Health | 274,700 | 91,566 | (183,134) | 33% |
| Out of County Indigent | 662,600 | 220,867 | (441,733) | 33% |
| Total State Special Project Appropriations | 937,300 | 312,433 | (624,867) | 33% |
| Total Public Service Appropriations | 937,300 | 312,433 | (624,867) | 33% |
| Clinical Operations | | | | |
| State Special Project Appropriations | | | | |
| Newborn Intensive Care Unit | 3,350,200 | 1,116,734 | (2,233,466) | 33% |
| Office of the Medical Investigator | 5,025,300 | 1,675,100 | (3,350,200) | 33% |
| Pediatric Oncology | 1,303,500 | 434,500 | (869,000) | 33% |
| Poison and Drug Info Center | 1,554,700 | 518,233 | (1,036,467) | 33% |
| Native American Suicide Prevention | 99,700 | 33,233 | (66,467) | 33% |
| GME Residencies | 902,400 | 300,800 | (601,600) | 33% |
| UNM Hospitals | 13,116,900 | 4,372,301 | (8,744,599) | 33% |
| Total State Special Project Appropriations | 25,352,700 | 8,450,901 | (16,901,799) | 33% |
| Tobacco Settlement Appropriations | | | | |
| Pediatric Oncology | 261,400 | 87,133 | (174,267) | 33% |
| Poison and Drug Info Center | 590,300 | 196,767 | (393,533) | 33% |
| Total Tobacco Settlement Appropriations | 851,700 | 283,900 | (567,800) | 33% |
| Total Clinical Operations Appropriations | 26,204,400 | 8,734,801 | (17,469,599) | 33% |

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

Main Campus - Total Operations Current Funds

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|---|--|-----------------------------------|---|---|-----------------------------------|---|
| Instruction and General | | | | | | |
| Tuition and Fees Revenues | 152,453,887 | 77,265,982 | (75,187,905) | 51% | 82,654,990 | (5,389,008) |
| State/Local Appropriations | 190,379,100 | 63,459,700 | (126,919,400) | 33% | 60,510,152 | 2,949,548 |
| F & A Revenues | 21,000,000 | 7,002,921 | (13,997,079) | 33% | 7,629,870 | (626,949) |
| Transfers | (55,010,849) | (20,164,061) | 34,846,788 | 37% | (19,346,444) | (817,617) |
| Other Revenues | 12,537,004 | 3,889,621 | (8,647,383) | 31% | 4,769,959 | (880,338) |
| Total Instruction and General Revenues | 321,359,142 | 131,454,163 | (189,904,979) | 41% | 136,218,527 | (4,764,364) |
| Salaries | 196,876,451 | 62,755,049 | (134,121,402) | 32% | 62,757,340 | 2,291 |
| Benefits | 66,149,505 | 21,669,884 | (44,479,621) | 33% | 20,716,807 | (953,077) |
| Other Expenses | 67,932,187 | 20,923,197 | (47,008,990) | 31% | 21,962,989 | 1,039,792 |
| Total Instruction and General Expenses | 330,958,143 | 105,348,130 | (225,610,013) | 32% | 105,437,136 | 89,006 |
| Net Instruction and General Revenue/(Expense) | (9,599,001) | 26,106,033 | 35,705,034 | | 30,781,391 | (4,675,358) |
| Research | | | | | | |
| State/Local Appropriations | 2,110,050 | 703,350 | (1,406,700) | 33% | 646,683 | 56,667 |
| Transfers | 18,266,291 | 2,877,684 | (15,388,607) | 16% | 3,476,308 | (598,624) |
| Other Revenues | 2,726,907 | 432,309 | (2,294,598) | 16% | 362,137 | 70,172 |
| Total Research Revenues | 23,103,248 | 4,013,343 | (19,089,905) | 17% | 4,485,129 | (471,785) |
| Salaries and Benefits | 13,998,518 | 3,893,254 | (10,105,264) | 28% | 4,269,498 | 376,244 |
| Other Expenses | 12,974,771 | 2,866,407 | (10,108,364) | 22% | 2,871,101 | 4,694 |
| Total Research Expenses | 26,973,289 | 6,759,661 | (20,213,628) | 25% | 7,140,599 | 380,938 |
| Net Research Revenue/(Expense) | (3,870,041) | (2,746,318) | 1,123,723 | | (2,655,470) | (90,848) |
| Public Service | | | | | | |
| State/Local Appropriations | 3,653,550 | 1,217,850 | (2,435,700) | 33% | 1,132,083 | (85,767) |
| Sales and Services Revenues | 8,482,495 | 2,859,697 | (5,622,798) | 34% | 2,725,274 | (134,423) |
| Gifts | 6,486,067 | 2,311,716 | (4,174,351) | 36% | 1,983,257 | (328,459) |
| Transfers | 309,403 | 137,541 | (171,862) | 44% | 677,758 | 540,217 |
| Other Revenues | 4,235,065 | 1,505,043 | (2,730,022) | 36% | 1,542,318 | 37,275 |
| Total Public Service Revenues | 23,166,580 | 8,031,847 | (15,134,733) | 35% | 8,060,691 | 28,843 |
| Salaries and Benefits | 12,905,947 | 4,542,340 | (8,363,607) | 35% | 4,491,187 | (51,153) |
| Other Expenses | 13,016,978 | 3,227,560 | (9,789,418) | 25% | 3,490,168 | 262,608 |
| Total Public Service Expenses | 25,922,925 | 7,769,900 | (18,153,025) | 30% | 7,981,355 | 211,455 |
| Net Public Service Revenue/(Expense) | (2,756,345) | 261,947 | 3,018,292 | | 79,336 | 182,611 |

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

Main Campus - Total Operations Current Funds

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|--|---|--|--|--|--|--|
| Student Aid | | | | | | |
| Private Grants/Gifts | 3,191,794 | 1,517,298 | (1,674,496) | 48% | 1,078,548 | (438,750) |
| State Lottery Scholarships | 37,485,948 | 18,742,974 | (18,742,974) | 50% | 18,742,974 | - |
| Transfers | 14,899,612 | 4,704,242 | (10,195,370) | 32% | 4,575,579 | (128,663) |
| Other Revenues | 1,048,509 | 384,953 | (663,556) | 37% | 4,074 | (380,879) |
| Total Student Aid Revenues | 56,625,863 | 25,349,467 | (31,276,396) | 45% | 24,401,174 | (948,292) |
| Salaries and Benefits | 1,711,660 | 855,637 | (856,023) | 50% | 980,062 | 124,425 |
| Other Expenses | 59,479,414 | 27,508,537 | (31,970,877) | 46% | 28,646,141 | 1,137,604 |
| Total Student Aid Expenses | 61,191,074 | 28,364,174 | (32,826,900) | 46% | 29,626,203 | 1,262,029 |
| Net Student Aid Revenue/(Expense) | (4,565,211) | (3,014,707) | 1,550,504 | | (5,225,029) | 2,210,322 |
| Student Social & Cultural Programs | | | | | | |
| Fee Revenues | 7,992,626 | 3,928,382 | (4,064,244) | 49% | 3,063,316 | 865,066 |
| Sales and Services Revenues | 1,438,429 | 518,967 | (919,462) | 36% | 578,075 | (59,108) |
| Transfers | (656,957) | 435,407 | 1,092,364 | -66% | 54,843 | 380,564 |
| Other Revenues | 167,484 | 84,820 | (82,664) | 51% | 25,602 | 8,594 |
| Total Student Social & Cultural Programs Revenues | 8,941,582 | 4,967,576 | (3,974,006) | 56% | 3,721,836 | 1,195,116 |
| Salaries and Benefits | 4,490,338 | 1,610,324 | (2,880,014) | 36% | 1,533,363 | (76,961) |
| Other Expenses | 4,603,954 | 1,750,472 | (2,853,482) | 38% | 1,233,370 | 600,741 |
| Total Student Social & Cultural Programs Expenses | 9,094,292 | 3,360,796 | (5,733,496) | 37% | 2,766,733 | 523,780 |
| Net Student Social & Cultural Programs Revenue/(Expense) | (152,710) | 1,606,780 | 1,759,490 | | 955,103 | 651,677 |
| Auxiliaries | | | | | | |
| Auxiliaries Revenues | 54,242,922 | 26,432,438 | (27,810,484) | 49% | 24,772,631 | 1,659,807 |
| Athletics Revenues | 33,034,361 | 10,053,847 | (22,980,514) | 30% | 10,506,640 | (452,793) |
| Total Auxiliaries Revenues | 87,277,283 | 36,486,285 | (50,790,998) | 42% | 35,279,271 | 1,207,014 |
| Auxiliaries Expenses | 54,642,339 | 20,497,789 | (34,144,550) | 38% | 17,942,972 | (2,554,817) |
| Athletics Expenses | 33,063,511 | 12,787,212 | (20,276,299) | 39% | 12,308,659 | (478,553) |
| Total Auxiliaries Expenses | 87,705,850 | 33,285,001 | (54,420,849) | 38% | 30,251,631 | (3,033,370) |
| Net Auxiliaries and Athletics Revenue/(Expense) | (428,567) | 3,201,284 | 3,629,851 | | 5,027,640 | (1,826,356) |

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

Main Campus - Total Operations Current Funds

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|--|---|--|--|--|--|--|
| Sponsored Programs | | | | | | |
| Federal Grants and Contracts Revenues | 141,777,226 | 57,102,455 | (84,674,771) | 40% | 59,214,720 | (2,112,265) |
| State and Local Grants and Contracts Revenues | 15,880,500 | 4,598,115 | (11,282,385) | 29% | 4,320,915 | 277,200 |
| Non-Governmental Grants and Contracts Revenues | 11,797,000 | 5,518,353 | (6,278,647) | 47% | 6,005,245 | (486,892) |
| Gifts | - | 67,183 | 67,183 | N/A | 64,580 | 2,603 |
| Transfers | 2,888,000 | 903,137 | (1,984,863) | 31% | 825,317 | 77,820 |
| Other Revenues | - | - | - | N/A | - | - |
| Total Sponsored Programs Revenues | 172,342,726 | 68,189,243 | (104,153,483) | 40% | 70,430,777 | (2,241,534) |
| Salaries and Benefits | 63,156,726 | 19,354,313 | (43,802,413) | 31% | 19,808,717 | 454,404 |
| Other Expenses | 109,186,000 | 48,834,930 | (60,351,070) | 45% | 50,622,060 | 1,787,130 |
| Total Sponsored Programs Expenses | 172,342,726 | 68,189,243 | (104,153,483) | 40% | 70,430,777 | 2,241,534 |
| Net Sponsored Programs Revenue/(Expense) | - | - | - | | - | - |
| Contingencies | | | | | | |
| Total Contingency Revenues | (10,485,021) | - | 10,485,021 | 0% | - | - |
| Total Contingency Expenses | (2,692,510) | - | 2,692,510 | 0% | - | - |
| Net Contingencies Revenue/(Expense) | (7,792,511) | - | 7,792,511 | | - | - |
| Net Current Revenue/(Expense) | (29,164,386) | 25,415,019 | 54,579,405 | | 28,962,971 | (3,547,952) |

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

Branch Campuses - Total Operations Current Funds

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|---|--|-----------------------------------|---|---|-----------------------------------|---|
| Instruction and General | | | | | | |
| Tuition and Fees Revenues | 8,121,795 | 3,826,139 | (4,295,656) | 47% | 4,398,200 | (572,061) |
| State/Local Appropriations | 27,897,590 | 9,299,197 | (18,598,393) | 33% | 8,886,328 | 412,869 |
| Transfers | (1,110,845) | (684,874) | 425,971 | 62% | (1,433,379) | 748,505 |
| Other Revenues | 494,882 | 322,823 | (172,059) | 65% | 256,127 | 66,696 |
| Total Instruction and General Revenues | 35,403,422 | 12,763,285 | (22,640,137) | 36% | 12,107,277 | 656,009 |
| Salaries | 21,759,686 | 6,462,123 | (15,297,563) | 30% | 6,733,257 | 271,134 |
| Benefits | 6,436,146 | 2,044,462 | (4,391,684) | 32% | 1,968,558 | (75,904) |
| Other Expenses | 8,973,831 | 2,424,633 | (6,549,198) | 27% | 2,330,793 | (93,840) |
| Total Instruction and General Expenses | 37,169,663 | 10,931,218 | (26,238,445) | 29% | 11,032,608 | 101,390 |
| Net Instruction and General Revenue/(Expense) | (1,766,241) | 1,832,067 | 3,598,308 | | 1,074,669 | 757,398 |
| Public Service | | | | | | |
| State/Local Appropriations | - | - | - | N/A | - | |
| Sales and Services Revenues | 363,830 | 102,155 | (261,675) | 28% | 233,561 | (131,406) |
| Gifts | 103,400 | 111,313 | 7,913 | 108% | 42,377 | 68,936 |
| Transfers | (32,000) | 15,856 | 47,856 | -50% | 11,793 | 4,063 |
| Other Revenues | 10,000 | 3,000 | (7,000) | 30% | 8,327 | (5,327) |
| Total Public Service Revenues | 445,230 | 232,324 | (212,906) | 52% | 296,057 | (63,734) |
| Salaries and Benefits | 334,552 | 131,392 | (203,160) | 39% | 138,069 | 6,677 |
| Other Expenses | 189,233 | 51,836 | (137,397) | 27% | 97,624 | 45,788 |
| Total Public Service Expenses | 523,785 | 183,228 | (340,557) | 35% | 235,693 | 52,465 |
| Net Public Service Revenue/(Expense) | (78,555) | 49,096 | 127,651 | | 60,364 | (11,268) |
| Student Aid | | | | | | |
| Private Grants/Gifts | 116,550 | 57,415 | (59,135) | 49% | 54,654 | 2,761 |
| Transfers | 413,154 | 3,948 | (409,206) | 1% | 157,841 | (153,893) |
| Other Revenues | 20,000 | 9,327 | (10,673) | 47% | 10,034 | (707) |
| Total Student Aid Revenues | 549,704 | 70,690 | (479,014) | 13% | 222,529 | (151,839) |
| Salaries and Benefits | - | 7,557 | 7,557 | N/A | - | (7,557) |
| Other Expenses | 659,954 | 234,450 | (425,504) | 36% | 213,660 | (20,790) |
| Total Student Aid Expenses | 659,954 | 242,007 | (417,947) | 37% | 213,660 | (28,347) |
| Net Student Aid Revenue/(Expense) | (110,250) | (171,317) | (61,067) | | 8,869 | (180,186) |

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

Branch Campuses - Total Operations Current Funds

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|--|--|-----------------------------------|---|---|-----------------------------------|---|
| Student Social & Cultural Programs | | | | | | |
| Fee Revenues | 245,222 | 125,820 | (119,402) | 51% | 134,089 | (8,269) |
| Sales and Services Revenues | 850 | 6,019 | 5,169 | 708% | 4,268 | 1,751 |
| Transfers | (40,000) | (40,000) | - | 100% | (40,000) | - |
| Other Revenues | - | 150 | 150 | N/A | - | 150 |
| Total Student Social & Cultural Programs Revenues | 206,072 | 91,989 | (114,083) | 45% | 98,357 | (6,368) |
| Salaries and Benefits | 9,060 | 7,518 | (1,542) | 83% | 5,786 | (1,732) |
| Other Expenses | 198,058 | 58,451 | (139,607) | 30% | 70,101 | 11,650 |
| Total Student Social & Cultural Programs Expenses | 207,118 | 65,969 | (141,149) | 32% | 75,887 | 9,918 |
| Net Student Social & Cultural Programs Revenue/(Expense) | (1,046) | 26,020 | 27,066 | | 22,470 | 3,550 |
| Auxiliaries | | | | | | |
| Bookstore Revenues | 2,272,555 | 948,462 | (1,324,093) | 42% | 971,908 | (23,446) |
| Housing and Food Service Revenues | 191,082 | 67,768 | (123,314) | 35% | 92,862 | (25,094) |
| Transfers | - | - | - | N/A | (30,000) | 30,000 |
| Other Auxiliaries Revenues | 20,830 | 8,808 | (12,022) | 42% | 9,847 | (1,039) |
| Total Auxiliaries Revenues | 2,484,467 | 1,025,038 | (1,459,429) | 41% | 1,044,617 | (19,579) |
| Bookstore Expenses | 2,263,142 | 1,005,612 | (1,257,530) | 44% | 818,810 | (186,802) |
| Housing and Food Service Expenses | 452,458 | 51,397 | (401,061) | 11% | 74,333 | 22,936 |
| Other Auxiliaries Expenses | 20,966 | 5,289 | (15,677) | 25% | 5,445 | 156 |
| Total Auxiliaries Expenses | 2,736,566 | 1,062,298 | (1,674,268) | 39% | 898,588 | (163,710) |
| Net Auxiliaries Revenue/(Expense) | (252,099) | (37,260) | 214,839 | | 146,029 | (183,289) |
| Sponsored Programs | | | | | | |
| Federal Grants and Contracts Revenues | 5,735,125 | 2,035,480 | (3,699,645) | 35% | 2,210,063 | (174,583) |
| State and Local Grants and Contracts Revenues | 2,337,411 | 320,445 | (2,016,966) | 14% | 622,610 | (302,165) |
| Non-Governmental Grants and Contracts Revenues | - | 225,050 | 225,050 | N/A | - | 225,050 |
| Gifts | - | - | - | N/A | - | - |
| Transfers | - | 17,803 | 17,803 | N/A | - | 17,803 |
| Other Revenues | 4,000 | (16,484) | (20,484) | -412% | - | (16,484) |
| Total Sponsored Programs Revenues | 8,076,536 | 2,582,294 | (5,494,242) | 32% | 2,832,673 | (250,379) |
| Salaries and Benefits | 5,398,756 | 1,863,068 | (3,535,688) | 35% | 1,922,067 | 58,999 |
| Other Expenses | 2,677,780 | 719,226 | (1,958,554) | 27% | 910,606 | 191,380 |
| Total Sponsored Programs Expenses | 8,076,536 | 2,582,294 | (5,494,242) | 32% | 2,832,673 | 250,379 |
| Net Sponsored Programs Revenue/(Expense) | - | - | - | | - | - |
| Net Current Revenue/(Expense) | (2,208,191) | 1,698,606 | 3,906,797 | | 1,312,401 | 386,205 |

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

Health Sciences Center - Total Operations Current Funds

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|---|--|-----------------------------------|---|---|-----------------------------------|---|
| Instruction and General | | | | | | |
| Tuition and Fees Revenues | 15,138,036 | 7,819,713 | (7,318,323) | 52% | 7,089,856 | 729,857 |
| State/Local Appropriations | 64,906,800 | 21,635,599 | (43,271,201) | 33% | 20,803,899 | 831,700 |
| F & A Revenues | 21,500,000 | 7,510,207 | (13,989,793) | 35% | 7,270,655 | 239,552 |
| Transfers | 7,549,603 | 2,313,754 | (5,235,849) | 31% | 1,793,052 | 520,702 |
| Other Revenues | 8,684,416 | 4,727,102 | (3,957,314) | 54% | 2,716,779 | 2,010,323 |
| Total Instruction and General Revenues | 117,778,855 | 44,006,375 | (73,772,480) | 37% | 39,674,241 | 4,332,134 |
| Salaries | 72,226,925 | 22,936,621 | (49,290,304) | 32% | 22,168,642 | (767,979) |
| Benefits | 25,455,828 | 9,169,038 | (16,286,790) | 36% | 6,532,834 | (2,636,204) |
| Other Expenses | 17,531,478 | 7,607,856 | (9,923,622) | 43% | 4,362,419 | (3,245,437) |
| Total Instruction and General Expenses | 115,214,231 | 39,713,515 | (75,500,716) | 34% | 33,063,895 | (6,649,620) |
| Net Instruction and General Revenue/(Expense) | 2,564,624 | 4,292,860 | 1,728,236 | | 6,610,346 | (2,317,486) |
| Research | | | | | | |
| State/Local Appropriations | 9,613,363 | 3,254,200 | (6,359,163) | 34% | 3,032,444 | 221,756 |
| Generated Revenues | 573,085 | 116,148 | (456,937) | 20% | 106,427 | 9,721 |
| Transfers | 9,638,209 | 3,064,311 | (6,573,898) | 32% | 2,757,176 | 307,135 |
| Other Revenues | 645,226 | 956,259 | 311,033 | 148% | 257,699 | 698,560 |
| Total Research Revenues | 20,469,883 | 7,390,918 | (13,078,965) | 36% | 6,153,746 | 1,237,172 |
| Salaries and Benefits | 13,587,108 | 4,420,003 | (9,167,105) | 33% | 4,308,854 | (111,149) |
| Other Expenses | 10,573,541 | 2,439,724 | (8,133,817) | 23% | 2,399,081 | (40,643) |
| Total Research Expenses | 24,160,649 | 6,859,727 | (17,300,922) | 28% | 6,707,935 | (151,792) |
| Net Research Revenue/(Expense) | (3,690,766) | 531,191 | 4,221,957 | | (554,189) | 1,085,380 |
| Public Service | | | | | | |
| State/Local Appropriations | 937,300 | 312,433 | (624,867) | 33% | 90,033 | 222,400 |
| Sales and Services Revenues | 8,157,646 | 2,076,405 | (6,081,241) | 25% | 2,042,262 | 34,143 |
| Gifts | 1,743,429 | 316,977 | (1,426,452) | 18% | 409,608 | (92,631) |
| Transfers | 3,025,273 | 1,620,595 | (1,404,678) | 54% | 704,529 | 916,066 |
| Other Revenues | 1,715,634 | 384,945 | (1,330,689) | 22% | 328,530 | 56,415 |
| Total Public Service Revenues | 15,579,282 | 4,711,355 | (10,867,927) | 30% | 3,574,962 | 1,136,393 |
| Salaries and Benefits | 9,091,697 | 2,796,817 | (6,294,880) | 31% | 2,306,578 | (490,239) |
| Other Expenses | 6,848,626 | 2,283,282 | (4,565,344) | 33% | 1,637,219 | (646,063) |
| Total Public Service Expenses | 15,940,323 | 5,080,099 | (10,860,224) | 32% | 3,943,797 | (1,136,302) |
| Net Public Service Revenue/(Expense) | (361,041) | (368,744) | (7,703) | | (368,835) | 91 |

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

Health Sciences Center - Total Operations Current Funds

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|--|--|-----------------------------------|---|---|-----------------------------------|---|
| Student Aid | | | | | | |
| Gifts | 1,575,006 | 397,358 | (1,177,648) | 25% | 372,329 | 25,029 |
| Investment Income | - | - | - | N/A | 227,933 | (227,933) |
| Transfers | 2,086,725 | 749,742 | (1,336,983) | 36% | 696,776 | 52,966 |
| Other Revenues | - | 653 | 653 | N/A | 808 | (155) |
| Total Student Aid Revenues | 3,661,731 | 1,147,753 | (2,513,978) | 31% | 1,297,846 | (150,093) |
| Salaries and Benefits | 2,142,282 | 675,013 | (1,467,269) | 32% | 646,970 | (28,043) |
| Other Expenses | 2,323,492 | 364,958 | (1,958,534) | 16% | 811,781 | 446,823 |
| Total Student Aid Expenses | 4,465,774 | 1,039,971 | (3,425,803) | 23% | 1,458,751 | 418,780 |
| Net Student Aid Revenue/(Expense) | (804,043) | 107,782 | 911,825 | | (160,905) | 268,687 |
| Student Social & Cultural Programs | | | | | | |
| Fee Revenues | - | - | - | N/A | - | - |
| Sales and Services Revenues | 20,260 | 18,929 | (1,331) | 93% | 11,912 | 7,017 |
| Transfers | 25,678 | 25,678 | - | 100% | 8,884 | 16,794 |
| Other Revenues | - | 500 | 500 | N/A | - | 500 |
| Total Student Social & Cultural Programs Revenues | 45,938 | 45,107 | (831) | 98% | 20,796 | 24,311 |
| Salaries and Benefits | - | - | - | N/A | - | - |
| Other Expenses | 57,580 | 11,611 | (45,969) | 20% | 4,584 | (7,027) |
| Total Student Social & Cultural Programs Expenses | 57,580 | 11,611 | (45,969) | 20% | 4,584 | (7,027) |
| Net Student Social & Cultural Programs Revenue/(Expense) | (11,642) | 33,496 | 45,138 | | 16,212 | 17,284 |
| Sponsored Programs | | | | | | |
| Federal Grants and Contracts Revenues | 97,817,484 | 29,525,273 | (68,292,211) | 30% | 29,811,968 | (286,695) |
| State and Local Grants and Contracts Revenues | 11,263,307 | 4,254,334 | (7,008,973) | 38% | 4,033,150 | 221,184 |
| Non-Governmental Grants and Contracts Revenues | 17,311,293 | 8,450,354 | (8,860,939) | 49% | 5,764,991 | 2,685,363 |
| Gifts | - | - | - | N/A | - | - |
| Other Revenues | - | - | - | N/A | - | - |
| Transfers | 1,189,916 | 1,292,556 | 102,640 | 109% | 1,431,019 | (138,463) |
| Total Sponsored Programs Revenues | 127,582,000 | 43,522,517 | (84,059,483) | 34% | 41,041,128 | 2,481,389 |
| Salaries and Benefits | 84,045,397 | 23,552,147 | (60,493,250) | 28% | 23,280,731 | (271,416) |
| Other Expenses | 43,536,603 | 19,970,370 | (23,566,233) | 46% | 17,760,397 | (2,209,973) |
| Total Sponsored Programs Expenses | 127,582,000 | 43,522,517 | (84,059,483) | 34% | 41,041,128 | (2,481,389) |
| Net Sponsored Programs Revenue/(Expense) | - | - | - | | - | - |

Statements of Revenues, Expenses and Changes in Net Position - UNM Regents Format
For the four month ended October 31, 2014
Preliminary and Unaudited

Health Sciences Center - Total Operations Current Funds

| | FY 2015 Full Year Operating Budget | FY 2015 Year-to-Date Actual | Fiscal YTD Favrb/(Unfavrb) Budget | Actual to Budget Benchmark Rate 33% | FY 2014 Year-to-Date Actual | FY 2015 YTD Actual Change From FY 2014 YTD Actual |
|---|--|-----------------------------------|---|---|-----------------------------------|---|
| Clinical Operations | | | | | | |
| State/Local Appropriations | 26,204,400 | 8,734,801 | (17,469,599) | 33% | 8,318,602 | 416,199 |
| Physician Professional Fee Revenues | 119,451,776 | 41,004,925 | (78,446,851) | 34% | 35,193,507 | 5,811,418 |
| Hospital Facility Revenues | 735,635,754 | 259,015,293 | (476,620,461) | 35% | 229,605,374 | 29,409,919 |
| Other Patient Revenues, net of Allowance | 118,807,000 | 39,625,599 | (79,181,401) | 33% | 31,826,839 | 7,798,760 |
| Mil Levy | 92,780,044 | 30,926,681 | (61,853,363) | 33% | 30,367,938 | 558,743 |
| Investment Income | 13,238,733 | 4,134,697 | (9,104,036) | 31% | 3,566,702 | 567,995 |
| Gifts | 3,151,695 | 1,606,730 | (1,544,965) | 51% | 1,784,551 | (177,821) |
| Housestaff Revenues | 33,884,089 | 11,200,767 | (22,683,322) | 33% | 10,810,897 | 389,870 |
| Other Revenues | 22,873,072 | 5,687,065 | (17,186,007) | 25% | 9,313,642 | (3,626,577) |
| Total Clinical Operations Revenues | 1,166,026,563 | 401,936,558 | (764,090,005) | 34% | 360,788,052 | 41,148,506 |
| Salaries and Benefits | 652,302,050 | 220,887,448 | (431,414,602) | 34% | 199,160,921 | (21,726,527) |
| Interest Expense | 8,077,121 | 2,692,374 | (5,384,747) | 33% | 2,765,483 | 73,109 |
| Housestaff Expenses | 33,882,767 | 11,334,931 | (22,547,836) | 33% | 11,379,569 | 44,638 |
| Other Expenses | 474,704,958 | 167,216,052 | (307,488,906) | 35% | 148,561,291 | (18,654,761) |
| Total Clinical Operations Expenses | 1,168,966,896 | 402,130,805 | (766,836,091) | 34% | 361,867,264 | (40,263,541) |
| Net Clinical Operations Revenue/(Expense) | (2,940,333) | (194,247) | 2,746,086 | | (1,079,212) | 884,965 |
| Contingencies | | | | | | |
| Total Contingency Revenues | 2,466,898 | - | (2,466,898) | 0% | - | - |
| Total Contingency Expenses | 1,266,898 | - | (1,266,898) | 0% | - | - |
| Net Contingencies Revenue/(Expense) | 1,200,000 | - | (1,200,000) | | - | - |
| Net Current Revenue/(Expense) | (4,043,201) | 4,402,338 | 8,445,539 | | 4,463,417 | (61,079) |




University Services

| | |
|---|---------------------------------|
| University Services Business Operations | UNM Surplus Property |
| UNM Copy Center | UnivServ Shipping and Receiving |
| UNM Mailing Systems | UNM Inventory Control |
| UNM Records Management | Chem Stores/CRLS |
| http://www.unm.edu/~univserv/ | Print Management Program |

Date: November 19, 2014

To: Bruce Cherrin, Chief Procurement Officer
Purchasing Department

From: Debra L. Fondino 
Associate Director, University Services

Subject: Equipment Disposition – November 2014

Attached for your review and submission to the Board of Regents is the Surplus Property Disposition Detail list for the month of November, 2014.

Consistent with UNM Board of Regents Policy 7.9 and the Disposition of Surplus Property Act, 13-6-1, NMSA 1978, and based upon documentation submitted by the UNM departments responsible for the equipment, I certify that the equipment identified on the list is worn-out, unusable or obsolete to the extent that the items are no longer economical or safe for continued use by the University. I recommend that the items be deleted from UNM's inventory and disposed of in accordance with the above noted Regents Policy and Surplus Property Act.

Surplus Property Department
Disposition Detail List
as of 11/19/2014

| UNM# | Department surplussing equipment | Description | Manufacturer | Model# | Serial# | Year | Acquisition Cost | NBV | Method Of Disposal | Disposal Date |
|------------|------------------------------------|----------------------|--------------|-----------------|-------------------|------------|------------------|------|----------------------|---------------|
| (1) 43570 | Physics & Astronomy | VACUUM SYSTEM | GE | 22SE871 | 60016 | 1/1/1967 | 69,664.00 | 0.00 | Beyond Repair | 11/19/2014 |
| (2) 146874 | PPD Automotive | MV S.U.V. | Chevrolet | SUBURBAN | 1G8GK26M7DF10353 | 1/1/1983 | 12,943.00 | 0.00 | Obsolete | 11/7/2014 |
| (3) 164387 | Neurosciences | MICROTOME | Lkb | MOTORIZED | 206 | 1/1/1984 | 12,288.00 | 0.00 | Beyond Repair | 11/7/2014 |
| (2) 170214 | PPD Automotive | MV TRK UNDER 1 TON | Chevrolet | | 1GCEC24H6FS18105 | 1/1/1986 | 7,666.00 | 0.00 | Obsolete | 11/7/2014 |
| (2) 170236 | PPD Automotive | MV TRK UNDER 1 TON | Chevrolet | C20 | 1GCEC24HXFS18780 | 1/1/1986 | 9,666.00 | 0.00 | Obsolete | 11/7/2014 |
| (2) 170241 | PPD Automotive | MV TRK UNDER 1 TON | Chevrolet | C-20 | 1GCEC24H9FS18116 | 1/1/1986 | 7,666.00 | 0.00 | Obsolete | 11/7/2014 |
| 187251 | Electrical Computer Engineering | ANALYZER LOGIC | HewlettPac | 1650B | 2924A00702 | 3/16/1993 | 7,800.00 | 0.00 | Too Costly to Repair | 11/19/2014 |
| 187253 | Electrical Computer Engineering | ANALYZER LOGIC | HewlettPac | 1650B | 2814A02064 | 3/16/1993 | 7,800.00 | 0.00 | Too Costly to Repair | 11/19/2014 |
| (2) 206929 | PPD Automotive | MV TRK OVER 1 TON | Jeep | CHEROKEE | 1J4GZ58S0RC280709 | 10/16/1994 | 23,995.00 | 0.00 | Obsolete | 11/7/2014 |
| (2) 207522 | PPD Automotive | MV S.U.V. | Chevrolet | K2400 SUBURBAN | 1GN GK26N4RJ42856 | 11/27/1994 | 22,487.00 | 0.00 | Obsolete | 11/7/2014 |
| (2) 214228 | PPD Automotive | MV VAN | Chevrolet | LUMINA | 1GNDU06D5ST16254 | 1/10/1996 | 15,597.00 | 0.00 | Obsolete | 11/7/2014 |
| (2) 217662 | PPD Automotive | MV TRK UNDER 1 TON | Dodge | CLUBCAB | 3B7HF13YXTM142544 | 4/24/1996 | 23,870.00 | 0.00 | Obsolete | 11/7/2014 |
| (2) 221567 | PPD Automotive | MV VAN | Ford | AREOSTAR | 1FMCA11UXTZB3550 | 8/8/1996 | 14,985.00 | 0.00 | Obsolete | 11/7/2014 |
| (2) 227532 | PPD Automotive | MV TRK UNDER 1 TON | Chevrolet | S-10 | 1GCCS14X0VK239077 | 8/31/1997 | 12,451.00 | 0.00 | Obsolete | 11/7/2014 |
| (2) 230715 | PPD Automotive | MV VAN | Dodge | CARAVAN | 2B4FP2538WR677765 | 6/30/1998 | 17,066.00 | 0.00 | Obsolete | 11/7/2014 |
| 236832 | Chemistry Department | COMPUTER PORTABLE | Centera | EV6 | | 6/10/1999 | 5,288.00 | 0.00 | Obsolete | 11/19/2014 |
| 236833 | Chemistry Department | COMPUTER CPU/SYSTEM | Centera | EV6 | | 6/10/1999 | 7,728.00 | 0.00 | Obsolete | 11/19/2014 |
| (4) 240849 | Radiology Department | ULTRA SOUND MACH MED | Medison | 530D Voluson | A03152 | 3/16/2000 | 210,265.00 | 0.00 | Beyond Repair | 11/7/2014 |
| (2) 241321 | PPD Automotive | MV VAN | Dodge | CARAVAN | 2B4GP25G7YR76834 | 4/25/2000 | 17,908.00 | 0.00 | Obsolete | 11/7/2014 |
| (2) 241324 | PPD Automotive | MV VAN | Dodge | CARAVAN | 2B4GP2532YR739913 | 4/25/2000 | 16,698.00 | 0.00 | Obsolete | 11/7/2014 |
| (2) 245927 | PPD Automotive | CART | Kawasaki | Mule 3010 | JK1AFCE161B500878 | 3/23/2001 | 7,999.00 | 0.00 | Obsolete | 11/7/2014 |
| (2) 245928 | PPD Automotive | CART | Kawasaki | Mule 3010 | JKAFCE141B501267 | 3/23/2001 | 7,999.00 | 0.00 | Obsolete | 11/7/2014 |
| (2) 256969 | PPD Automotive | MV UTILITY | TaylorDunn | B2-48 | 152689 | 7/30/2002 | 9,742.00 | 0.00 | Obsolete | 11/7/2014 |
| 257250 | Neurosciences | FREEZER | SoLow | U85-25 | 102926 | 8/23/2002 | 6,195.00 | 0.00 | Beyond Repair | 11/7/2014 |
| N00011299 | AS Biology NM Nat Her Prg Gen Admn | Printer | HP | DesignJet 800 | MY714D307G | 4/11/2007 | 5,279.00 | 0.00 | Too Costly to Repair | 10/31/2014 |
| N00016578 | Neurosciences | Incubator | FisherScien | CO-48115 | 15675 | 6/5/2008 | 5,549.70 | 0.00 | Beyond Repair | 11/7/2014 |
| N00022107 | Sch Arch Planning Gen Admin | Computer | Dell | Precision T5500 | 36ZZMK1 | 8/6/2009 | 6,371.82 | 0.00 | Obsolete | 11/19/2014 |

Disposition value: \$572,966.52

Disposition bookvalue: 0.00

Total Dispositon Items: 27

11/19/14

Additional Notes to Surplus listings dated 11/19/14:

1 – Asset# 43570 is a high altitude Vacuum Chamber acquired in 1967 in the department of Physics and Astronomy. The asset consists of 5 parts, including a vacuum chamber, ion vacuum pump, control instruments, refrigeration unit and sorption pump. There was no interest anywhere within UNM to utilize the equipment several years ago; therefore, the system was cannibalized for parts useful to the department. The system was obsolete and the old electrical components would not be replaceable.

2 – Assets# 146874, 170214, 170236, 170241, 206929, 207522, 214228, 217662, 221567, 227532, 230715, 241321, 241324, 245927, 245928, and 256969 are the 16 vehicles slated for auction in January or February of 2015. This is an annual auction for all of the vehicles from UNM and will include utility trailers and grounds keeping utility items.

All vehicles have been used to the point of exhaustion. Whether the reason for disposal is old age or now too expensive to repair, they have all been very well used. At this point most are barely running.

3 – Asset# 164387 is a Microtome purchased in 1984 by the Department of Neurosciences. The item no longer functions for accurate tissue sectioning as the digital readout for the property is damaged due to normal wear. The PI associated with this device has purchased a new microtome to replace this one.

4 – Asset# 240849 is an Ultrasound machine that is no longer working and was replaced with a newer model to facilitate modern research. Even when the ultrasound was functioning, its age made it essentially useless for clinical research – the technology has evolved radically over the last 15 years.

----- Note: Any item of value in this list will be re-sold through all means available, i.e.: Request for Bid, Auction house, special auction, online sale, to recover the maximum monies to re-invest in the mission of the requesting department.



Office of Capital Projects

**MEMORANDUM TO ADVANCE
COMMITTEE AGENDA ITEM TO
THE BOARD OF REGENTS
THE UNIVERSITY OF NEW MEXICO**

DATE: November 21, 2014

TO: David W. Harris, EVP for Administration, COO & CFO

FROM: Chris Vallejos, Associate Vice President, Institutional Support Services

RE: Requested Approval

RECOMMENDED ACTION:

Recommend to the Board of Regents Finance and Facilities Committee the following:

1. Request for Capital Project Approval for UNM Valencia Campus Central Chilled Water System Phase I

Please see attached summary and drawing.

cc: Lisa Marbury, Executive Director, Institutional Support Services
Vahid Staples, Budget Officer, Office of Planning, Budget & Analysis
Amy Coburn, Director, Planning & Campus Development
Jeff Zumwalt, Interim Director, Physical Plant Department
R. Henrard, C. Martinez – OCP

**REQUEST FOR CAPITAL PROJECT APPROVAL for
VALENCIA CAMPUS CENTRAL CHILLED WATER SYSTEM PHASE I
UNIVERSITY OF NEW MEXICO**

December 12, 2014

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for the Central Chilled Water System Phase I project at the UNM Valencia Campus.

PROJECT DESCRIPTION:

This project will re-design the chilled water system for the entire campus with a modern, efficient central chiller plant that is to be located near the periphery of the site, away from buildings and academic spaces. The proposed central chiller plant will have energy-efficient chillers that use the more environmentally-inert refrigerant, R-410a. The chillers shall be configured to provide staged capacity and N+1 redundancy which will allow switchover capability such that system capacity can always be met even if one chiller is offline. This particular project had been approved in September of 2013, by the Regents as part of another, larger project, but it had to be cut out of the original project due to higher than anticipated costs.

Construction of the system will take place in two phases. The objectives of the first phase are to modify the distribution piping between existing chilled water systems E and K so that the combined capacity for the existing chillers better matches the combined load of the buildings, and to provide some redundancy between the two systems. It is desirable to re-use as much of the existing chilled water piping as possible not only for the first phase of construction, but in the ultimate configuration of the campus-wide chilled water distribution system.

PROJECT RATIONALE:

The chilled water systems currently serving the University of New Mexico Valencia Campus are approaching the end of their useful lifespans, and have begun to experience increasing failures and higher maintenance costs. Additionally, they are still using an obsolete refrigerant (R-22), and the noisy and unsightly chillers are interspersed throughout the building complex and arranged such that portions of the campus are left without redundancy or switchover capability.

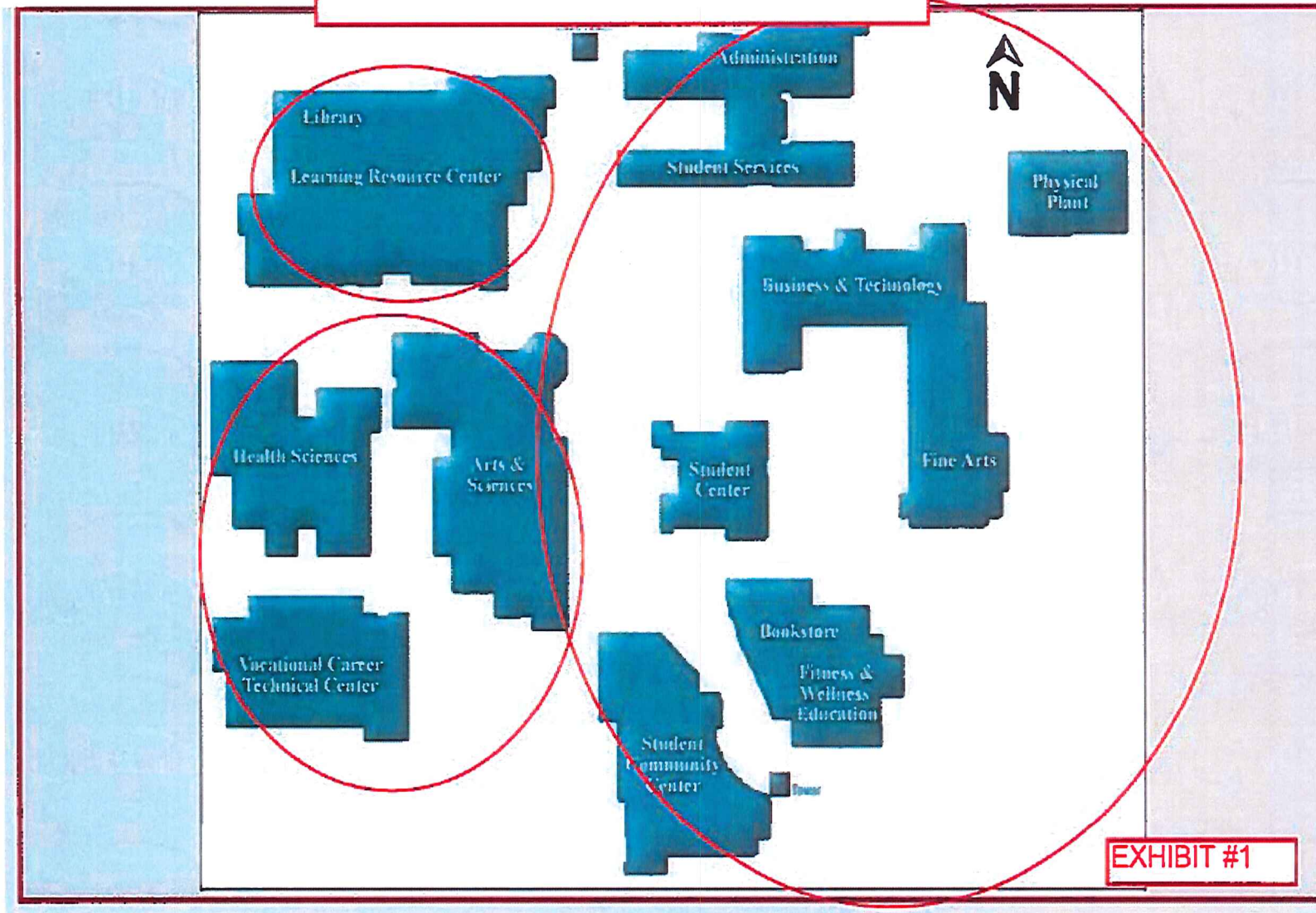
The final distribution system will be capable of supplying chilled water at design flows and temperatures to all of the buildings, or to any combination of buildings. Efficient variable-flow pumps shall be organized for redundancy and controlled to optimize heat transfer. The design shall include augmentation of the existing Automated Logic® based DDC campus controls system with controls for operation of the chillers, pumps, and flow control devices associated with the proposed chilled water plant.

FUNDING:

The total estimated Project Budget is \$650,000:

- \$282,800 is funded from 2012 State General Obligation Bonds
- \$367,200 is funded by matching monies from Local Tax Levy Funds

UNM Valencia Campus Chilled Water Systems






Office of Planning, Budget & Analysis

MEMORANDUM

TO: Members of the Board of Regents' Finance & Facilities Committee

THRU: Robert G. Frank, President
David W. Harris, EVP for Administration, COO, and CFO

FROM: Andrew Cullen, Associate VP Office of Planning, Budget & Analysis 

DATE: December 9, 2014

**SUBJECT: Approval of Resolution Authorizing the Replacement of the Existing Facility
Provider and Remarketing Agent: UNM Series 2001, 2002B & 2002C**

Overview: The University of New Mexico currently has an agreement with J.P. Morgan for a bank Credit Facility in support of the University's 2001, 2002B, and 2002C outstanding variable rate debt. The Credit Facility expires on December 31, 2014. The University of New Mexico also currently has Remarketing Agreements with George K. Baum and J.P. Morgan Securities on the 2001 and 2002B/2002C bonds respectively.

In accordance with the bond indentures, the University of New Mexico is legally required to provide variable rate bondholders with a Credit Facility and Remarketing Agent. Towards that end, the university solicited bids from two prospective providers and in conjunction with its Financial Advisor First Southwest Company identified U.S. Bank National Association as the best bidder beyond the December 31, 2014 expiration date for the Credit Facility. The successful bid by U.S. Bank, as compared to the previous agreement with J.P. Morgan, is projected to save the University of New Mexico approximately \$436K over a 2 ½ year period as detailed on the attached schedule.

In addition to the Credit Facility, the administration is also recommending the replacement of the current Remarketing Agents, George K. Baum and J.P. Morgan Securities. In conjunction with the replacement of the Credit Facility provider, the administration believes it is in the best interests of the University of New Mexico to enter into an alternate Remarketing Agreement with U.S. Bank. U.S. Bank is an experienced remarketing agent with a sizeable book of business. In addition, U.S. Bank is very familiar with the University's credit and the associated variable rate bonds outstanding. The administration and First Southwest believe that U.S. Bank is well qualified to remarket the University's variable rate bonds.

Variable Rate / Fixed Rate Debt: After review of the impact of the Credit Facility fees, staff requested First Southwest Company to perform an analysis to determine if the University would

be in a better position financially if it refunded the variable rate debt with fixed rate bonds. This refunding would eliminate the need for a bank Credit Facility. In conjunction with locking in higher fixed rates, refunding would require termination of all outstanding interest rate swaps currently tied to the three variable rate issues. This would require absorbing the termination costs of the swaps (recently calculated by First Southwest Company at approximately **\$10.1M**) into the refunding. Additionally, under current market conditions, the fixed rate debt service as a result of a refunding would be substantial higher than the existing debt service on the variable rate bonds. With this in mind, staff recommends forgoing refunding the bonds to fixed rate debt at this time, but will continue to monitor the swap markets to determine if there are opportunities to "fix" the bonds while avoiding the significant termination costs.

Recommendation of U.S. Bank National Association: The administration and First Southwest Company believe that the pricing provided by U.S. Bank is very competitive in the current market. As referenced above, cost savings will be realized with the replacement of the current Credit Facility and the Remarking Agent agreements.

Thank you for your consideration.

Schedule of Estimated SPBA Costs

| Fiscal Year | Entity | Outstanding Principal | Basis Point Yearly Cost | Legal Fees | Cost Including Legal Fees | Savings |
|----------------------|----------------------|-----------------------|-------------------------|------------|---------------------------|----------------|
| 2015 ⁽¹⁾ | J.P. Morgan (45 bps) | 88,105,000 | 198,236 | 5,000 | 203,236 | |
| | U.S. Bank (35 bps) | 88,105,000 | 154,184 | 40,000 | 194,184 | 9,052 |
| 2016 | J.P. Morgan (55 bps) | 83,485,000 | 459,168 | 0 | 459,168 | |
| | U.S. Bank (35 bps) | 83,485,000 | 292,198 | 0 | 292,198 | 166,970 |
| 2017 | J.P. Morgan (68 bps) | 78,665,000 | 534,922 | 0 | 534,922 | |
| | U.S. Bank (35 bps) | 78,665,000 | 275,328 | 0 | 275,328 | 259,595 |
| Total Savings | | | | | | 435,617 |

(1) 2015 Savings are for a half of year since current agreement goes until December 2014.

**THE REGENTS OF THE UNIVERSITY OF NEW MEXICO
RESOLUTION**

AUTHORIZING THE REPLACEMENT OF THE EXISTING FACILITY PROVIDER UNDER THE EXISTING STANDBY AGREEMENTS, AND THE REPLACEMENT OF THE EXISTING REMARKETING AGENT UNDER THE EXISTING REMARKETING AGREEMENTS, WITH RESPECT TO THE REGENTS OF THE UNIVERSITY OF NEW MEXICO SUBORDINATE LIEN SYSTEM IMPROVEMENT REVENUE BONDS, SERIES 2001, THE REGENTS OF THE UNIVERSITY OF NEW MEXICO SUBORDINATE LIEN SYSTEM REFUNDING REVENUE BONDS, SERIES 2002B, AND THE REGENTS OF THE UNIVERSITY OF NEW MEXICO SUBORDINATE LIEN SYSTEM REFUNDING REVENUE BONDS, SERIES 2002C; PROVIDING FOR A DAILY VARIABLE INTEREST RATE ON THE SERIES 2001 BONDS, SERIES 2002B BONDS AND SERIES 2002C BONDS.

WHEREAS, capitalized terms used in the following preambles not otherwise defined herein are defined in the Pricing Resolutions dated April 10, 2001 and October 30, 2002 (collectively, the "Pricing Resolutions") relating to The Regents of the University of New Mexico, Subordinate Lien System Improvement Revenue Bonds, Series 2001 (the "Series 2001 Bonds"); The Regents of the University of New Mexico, Subordinate Lien System Refunding Revenue Bonds, Series 2002B (the "Series 2002B Bonds"); and The Regents of the University of New Mexico, Subordinate Lien System Refunding Revenue Bonds, Series 2002C (the "Series 2002C Bonds" and collectively with the Series 2001 Bonds and the Series 2002B Bonds, the "Bonds").

WHEREAS, the Regents of the University of New Mexico (the "Regents") entered into Alternate Standby Agreements, dated July 1, 2009, as amended, with JPMorgan Chase Bank, National Association, as the current Facility Provider for the Bonds (the "Existing Standby Agreements").

WHEREAS, the Existing Standby Agreements expire on December 31, 2014, and the University of New Mexico (the "University") solicited bids from prospective providers of a liquidity facility for the Bonds and identified U.S. Bank National Association as the best bidder to provide Alternate Standby Agreements beyond the December 31, 2014 expiration date.

WHEREAS, the Regents have determined that it is in the best interests of the University to provide for the replacement of JPMorgan Chase Bank, National Association under the Existing Standby Agreements with respect to the Bonds and to enter into Alternate Standby Agreements with U.S. Bank National Association as the new Facility Provider.

WHEREAS, in connection with the replacement of the current Facility Provider, the Regents will execute Alternate Standby Agreements with respect to the Bonds by and between U.S. Bank National Association and the University to replace, no later than December 31, 2014,

the Existing Standby Agreements between JPMorgan Chase Bank, National Association and the University, and any necessary related documents.

WHEREAS, the Regents entered into a Remarketing Agreement, dated April 1, 2001, with George K. Baum & Company related to the Series 2001 Bonds, and entered into a Remarketing Agreement, dated November 1, 2002, with J.P. Morgan Securities, Inc. related to the Series 2002B Bonds and Series 2002C Bonds (collectively, the “Existing Remarketing Agreements”).

WHEREAS, the Regents have determined that it is in the best interests of the University to provide for the replacement of George K. Baum & Company and J.P. Morgan Securities, Inc. under the Existing Remarketing Agreements with respect to the Bonds and to enter into Alternate Remarketing Agreements with U.S. Bank Municipal Securities Group, a Division of U.S. Bank National Association (“U.S. Bank Municipal Securities Group”), as the new Remarketing Agent on or about December 15, 2014.

WHEREAS, to provide greater flexibility for the Regents, the Pricing Resolutions shall be amended to provide for the option of a Daily Interest Rate Period for the Bonds.

NOW, THEREFORE, BE IT RESOLVED BY THE REGENTS OF THE UNIVERSITY OF NEW MEXICO, AS FOLLOWS:

Section 1. Definitions. The Pricing Resolutions are hereby amended to include the following definitions:

“*Daily Interest Rate*” means the interest rate on the Bonds determined on each Business Day in accordance with this Resolution.

“*Daily Interest Rate Period*” means the period during which a Bond shall bear interest at a Daily Interest Rate, which shall be from the Business Day upon which a Daily Interest Rate is set to, but not including, the next succeeding Business Day.

“*Interest Accrual Date*” means:

- (a) for the Daily Interest Rate Period, the period consisting of one day; and
- (b) for the Weekly Rate Period, the first day thereof and, thereafter, the first Wednesday of each June and December during such Weekly Interest Rate Period; and
- (c) for the Long-Term Interest Rate Period, the first day thereof and, thereafter, each June 1 or December 1 during that Long-Term Interest Rate Period, other than the last such Interest Payment Date.

“*Interest Payment Date*” means:

- (a) for the Daily Interest Rate Period, the first Wednesday in each June and December or, if such day is not a Business Day, the next succeeding Business Day; and

- (b) for the Weekly Interest Rate Period, the first Wednesday in each June and December or, if such day is not a Business Day, the next succeeding Business Day and the day next succeeding the last day of the Weekly Interest Rate Period; and
- (c) for the Long-Term Interest Rate Period, each June 1 and December 1 or, if any June 1 or December 1 is not a Business Day, the next succeeding Business Day; and
- (d) for Standby Bonds, the dates stated in the applicable Standby Agreement.

“Interest Rate Period” means the Daily Interest Rate Period, Weekly Interest Rate Period or Long-Term Interest Rate Period.

“Interest Rate Mode” means, for any Bond as the context requires, the Daily Interest Rate, the Weekly Interest Rate, and the Long-Term Interest Rate.

“Record Date” means (a) with respect to any Interest Payment Date during the Daily Interest Rate Period and Weekly Interest Rate Period, the Business Day immediately preceding such Interest Payment Date; and (b) with respect to any Interest Payment Date during the Long-Term Interest Rate Period, the fifteenth day immediately preceding the Interest Payment Date or, if an Interest Payment Date occurs less than 15 days after the first day of the Long-Term Interest Rate Period, that first day.

“Remarketing Agent” means U.S. Bank Municipal Securities Group or any other Person qualified to act as such, appointed by an Authorized Officer from time to time.

Section 2. Authorization of Replacement of Facility Provider. The Regents hereby authorize and approve the replacement of the current Facility Provider, JPMorgan Chase Bank, National Association, by the new Facility Provider, U.S. Bank National Association, and the execution and delivery of Alternate Standby Agreements with U.S. Bank National Association and any necessary related documents, and the execution and use of a reoffering memorandum to remarket the Bonds.

Section 3. Authorization of Replacement of Remarketing Agents. The Regents hereby authorize and approve the replacement of the current Remarketing Agents, George K. Baum and Company and J.P. Morgan Securities, Inc. by the new Remarketing Agent, U.S. Bank Municipal Securities Group, and the execution and delivery of Alternate Remarketing Agreements with U.S. Bank Municipal Securities Group and any necessary related documents.

Section 4. Amendments to Pricing Resolutions. The Pricing Resolutions are hereby amended to include an option for the Regents to establish a Daily Interest Rate Period for the Bonds.

- (a) Section 3.01 is hereby amended, in part, to provide: “The Bonds shall be issued only as fully registered bonds in the denominations of (a) with respect to the Daily Interest Rate Period and the Weekly Interest Rate Period, \$100,000 and any integral multiple of \$5,000 in excess of \$100,000; and (b) with respect to any Long-Term Interest

Rate Period, \$5,000 and any integral multiple of \$5,000 (the “Authorized Denominations”).

(b) Section 3.05(b) is hereby amended, in part, to provide: (i) “During the Daily Interest Rate Period and Weekly Interest Rate Period, interest shall accrue from each Interest Accrual Date to each Interest Payment Date on the basis of the actual number of days elapsed from each Interest Accrual Date to each Interest Payment Date and a year of 365 days (366 in a leap year). During the Long-Term Interest Rate Period, interest shall accrue on the basis of a 360-day year based on twelve 30-day months.” (ii) “During the Daily Interest Rate Period and the Weekly Interest Rate Period, interest on the Bonds shall be payable on each Interest Payment Date for the period commencing on the immediately preceding Interest Accrual Date and ending on and including the Tuesday immediately preceding the Interest Payment Date, (or, if sooner, the last day of the Weekly Interest Rate Period).”

(c) Section 3.05(c) is amended to include the following provisions:

(i) Section 3.05(c)(ii) *Adjustment to Weekly Interest Rate Period*. (A) Subject to Section 3.05(g) hereof and to the following sentence in this subparagraph (A), the Regents, by written notice and direction to the Paying Agent, Facility Provider and Remarketing Agent, may elect to have the Bonds bear interest at the Weekly Interest Rate. If the Regents elects the Weekly Interest Rate, the direction of the Regents (1) shall specify the proposed effective date of the Weekly Interest Rate Period, which date shall be (x) a Business Day not earlier than the 30th day following the second Business Day after receipt by the Paying Agent of such direction and (y) the day immediately following the last day of the then-current Interest Rate Period; and (2) shall specify a Tender Date on or prior to which Owners are required to deliver their Bonds to be purchased. (B) The direction of the Regents described in the preceding subparagraph shall be accompanied by a letter from Bond Counsel that it expects to be able to deliver a Favorable Opinion of Bond Counsel on the effective date of the Weekly Interest Rate Period and by a form of the notice to be mailed by the Paying Agent to the Owners as provided in Section 3.05(c)(iii) hereof.

(ii) Section 3.05(c)(iii) *Notice of Adjustment to Weekly Interest Rate*. The Paying Agent shall give notice by first-class mail of an adjustment to the Weekly Interest Rate Period to the Owners not less than 30 days prior to the effective date of the Weekly Interest Rate Period. Such notice shall state (A) that the interest rate will be adjusted to the Weekly Interest Rate unless (1) Bond Counsel fails to deliver a Favorable Opinion of Bond Counsel to the Paying Agent, Facility Provider and Remarketing Agent as to such adjustment to the Weekly Interest Rate Period on the effective date of such adjustment; or (2) the University rescinds its election to adjust the interest rate to the Weekly Interest Rate as provided herein; or (3) all the Bonds are not remarketed at the Weekly Interest Rate; (B) the proposed effective date of the Weekly Interest Rate Period; (C) that the Bonds are subject to mandatory tender for purchase on such proposed effective date, the Tender Price and the place of delivery for purchase of such Bonds; and (D) the information set forth in Section 4.01(d) hereof.

(d) Section 3.05(d-1) is hereby added to the Pricing Resolutions:

(i) *“Determination of Daily Interest Rate Period.* During the Daily Interest Rate Period, the Remarketing Agent shall establish the Daily Interest Rate by 9:00 a.m., New York City time, on each Business Day. The Daily Interest Rate for any day during the Daily Interest Rate Period which is not a Business Day shall be the Daily Interest Rate established on the immediately preceding Business Day. The Remarketing Agent shall make the Daily Interest Rate available no less frequently than once each week by Electronic Means to each Notice Party requesting such rate.

(ii) *Adjustment to Daily Interest Rate Period.* (A) Subject to Section 3.05(g) hereof and to the following sentence in this subparagraph (A), the Regents, by written notice and direction to the Paying Agent, Facility Provider and Remarketing Agent, may elect to have the Bonds bear interest at the Daily Interest Rate. If the Regents elects the Daily Interest Rate, the direction of the Regents (1) shall specify the proposed effective date of the Daily Interest Rate Period, which date shall be (x) a Business Day not earlier than the 30th day following the second Business Day after receipt by the Paying Agent of such direction and (y) the day immediately following the last day of the then-current Interest Rate Period; and (2) shall specify a Tender Date on or prior to which Owners are required to deliver their Bonds to be purchased. (B) The direction of the Regents described in the preceding subparagraph shall be accompanied by a letter from Bond Counsel that it expects to be able to deliver a Favorable Opinion of Bond Counsel on the effective date of the Daily Interest Rate Period and by a form of the notice to be mailed by the Paying Agent to the Owners as provided in Section 3.05(d-1)(iii) hereof.

(iii) *Notice of Adjustment to Daily Rate Period.* The Paying Agent shall give notice by first-class mail of an adjustment to the Daily Interest Rate Period to the Owners not less than 30 days prior to the effective date of the Daily Interest Rate Period. Such notice shall state (A) that the interest rate will be adjusted to the Daily Interest Rate unless (1) Bond Counsel fails to deliver a Favorable Opinion of Bond Counsel to the Paying Agent, Facility Provider and Remarketing Agent as to such adjustment to the Daily Interest Rate Period on the effective date of such adjustment; or (2) the University rescinds its election to adjust the interest rate to the Daily Interest Rate as provided herein; or (3) all the Bonds are not remarketed at the Daily Interest Rate; (B) the proposed effective date of the Daily Interest Rate Period; (C) that the Bonds are subject to mandatory tender for purchase on such proposed effective date, the Tender Price and the place of delivery for purchase of such Bonds; and (D) the information set forth in Section 4.01(d) hereof.

(e) Section 3.06 is hereby amended to include the following: (a-1) *Daily Interest Rate Period.* The Bonds shall be subject to optional redemption by the Regents at a redemption price of 100% of the principal amount thereof on any Business Day during the Daily Interest Rate Period.

Section 5. Delegated Powers. The Regents and the officers of the University, including the President of the University, the Executive Vice President for Administration, Chief Operating Officer and Chief Financial Officer of the University, the Associate Vice President for

Planning, Budget and Analysis of the University, and University Counsel, be, and they hereby are, authorized and directed to take all action necessary or appropriate to effectuate the provisions of this Resolution, including the review, revision, amendment, negotiation, execution and delivery of the Alternate Standby Agreements and Alternate Remarketing Agreements and related documents, and the preparation, execution and distribution of a reoffering memorandum.

Section 6. Severability. If any one or more provisions of this Resolution or the application thereof to any set of circumstances shall ever be held by final decision of a court of competent jurisdiction to be invalid or ineffective for any reason, such holding shall not affect the validity and enforceability of the remaining provisions of this Resolution or the application of such remaining provisions to other circumstances.

Section 7. Repealer Clause. All bylaws, orders and resolutions of the Regents or the University, or parts thereof, inconsistent herewith are hereby repealed to the extent only of such inconsistency. This repealer shall not be construed to revive any bylaw, order or resolution, or part thereof, heretofore repealed.

Section 8. Ratification. All action heretofore taken (not inconsistent with the express provisions of this Resolution) by the Regents or the officers of the University directed toward the replacement of Facility Provider and Remarketing Agents, is hereby ratified, approved and confirmed.

Section 9. Governing Law. This Resolution shall be governed by the laws of the State of New Mexico without reference to choice of law principles thereof.

Section 10. Effective Date. This Resolution shall take immediate effect.

ADOPTED AND APPROVED this 12th day of December, 2014.

THE REGENTS OF THE UNIVERSITY
OF NEW MEXICO

[SEAL]

By _____
President

Attest:

By _____
Secretary

inconsistency. This repealer shall not be construed to revive any bylaw, order or resolution, or part thereof, heretofore repealed.

Section 10. Ratification. All action heretofore taken (not inconsistent with the express provisions of this Resolution) by the Regents or the officers of the University directed toward the replacement of Facility Provider and Remarketing Agents, is hereby ratified, approved and confirmed.

Section 11. Governing Law. This Resolution shall be governed by the laws of the State of New Mexico without reference to choice of law principles thereof.

Section 12. Effective Date. This Resolution shall take immediate effect.

ADOPTED AND APPROVED this 12th day of December, 2014.

THE REGENTS OF THE UNIVERSITY
OF NEW MEXICO

[SEAL]

By _____
President

Attest:

By _____
Secretary

Discussion and Approval of Proposed Revisions to
Regents' Policy 4.7, "Tuition and Fees"

materials will be presented at the meeting



Executive Director

280 La Entrada

Los Lunas, NM 87031

Telephone: (505) 925-8540

Fax: (505) 925-8543

To: UNM Board of Regents

From: Dr. Alice Letteney, Executive Director

Date: December 1, 2014

RE: Approval of UNM-Valencia Westside Facility

I am requesting approval for a UNM-Valencia Westside Facility to be located in the Huning Business Park in Los Lunas off of Interstate 25. The Westside Facility that UNM-Valencia has proposed is a critical part of the region's economic development plan. The longtime former Mayor of Los Lunas, Louis Huning, and his general partner Nancy Schmierbach, have committed to a donation of 20 acres of prime land in the Huning Business Park.

The college plans to offer a series of allied health courses, industry training, and basic computer, math, and English courses in this facility which will support current and future businesses in our area. We propose a facility of 17,700 square feet to include 3 general purpose classrooms, 3 computer classrooms which will also be used as laboratories, a small library and learning center area, administration and faculty offices, and a student commons area. The estimated cost of the project is \$5.6 million, which has been raised from local mill levies.

The results from a survey commissioned by UNM-Valencia and completed in July 2013 by Research and Polling, Inc. show that 92% of those polled are somewhat or very likely to take courses in a proposed UNM-Valencia location in Western Los Lunas. And 89% of those polled are somewhat or very likely to take courses for job training or a certificate at such a site.

I encourage you to approve this facility so that the citizens of Los Lunas and of Valencia County have access to the education and training that produce a globally competitive workforce.

Sincerely,

A handwritten signature in black ink, appearing to read "Alice Letteney", written over a horizontal line.



UNM VALENCIA

Westside Facility Proposal

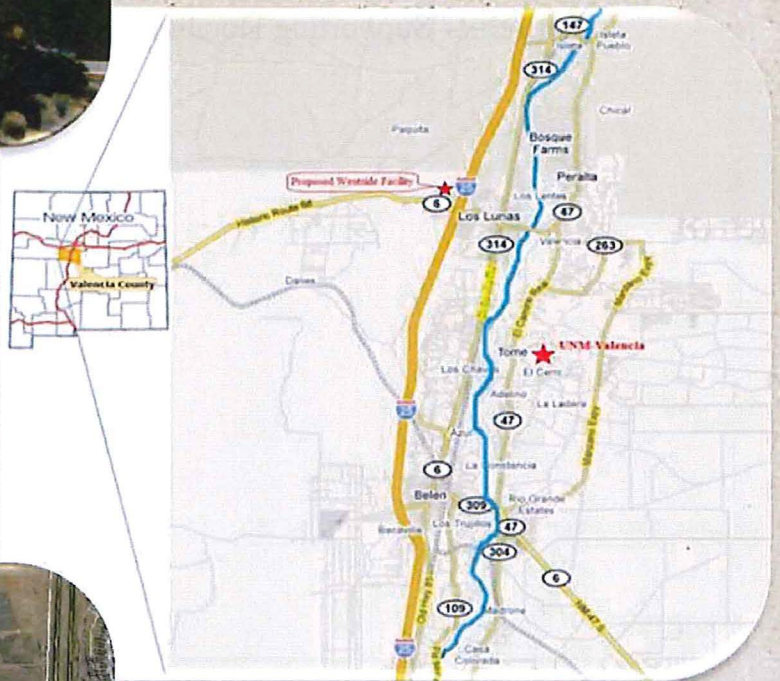


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Westside Project Description

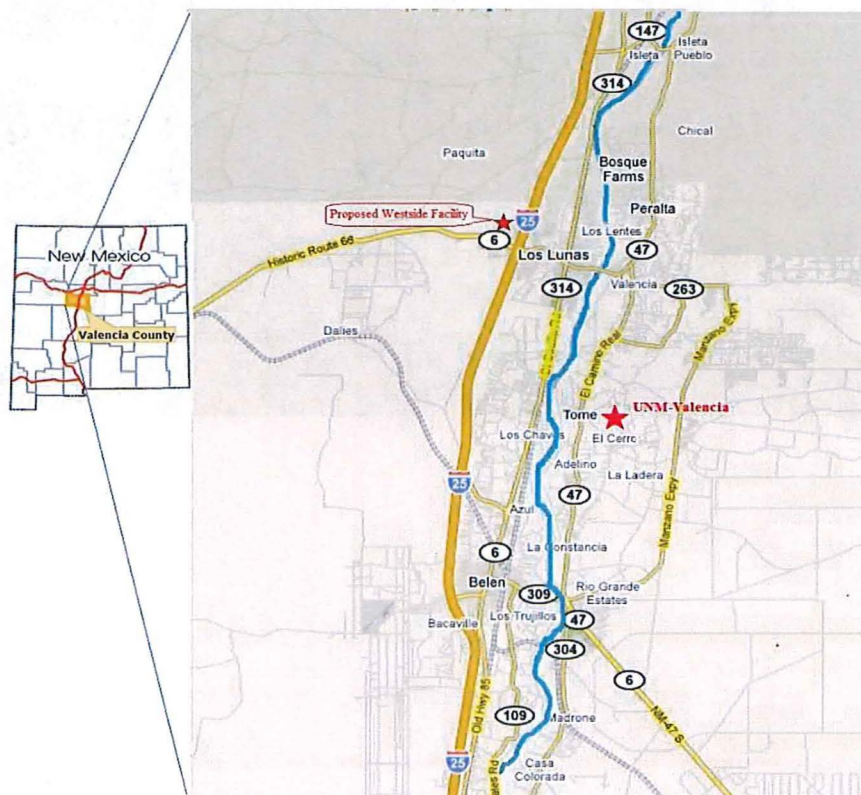
UNM Valencia is proposing new Westside Facility be developed to better serve the burgeoning west side. The facility will be approximately 17,700 sq. ft. and will include 3 general purpose classrooms, 3 computer classrooms / laboratories, library / learning center, administration and faculty offices, and a student's commons area.

The facility will include space capable of supporting allied health lab for teaching

- Phlebotomy
- Certified Nursing Assistant
- Emergency Medical Technician

English, Math, Social Sciences & Computer Sciences will also be offered at this facility.

The facility will be located in the Northwest quadrant of Valencia County on property donated by the Huning Ltd. Partnership, adjacent to the El Morro Business Park and across from the Huning Ranch Development.





Huning Ltd. Partnership

Encls (1)



612 Main Street, NE
P.O. Box 178
Los Lunas, New Mexico 87031
Phone (505) 865-6251 • Fax (505) 865-0455

Ms. Alice Letney, Executive Director
UNM – Valencia Campus
280 La Entrada
Los Lunas, NM 87031

August 5, 2013

Dear Ms. Letney,

This letter is intended as a letter of commitment of our intent to donate land for the use of a University of New Mexico - Valencia West-side Campus. We have been working closely with you and Mr. Andrew Sanchez to make this donation. Final documents will be compiled at the time plans for the campus have been approved.

Huning Partnership is pleased to donate property located within Huning Ranch Business Park to the University of New Mexico for the use of a West-Side UNM – Valencia campus, upon the date UNM receives the necessary approvals to proceed with the project, and for a period of five years from that date. The site, as indicated on the attached map, consists of 20 acres, is located on the North side of the planned extension of Los Morros Road and on the West side of the Walmart Distribution Center Property. If, during the five year period, Huning Limited receives a purchase offer for property included in the site from an outside party, the donation site may be moved to a location acceptable to both UNM – VC and Huning Partnership. In the event campus construction has not begun by the five year anniversary date of the donation, an extension of the donation period will be considered.

The development of the site is subject to existing CCR's and easement agreements of the Huning Ranch Business Park. Infrastructure costs adjacent to the access boundary side of the site will be shared by NUM – VC and Huning Partnership.

This legacy is fulfilling a promise made by John L., "Jack" Huning for the benefit of our community.

When the project is completed, we look forward to the enrichment of the lives of the citizens of our community the campus will provide into the future.

Sincerely,

Nancy Schmierbach, General Partner
Huning LLLP

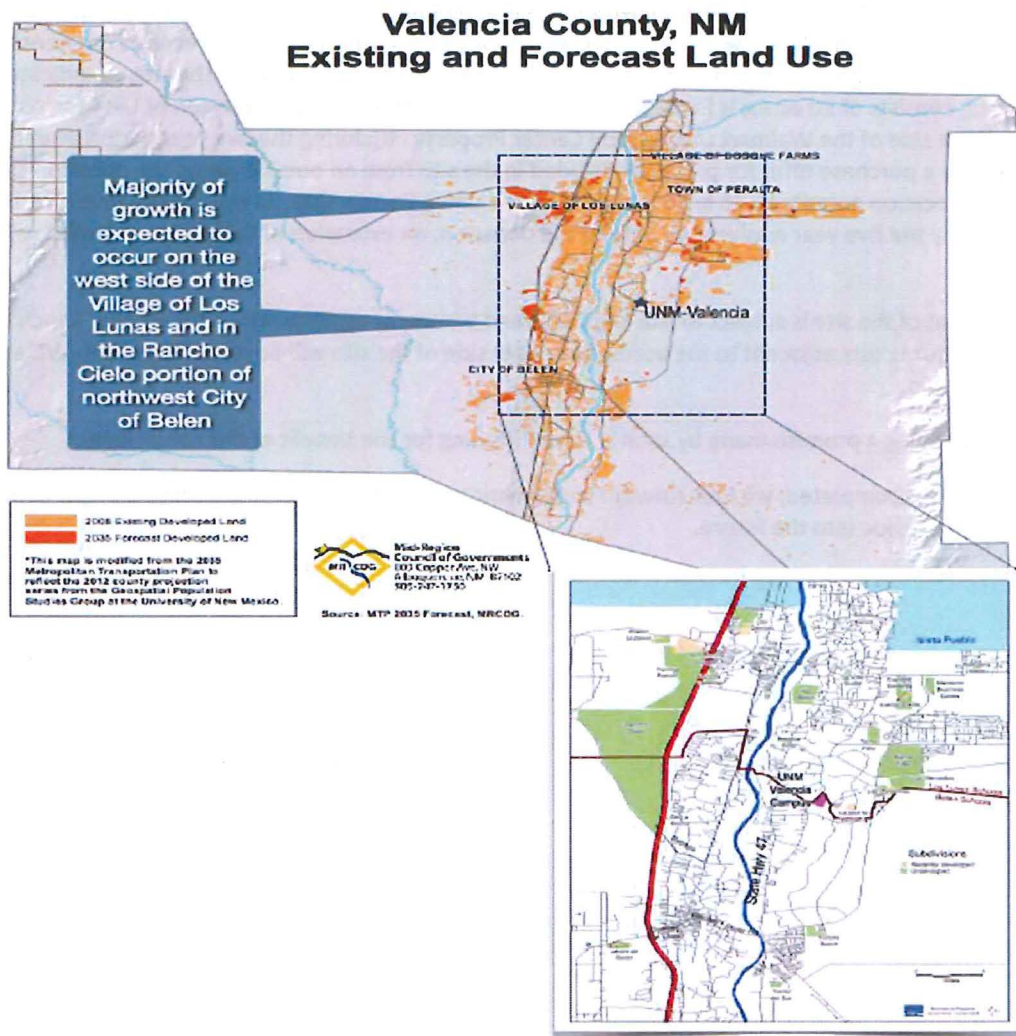
Louis Huning, General Partner
Huning LLLP

Encls (1)

Westside Project Justification

Since its establishment in 1981, UNM - VALENCIA Campus has shown continuous growth in response to new programs and a growing service area population.

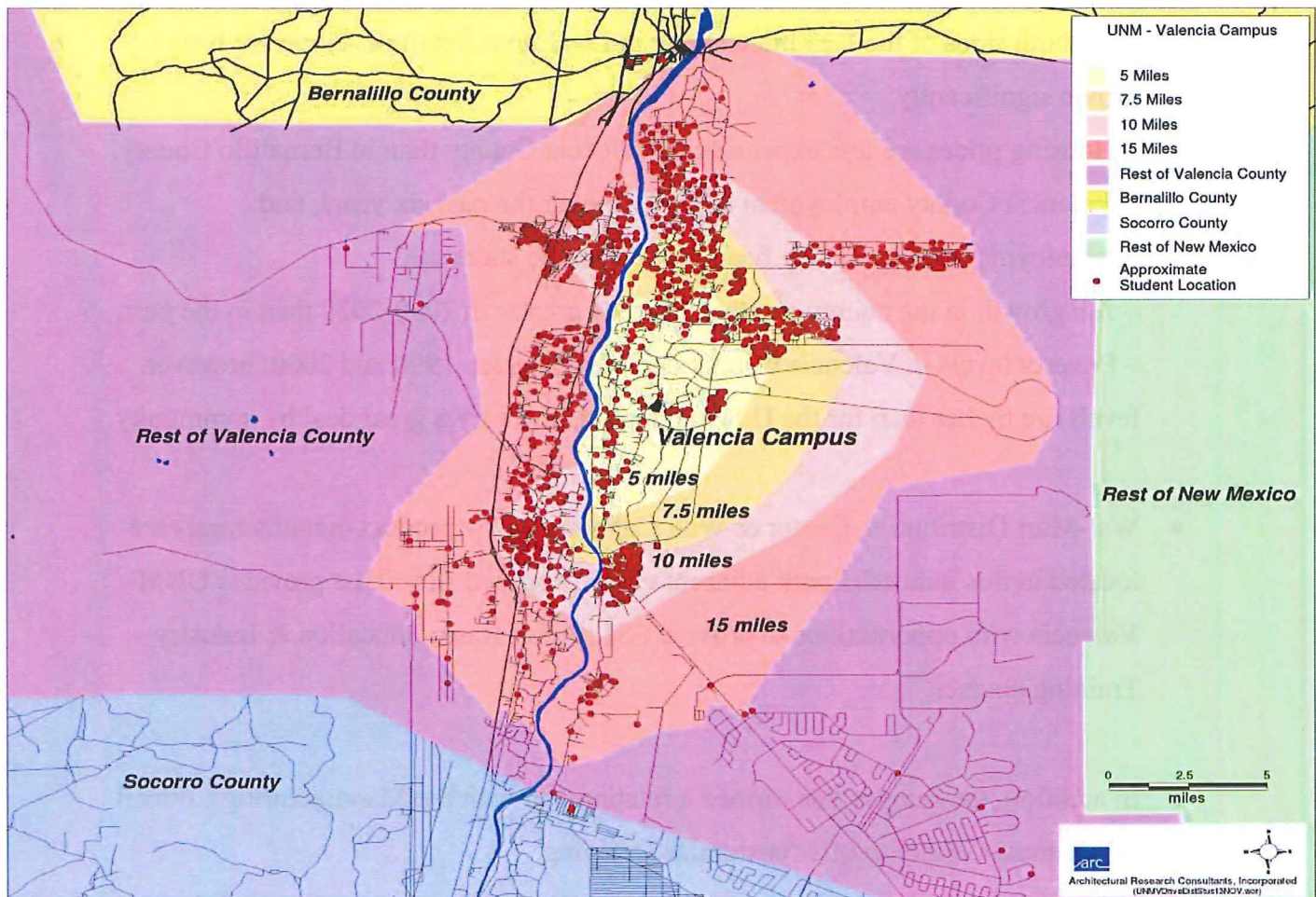
- Valencia County was the fastest growing county in the state from 1990 to 2000 with an overall increase of 46.2%. Rate of growth has slowed recently from its peak in the 1990s, from 4.0% to 1.4%. The 2010 population was 79,026, a gain of 10,221 persons since the 2000 census, making it the seventh largest county in the state.
- MRCOG expects that most of the growth will be on the west side of the village of Los Lunas and in the Rancho Cielo portion of northwest city of Belen.



- Transportation improvements help support continued economic and population growth.
 - The Rail Runner commuter rail now serves Los Lunas (December 2006) and Belen (February 2007), linking the area to Albuquerque and Santa Fe.
- Economic indicators suggest continued growth.
 - On both sides of the I-25 interchange in Los Lunas, retail development has grown significantly.
 - Housing prices are less expensive in Valencia County than in Bernalillo County.
 - Valencia County employment has grown over the past six years, and unemployment has generally been lower than the state rate.
 - Job growth in the county is expected to be greater in 2000-2020 than in the past.
 - Poverty levels in Valencia County declined between 1990 and 2000; however, levels are higher than for the U.S. and region, and vary a great deal by community.
- Wal-Mart Distribution Center & Wall Colmony (alloy product manufacturer) are located in this industrial park adjacent to the proposed site. That provides UNM-Valencia with opportunities to provide ESL, Adult Basic Education & Industry Training courses.
- In addition, the campus has formed a relationship with the Manufacturing Council of Valencia County to offer customized training.

- About 47% of UNM – Valencia Campus students live on the west side of the Rio Grande. (See Exhibit 1 and 2)

Where UNM Valencia Students Live



Facility Planning Process

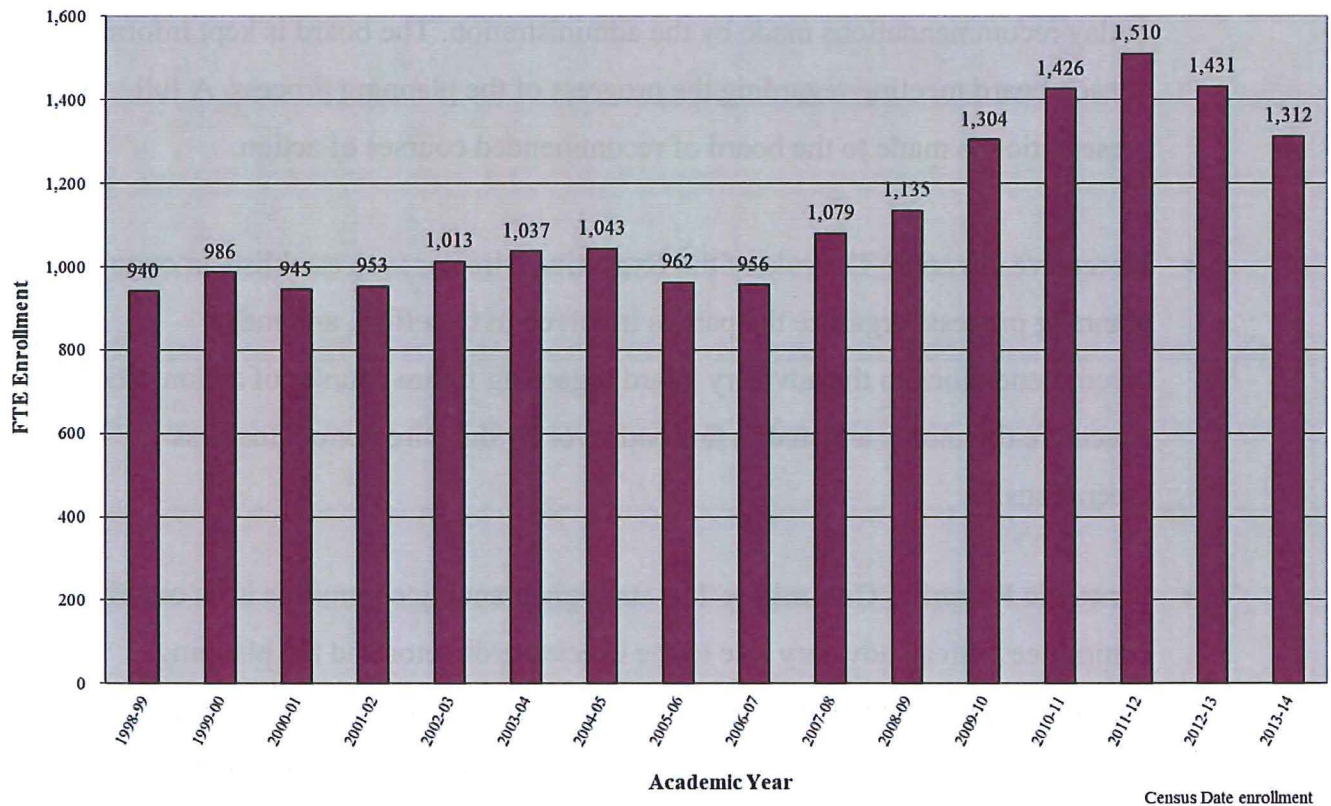
The recommendations for this facility resulted from a planning process involving key administrative and educational personnel with periodic briefings to the advisory board. The decision-making flow and roles and responsibilities are described below.

- **Advisory Board** One of the roles of the advisory board is to advise on capital outlay recommendations made by the administration. The board is kept informed at each board meeting regarding the progress of the planning process. A full presentation is made to the board of recommended courses of action.
- **Executive Director** The role of the Executive Director is to establish an ongoing planning process, organize the parties involved in the effort, and make recommendations to the advisory board regarding future courses of action. The executive director is assisted in this endeavor by the Director of Business Operations.
- **Strategic Planning Committee** The strategic planning committee is an ongoing committee with an advisory role to the executive director and the planning consultant. The strategic planning committee prepared the Campus Strategic Plan which provides overall guidance for campus development. This committee, chaired by the Dean of Instruction, is composed of key members of the administration, instructional and support areas. It meets periodically to review material developed by the planning consultant and advise regarding capital projects and priorities.

Historic Enrollment Growth

Student enrollment has grown at a faster rate than the population in the taxing district area. Fall full-time equivalent (FTE) student enrollments have increased from 1,079 in 2007/08 to 1,312 in 2013/14, an average annual rate of growth of almost 4%

UNM - Valencia Historical FTE Enrollment (Fall)



Census Date enrollment

Program offerings at the UNM-Valencia Campus will continue to evolve based on the specific needs of the service area. Increasing population growth and changing demographics will create continued demand for existing and new programs. In the short-term, emphasis will be placed on expanding academic offerings by providing additional general classrooms and computer laboratories.

Possible new programs in the long term include:

- Medical assistant
- Medical records and health information technician

Projected Enrollment Growth

FTE enrollment at UNM-Valencia Campus is conservatively expected to reach 1,600 FTE students by 2020 (mid-range projection) in response to service area growth and new programs.

UNM Valencia Projected Enrollment (Fall FTE)



Student enrollment projections assume that the UNM-Valencia Campus will gradually improve its market penetration (as measured by the FTE participation rate per general service population) by enhanced marketing and articulation to UNM. Some of the advantages that attract students include:

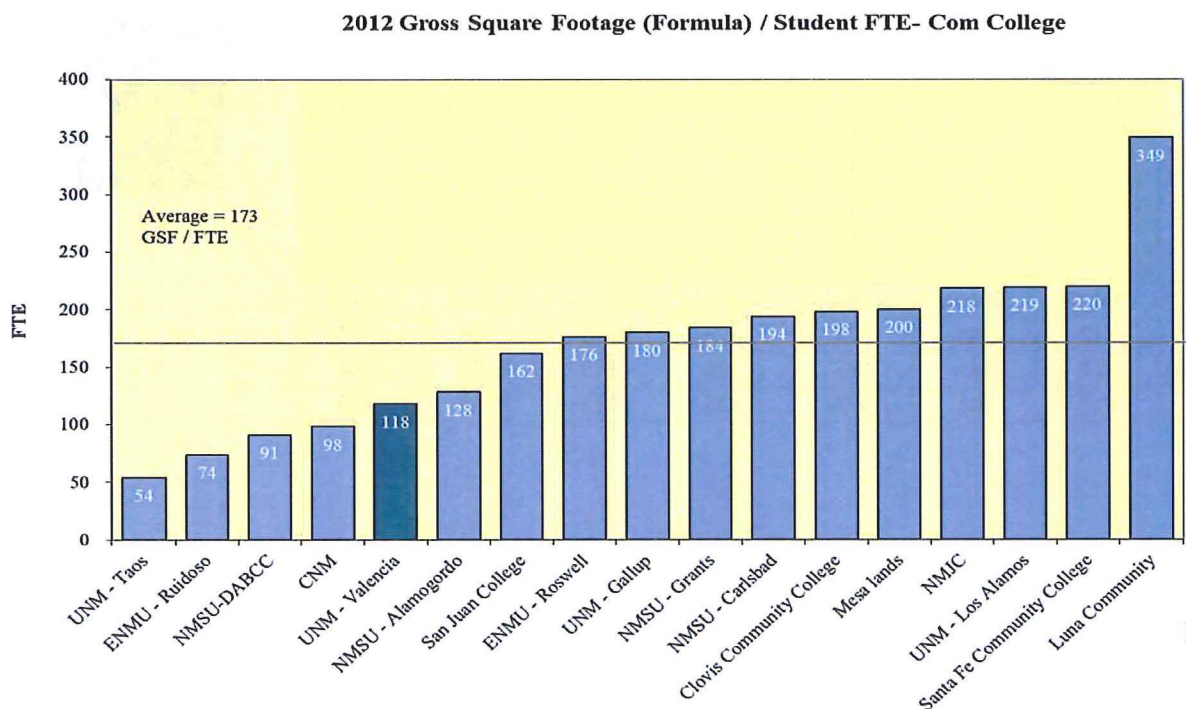
- Excellent academic programs
- Small classes
- Caring faculty
- More personal attention than a large institution
- Beautiful campus and facilities
- Convenient location and free parking

Site and Facilities / Facility Needs

Comparison to Peer Colleges

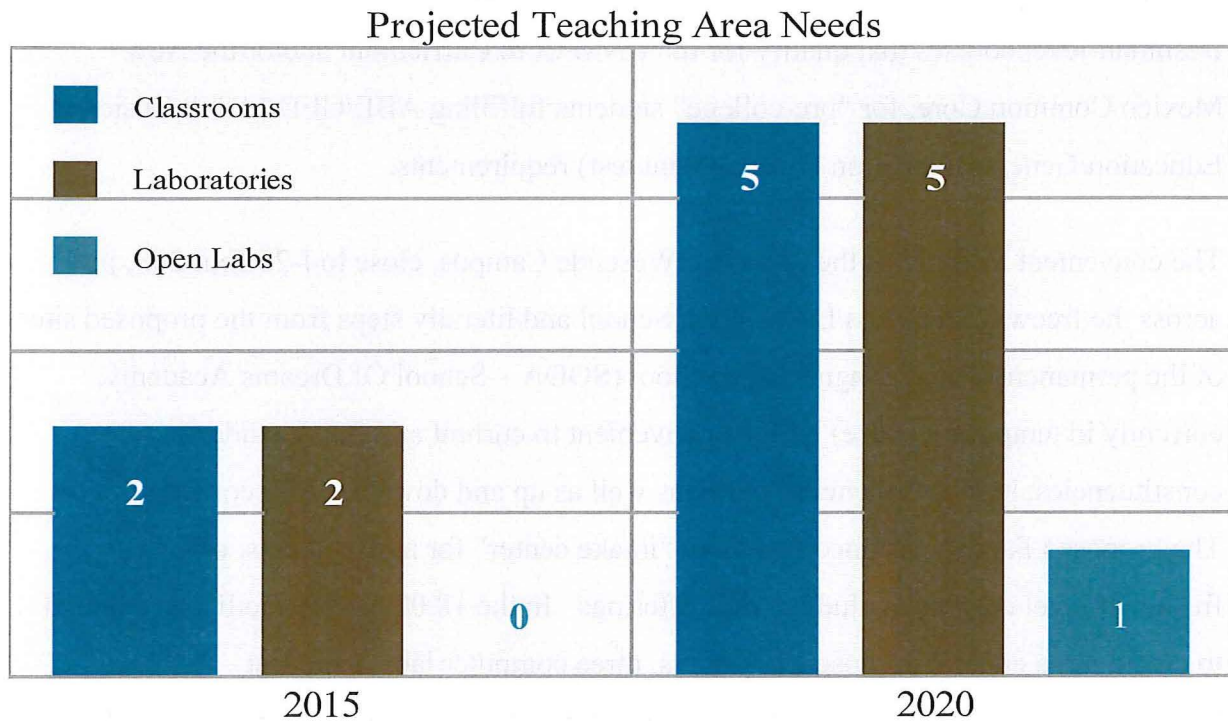
Since the development of the campus in 1986, UNM-Valencia Campus has continually invested in providing sufficient facilities to meet its enrollment and program needs. Nevertheless, UNM-Valencia Campus lags below its peer colleges with respect to square footage per student (See Exhibit 4).

Exhibit 4



Additional classrooms, laboratories and support facilities will be needed to meet projected student enrollments. Utilization analysis based on projected enrollment, and taking into account current and planned teaching spaces, indicates that 5 classrooms, 5 laboratories and 1 open lab will be needed by 2020 (see Exhibit 6).

Exhibit 6



The major premises of UNM-Valencia Campus capital program are:

- **UNM - Valencia will continue to grow in enrollment in response to service area growth and demand for new programs.** Mid-range enrollment projections indicate that UNM-Valencia Campus can expect a 22% increase in FTE enrollment by 2020.
- **Increasing enrollment will require additional facilities to meet program requirements.** A new Westside Facility will be developed to better serve the burgeoning west side. Phase 1 development will include classrooms, laboratories, a library / learning center, offices and student support areas.

Academic Programs at the Westside Facility

The Academic Program Plan for the **UNM-Valencia** Westside Facility will provide opportunity for current and future generations of New Mexicans through: providing Allied Health courses and certificate programs to meet the growing needs of Valencia County; serving as a “starter facility” for a number of student cohorts: those needing freshman-level courses that qualify for the UNM Core Curriculum and/or the New Mexico Common Core; for “pre-college” students fulfilling ABE/GED (Adult Basic Education/General Education Development test) requirements.

The convenient location of the proposed Westside Campus, close to I-25 Exit 203, just across the freeway from Los Lunas High School and literally steps from the proposed site of the permanent county magnet high school (SODA—School Of Dreams Academy, currently in temporary space), will be convenient to current and future student constituencies, both in Valencia County as well as up and down the I-25 corridor. The proposed Facility is conceived as an “intake center” for new students, offering freshman-level courses, including ESL offerings. In the 18,000 sq. ft. facility, we intend to create three general purpose classrooms, three computer labs, a modest Library/Learning Center, several faculty and administrative offices, a mini-science lab to support the CNA (Certified Nursing Assistant) certificate program and a Student Commons area. Our short-term Allied Health certificates should be especially desirable for this setting because of the need for medical support professionals in the county, especially once plans for a hospital go forward in Los Lunas or Belen.

We do not intend at all to duplicate the facilities or the programs at our campus in Tome. We do intend to attract more entry-level college students, better serve our Dual Enrollment constituencies, and attract new students from our Geographic Area of Responsibility which extends to the northern half of Socorro County. Some students may simply pursue a single course or certificate program; other students may take up to a full freshman year of courses at which time they would be advised to continue their studies at

our Valencia Campus. Therefore, we will not be duplicating efforts or creating redundant facilities; we will instead be recruiting, and entering into the higher education system, New Mexicans who are in dire need of the credentials to pursue meaningful professional work in a developing 21st-century economy.

Allied Health courses leading to short-term certificates:

Emergency Medical Services (EMS)

EMT Basic certificate (10)

EMS 113: EMT-Basic (8) Meets the EMT-Basic national Standard Curriculum requirements and incorporates New Mexico EMT-B scope of practice. Provides lecture instruction to prepare the student to sit for New Mexico and National registry testing. Co-requisite: EMS 142.

EMS 142: EMT-Basic Lab (2) Meets the Basic national Standard Curriculum requirements and incorporates New Mexico EMT-B scope of practice. Provides lab instruction to prepare the student to sit for the New Mexico and National Registry testing. Co-requisite: EMS 113.

EMT Intermediate certificate (8)

EMS 143: EMT—Intermediate Lab (1) Meets New Mexico requirements for EMT-Intermediate skills training, including intravenous fluid administration and pharmacology. Pre-requisites: EMS 113, EMS 142. Co-requisites: EMS 151, EMS 180.

EMS 151: EMT—Intermediate Clinical & Field Experience (2) Meets New Mexico requirements for EMT-Intermediate field and clinical training, including emergency department and pre-hospital experience. Pre-requisites: EMS 113, EMS 142. Co-requisites: EMS 143, EMS 180.

EMS 180: EMT-Intermediate (5) Meets New Mexico core requirements and incorporates EMT-Intermediate scope of practice, to include lecture and lab instruction, including intravenous fluid administration and pharmacology. This course prepares the student to sit for the New Mexico and National Registry testing. Students must obtain current certification in American Heart Association Basic Life Support for Healthcare Providers CPR before the first class session.

Nursing Assistant (CNA)

CAN 101L: Certified Nursing Assistant (8) This course prepares students to provide patient care in a home, health-care center, or hospital under the supervision of a professional health-care provider (RN). Prepares students for the New Mexico Nurse Aide Competency Evaluation (NACEP) examination. Lecture/Skills lab: 96 hours total. Clinical: 32 hours total. Prerequisites: Satisfactory score on placement tests for writing, reading, and mathematics or completion of ENGL 100 and MATH 099 with a grade of “CR.”

Personal Care Attendant (PCA)

PCA 101L: Personal Care Attendant (5) (Home Health Aide)

Students prepare to work as a Personal Care Attendant in home health care, as independent contractors/self-employment, or to provide care for a relative. Course includes lectures, group learning, video instruction, workbook exercises, instructor demonstrations, hands-on skills practice and exams. Skills Lab: 64 hours; Clinical/Job Shadowing: 16 hours in a home health care or assisted-living facility. Prerequisites: Satisfactory score on a placement tests for writing, reading, and mathematics or completion of ENGL 100 and MATH 099 with a grade of “CR.”

100-level courses that count towards **University of New Mexico Core Curriculum** requirements and/or New Mexico Common Core {Subject to Change: All Courses May Not Be Offered Every Term at the Westside Facility}:

ANTH 101: Introduction to Anthropology (3) {UNM Area 4} Surveys the breadth of anthropology, introducing students to archeology, biological anthropology, ethnology, human evolutionary ecology, and linguistics.

ARTH 101: Introduction to Art (3) {UNM Area 7} A beginning course in the fundamental concepts of the visual arts; the language of form; and the media of artistic expression. Readings and slide lectures supplemented by museum exhibition attendance. Suggested prerequisite: ENGL 101

CJ 130: Public Speaking (3) {UNM Area 1} A performance course that deals with the analysis, preparation, and presentation of speeches. Suggested prerequisite: ENGL 110.

ECON 105: Introductory Macroeconomics (3) {UNM Area 4} Economics on a national scale: determination of national income, employment level, inflation, and impact of policies affecting money supply, interest rates and government programs. Current macroeconomic issues and problems. Suggested prerequisites: ENGL 110, MATH 120.

ECON 106: Introductory Microeconomics (3) {UNM Area 4} Exploration of individual consumer behavior, production decisions by the firm, and supply-and-demand relationships in the marketplace. Examination of the international dimension of production and consumption. Suggested prerequisites: ECON 105, ENGL 110, MATH 120.

ENGL 110: Accelerated Composition (3) {UNM Area 1} Requires minimum ACT Verbal score of 19 for placement; identical curriculum and student learning outcomes as ENGL 101.

ENGL 111: Composition I (3) For students with ACT Verbal score of <19; does not count toward Area 1 requirements but does count as elective credit for graduation. This is the first term of a two-term “Stretch” sequence (with ENGL 112); the intention is that students remain with their cohort and their teacher over both courses in successive semesters.

ENGL 112: Composition II (3) {UNM Area 1} Students are placed in ENGL 112 after they have received a grade of “C” or higher in ENGL 111 in the previous term.

ENGL 113: Enhanced Composition (4) {UNM Area 1} This “Studio” option covers the requirements and student learning outcomes of ENGL 101 with the addition of a 1-cr. writing lab. All 4 credits generate undergraduate credit.

ENGL 120: Composition III (3) {fulfills UNM Area 1 writing requirement}

Can serve as initial composition course for students with ACT Verbal score of 26-28; serves as a second course in composition sequence for students who have earned a “C” or higher in ENGL 110, 112, or 113. The University Writing Requirement is fulfilled when a student earns a “C” or higher in ENGL 120 or who enters the university with an ACT Verbal score of 28 or higher. ENGL 120 shares identical requirements and student learning outcomes with ENGL 102.

HIST 101: Western Civilization to 1648 (3) {UNM Area 5} Ancient times to 1648.

HIST 102: Western Civilization Post-1648 (3) {UNM Area 5} 1648 to Present.

HIST 161: History of the United States to 1877 (3) {UNM Area 5} Survey of the economic, political, intellectual, and social development of the United States, including the place of the U.S. in world affairs from 1607 to 1877.

HIST 162: History of the United States Since 1877 (3) {UNM Area 5} Survey of the economic, political, intellectual, and social development of the United States, including the place of the U.S. in world affairs from 1877 to the present.

MATH 121: College Algebra (3) {UNM Area 2} Preparation for MATH 150, MATH 180. The study of equations, functions and graphs, especially linear and quadratic functions. Introduction to polynomial, rational, exponential and logarithmic functions. Applications involving simple geometric objects. Emphasizes algebraic problem-solving skills. Prerequisites/placement: Successful completion of MATH 118 and MATH 119 – or- MATH 120 –or- MATH 101, MATH 102, and MATH 103 and minimum algebra COMPASS score of 55.

PHIL 101: Introduction to Philosophical Problems (3) {UNM Area 5} Philosophical issues and methodology illustrated through selected problems concerning values, knowledge, reality; and in social, political, and religious philosophy.

POLS 110: The Political World (3) {UNM Area 4} An introduction to politics, with emphasis on the ways people can understand their own political systems and those of others.

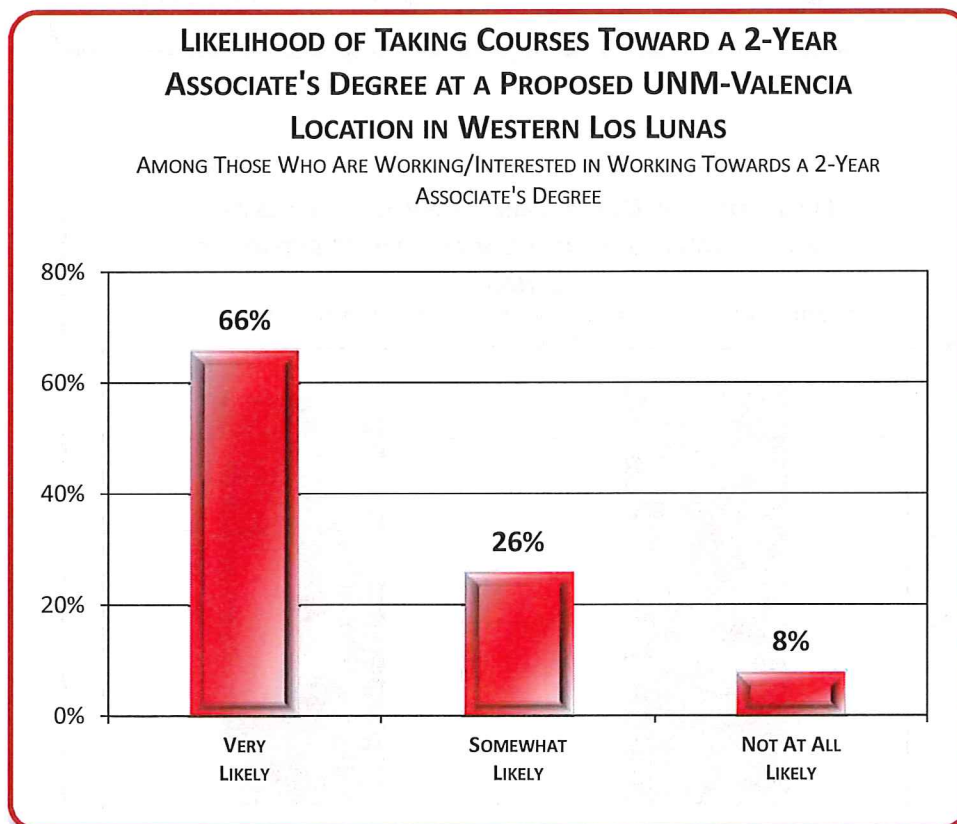
PSY 105: General Psychology (3) {UNM Area 4} Overview of the major content areas in psychology. Topics to be covered include learning, cognition, perception, motivation, biological systems, social and abnormal psychology, development, personality, and approaches to psychotherapy.

SOC 101: Introduction to Sociology (3) {UNM Area 4} Basic concepts, topics, and theories of contemporary sociology. Prerequisite for more advanced courses in sociology.

STAT 145: An Introduction to Statistics (3) {UNM Area 2} Techniques for the visual presentation of numerical data, descriptive statistics, introduction to probability and basic probability models used in statistics, introduction to sampling and statistical inference, illustrated by examples from a variety of fields. Prerequisites/placement: Successful completion of MATH 118 and MATH 119 –or- MATH 101 and MATH 102 –or- MATH 120 or higher or minimum COMPASS score of 55.

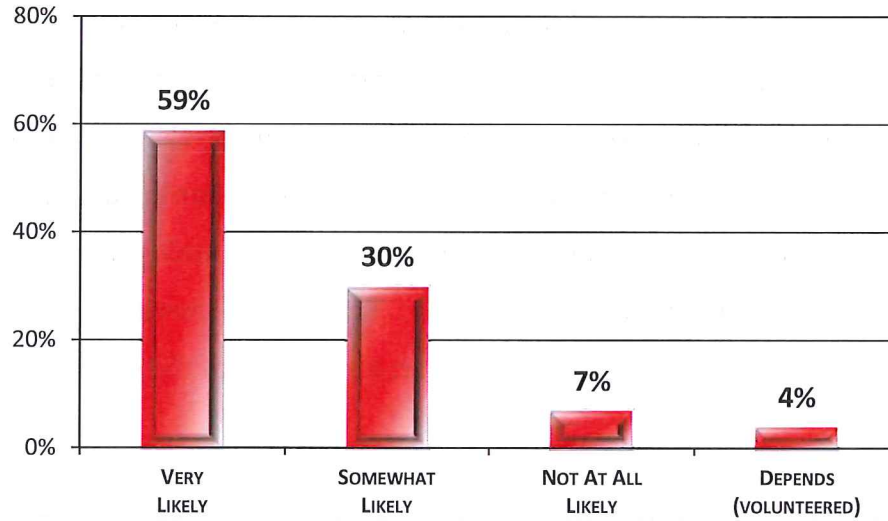
COMMUNITY SUPPORT

The University of New Mexico-Valencia Campus commissioned two research studies one in 2007 and one in 2013. Specifically the objective of this study was to measure the educational needs of western Los Lunas area residents (age 17+ years) and to determine the demand for courses within various subject areas at various levels. The various education levels include earning a high school degree or GED, earning a certificate by taking technical/vocational classes, taking job-related courses/training/not for a degree or certificate, or earning a 2-year Associate's degree. The Studies showed overwhelming support, the results of the two studies were similar; a sampling of the support is shown below.



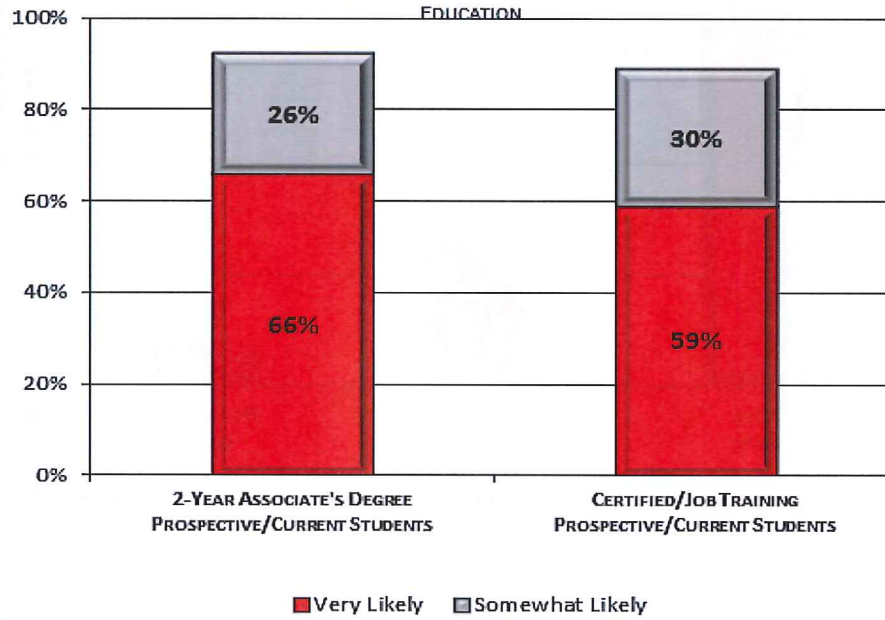
LIKELIHOOD OF TAKING COURSES FOR JOB TRAINING TOWARDS A CERTIFICATE AT A PROPOSED UNM-VALENCIA LOCATION IN WESTERN LOS LUNAS

AMONG THOSE WHO ARE TAKING/ARE INTERESTED IN TAKING COURSES FOR JOB
TRAINING TOWARDS A CERTIFICATE

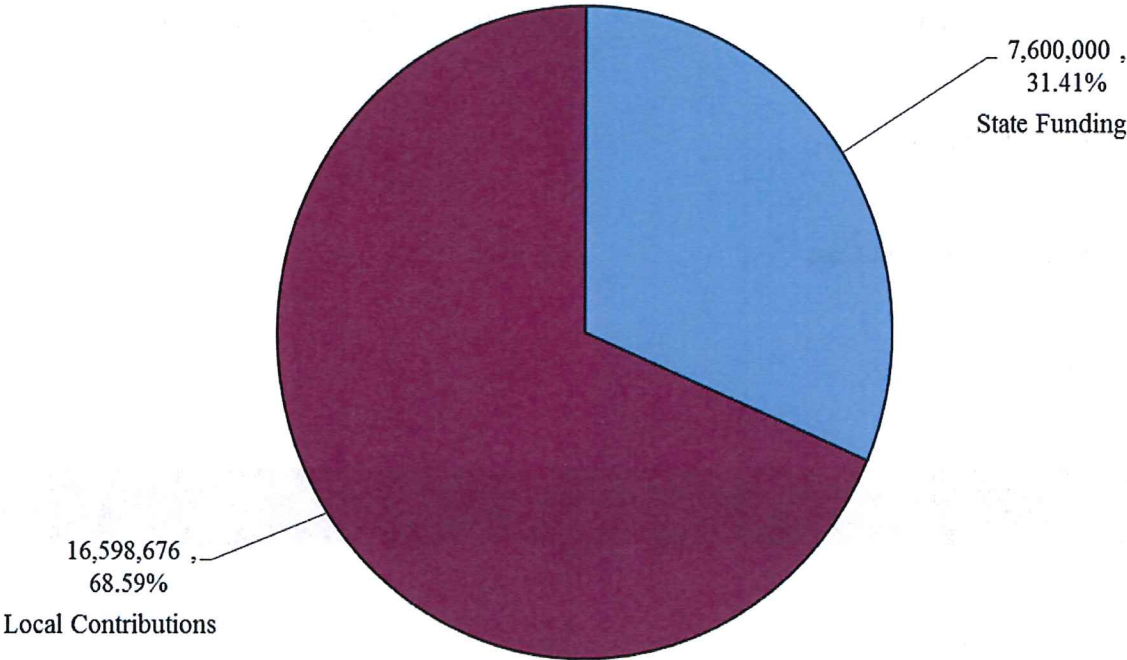


LIKELIHOOD OF CONSIDERING TAKING COURSES AT PROPOSED UNM-VALENCIA LOCATION IN WESTERN LOS LUNAS

SEGMENTED BY CURRENT/PROSPECTIVE STUDENTS FOR PARTICULAR LEVELS OF
EDUCATION



Local Capital Support vs. State Support



UNM - Valencia Campus
Westside Facility Programmatic Construction Estimate
2014 Estimated Costs

| | | | |
|--|----------------|----------|------------------|
| A. Construction Cost | \$209.59 /SF X | \$17,700 | 3,709,800 |
| B. Fixed Equipment | 2.25% | | \$83,500 |
| C. Site Development Cost | 12.00% | | \$445,200 |
| D. Taxes | 7.56% | | \$320,500 |
| E. TOTAL CONSTRUCTION COST (A+B+C+D) | | | 4,559,000 |
| F. Site Acquisition Cost | N/A | | 0 |
| G. Moveable Equipment | 6.42% | | \$272,300 |
| H. Professional Fees | 9.30% | | \$344,900 |
| I. Administration (UNM) | 5.00% | | \$211,900 |
| J. Contingency | 5.00% | | \$211,900 |
| M. TOTAL PROJECT COST (SUM OF E TO J) | | | 5,600,000 |
| | | | |

| UNM Valencia Campus | | | | |
|-------------------------------------|-----------------------|---|-------------|-------------|
| Westside Facility | | | | |
| 6/10/2014 | | | | |
| Basis Gross Building Area (sqft) | | | \$17,700.00 | sqft |
| Construction Systems and Assemblies | | | | |
| Element A | Substructure | | \$15.50 | \$274,350 |
| A10 | Foundations | | \$15.50 | \$274,350 |
| | A1010 | Standard Foundations | \$9.50 | \$168,150 |
| | | A101001 Wall Foundations (spread footings & stem walls) | \$4.50 | \$79,650 |
| | | A101002 Column Foundations & Pile Caps | \$3.75 | \$66,375 |
| | | A101099 Other Standard Foundations (tie beams, grade | \$1.25 | \$22,125 |
| | A1020 | Special Other Foundations | \$0.00 | \$0 |
| | A1030 | Slab on Grade | \$6.00 | \$106,200 |
| | | A103001 Standard Slab On Grade | \$6.00 | \$106,200 |
| | A20 | Below Grade & Basement Construction | \$0.00 | \$0 |
| | A2010 | Basement Excavation | \$0.00 | \$0 |
| | A2020 | Basement Walls | \$0.00 | \$0 |
| Element B | Shells | | \$63.32 | \$1,120,764 |
| B10 | Superstructure | | \$30.50 | \$539,850 |
| | B1010 | Floor Construction | \$0.00 | \$0 |
| | B1020 | Roof Construction | \$30.50 | \$539,850 |
| | | B102001 Structural Frame | \$19.00 | \$336,300 |
| | | B102002 Structural Interior Walls (seismic & lateral bracing) | \$6.00 | \$106,200 |
| | | B102003 Roof Decks and Slabs | \$5.50 | \$97,350 |
| | B20 | Exterior Enclosures | \$22.32 | \$395,064 |
| | B2010 | Exterior Walls | \$16.97 | \$300,369 |
| | | B201001 Exterior Skin | \$7.50 | \$132,750 |
| | | B201002 Insulation & Vapor/Air Barrier | \$0.75 | \$13,275 |
| | | B201003 Interior Skin | \$0.45 | \$7,965 |
| | | B201004 Parapets | \$1.65 | \$29,205 |
| | | B201005 Exterior Louvers & Screens | \$0.15 | \$2,655 |
| | | B201007 Exterior Soffits | \$0.25 | \$4,425 |
| | | B201009 Exterior Painting and Special Coating | | \$0 |
| | | B201010 Exterior Joint Sealant | \$0.22 | \$3,894 |
| | | B201011 Sun Control Devices (Exterior) | \$6.00 | \$106,200 |
| | B2020 | Exterior Windows | \$4.70 | \$83,190 |
| | | B202001 Windows | \$2.10 | \$37,170 |
| | | B202002 Storefronts | \$2.60 | \$46,020 |
| | B2030 | Exterior Doors | \$0.65 | \$11,505 |
| | | B203001 Doors | \$0.65 | \$11,505 |
| | B30 | Roofing | \$10.50 | \$185,850 |
| | B3010 | Roof Coverings | \$10.50 | \$185,850 |
| | | B301001 Roof Membranes & Systems | \$6.00 | \$106,200 |
| | | B301003 Roof Insulation & Fill | \$4.50 | \$79,650 |
| Element C | Interiors | | \$28.11 | \$497,547 |
| C10 | Interior Construction | | \$16.12 | \$285,324 |
| | C1010 | Partitions | \$10.12 | \$179,124 |
| | | C101001 Fixed Partitions (cleanroom & standard) | \$8.00 | \$141,600 |

| UNM Valencia Campus | | | |
|-------------------------------------|----------|---|---------------------|
| Westside Facility | | | |
| 6/10/2014 | | | |
| Basis Gross Building Area (sqft) | | \$17,700.00 | sqft |
| Construction Systems and Assemblies | | | |
| | | C101005 Interior Windows | \$0.97 \$17,169 |
| | | C101006 Glazed Partitions & Storefronts | \$1.15 \$20,355 |
| | C1020 | Interior Doors | \$4.00 \$70,800 |
| | | C102001 Standard Interior Doors | \$3.50 \$61,950 |
| | | C102008 Other Interior Specialty Doors | \$0.50 \$8,850 |
| | C1030 | Fittings, Casework & Specialties | \$2.00 \$35,400 |
| | | C103001 Fittings, Casework & Specialties | \$1.85 \$32,745 |
| | | C103002 Toilet & Bath Accessories | \$0.15 \$2,655 |
| | C20 | Stairs | \$1.49 \$26,373 |
| | C2010 | Stair Construction | \$1.49 \$26,373 |
| | | C201001 Interior Stair Structure | \$1.43 \$25,311 |
| | | C201002 Exterior Stair Construction | \$0.06 \$1,062 |
| | C2020 | Stair Finishes | \$0.00 \$0 |
| | C30 | Interior Finishes | \$10.50 \$185,850 |
| | C3010 | Wall Finishes | \$2.00 \$35,400 |
| | C3020 | Floor Finishes | \$5.00 \$88,500 |
| | C3030 | Ceiling Finishes (incl. cleanroom ceiling) | \$3.50 \$61,950 |
| Element D | Services | | \$73.39 \$1,299,003 |
| | D10 | Conveying | \$0.00 \$0 |
| | | D1010 Elevators, Lifts & Hoists | \$0.00 \$0 |
| | | D1020 Special Conveying Systems | \$0.00 \$0 |
| | | D1090 Other Conveying Systems | \$0.00 \$0 |
| | D20 | Plumbing | \$8.65 \$153,105 |
| | | D2010 Plumbing Fixtures | \$4.00 \$70,800 |
| | | D2020 Domestic Water Distribution | \$1.85 \$32,745 |
| | | D2030 Sanitary Waste (including chemical drain) | \$2.40 \$42,480 |
| | | D2040 Rain Water Drainage | \$0.40 \$7,080 |
| | | D2090 Other Plumbing Systems | \$0.00 \$0 |
| | D30 | Heating Ventilation and Air Conditioning (HVAC) | \$31.95 \$565,515 |
| | | D3010 | \$1.50 \$26,550 |
| | | D3020 | \$5.00 \$88,500 |
| | | D3030 | \$6.00 \$106,200 |
| | | D3040 | \$6.00 \$106,200 |
| | | D3050 | \$8.00 \$141,600 |
| | | D3060 | \$5.00 \$88,500 |
| | | D3070 | \$0.45 \$7,965 |
| | | D3090 | \$0.00 \$0 |
| | D40 | Fire Protection | \$5.79 \$102,483 |
| | | D4010 Fire Alarm Systems | \$2.25 \$39,825 |
| | | D401001 Fire Alarm Distribution | \$1.25 \$22,125 |
| | | D401002 Fire Alarm Devices | \$1.00 \$17,700 |
| | | D4020 Standpipes | \$0.00 \$0 |
| | | D4030 Fire Protection Specialties | \$0.00 \$0 |

| UNM Valencia Campus | | | | |
|-------------------------------------|-------------------------------------|---|-------------|-------------|
| Westside Facility | | | | |
| 6/10/2014 | | | | |
| Basis Gross Building Area (sqft) | | | \$17,700.00 | sqft |
| Construction Systems and Assemblies | | | | |
| | D4040 | Sprinklers | \$3.50 | \$61,950 |
| | | D404001 Sprinklers and Releasing Devices | \$2.00 | \$35,400 |
| | | D404002 Sprinkler Water Supply Equipment and Piping | \$1.50 | \$26,550 |
| | D4050 | Fire Protection Specialties | \$0.04 | \$708 |
| | | D405001 Fire Extinguishing Devices | \$0.04 | \$708 |
| | D4090 | Other Fire Protection Systems | \$0.00 | \$0 |
| | D50 | Electrical | \$27.00 | \$477,900 |
| | | D5010 Electrical Service and Distribution | \$2.75 | \$48,675 |
| | | D5020 Lighting and Branch Wiring | \$9.50 | \$168,150 |
| | | D5030 Communications and Security | \$14.75 | \$261,075 |
| | | D503001 Telecommunications Systems | \$6.25 | \$110,625 |
| | | D503004 Television Systems / Other Special Systems | \$5.00 | \$88,500 |
| | | D503005 Security Systems | \$3.50 | \$61,950 |
| | D5090 | Other Electrical Systems | \$0.00 | \$0 |
| Element E | Equipment and Furnishings | | \$0.00 | \$0 |
| | E10 | Equipment | \$0.00 | \$0 |
| | E20 | Furnishings | \$0.00 | \$0 |
| Element F | Special Construction and Demolition | | \$0.00 | \$0 |
| | F10 | Furnishings | \$0.00 | \$0 |
| | F20 | Selective Demolition | \$0.00 | \$0 |
| Element G | Building Sitework | | \$0.00 | \$0 |
| | G10 | Site Preparation | \$0.00 | \$0 |
| | G20 | Site Improvement | \$0.00 | \$0 |
| | G30 | Site Civil / Mechanical Utilities | \$0.00 | \$0 |
| | G40 | Site Electrical Utilities | \$0.00 | \$0 |
| | G90 | Other Site Construction (includes) | \$0.00 | \$0 |
| TOTAL DIRECT COST | | | \$180.32 | \$3,191,664 |
| Element G | General Conditions & Fees | | | |
| | Z10 | General Requirements, Insurance, Bonds & Fees | | |
| | | General Requirements | 8.0% | \$255,333 |
| | | GC Overhead & Profit | 5.0% | \$172,350 |
| | | Bonds & Insurance | 2.5% | \$90,484 |
| | | Subtotal | | |
| | Z20 | Contingency | | |
| | | Contingency | \$0.00 | \$0 |
| | | Escalation | \$0.00 | \$0 |
| | | Subtotal | \$0.00 | \$0 |
| TOTAL ESTIMATED COST | | | \$209.59 | \$3,709,831 |

West Side Facility Operational Budget Projections - Initial Years 1-3

| | | |
|-------------------------|--|----------------|
| Year 1 | | |
| Revenue | | |
| Tuition Revenue | | 395,900 |
| State Appropriation | | <u>0</u> |
| Total Revenue | | 395,900 |
| Expenses | | |
| Utilities | | 36,000 |
| Personnel | | 358,941 |
| Operational Cost | | 10,200 |
| Administrative Support | | 19,529 |
| Other/Misc. | | <u>21,233</u> |
| Total Operational Costs | | <u>445,903</u> |
| Net Gain / (Loss) | | (50,004) |
| Year 2 | | |
| Revenue | | |
| Tuition Revenue | | 487,261 |
| State Appropriation | | <u>0</u> |
| Total Revenue | | 487,261 |
| Expenses | | |
| Utilities | | 36,000 |
| Personnel | | 415,763 |
| Operational Cost | | 10,200 |
| Administrative Support | | 21,765 |
| Other/Misc. | | <u>24,186</u> |
| Total Operational Costs | | <u>483,727</u> |
| Net Gain / (Loss) | | 3,534 |
| Year 3 | | |
| Revenue | | |
| Tuition Revenue | | 609,077 |
| State Appropriation | | <u>64,937</u> |
| Total Revenue | | 674,014 |
| Expenses | | |
| Utilities | | 36,000 |
| Personnel | | 491,482 |
| Operational cost | | 10,200 |
| Administrative support | | 24,745 |
| Other/Misc. | | <u>28,121</u> |
| Total Operational Costs | | <u>562,427</u> |
| Net Gain / (Loss) | | 111,586 |

3.3.3 CAPITAL PLANNING WORKSHEET

Exhibit 3-54 Capital Planning Worksheet

| Planned Funding Cycle | Project No./Title | Prior Years Requested | Year to Be Requested | Gross Square Feet (GSF) | Net Square Feet (NASF) | Cost/ GSF* (Total Project) | Estimated Cost* | Proposed Funding | Project Narrative |
|---|--|-----------------------|----------------------|-------------------------|------------------------|----------------------------|-----------------|--|--|
| 2014-2018 | | | | | | | | | |
| 1.0 | Westside Facility | 2012 | 2014 | 17,700 | 10,883 | \$318 | \$5,600,000 | Local Mill Levy (100%) | Project will provide a facility to meet service demands on the Westside of Los Lunas, Belen |
| 2.0 | Chilled Water Systems Upgrades (Phases 1 & 2) | | 2015 | | | | \$2,600,000 | State Appropriation (75%) and Local General Obligation Bonds (25%) | Project removes existing ice storage system and replaces with a more reliable chilled water system |
| 3.0 | Mechanical / Electrical / IT Upgrades | NA | 2016 | | | | \$4,800,000 | State Appropriation (75%) and Local General Obligation Bonds (25%) | Project provides a variety improvements to renew and upgrade mechanical / electrical and IT infrastructure systems |
| 3.1 | Boiler / Air Handler / Controls Replacement | | | | | | \$2,350,000 | | |
| 3.2 | Plumbing Upgrades | | | | | | \$101,000 | | |
| 3.3 | Power Panels / Fire Alarm Upgrades | | | | | | \$369,500 | | |
| 3.4 | Campus Wide IT Infrastructure Upgrade | | | | | | \$2,615,000 | | |
| 4.0 | Site and Facility Renewal | NA | 2017 | | | | \$2,700,000 | State Appropriation (75%) and Local General Obligation Bonds (25%) | Project provides a variety improvements to renew older site and building systems |
| 4.1 | Flooring | | | | | | \$195,720 | | |
| 4.2 | Painting | | | | | | \$4,681 | | |
| 4.3 | Repairs / Returfing / Remodeling | | | | | | \$83,385 | | |
| 4.4 | ADA / Restrooms | | | | | | \$220,724 | | |
| 4.5 | Doors | | | | | | \$4,782 | | |
| 4.6 | Energy | | | | | | \$140,441 | | |
| 4.7 | Space Renovation | | | | | | \$761,852 | | |
| 4.8 | Minor Special System Mods | | | | | | \$2,604 | | |
| 4.9 | Roof Element | | | | | | \$1,178,301 | | |
| 4.10 | Paving and Landscaping | | | | | | \$60,208 | | |
| 5.0 | Sustainability Improvements | NA | 2016 | 12,100 | NA | NA | \$200,000 | State Appropriation (75%) and Local General Obligation Bonds (25%) | Improvements will further UNM - Valencia Campus sustainability goals |
| 5.1 | Replace high water use plumbing fixtures | | | | | | \$120,000 | | |
| 5.2 | Install building integrated photovoltaic (BIPV) solar modules at existing facilities | | | | | | \$80,000 | | |
| 2014-2018 Project Total | | | | | | | \$15,900,000 | | |
| *Cost escalated from 2014 assuming 4% / year inflation, rounded | | | | | | | | | |

| | | |
|--|-------|-----------|
| 2014 - 2018 Facilities Master Plan | 3.187 | A30 - 6.4 |
| University of New Mexico-Valencia Campus | | FINAL |

UNM - Valencia Westside Facility

| Room Description | Space Code | # of Spaces | # of persons | Area / Person | Space Criteria | Total Area | Total NASF |
|---|------------|-------------|--------------|---------------|-------------------|------------|------------|
| Classrooms / Laboratories | | | | | | | |
| General Classrooms | 100 | 3 | 30 | 25 | | 750 | 2,250 |
| Computer Laboratories | 200 | 2 | 30 | 30 | | 900 | 1,800 |
| Laboratories | 200 | 2 | 20 | 60 | | 1,200 | 2,400 |
| Common Areas | | | | | | | |
| Study /Commons Area | 400 | 1 | 60 | 15 | | 900 | 900 |
| Storage | 600 | 1 | | | 150 | 150 | 150 |
| Administrative Area | | | | | | | |
| Site Director | 300 | 1 | 1 | 160 | | 160 | 160 |
| Administrative Secretary | 300 | 1 | 1 | 110 | | 110 | 110 |
| Work-study Station | 300 | 1 | 1 | 60 | | 60 | 60 |
| Workroom Storage | 300 | 1 | | | 120 | 120 | 120 |
| File area | 300 | 1 | | | 120 | 120 | 120 |
| Student Services | | | | | | | |
| Small Business Development Center | 300 | 1 | | | 250 | 250 | |
| Conference/Seminar | 300 | 1 | | | 250 | 250 | 250 |
| Faculty Offices | 300 | 3 | 1 | 120 | | 120 | 360 |
| Learning Center | | | | | | | |
| Staff Offices/Areas | | | | | | | |
| Coordinator | 300 | 1 | 1 | 120 | | 120 | 120 |
| Technical/Clerks | 300 | 1 | 2 | 100 | | 200 | 200 |
| Tutor Center | 400 | 1 | 20 | 45 | | 900 | 900 |
| Computer Center | | | | | | | |
| Office | 300 | 1 | 1 | 120 | 660 | 660 | 660 |
| | | | | | | 120 | 120 |
| Library / Circulating | | | | | | | |
| Circulation Area | 400 | 1 | | | 300 | 300 | 300 |
| | | | | | NET ASSIGNABLE | | 10,980 |
| NASF - Net assignable Square Feet (Square footage you use) | | | | | Contingency at | 5% | 550 |
| GSF - Gross Square Footage (square footage you pay for) | | | | | TARE at | 35% | 6,210 |
| Tare - Difference between NASF and GSF (e.g., walls, corridors, restrooms, stairs, mechanical spaces) | | | | | Gross Square Feet | | 17,740 |

NEW MEXICO HIGHER EDUCATION DEPARTMENT
2048 Galisteo Street, Santa Fe, NM 87505-2100

CAPITAL PROJECT TRANSMITTAL SUMMARY SHEET

Check the appropriate boxes below for materials accompanying this Summary Sheet and prepare the necessary attachments. You may attach extra pages if needed. When Department action is requested, completed material must be received by the NMHED staff at least 30 calendar days before the Department meeting at which approval is to be requested. Submit 2 color copies and five B&W copies, double sided, three hole punched, and one electronic format.

1. Institution UNM – Valencia Campus Date 8/8/2014
2. Project title UNM Valencia West Side Facility
3. Location Highway 6 and I-25, Los Lunas, NM
4. HED meeting date when project consideration is requested 11/12/2014
5. Contact person Dr. Alice Letteney Phone 505-925-8540
6. Required forms for project categories:
 - ☐ Construction, Alterations, or Demolition (All Forms)
 - ☒ Planning Forms (1, 1-A, 4, 5, 6)
 - ☐ Property Acquisition (Forms 1, 1-A, 3, 4, 5, 6)
- ☐ 7. A site plan of the proposed project. Attach this as **Exhibit 1**. (Required for final project approval.)
- ☐ 8. Completed design development drawings of the project, including elevations and floor plans with each space numbered and identified as to use. Attach this as **Exhibit 2**. (Required for final project approval.)
- ☒ 9. Form 1 – Project Information
- ☒ 10. Form 1-A – Institutional General Information. Project Schedule
- ☐ 11. Form 2 – Space Information
- ☐ 12. Form 3 – Estimated Utilities Costs
- ☒ 13. Form 4 – Proposed Project Costs
- ☒ 14. Form 5 – Proposed Project Square Footage and Funding Sources
- ☐ 15. Form 6 – Certification by Governing Board

NEW MEXICO HIGHER EDUCATION DEPARTMENT
FORM 1: PROJECT INFORMATION

Institution: UNM – Valencia Campus

Original: ☒ **Date:** 8/8/2014

Revision: ☐ **Date:** _____

Project title: UNM Valencia West Side Facility

Description: *(Describe the location, size of the project in gross square feet (GSF), its contents, general nature of space/use and any special characteristics.)*

The Westside Facility is a 17,700 sq. ft. facility located in the Northwest quadrant of Valencia County off of State Highway 6 and Interstate 25 adjacent to the El Morro Business Park and across from the Huning Ranch Development. The Facility will include 3 general classrooms, 3 computer classrooms/labs, a Library / Learning Center, Admin / Faculty Offices and a Student Commons area.

Rationale: *(Describe the project's merits, how the project satisfies institutional goals/mission/need/program growth. State the consequences, if any, of the project not receiving approval.)*

The UNM Valencia Westside Facility is being proposed to better serve the burgeoning west side. Since its establishment in 1981, UNM - VALENCIA Campus has shown continuous growth in response to new programs and a growing service area population. Valencia County was the fastest growing county in the state from 1990 to 2000 and although growth rates have slowed they are expected to still increase at a minimum rate of 1.4% in the near future. MRCOG expects that most of the growth will be on the west side of the village of Los Lunas and in the Rancho Cielo portion of northwest city of Belen. Currently about 47% of UNM – Valencia Campus students live on the west side of the Rio Grande. Economic indicators suggest continued growth on both sides of the I-25 interchange in Los Lunas in retail and housing development. Among others, Wal-Mart Distribution Center & Wall Colmony (alloy product manufacturer) are located in the industrial park adjacent to the proposed site. That provides UNM-Valencia with opportunities to provide ESL, Adult Basic Education & Industry Training courses. In addition, the campus has formed a relationship with the Manufacturing Council of Valencia County to offer customized training.

**NEW MEXICO HIGHER EDUCATION DEPARTMENT
FORM 1-A: INSTITUTIONAL AND GENERAL INFORMATION**

Institution: UNM – Valencia Campus

Original: ☒ Date: 8/8/2014

Revision: ☐ Date: _____

Project title: UNM Valencia West Side Facility

| Current Total On-Campus Enrollment | |
|--|--|
| Head Count: <u>2,295</u> | FTE: <u>1,315</u> |
| <u>-3.65</u> % Growth from previous year | <u>0.12</u> % Average growth in previous 5-year period |

| Current Total Off-Campus Enrollment (web-based or Distance Ed., etc.) | |
|---|--|
| Head Count: 568 | FTE: 155 |
| 25.9% Growth from previous year | 15.3% Average growth in previous 5-year period |

| Tuition | | |
|--|---|--|
| Current Tuition Per Credit Hour: <u>\$61.30</u> | Current Tuition Per Semester: \$735.60 | |
| Month/year per semester tuition was last increased: <u>July /2011</u> | Amount of last per semester tuition increase: <u>\$5.30</u> | <u>9.46</u> % Change from last increase |

| Program Enrollment Being Served by this Project | |
|---|--|
| Head Count: _____ | FTE: _____ |
| _____ % Growth from previous year | _____ % Average growth in previous 10-year period |

| Bonding Information (to be completed if local bond proceeds are used for project funding) | |
|---|--|
| Assessed Valuation: <u>N/A</u> | Month/year of most recent local bond issue: _____/_____ |
| Outstanding Debt: <u>N/A</u> | |
| Available Capacity: <u>N/A</u> | |

| Project Schedule | |
|---|--|
| Month/year proposed construction start date: 07/2015 | Month/year proposed construction completion date: 08/2016 |

NEW MEXICO HIGHER EDUCATION DEPARTMENT
FORM 2: SPACE INFORMATION

Institution: UNM – Valencia Campus

Original: ☒ Date: 8/8/2014

Revision: ☐ Date: _____

Project title: UNM Valencia West Side Facility

List the net assignable square feet (NASF) of spaces to be constructed, altered, or demolished by this project. Definitions of classifications used below may be found in “Postsecondary Education Facilities Inventory and Classification Manual” published by the U.S. Department of Education.

| CLASSIFICATION CODE | TYPE OF SPACE | NASF | % OF TOTAL |
|-----------------------------------|--|--------|------------|
| 100 | Classroom | 2,250 | 12.7 |
| 200 | Laboratory | 4,200 | 23.7 |
| 300 | Office | 1,620 | 9.1 |
| 400 | Study | 2,100 | 11.8 |
| 500 | Special | | |
| 600 | General | 150 | 0.9 |
| 700 | Support | 660 | 3.7 |
| 800 | Health | | |
| 900 | Residential | | |
| NASF TOTAL | | 10,980 | 61.9 |
| N/A | Other (hallways, stairs, toilet rooms, tare, etc.) | 6,760 | 38.1 |
| (GSF) TOTAL SQUARE FOOTAGE | | 17,740 | 100% |

NEW MEXICO HIGHER EDUCATION DEPARTMENT
FORM 4: PROPOSED PROJECT COSTS

Institution: UNM – Valencia Campus

Original: ☒ Date: 8/8/2014

Revision: ☐ Date: _____

Project title: UNM Valencia West Side Facility

I. PROJECT BUDGET

| EXPENDITURES | ORIGINAL SUBMISSION | | BUDGET REVISION |
|--|---------------------|-------------|-----------------|
| | NEW CONSTRUCTION | ALTERATIONS | |
| A. BUILDING COST | | | |
| 1. General | \$2,731,328 | | |
| 2. Mechanical/Plumbing | \$821,103 | | |
| 3. Electrical | \$477,900 | | |
| 4. Special Systems (voice, data, other) | | | |
| 5. Code Compliance (hazmat abatement, ADA, etc.) | | | |
| BUILDING COST SUBTOTAL | \$4,030,331 | | |
| B. Built-in Equipment | \$ 83,500 | | |
| C. Site Development | | | |
| 1. Utilities, Infrastructure | \$ 445,200 | | |
| 2. Landscaping/Site Improvements | | | |
| 3. Demolition | | | |
| TOTAL CONSTRUCTION COST (T.C.C.) | \$4,559,031 | | |
| D. Construction Contingency (not more than 5% New Const., 10% Renov. of T.C.C.) | \$ 211,924 | | |
| E. Professional Fees | | | |
| 1. Architectural/Engineering | \$ 344,869 | | |
| 2. Constr. Administration | \$ 211,924 | | |
| 3. Admin./Surveys/Testing | | | |
| F. Movable Equipment | \$ 272,280 | | |
| G. Other (site acquisition, etc.) | | | |
| H. Art in Public Places (1% of State Appropriation) | | | |
| TOTAL PROJECT BUDGET | \$5,600,028 | | |

**NEW MEXICO HIGHER EDUCATION DEPARTMENT
FORM 5: PROPOSED PROJECT SQUARE FOOTAGE
AND FUNDING SOURCES**

Institution: UNM – Valencia Campus

Original: ☐ **Date:** 8/8/2014

Revision: ☐ **Date:** _____

Project title: UNM Valencia West Side Facility

| COSTS PER GROSS SQUARE FOOT (GSF) | | | |
|--|---|------------|---------------------|
| | Cost (Items A-C on Form 4) | GSF | Cost per GSF |
| New Construction | \$4,559,031 | 17,700 | \$257.57 |
| Alterations | | | |

| RATIO OF NET ASSIGNABLE TO GROSS SQUARE FEET (NASF/GSF) | | | |
|--|---|------------|-------------------------------|
| | NASF (same as total from Form 2) | GSF | RATIO NASF/GSF (%) |
| New Construction | 10,980 | 17,700 | 62.0% |
| Alterations | | | |

| FUNDING SOURCE | | |
|--|--------------------------------|----------------------------|
| Enter the source of funding for the project. Total must match the total project budget on Form 4. | | |
| Funding Source | Original Submission | Budget Revision |
| State Appropriations (Example: GOB or STB or GF 200x (DFA #A0x-xxxx), SBxxx, or HBxxx Laws 200x, chapter x, section x). If using BRR, please specify year of funding.) | | |
| | | |
| | | |
| | | |
| Other Sources (specify) | | |
| Local Mil Levy Proceeds | \$5,600,000 | |
| | | |
| | | |
| Total | \$5,600,000 | |

***Please attach language of law, for state appropriations.**



Office of Planning, Budget & Analysis

MEMORANDUM

TO: Members of the Board of Regents' Finance & Facilities Committee

THRU: Robert G. Frank, President
David W. Harris, EVP for Administration, COO, and CFO

FROM: Andrew Cullen, Associate VP Office of Planning, Budget & Analysis

DATE: December 9, 2014

SUBJECT: FY 2015/2016 Budget Development Update

As a follow-up to President Frank's Administrative Report to the Board of Regents in November, the Administration would like to discuss its efforts to identify efficiency measures that would reduce costs specifically within the Instruction and General (I&G) budget. In addition to the reviews of Information Technologies and Health Care Benefits, two other efforts have focused on 1) administrative efficiency savings through restructuring and/or redefining service levels, and 2) strategic enrollment management initiatives through instructional efficiencies.

As a product of the Results Oriented Management (ROM) initiative, numerous reports have been developed which provide data and metrics related to these areas. At the time that the Finance & Facilities (F&F) books went to print, the materials for this presentation were still being developed. They will be completed, however, by Friday December 5th and will be sent via e-mail to the committee members for their review prior to the meeting.

Thank you for your consideration and we look forward to receiving your feedback during the F&F meeting on December 9, 2014 and from the full Board of Regents on the 12th.

FY 2015/2016

Budget Development Update

- State Revenue Outlook
- Enrollment Update
 - Spring 2015
 - FY 2015/2016
- Expenditure Reduction through Efficiencies
- Enrollment Strategies and Instructional Efficiencies

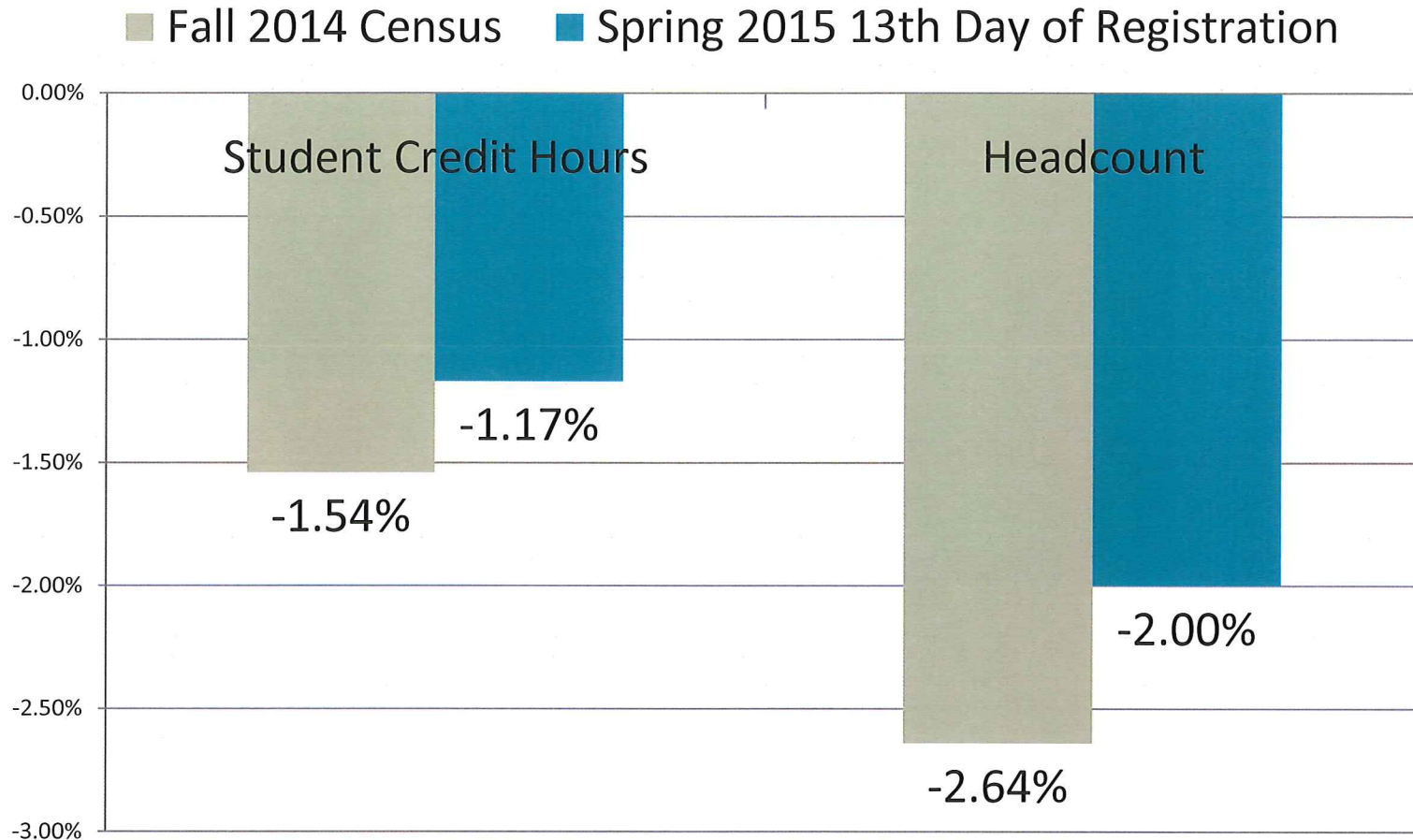


Enrollment Update

- Small percentage decrease of -1.54% in credit hours have a significant budget impact.
- Regional and national enrollment decreases have been more severe: NMSU -4.3%.
- Short term strategies include stabilization of Spring 2015 enrollment.
 - Emphasize retention of students from fall term
 - Focus on pre-registration period for returning students and early projections
- Longer term strategies for Fall 2015 are already implemented.
 - Generate a substantial increase of new applications for new students – currently +12% for Fall 2015
 - Retention: It is the biggest driver of enrollment success
 - Initiative to get students back that have over 50 hours and left school
 - Discount tuition for targeted markets



Current Enrollment for Spring 2015



Enrollment for Spring 2015 is slightly improved from Fall 2014.

Our New Reality

- Identifying efficiencies, internal reallocation, and cost cutting are no longer optional, they are necessities.

Key Principles for Cost Reduction

- Reduce unnecessary duplication of services.
- Primary focus is on administrative functions.
- Incremental, multi-year process driven by natural attrition and positive collaborations.

Overarching Cost Reduction Strategies

- Targeted reviews of key areas of opportunity
 - KSA Review of Information Technologies
 - Comprehensive Review of Health Care Benefits and Chronic Disease Management
- Right-Sizing through Shared Services
 - Administrative Unit Review for Potential Restructuring
 - Scholes Hall Cooperative (Shared Services) Pilot Program
- Capitalize on Instructional Efficiencies
 - Consolidation of Excess Class Sections



THE UNIVERSITY of NEW MEXICO

New Mexico's Flagship University

Main Campus

I&G

FY 14 Actuals

| | Salaries | Benefits | Other Expense | Total Expense |
|--------------------------------|----------------------|---------------------|---------------------|----------------------|
| Academic Affairs | \$157,797,906 | \$5,194,185 | \$25,924,574 | \$188,916,665 |
| Administration | \$33,030,126 | \$55,734,362 | \$36,318,909 | \$125,083,397 |
| | <u>\$190,828,032</u> | <u>\$60,928,547</u> | <u>\$62,243,482</u> | <u>\$314,000,061</u> |
| | | | | |
| <i>% Salaries and Benefits</i> | <i>80.18%</i> | | | |
| <i>% Other Expense</i> | <i>19.82%</i> | | | |

FY 15 Budget

| | Salaries | Benefits | Other Expense | Total Expense |
|--------------------------------|----------------------|---------------------|---------------------|----------------------|
| Academic Affairs | \$161,180,889 | \$6,924,456 | \$33,112,191 | \$201,217,536 |
| Administration | \$35,695,562 | \$59,225,049 | \$34,300,871 | \$129,221,482 |
| | <u>\$196,876,451</u> | <u>\$66,149,505</u> | <u>\$67,413,062</u> | <u>\$330,439,018</u> |
| | | | | |
| <i>% Salaries and Benefits</i> | <i>79.60%</i> | | | |
| <i>% Other Expense</i> | <i>20.40%</i> | | | |

Main Campus Recommendation Techniques for Savings

- As attrition from retirements and voluntary separations happens, Main Campus must implement immediately:
 - A data driven strategy to recoup and redeploy savings from vacant positions.
 - Further analyze the nature of our pooled fringe benefits and look for strategies to reduce the cost.
 - Robust review process for all staff hires.
 - They should ask these questions:
 - Can the responsibilities of the position be absorbed by other staff?
 - If not, can we hire the position at a lower grade and provide career advancement opportunities by reassigning duties in the office?
- As the Scholes Hall Cooperative (Shared Services) pilot program gets underway, look for ways to implement a similar model in other main campus areas.

Main Campus--Regular Staff Attrition Rate through Retirements

| Calendar Year | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 3 Yr Avg | 7 Yr Avg |
|-----------------|--------|--------|--------|--------|--------|--------|--------|----------|----------|
| Number Eligible | 351 | 390 | 405 | 411 | 412 | 438 | 465 | 438 | 414 |
| Number Retired | 48 | 76 | 88 | 98 | 85 | 96 | 84 | 88 | 83 |
| Attrition Rate | 13.68% | 19.49% | 21.73% | 23.84% | 20.63% | 21.92% | 18.06% | 20.15% | 20.04% |

| | |
|----------------------------------|-----------|
| Average Age at Retirement | 61 |
| Average Years of Service | 20 |

Source Data: Human Resources

Main Campus--Regular Staff Projected Eligible Retirements in next 3 years

| Calendar Year | 2015 | 2016 | 2017 |
|-------------------------------------|--------------|--------------|--------------|
| Cumulative I&G Salaries | \$19,225,421 | \$22,310,308 | \$26,040,773 |
| Cumulative Non-I&G Total Salaries | \$9,688,541 | \$11,689,392 | \$13,457,255 |
| Cumulative Total Salary | \$28,913,962 | \$33,999,700 | \$39,498,028 |
| Cumulative Total Eligible Employees | 602 | 724 | 841 |
| Average Salary | \$48,030 | \$46,961 | \$46,966 |

| <i>FY 15 Potential Savings from a Reduction in Workforce</i> | Salaries and Benefits |
|--|------------------------------|
| I&G | \$3,460,576 |
| Non-I&G | \$1,743,937 |
| Attrition Rate Used* | 15% |
| Total Permanent Reduction in Workforce-FTE | 90.3 |

* Conservative Attrition Rate % Used

Non-I&G includes: Restricted, Public Service, Auxiliaries, Internal Services, Athletics, Research, etc.

Source Data: Human Resources

Main Campus--Regular Faculty Attrition Rate through Retirements

| Calendar Year | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 3 Yr Avg | 7 Yr Avg |
|-----------------|--------|--------|--------|--------|--------|--------|--------|----------|----------|
| Number Eligible | 157 | 173 | 185 | 192 | 209 | 212 | 223 | 215 | 196 |
| Number Retired | 19 | 21 | 26 | 42 | 27 | 30 | 23 | 27 | 27 |
| Attrition Rate | 12.10% | 12.14% | 14.05% | 21.88% | 12.92% | 14.15% | 10.31% | 12.42% | 13.71% |

| | |
|----------------------------------|-----------|
| Average Age at Retirement | 65 |
| Average Years of Service | 24 |

Source Data: Human Resources, Main Campus Faculty Contracts Office and UNM Retiree Association

Main Campus--Regular Faculty Projected Eligible Retirements in next 3 years

| Calendar Year | 2015 | 2016 | 2017 |
|-------------------------------------|--------------|--------------|--------------|
| Cumulative I&G Salaries | \$30,380,563 | \$32,937,700 | \$37,200,958 |
| Cumulative Non-I&G Total Salaries | \$2,728,243 | \$2,936,836 | \$3,080,410 |
| Cumulative Total Salary | \$33,108,805 | \$35,874,536 | \$40,281,368 |
| Cumulative Total Eligible Employees | 393 | 434 | 493 |
| Average Salary | \$84,246 | \$82,660 | \$81,707 |

| <i>FY 15 Potential Savings from a Reduction in Workforce</i> | Salaries and Benefits |
|---|------------------------------|
| <i>I&G</i> | \$2,916,534 |
| <i>Non-I&G</i> | \$261,911 |
| <i>Attrition Rate Used*</i> | 8% |
| <i>Total Permanent Reduction in Workforce-FTE</i> | 31.44 |

* Conservative Attrition Rate % Used

Non-I&G includes: Restricted, Public Service, Auxiliaries, Internal Services, Athletics, Research, etc.

Source Data: Human Resources, Main Campus Faculty Contracts Office and UNM Retiree Association

Challenges

- Staff Retirement and Voluntary Separation Savings
 - Departments already plan for attrition and may have already committed vacancy savings for equipment, consulting, furnishings, and facility upgrades/remodels.
 - There may be crucial positions that must be filled. Example: multiple retirements in one department

Challenges

- Faculty Retirement and Voluntary Separation Savings
 - Faculty hiring process occurs months in advance of the academic year start date.
 - There may be crucial positions that must be filled. Example: multiple retirements in one department.
 - Accreditation requirements and instructional quality must take precedence.

Optimizing Course Offerings for Student Success

Regents F&F Committee
December 9, 2014

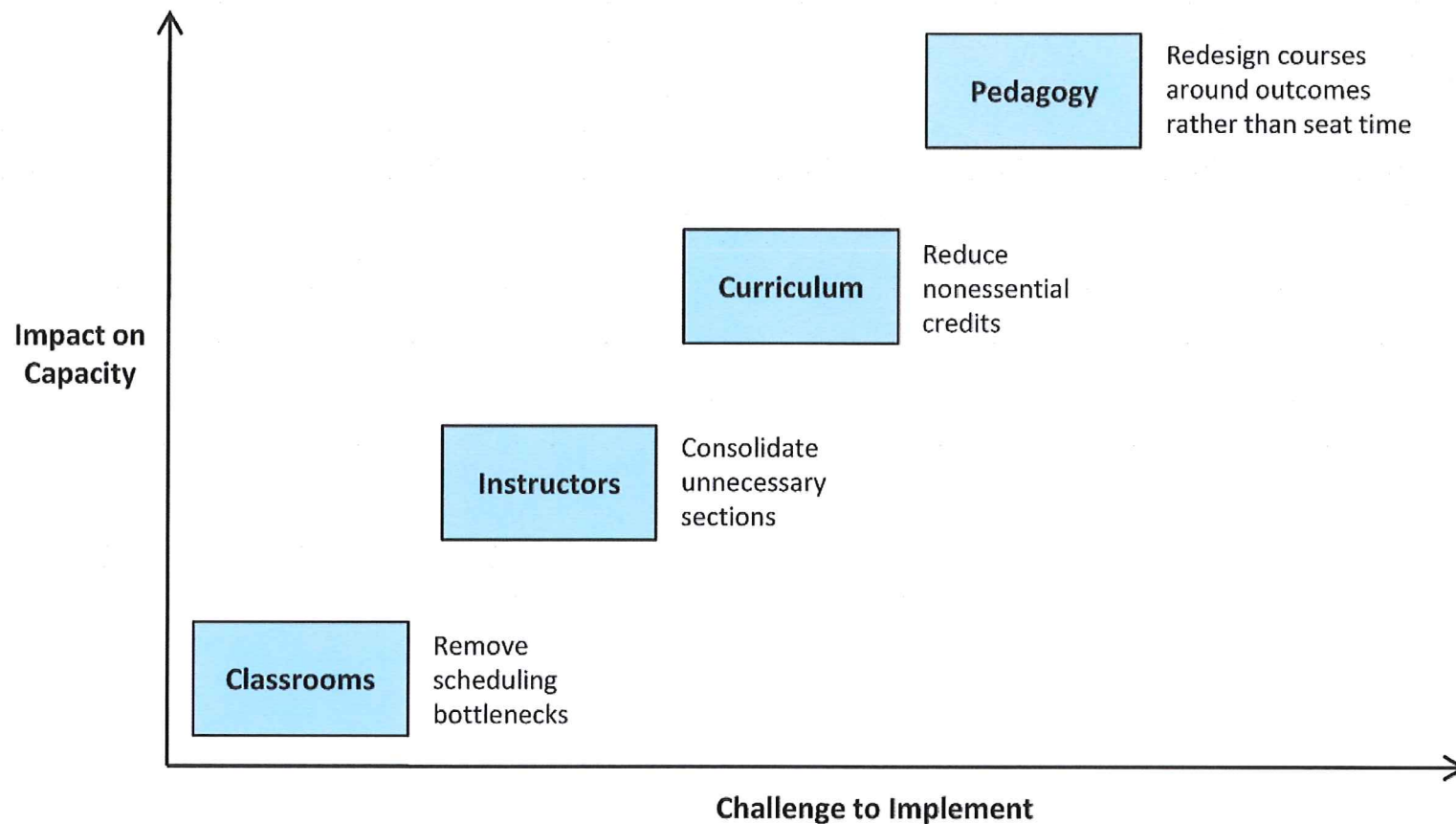


Optimizing for Student Success

- Historic approach considers course utilization and empty seats
- Strategic approach means offering the courses that students need when they need to take them
- Simplified and streamlined degree plans lead to increased student success
- The foundation of all of these efforts is the quality of our academic programs – all of these endeavors must reinforce the quality of instruction

Optimizing for Student Success

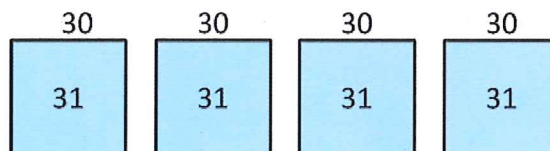
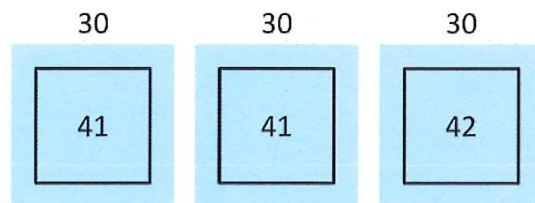
- There are four levers to optimize instructional capacity: UNM is actively working across all of these areas to improve effectiveness



Student Demand Must Drive Decisions

- Expansion of courses must balance demand with quality

Additional Sections Needed to Meet Demand



| | | |
|-------------------|--|----|
| Key | | |
| Max Enrollment | | 30 |
| Actual Enrollment | | 41 |

Should We Add More Sections to This Course?

- Is it on the critical path to a degree?
- Is it an enrollment capacity barrier?

Three Potential Responses

- Add a new section during the regular term
- Add an online section
- Add it to summer session

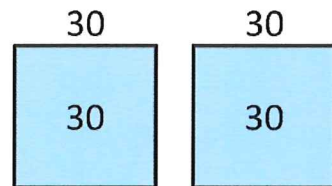
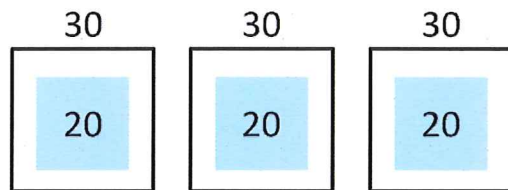


Student Demand Must Drive Decisions

- Course capacity is driven by pedagogy, not room size
- Top priority is ensuring quality of instruction

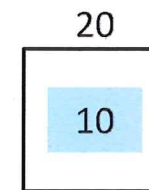
Reduction Candidate

*Demand can be accommodated
with fewer sections*



Elimination Candidate

*Demand is so low that
course could be eliminated*



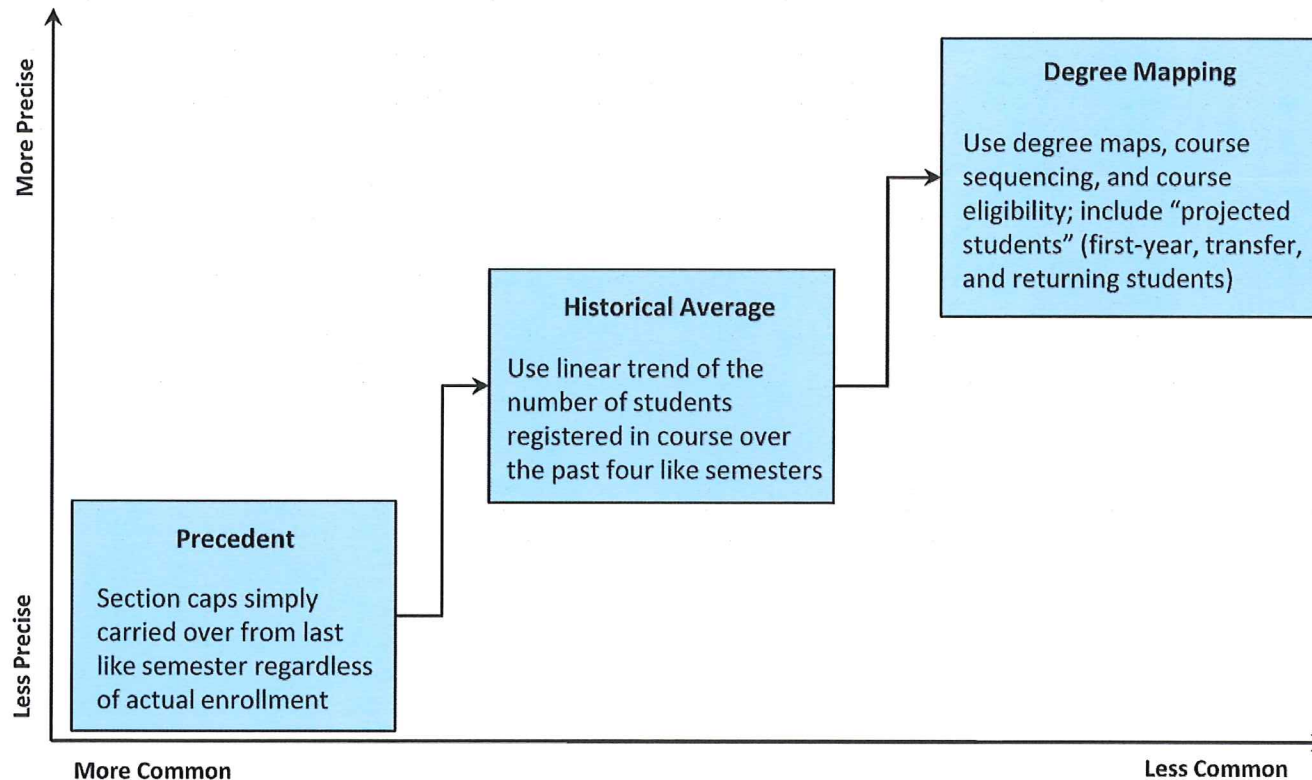
Section eliminated

- Fill Ratio $\leq 50\%$
- Enrollment ≤ 10



Optimizing for Student Success

- UNM's current efforts in utilization analysis, degree maps, and retention predictions will allow real-time demand forecasting and just-in-time enrollment management



Next Steps

- Link data from course utilization, degree maps, and u.acheive[®] degree audit system to allow real-time projections of course demand
- Utilize ROM instructional planning tools to use resources as effectively as possible
- Continue efforts to restructure curriculum



Project SEARCH

Partners for Employment



Project SEARCH Overview

- Began at Cincinnati Children's Hospital Medical Center in 1996
- 60+ employees with intellectual and developmental disabilities at CCHMC
- 280+ replications in 40 US states, Australia, Canada, the United Kingdom, and Ireland
- Addresses the critical unemployment rates – 85% of people with developmental disabilities do not have a paid job in their community.
(National Core Indicators)

Program Description

- Nine month on- site internship program
- 10-12 interns with a variety of intellectual and developmental disabilities
- Certified instructor and job coaches
- Immersed in host business culture
- Rotations through unpaid internships with continual feedback
- Outcome of employment in the community

Key Concepts

- Business led collaboration with education, rehabilitation, community providers and long term support agencies
- Braided funding
- Immersion and impact
- Training in real work settings
- Low risk for employers
- Hiring interns who are “good fit”

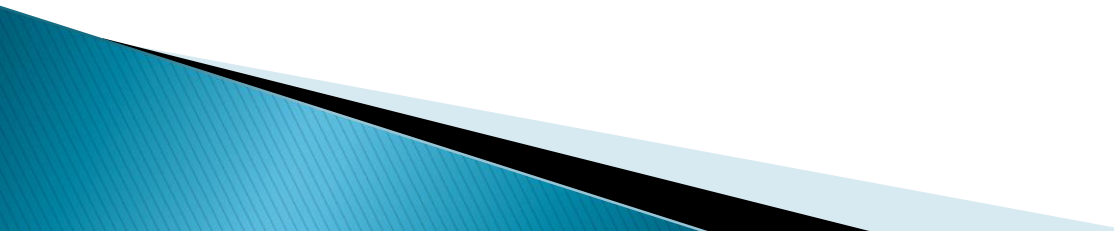
Project SEARCH is doing more than providing valuable work experiences for persons with disabilities. It is massaging and changing corporate culture and the receptivity of workplaces to employ people with disabilities.

Diversity World Magazine, November 2006



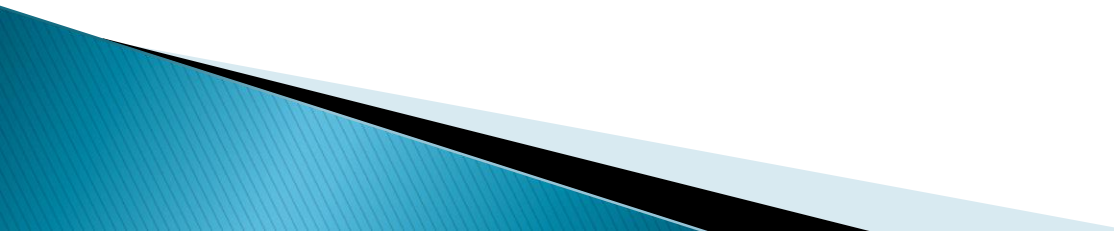
UNMH Project SEARCH

1st year funds

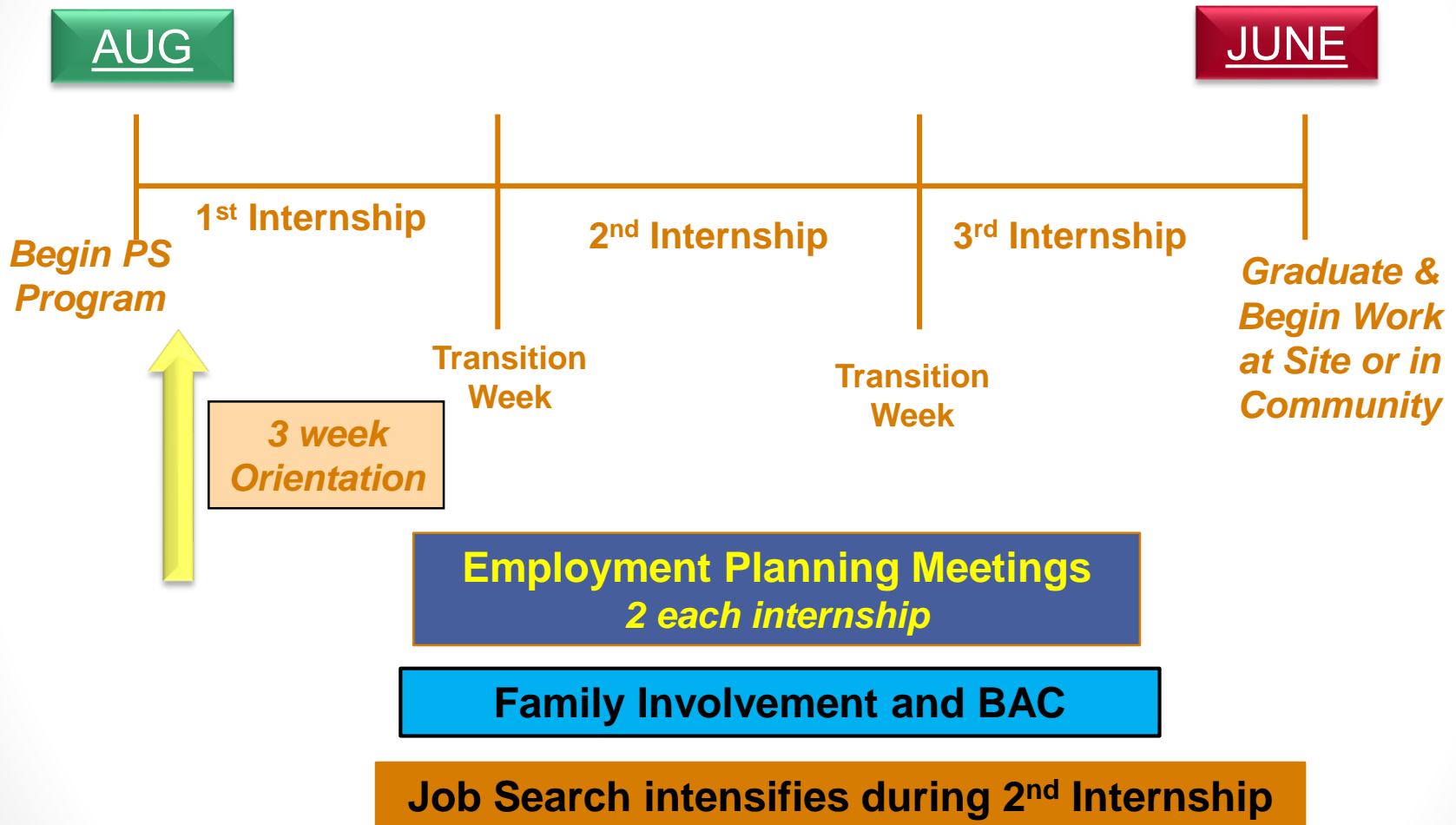
- Coordination of required partners
 - Develop strategic implementation plan
 - Basic license fee and onsite technical assistance from national Project SEARCH team
 - National conference training in Cincinnati
- 

UNMH Project Search

2nd Year Funds

- ▶ Continued coordination and support of team
 - ▶ Certified Level License fee and onsite technical assistance fees from national Project SEARCH team
 - ▶ Basic start up supports for interns (polo shirts, books, orientation costs)
 - ▶ National conference training in Cincinnati
- 

Annual Project SEARCH Schedule



Implementation Timeline



▶ December 2013:

- Recruitment and application materials developed and disseminated

▶ January 2014

- Open House hosted for potential interns, who are transitioning out of high school and adults who have completed school, and their families



▶ February 2014:

- Applications accepted and reviewed for intern candidates
- Internship screening and assessment process developed



Implementation Timeline

▶ March 2014:

- Eligible candidates participate in hands on interview and assessment process to determine internship selection

▶ April 2014:

- 12 interns are selected to participate with the first UNMH Project SEARCH program

▶ May 2014:

- National Project SEARCH team provides a two day on- site training on the LEAN business model to the UNMH Project SEARCH team

▶ July– August 2014:

- The first year of UNMH Project SEARCH interns complete an orientation of the UNMH work environment and business practices.



Implementation Timeline

- ▶ **September 2014:**
 - Interns begin their individual rotations in 12 UNMH departments
- ▶ **October 2014:**
 - 2 interns select out of program. 10 remaining interns successfully complete first rotation
- ▶ **November 2014:**
 - Interns successfully complete first rotation. 2 interns offered regular employment at UNMH (Peds Ortho and sterile processing)
- ▶ **December 2014:**
 - Two additional interns are offered employment at UNMH

Internship Opportunities

- **Complex but systematic**
- 30% of all business position are support positions
- Look for equipment, paper and people intensive positions
- Look beyond traditional positions
- Skills that can be layered and lead to job opportunities

Nontraditional Jobs

Not the “Easiest Jobs”
But
“Complex and Systematic”

UNMH Departments hosting Interns

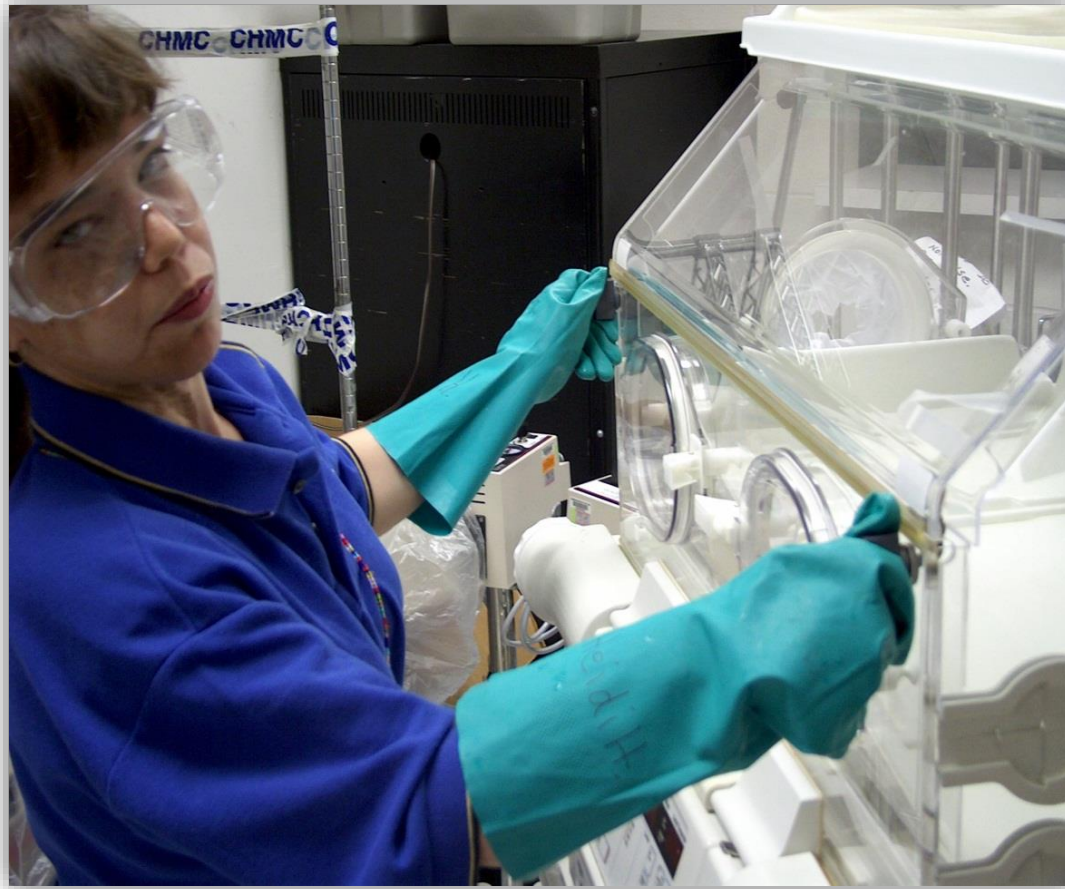


- **Food & Nutrition (kitchen and cafeteria)**
- **Materials Management (Linens and Central Distribution)**
- **Rehab Services**
- **Volunteer Services**
- **General Medicine Unit**
- **Peds Ortho Unit**
- **Admitting**
- **Sterile Processing**
- **Operating Room**
- **Emergency Department**
- **Human Resource Department**
- **NICU**

Emergency Department Technician



Specialty Equipment (Isolettes)



A Day in the life of a Project SEARCH Intern

- 8:00 Employability Skills
- 9:00 Internship site
- 11:30 Lunch
- 12:15 Internship site
- 2:00 Review, Plan, Journaling
- 2:30 Depart



We Expect 90-100% Employment Outcomes

National
employment
outcomes are
13 – 30%



US DOL ODEP Factsheet April, 2014



Offered full time
clerical position
with benefits in HR
Department
December/2014

Sterile Processing



Offered part time position in
Sterile Processing
December/2014

Pediatric Orthopedic Department



Offered part time technician
positon in Pediatric
Orthopedic Department
December/2014

Host Business

UNMH

**Intern
and
Family**

**Department of
Health**

**NM Division of
Vocational
Rehabilitation**

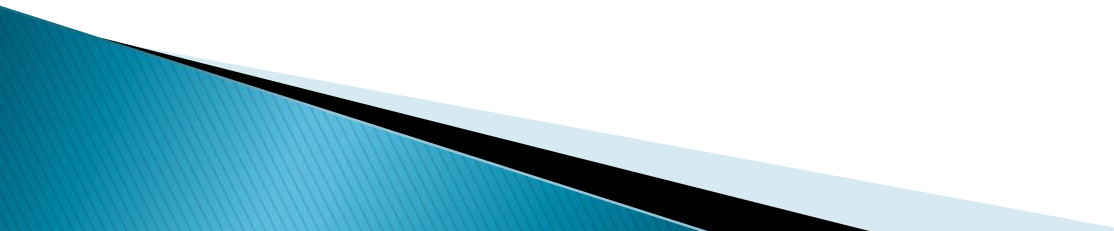
**Albuquerque
Public Schools**

**Community
Rehabilitation
Provider**

Best Buddies

UNMH Project SEARCH

Model for the Statewide Community

- ▶ Governor acknowledges UNMH Project SEARCH program as successful model in Proclamation recognizing employment for persons with disabilities
 - ▶ NMDVR provides state funds to develop Project SEARCH programs in 2 new communities of NM
 - ▶ State plan to maximize resources, coordinate replication efforts and ensure fidelity to Project SEARCH model
- 

Contact Information:

Tanya Baker– McCue, Division Director
Family and Community Partnerships Division
UNM/ Center for Development and Disability
505–272–5641

Tbaker-mccue@salud.unm.edu

Phil Pelleriti
Manager of Recruitment
UNM Hospitals
505–272–1851

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HSC Summary of Degrees Fall 2014

| College/School | Count of NAME |
|--------------------------------|---------------|
| College of Nursing | 74 |
| BSN Nursing | 74 |
| Graduate Programs | 51 |
| MOT Occupational Therapy | 22 |
| MPH Public Health | 1 |
| MS Biomedical Sciences | 2 |
| MS Dental Hygiene | 1 |
| MS Pharmaceutical Science | 1 |
| MS Physician Assistant Studies | 1 |
| MSN Nursing | 17 |
| PHD Biomedical Sciences | 2 |
| PHD Nursing | 4 |
| School of Medicine | 36 |
| BS Emergency Medical Services | 4 |
| BS Radiologic Sciences | 5 |
| BSDH Dental Hygiene | 3 |
| BSML Medical Laboratory Sci | 13 |
| Doctor of Medicine | 11 |
| Grand Total | 161 |



HEALTH SCIENCES CENTER BOARD OF DIRECTORS

RESOLUTIONS APPROVING AND RECOMMENDING APPOINTMENT OF DONNA SIGL, M.D. TO THE UNM HOSPITAL BOARD OF TRUSTEES

WHEREAS, pursuant to Regents Policy 3.6, the Board of Regents makes the appointment of seven (7) of the Trustees that comprise the UNM Hospital Board of Trustees;

WHEREAS, pursuant to the Lease Agreement for Operation and Lease of County Healthcare Facilities dated as of July 1, 1999, as amended by that certain First Amendment to Lease Agreement for Operation and Lease of County Healthcare Facilities dated as of November 18, 2004 (as amended, the "Lease") and the Amended and Restated Bylaws of the UNM Hospital Board of Trustees, is to include the immediately preceding Chief of the Medical Staff of the UNM Hospital as one of the seven (7) Trustees to be appointed to the UNM Hospital Board of Trustees;

WHEREAS, Donna Sigl, M.D., just completed her term as the Chief of the Medical Staff of the UNM Hospital and is, therefore, the immediately preceding Chief of the Medical Staff ;

WHEREAS, pursuant to Regents Policy 3.5, the nomination of Donna Sigl, M.D., as described in Exhibit A attached to these Resolutions and incorporated herein by reference, must be presented for consideration to UNM Hospital Board of Trustees, and then to the Health Sciences Center Board of Directors and, ultimately, for approval to the Board of Regents;

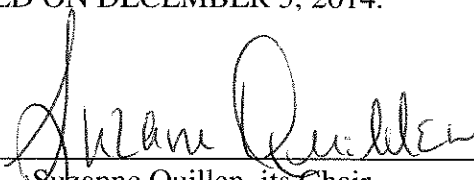
WHEREAS, the UNM Hospital Board of Trustees has recommended the approval of such nomination;

WHEREAS, this Board, having considered the Exhibit A materials and the presentations made to the Board in respect of the nomination of Donna Sigl, M.D., to serve as a member of the UNM Hospital Board of Trustees, finds and concludes that such nomination and nominee is reasonable and approval of the same is in the best interest of the UNM Hospitals and its stakeholders.

NOW, THEREFORE, BE IT:

RESOLVED, that this Board hereby approves and recommends to the Board of Regents that Donna Sigl, M.D. be appointed as Trustee on the UNM Hospital Board of Trustees, effective immediately, to serve in such capacity as provided in the Amended and Restated Bylaws of the UNM Hospital Board of Trustees.

ADOPTED BY A VOTE OF THE MEMBERS OF THE HEALTH SCIENCES CENTER
BOARD OF DIRECTORS AT A MEETING HELD ON DECEMBER 5, 2014.

By _____
Suzanne Quillen, its Chair



THE UNIVERSITY OF NEW MEXICO ♦ HEALTH SCIENCES CENTER

UNM HOSPITALS

MEMORANDUM

November 21, 2014

TO: HSC Board of Directors

FROM: Michael Olguin *mo*
UNM Hospitals, Board of Trustees, Chair

SUBJECT: Board Appointment, UNM Hospital Board of Trustees

Dr. Donna Sigl has been nominated to the UNM Hospital Board of Trustees, in her position as former Chief of Staff. The UNMH Board of Trustees requests the approval of the Governance and Nominating Committee of the HSC Board of Directors, and the HSC Board of Directors, with final approval by the Board of Regents. Dr. Sigl's resume is attached for review.

CURRICULUM VITAE

November, 2014

DATE November 6, 2014

NAME DONNA M. SIGL, M.D., M.S.

PROFESSIONAL ADDRESS

Department of Psychiatry
University of New Mexico, Health Sciences Center –
School of Medicine
MSC09 5030
1 University of New Mexico
Albuquerque, NM 87131
Phone – 505 272 4735
Email: dsigl@salud.unm.edu

HOME ADDRESS

P.O. Box 35008
Albuquerque, NM 87176-5008

LICENSURE

5/2001- Present **New Mexico Board of Medical Examiners, Medical License # 2001-102**

CERTIFICATION

01/2004 – 12/2014 **American Board of Psychiatry and Neurology, # 53464**

11/2007 – 12/2017 **American Board of Psychiatry and Neurology, subspecialty of Child and Adolescent Psychiatry, # 6341**

04/2014 – 2024 **Recertified for Psychiatry Certificate #53464 and Child and Adolescent Psychiatry Certificate # 6341 and Meeting MOC Requirements (provisional 10-year with MOC)**

EDUCATION

7/1999 – 6/2001 **Child and Adolescent Psychiatry Residency, PGY IV-V, University of New Mexico, Albuquerque, New Mexico**

6/1996 – 6/1999 **General Psychiatry Residency, PGY I-III, University of New Mexico, Albuquerque, New Mexico**

8/1992 – 5/1996 **Doctor of Medicine, University of Arkansas College of Medicine, Little Rock, Arkansas**

Master of Science in Accounting, Oklahoma State University, Stillwater, Oklahoma

Bachelor of Science in Business Administration (Accounting major), Oklahoma State University, Stillwater, Oklahoma

EMPLOYMENT HISTORY

| | |
|---------------------|---|
| Dec'13 - Present | Physician Liaison , University of New Mexico Medical Group, University of New Mexico Health Science Center, Albuquerque, New Mexico |
| July'04 - Present | Vice Chair for Administration and Finance, Department of Psychiatry , University of New Mexico, Albuquerque, New Mexico |
| July'13 - Present | Professor , Child and Adolescent Division, Department of Psychiatry, University of New Mexico Health Science Center, Albuquerque, New Mexico |
| July'08 - June'13 | Associate Professor , Child and Adolescent Division, Department of Psychiatry, University of New Mexico Health Science Center, Albuquerque, New Mexico |
| July'01 - June'08 | Assistant Professor , Child and Adolescent Division, Department of Psychiatry, University of New Mexico Health Science Center, Albuquerque, New Mexico |
| March'04 - July'04 | Vice Chair for Finance, Department of Psychiatry , University of New Mexico, Albuquerque, New Mexico |
| April'03 - March'04 | Associate Vice-Chair for Finance, Department of Psychiatry , University of New Mexico, Albuquerque, New Mexico |
| May'09 - Dec'13 | Medical Director, Children's Psychiatric Center—Outpatient Services , Department of Psychiatry, University of New Mexico, Albuquerque, New Mexico |
| June'02 - June '04 | Executive Medical Director, Programs for Children and Adolescents , Department of Psychiatry, University of New Mexico, Albuquerque, New Mexico |
| July'01 - May'02 | Medical Director, Psychopharmacology Clinic, Children's Psychiatric Center - Outpatient Services (formerly Programs for Children and Adolescents) , Department of Psychiatry, University of New Mexico, Albuquerque, New Mexico |
| July'99 - June'01 | Child and Adolescent Psychiatry Fellow, PGY IV-V , Child and Adolescent Division, Department of Psychiatry, University of New Mexico Health Sciences Center - School of Medicine, Albuquerque, New Mexico |
| July'96 - June'99 | Psychiatry Resident Physician, PGY I-III , Department of Psychiatry, University of New Mexico Health Sciences Center - School of Medicine, Albuquerque, NM |

MEMBERSHIPS IN PROFESSIONAL SOCIETIES:

American Psychiatric Association

American Academy of Child & Adolescent Psychiatry

INVITED LECTURES:

2012, Attention Deficit/ Hyperactivity Disorder – Inattentive Type, presented to Indian Health Services, National Telehealth Collaborative, CME provided to participants

MEETING SESSIONS CHAIRED:

December, 2012 – October, 2014, Medical Executive Committee, monthly meetings of UNM Hospital leadership and representatives chaired as UNMH Chief of Staff.

2012, Physician Advisory Group (PAG) twice-monthly meetings. Group of clinical department representatives and Medical Group Clinic Leaders who meet to improve “ease of provider practice”. This group works with the Medical Group leadership, the Medical Group Board of Directors and hospital leadership to improve care quality, collections, and provider ease of practice. Presentations have involved Chancellor Roth, Steve McKernan, Dr. Michael Richards on the leadership transition and goals of the HSC, Updates on Information Technology, Meaningful Use, Improving Medical Leadership Skills, Coding and Revenue-Cycle Challenges and Recommendations, Dr. Bob Bailey on Credentialing and Dr. Jeff Griffith on Improving the Hiring TimeLine.

2012, Joint PAG/ Finance Committee Coding Workgroup. Ad hoc workgroup established to address issues discovered in coding inefficiencies and to improve revenue capture and ease physician practice.

SCHOLARSHIP:

- Medical Leadership and Business and Finance-related presentations, including Analyzing Leadership Tasks, Adapting to a Changing Environment, Addressing Personnel Challenges, Enhancing Leadership Effectiveness, Understanding CPT and RVUs
- Development and implementation of efficiency and financial models in business and finance-related areas of psychiatry administration and practice management
- Research and educational presentations on ecological psychiatric unit including safety considerations and design pitfalls to avoid for safety, cost, and operational efficiency.

TEACHING/EDUCATION:

Undergraduate medical students teaching and mentoring:

- Assignment and teaching of medical students along with fellows and residents during their rotation at Cimarron Clinic, 2010-2012.
- Clinical coordination and teaching of medical students during their elective rotation at Children's Psychiatric Center – Outpatient Services psychopharmacology clinic, 2003 - 2004.

Resident and Child Psychiatry Fellow & Other teaching and mentoring:

- Faculty Attending for Child and Adolescent Psychiatry Residents' Psychopharmacology Clinic, Children's Psychiatric Center – Outpatient Services, 2006 – 2013. Provide teaching and supervision for PGY IV and V Child and Adolescent Psychiatry Residents and Pediatric or Family Practice residents on rotation through the clinic.
- Lecturer, Psychopharmacology Didactic Seminar for First Year Child and Adolescent Fellows, 2001- present.
- Presentation and Co-Discussant, Child Psychiatry Fellow and CPC- OS Therapist Collaboration Meeting, 2012, *Split Treatment, When Medication Management is Separated from Therapy*.
- Faculty Attending for Child and Adolescent Psychiatry Consult Liaison Service, October, 2008 – April, 2009. Service provision as well as provide teaching and supervision for PGY IV and V Child Psychiatry Residents and General Psychiatry Residents on rotation through the clinic.
- Executive Medical Director for Children's Psychiatric Center – Outpatient Services, 2002 - 2004, Coordinated Child Psychiatry Fellows' Outpatient Psychopharmacology Clinics and Faculty Attending in Fellows' Outpatient Psychopharmacology Clinics

- Medical Director for Psychopharmacology Clinics, Programs for Children and Adolescents, 2001 - 2002, Coordinated and provided supervision and teaching to First and Second year Child and Adolescent Psychiatry Residents (PGY IV and V) as Faculty Attending in Child Psychiatry Residents' Outpatient Psychopharmacology Clinics.
- Coordinator and Lecturer, Psychiatric Practice Management Seminar for Child and Adolescent Psychiatry Fellows, 2007- present. This seminar addresses contracting considerations, billing issues and revenue enhancement for the psychiatry practice.
- Coordinator and Lecturer, Psychopharmacology Didactic Seminar for First Year Child and Adolescent Psychiatry Fellows, 2001 - 2004. Seminar topics include Informed Consent, Antidepressants, Mood Stabilizers, Algorithms for Treating Depression in Children, and Antipsychotic Use in Children and Adolescents.
- Coordinator and Lecturer, Administrative Psychiatry Didactic Seminar for Second Year Child and Adolescent Psychiatry Fellows, 2003 - 2007. This seminar addresses issues early-career psychiatrists may confront including Starting a Private Practice, Interviewing and Negotiating a Contract, Understanding Financial Statements, and Financial Planning and Thinking about Money.
- Mock Oral Boards Examiner for Child and Adolescent Psychiatry Fellows 2001 - 2009. Our Division annually examines our fellows in an oral board examination format and provides feedback to help prepare them for successful completion of this requirement for board certification.
- Supervision and Consultation with Family Nurse Practitioner in Children's Psychiatric Center, Outpatient Services, 2003 - present. Review and discussion of outpatient psychopharmacology cases followed by nurse practitioner.

SERVICE

Present patient care activities

- Attending Faculty at Cimarron Clinic, Child and Adolescent Psychopharmacology January, 2014 – Present. Year-long experience for General Psychiatry Residents to become familiar with Child and Adolescent Psychiatric Evaluation and Medication Management and coordination among systems of care
- University Psychiatric Consultants, January 2014 – Present. Direct Patient service to UNM employees, families and related parties.

Past patient care activities

- Medical Director at UNM Children's Psychiatric Center – Outpatient Services from May, 2009 – December, 2013. Work includes attending faculty for Child Psychiatry Fellows' Psychopharmacology clinic and direct patient care for child and adolescent patients with severe mental illness. Includes collaboration with UH to obtain administrative support and optimizing patient throughput and scheduling efficiency, feedback to trainees for patient management, psychopharmacology education, and access to support systems. Ongoing projects include quality improvement by utilization of measurement instruments for screening and outcomes, implementation of remote tele-supervision, addition of specialty clinics, and QI with specific focus. This cohort is an underserved population, with many patients having complicated medical issues as well as major trauma history and disrupted social support systems and/or are at risk for school failure and involvement with the juvenile justice system
- Faculty Attending for Child and Adolescent Psychiatry Consult Liaison Service, October, 2008 – April, 2009. This position provides service to medically ill children hospitalized at University Hospital and UNM Carrie Tingley Hospital.
- Attending Faculty Psychiatrist at UNM Children's Psychiatric Center – Outpatient Services for Child and Adolescent Psychiatry Fellows Psychopharmacology Clinic. This clinic serves underserved populations and includes children and adolescents with severe mental illness and complicated medical issues. Many of the patients also have a major trauma history and disrupted social support systems and/or are at risk for school failure and involvement with the juvenile justice system.
- Executive Medical Director at UNM Children's Psychiatric Center – Outpatient Services from June, 2002 – June, 2004. Work included attending faculty for Child Psychiatry Fellows' Psychopharmacology clinic and direct patient care for child and adolescent patients with severe mental illness. This is an underserved population, many of whom have complicated medical issues as well as major trauma history and disrupted social support systems.

- Faculty Clinician - University Psychiatry Consultants, 2003 – 2005. Department outpatient faculty clinic; service includes providing evaluation and direct clinical care for children and adolescents with mental illness.
- Medical Director of Psychopharmacology Clinic, Children's Psychiatric Center — Outpatient Services, July, 2001 – May, 2002. Responsibilities included coordination and attending faculty in Child and Adolescent Psychiatry Fellows' Psychopharmacology clinic, and direct patient care for an underserved population of children and adolescents with severe mental illness and complicated medical, social, and often major trauma histories.

University, SOM, HSC, department administrative duties

- Chief of Staff, UNM Hospital, November, 2012 – October, 2014
- Chair, Medical Executive Committee, December, 2012 – October, 2014
- UNM Medical Group, Physician Liaison. December, 2013 – Present. Responsible for improving trust and communications between clinical departments and UNM Medical Group and in supporting revenue cycle and improved physician documentation
- Vice Chair for Administration and Finance, Department of Psychiatry, 2004 – present. Contribution to the administrative and fiscal efforts of the Department of Psychiatry. Oversight of departmental contracting and finances. Indirect oversight of department administrative and finance support through supervision of department administrator. Contribute to department leadership decision-making. Oversight of practice management leading to improved departmental revenues. Strategic contracting to optimize revenues. Vice Chair for Sandoval Regional Medical Center Psychiatric Unit, coordinating unit planning, design, court commitment proceedings, hiring and systems integration.
- Executive Medical Director, Children's Psychiatric Center – Outpatient Services, 2002-2004; May, 2009 – December, 2013. This position contributes to the administrative decision-making related to the operations, finances, personnel, and planning of the outpatient clinic along with the UH leadership and Clinical Psychologist and in coordination with Children's Psychiatric Hospital. Clinic services included faculty psychopharmacology clinic, midlevel behavioral health providers, home-based and school-based services, forensic evaluations, case management and specialized treatment teams, and training for child psychiatry fellows, psychology interns, and social work fellows, and medical student outpatient psychiatry rotation. The clinic treats an underserved population of children and adolescents many of whom have severe mental illness and complicated medical, social, and trauma histories.
- Chair, Physician Advisory Group, January, 2011 –December, 2012t. Responsible for twice-monthly meeting agendas for group of clinical department representatives, medical group clinic leaders, and medical group administrators. Includes obtaining approval of PAG priorities for 2012, accessing resources in support of Ease of Physician Practice initiatives, providing input into advisory groups, and providing input into and reports from the Medical Group Board of Directors and Finance Committees.
- Chair, PAG/ Finance Committee Joint Coding Workgroup, October 2012- April, 2013 Appointed Chair of this committee by Dr. Pope Moseley, Chair of the Medical Group Finance Committee. This ad hoc workgroup was created to address coding

and revenue cycle concerns identified by Physician Advisory Group (PAG) members and members of the Medical Group Finance Committee and to present recommendations for action to the Finance Committee and the Medical Group Board of Directors.

- Vice Chair for Finance, Department of Psychiatry, March, 2004 - July, 2004. Financial planning and oversight of department contracting and accounting with reporting to department chair and leadership group.
- Associate Vice Chair for Finance, Department of Psychiatry, Financial planning and oversight of department contracting and accounting, interfacing with hospital administration to facilitate billing, optimization of coding and billing functions.
- Medical Director for Psychopharmacology Clinic, Children's Psychiatric Center - Outpatient Services, July, 2001 - May, 2002. This position includes responsibility for the ongoing administrative and clinical functioning of the Children's Psychiatric Outpatient Faculty and Resident Psychopharmacology clinics.

University, SOM, HSC, department committees

- Member, UNM Medical Group, Executive Leadership Team, January, 2014 - Present.
- Member, Medical Group Board of Directors, January 2011 - December, 2012. Elected faculty representative to the medical group board which develops strategies and makes informed decisions as the governing body of the Medical Group.
- Member, UNM Medical Group Finance Committee, January 2012 - December, 2013. Twice-monthly group is responsible for the detailed review and approval of the Medical Group expenditures, review and plan for the Medical Group clinic cost entities, and major asset review and approval.
- Member, UNM Medical Group Audit Committee, January 2011 - December, 2011. Group is responsible for the detailed review and approval of the Medical Group annual audit plan, review and approval of the audited financial statements, review of any internal audit reports or internal control issues.
- Chair, Physician Advisory Group, January, 2011 - December, 2012. Responsible for twice-monthly meeting agendas for group of clinical department representatives, medical group clinic leaders, and medical group administrators. Includes obtaining approval of PAG priorities for 2012, accessing resources in support of Ease of Physician Practice initiatives, providing input into advisory groups, and providing input into and reports from the Medical Group Board of Directors and Finance Committees.
- Member, Cost Infrastructure Sub Committee, September 2010 - 2012. This is a multidisciplinary committee formed to look at business cost, profitability, waste, practice variations, and what tools or infrastructure may be needed to address related health care reform initiatives.
- Member, LEAN "Champions" Team, June 2010 - 2013. This is a multidisciplinary team comprised of physician and hospital leadership focused on implementing LEAN principles and maintaining LEAN-process change in the healthcare environment with the goal of redesigning processes to improve flow and eliminate waste while providing customer value.

-
- Member, Architect Selection Committee, March, 2010. Six-person committee of hospital, psychiatry department and facilities representatives to select architecture firm for programming, planning and design for new for new child & adult inpatient and outpatient behavioral health facility for UNM SOM.
 - Co-Chair, New (Psychiatric) Facility Planning Committee, October, 2009 – 2012 (on hold). Co-chair to committee of hospital and department representatives to address programming and planning for new child & adult inpatient and outpatient facility for UNM SOM.
 - Member, Children's Psychiatric Center Strategic Planning Committee, June 2009 – December, 2013. Five-person committee of top inpatient and outpatient hospital and department leadership, meeting every 2 weeks to discuss key issues related to facility programming, operation, and strategic planning for all Children's Psychiatric Hospital and Outpatient Clinic services.
 - Member, SRMC User Group, October, 2009 – 2010. Psychiatry representative to committee to interface with architects around planning psychiatric space in new Sandoval Regional Medical Center.
 - Member, SRMC Steering Committee, July, 2009 – 2011. Psychiatry representative to committee to confirm clinical programs and review projected patient volumes for Sandoval Regional Medical Center.
 - Member, Physician Advisory Group, April, 2008 – present. This committee is a venue for communication between faculty and the leadership of the Medical Group.
 - Member, Children's Psychiatric Hospital Nutrition Committee, 2009 – 2011. Ad hoc committee to address issues concerning food and nutrition at the hospital.
 - Member of Division of Child and Adolescent Psychiatry Educational Training Committee from 2001 - present. This committee is composed of the faculty attendings and discusses training issues affecting the child psychiatry fellows. The committee meets monthly.
 - Member of Psychiatry Department Leadership Group, from 2003 - present. Weekly meetings with Department Chair and Vice Chairs to discuss and decide department leadership items, including clinical, training, finance, planning, and administrative issues.
 - Leader, Department Finance Committee, 2005 – present. Weekly to monthly meetings to address department financial issues, including contract status and deadlines, process problem-solving, intra-departmental operations and communications, budgeting, and management and financial report status.
 - Member, Medical Group (previously UPA) and Department of Psychiatry Clinical Department Committee Meeting, 2004 – present. Initially monthly, now quarterly meetings to discuss department UPA reports, including accounts receivable, uncollectible items, coding, and financial indicators in order to optimize department billing and collections.
 - Member, Joint Operations Committee & Steering Committee, 2003 – present. Committee comprised of contracting, hospital, Medical Group (prev. UPA), and department representatives, initially met monthly to discuss Salud behavioral health or Value Options payment and other operational issues, now meets quarterly to review and discuss Optum registration, payment and operational concerns.

Steering committee meets in preparation for meeting with personnel in Joint Operations Committee meeting.

- Member, Children's Psychiatric Center Executive Leadership Committee, 2002 – 2004; May, 2009 – December, 2013. Committee comprised of inpatient and outpatient hospital and department leadership, met weekly to monthly to discuss planning and operational issues related to Children's Psychiatric Hospital and Outpatient Clinic.

University, SOM, HSC, department committees, continued

- Member, Programs for Children (now Children's Psychiatric Center-Outpatient Services) Executive Committee, 2002-2004, May, 2009 – December, 2013. Weekly meeting with UH leader and Chief Psychologist to address operational, financial, administrative, personnel, and planning issues related to the outpatient clinic. Clinic services included faculty psychopharmacology clinic, midlevel behavioral health providers, home-based and school-based services, forensic evaluations, case management and specialized treatment teams, and training for child psychiatry fellows, psychology interns, and social work fellows, and medical student outpatient psychiatry rotation.
- Member, Faculty Advisory Contracting Committee, 2005-2006. Monthly meeting with Guy Thomas (contracting), Paul Kirk, and faculty members to provide faculty input to the HSC payer contracting process and to educate and update department faculty on contract negotiation strategy and contract status and accomplishments.
- Member, Children's Psychiatric Center Quality Assurance Committee, 2002 – 2004. Meetings with inpatient and outpatient hospital and department leadership to review and discuss quality assurance in the clinical settings.
- Member, Ad Hoc Children's Psychiatric Hospital (CPH) Advisory Committee, 2003. Meeting with Department Leadership, CPH leadership, UH leadership and UPA leadership to review CPH financial status, billing, and unit operational cost issues. Many changes were implemented including program restructuring, streamlined bill-processing, and unit cost reductions which resulted in the improved financial status of the children's psychiatric hospital.



HEALTH SCIENCES CENTER BOARD OF DIRECTORS

RESOLUTIONS RECOMMENDING APPROVAL OF PARAMETERS RESOLUTION IN RESPECT OF PROPOSED REFUNDING/REFINANCING OF 2004 UNM HOSPITAL MORTGAGE REVENUE BONDS

WHEREAS, management of the UNM Health Sciences Center (the "UNMHSC") presented to the UNM Hospital Board of Trustees (the "UNMH BOT") and this Board of Directors (this "Board") the potential financial terms and financial results associated with refunding/refinancing of the \$192,250,000 Regents of the University of New Mexico FHA Insured Hospital Mortgage Revenue Bonds (the "Bonds") as described more fully in the Parameters Resolutions attached to these Resolutions as Exhibit A (the "Parameters Resolutions");

WHEREAS, the UNMH BOT after considering the information presented, adopted a Resolution dated November 21, 2014, recommending approval of the proposed refunding/refinancing of the Bonds;

WHEREAS, this Board, have considered the recommendation for approval from the UNMH BOT and the information presented and the potential financial terms and financial results associated with such a refunding/refinancing of the Bonds and the attached Parameters Resolutions, finds and concludes that this Board should recommend approval of the proposed refunding/refinancing of the Bonds as described in the information presented and the Parameters Resolutions.

NOW, THEREFORE, BE IT:

RESOLVED that the proposed refunding/refinancing of the Bonds as described in the information presented and the attached Parameters Resolutions be, and they hereby are, recommended for approval to the Board of Regents; and it is further

RESOLVED that management of the UNM Hospital, under the direction of the leadership of the UNM Health Sciences Center, is hereby authorized and directed to (a) take the steps necessary to proceed forward with the proposed refunding/refinancing of the Bonds as described in the information presented and the attached Parameters Resolutions and (b) bring back to the UNMH BOT and this Board data and other information the pertaining to the financial terms and financial results associated with such a refunding/refinancing of the Bonds, prior to a final decision thereon by the Board of Regents.

ADOPTED BY A VOTE OF THE MEMBERS OF THE UNM HEALTH SCIENCES
CENTER BOARD OF DIRECTORS AT A MEETING HELD ON DECEMBER 5, 2014.

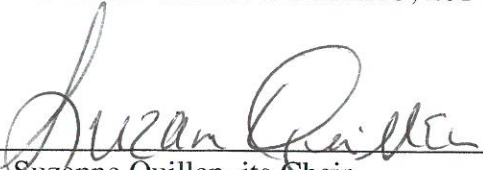
By: 
Suzanne Quillen, its Chair

EXHIBIT A

RESOLUTION

RELATING TO THE REGENTS OF THE UNIVERSITY OF NEW MEXICO FHA INSURED HOSPITAL MORTGAGE REVENUE BONDS (UNIVERSITY OF NEW MEXICO HOSPITAL PROJECT) SERIES 2004, ORIGINALLY ISSUED ON NOVEMBER 18, 2004 IN THE AMOUNT OF \$192,250,000; AUTHORIZING THE ISSUANCE OF OBLIGATIONS OF THE UNIVERSITY IN AN AMOUNT NOT TO EXCEED \$160,000,000 FOR THE PURPOSE OF REFUNDING/REFINANCING OF THE SERIES 2004 BONDS; RATIFYING CERTAIN ACTIONS HERETOFORE TAKEN; AND REPEALING ALL ACTION INCONSISTENT WITH THIS RESOLUTION.

Be it resolved by the Board of Regents (the "Regents") of the University of New Mexico (the "University"):

WHEREAS, University of New Mexico Hospital ("UNM Hospital") is the primary teaching hospital of the University of New Mexico School of Medicine and a major source of tertiary care for citizens of the State of New Mexico (the "State");

WHEREAS, the Regents issued \$192,250,000 Regents of the University of New Mexico FHA Insured Hospital Mortgage Revenue Bonds (University of New Mexico Hospital Project) Series 2004 (the "Series 2004 Bonds") on November 18, 2004 to provide funds to allow UNM Hospital to significantly expand and improve its capability to provide state-of-the-art care to patients requiring trauma, children's and women's services by constructing a Children's Hospital and Critical Care Pavilion (the "Project");

WHEREAS, UNM Hospital is owned partly by the University and partly by Bernalillo County (the "County") and is operated by the University under a lease with the County;

WHEREAS, in connection with the issuance of the Series 2004 Bonds and construction of the Project, the University granted a mortgage (the "Section 242 Mortgage") on the Regents' entire ownership interest and leasehold interest in the main UNM Hospital site and the UNM Hospital Outpatient Surgical and Imaging Services to obtain mortgage insurance available under Section 242 of the National Housing Act ("Section 242 Mortgage Insurance") through the Federal Housing Administration (the "FHA"); and

WHEREAS, under current and anticipated bond and financial market conditions, the University may achieve debt service savings by refunding/refinancing the Series 2004 Bonds (the "Refunding/Refinancing") through the issuance of tax-exempt refunding bonds, taxable refunding bonds backed by GNMA securities (MBS) or through direct issuance of GNMA Securities and through reduction of the interest rate on the Section 242 Mortgage.

NOW THEREFORE BE IT RESOLVED BY THE BOARD OF REGENTS OF THE UNIVERSITY OF NEW MEXICO:

Section 1. Ratification. All actions not inconsistent with the provisions of this Resolution heretofore taken by the Regents and the officials of the University and UNM Hospital directed toward the Section 242 Mortgage, the Section 242 Mortgage Insurance and the Refunding/Refinancing be and the same hereby are ratified, approved and confirmed.

Section 2. Special Limited Obligations. That funds for repayment of the Refunding/Refinancing obligations to be secured by the Section 242 Mortgage will be derived solely from UNM Hospital revenues, and in the event of default the Section 242 Mortgage can be foreclosed but there shall be no recourse to any deficiency judgment against the State, UNM Hospital, the University, the Regents or the County.

Section 3. Refunding/Refinancing Obligations. That the following resolution and form of notice are adopted to authorize the issuance of University obligations for the Refunding/Refinancing:

(a) Authorization of Refunding/Refinancing Obligations. The Regents of the University of New Mexico, a body corporate under the constitution and laws of the State of New Mexico, authorizes the issuance of not to exceed \$160,000,000 of its FHA Insured Hospital Mortgage Refunding Revenue Obligations/University of New Mexico Hospital Project (the "Obligations"). The Obligations will be issued in full compliance with the laws of the State, including Sections 6-17-1 through 6-17-19 NMSA 1978, 6-14-1 through 6-14-12 and 6-18-1 through 6-18-16 NMSA 1978, as amended, all resolutions, undertakings and enactments of the Regents relating to the Obligations, all as amended or supplemented, and a Trust Indenture (the "Indenture"), to be entered into by and between the Regents and the financial institution or commercial bank to be named therein, as trustee (the "Trustee"). The interest rate on the Obligations shall not exceed 4.50% and the Obligations shall not mature later than December 1, 2035. The structure and terms of the Obligations shall be as set forth in the Indenture. The Obligations will be issued by the Regents for the purpose of refunding/refinancing of the outstanding University of New Mexico FHA Insured Hospital Mortgage Revenue Bonds (University of New Mexico Hospital Project) Series 2004. The Regents authorize, upon their completion to the satisfaction of the University's General Counsel, the execution of all agreements contemplated by the Refunding/Refinancing, including the Indenture and the documents pertaining to the modification of the Section 242 Mortgage. The final structure and terms of the Refunding/Refinancing, the Obligations, the Indenture, the modification of the Section 242 Mortgage and financial results of the Refunding/Refinancing shall be presented to the Regents for approval in a resolution to be considered by the Regents at a later date.

(b) Notice of Resolution Authorizing the Issuance of Public Securities for Publication and Limitation of Actions. In accordance with the provisions of Section 6-14-6 NMSA 1978, as amended, the Secretary and Treasurer of the Regents shall cause the following "Notice of Resolution Authorizing the Issuance of Public Securities" to be pub-

lished once in the Albuquerque Journal or other newspaper of general statewide circulation, and cause a copy of this resolution to be kept on file in the office of the Associate Vice President for Planning, Budget and Analysis of the University of New Mexico for public examination during regular business hours until at least thirty (30) days from and after the date of publication thereof. The "Notice of Resolution Authorizing the Issuance of Public Securities" shall be in substantially the following form:

[FORM OF NOTICE]

NOTICE OF RESOLUTION AUTHORIZING THE
ISSUANCE OF PUBLIC SECURITIES

NOTICE IS GIVEN pursuant to the provisions of Section 6-14-6 NMSA 1978, as amended, that on December 12, 2014, The Regents of the University of New Mexico (the "Regents") adopted a resolution (the "Resolution") authorizing the issuance not to exceed \$160,000,000 of its FHA Insured Hospital Mortgage Refunding Revenue Obligations/University of New Mexico Hospital Project (the "Obligations"). The Obligations will be issued in full compliance with the laws of the State, including Sections 6-17-1 through 6-17-19 NMSA 1978, 6-14-1 through 6-14-12 and 6-18-1 through 6-18-16 NMSA 1978, as amended, all resolutions, undertakings and enactments of the Regents relating to the Obligations, all as amended or supplemented, and a Trust Indenture (the "Indenture"), to be entered into by and between the Regents and the financial institution or commercial bank to be named therein, as trustee. The interest rate on the Obligations shall not exceed 4.50% and the Obligations shall not mature later than December 1, 2035. The structure and terms of the Obligations shall be as set forth in the Indenture. The Obligations will be issued by the Regents for the purpose of refunding/refinancing of the outstanding University of New Mexico FHA Insured Hospital Mortgage Revenue Bonds (University of New Mexico Hospital Project) Series 2004. The final structure and terms of the Obligations and the financial results of the refunding/refinancing shall be presented to the Regents for approval in a resolution to be considered by the Regents at a later date.

A copy of the Resolution is on file in the office of the Associate Vice President for Planning, Budget and Analysis of the University of New Mexico, Room 151, Scholes Hall at the University of New Mexico, in Albuquerque, New Mexico, where it may be examined during regular business hours from 8:00 a.m. to 12:00 p.m. and 1:00 p.m. to 5:00 p.m. The Resolution shall be available for inspection for a period of at least thirty (30) days from and after the date of the publication of this notice.

This notice is given pursuant to the Public Securities Limitation of Action Act, Sections 6-14-4 to 6-14-7 NMSA 1978, as amended.

DATED this 12th day of December, 2014.

THE REGENTS OF THE UNIVERSITY OF NEW MEXICO

[END OF FORM OF NOTICE]

Section 4. Authorization. The officers of the Regents, the University and UNM Hospital are empowered to do and perform all acts reasonably necessary to accomplish the Refunding/Refinancing, and to execute and deliver such other instruments and documents as may be necessary to enable the Regents and UNM Hospital to secure the benefits of the Refunding/Refinancing.

Section 5. Repealer. All policies and resolutions, or parts thereof, inconsistent herewith, with the exception of the Resolutions adopted by the Board of Regents in February 2014 (authorizing a pay-down of the current Bonds), are hereby repealed to the extent of such inconsistency. This repealer shall not be construed as reviving any policy or resolution, or part thereof, heretofore repealed.

Section 6. Separability. If any section, paragraph, clause or provision hereof shall be held to be invalid or unenforceable, the invalidity or unenforceability of such section, paragraph, clause or provision shall not affect any of the remaining provisions of this Resolution.

Section 7. Effective Date. The Resolution shall become effective immediately upon its passage and adoption by the Regents.

PASSED, ADOPTED AND APPROVED THIS 12th DAY OF DECEMBER, 2014.




The Regents of the University of New Mexico

(SEAL)

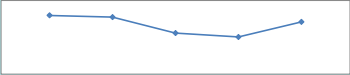





By: _____
President





Attest:

By: _____
Secretary/Treasurer

| Health Sciences Center Metrics (Preliminary and Unaudited) | | | | | | | | | |
|--|-------|----------|------------------------|------------------------|------------------------|------------------------|------------------------|---|-----------------------------|
| Benchmark | | Expected | FY 2011 1st Quarter | FY 2012 1st Quarter | FY 2013 1st Quarter | FY 2014 1st Quarter | FY 2015 1st Quarter | Fiscal Year Trend | FY 2015 October 31st YTD |
| Approximate Cash Flow/(Use) from Operations * <i>(Amounts are in thousands)</i> | HSC | ↑ | \$9,066 | \$4,404 | \$4,517 | \$6,734 | \$7,142 |  | \$7,919 |
| | UNMMG | ↑ | \$4,171 | \$1,344 | \$2,399 | \$1,049 | \$5,393 |  | \$5,840 |
| | UNMH | ↑ | \$8,683 | \$8,563 | \$3,448 | \$5,099 | \$5,278 |  | \$9,834 |
| | SRMC | ↑ | NA | NA | \$6,676 | (\$2,938) | \$2,407 |  | \$3,218 |
| * Approximate Cash Flow/(Use) from Operations = Operating Net Margin plus Depreciation Expense | | | | | | | | | |
| Operating Net Margin <i>(Amounts are in thousands)</i> | HSC | ↑ | \$9,066 | \$4,404 | \$4,517 | \$6,734 | \$7,142 |  | \$7,919 |
| | UNMMG | ↑ | \$4,048 | \$1,203 | \$2,265 | \$952 | \$5,308 |  | \$5,719 |
| | UNMH | ↑ | \$79 | \$85 | (\$4,819) | (\$2,730) | (\$2,455) |  | (\$1,864) |
| | SRMC | ↑ | NA | NA | \$5,407 | (\$5,145) | \$62 |  | \$72 |

| Health Sciences Center Metrics (Preliminary and Unaudited) | | | | | | | | | |
|--|-------------------|----------|------------------------|------------------------|------------------------|------------------------|------------------------|--|-----------------------------|
| Benchmark | | Expected | FY 2011 1st Quarter | FY 2012 1st Quarter | FY 2013 1st Quarter | FY 2014 1st Quarter | FY 2015 1st Quarter | Fiscal Year Trend | FY 2015 October 31st YTD |
| Net Income/(Use of Reserves) <i>(Amounts are in thousands)</i> | HSC | ↑ | \$6,630 | \$2,417 | \$1,927 | \$4,855 | \$3,758 |  | \$2,257 |
| | UNMMG | ↑ | \$4,048 | \$1,203 | \$2,456 | (\$1,326) | \$3,392 |  | \$3,257 |
| | UNMH | ↑ | \$79 | \$82 | (\$4,819) | \$274 | \$553 |  | \$2,146 |
| | SRMC | ↑ | NA | NA | \$5,407 | (\$5,145) | \$62 |  | \$72 |
| Uncompensated Care <i>(Amounts are in thousands)</i> | UNMMG | ↓ | \$8,822 | \$9,823 | \$12,735 | \$11,101 | \$4,534 |  | \$6,245 |
| | UNMH | ↓ | \$38,428 | \$43,037 | \$48,105 | \$49,555 | \$34,633 |  | \$44,510 |
| | SRMC | ↓ | NA | NA | NA | \$2,243 | \$1,697 | | \$2,015 |
| Uncompensated Care as a Percentage of Total Patient Care | | | FY 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 1st Quarter |  | |
| | UNM HEALTH SYSTEM | ↓ | 22% | 24% | 23% | 21% | 14% | | 13% |

| Health Sciences Center Metrics (Preliminary and Unaudited) | | | | | | | | | |
|--|-----------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------|---|-------------------------|
| Benchmark | Expected | FY 2011 1st Quarter | FY 2012 1st Quarter | FY 2013 1st Quarter | FY 2014 1st Quarter | FY 2015 1st Quarter | Fiscal Year Trend | | FY 2015 October 31st |
| Days Cash on Hand | | | | | | | | | |
| Days of Expense in Discretionary Reserves Year End Benchmark - 10 Days | HSC | ↑ | 13.96 | 13.28 | 7.39 | 5.93 | 11.54 |  | 11.20 |
| ACMPE 30 Days * | UNMMG | ↑ | 67.80 | 48.50 | 49.25 | 48.60 | 53.71 |  | 51.35 |
| UHC 75 Days ** | UNMH | ↑ | 75.69 | 53.01 | 42.02 | 50.72 | 57.18 |  | 58.69 |
| UHC 75 Days ** | SRMC | ↑ | NA | NA | N/A | 16.12 | 36.76 | | 59.44 |
| * American College of Medical Practice Executives ** University HealthSystem Consortium | | | | | | | | | |
| Accounts Receivable Greater Than Ninety Days (Amounts are in thousands) | | | | | | | | | |
| | HSC | ↓ | \$780 9% | \$1,380 13% | \$937 4% | \$217 3% | \$146 9% |  | \$48 3% |
| | UNMMG | ↓ | \$3,746 14% | \$4,348 16% | \$3,415 13% | \$4,544 16% | \$9,768 22% |  | \$10,122 23% |
| | UNMH*** | ↓ | \$50,926 27% | \$57,457 27% | \$50,418 24% | \$53,251 26% | \$83,190 35% |  | \$84,437 32% |
| | SRMC **** | ↓ | NA | NA | NA | \$1,315 19% | \$559 9% | | \$621 9% |
| *** UNMH Account Receivable Greater Than Ninety Days excludes liens **** SRMC Account Receivable Greater Than Ninety Days reflects Net Accounts Receivable - all other receivables are shown at Gross | | | | | | | | | |

| Health Sciences Center Metrics (Preliminary and Unaudited) <small>(Amounts are in thousands)</small> | | | | | | | | |
|--|----------|------------------------|------------------------|------------------------|------------------------|------------------------|---|-----------------------------|
| | Expected | FY 2011 1st Quarter | FY 2012 1st Quarter | FY 2013 1st Quarter | FY 2014 1st Quarter | FY 2015 1st Quarter | Fiscal Year Trend | FY 2015 October 31st YTD |
| Proposals Submitted | ↑ | \$46,155 | \$45,546 | \$42,262 | \$63,733 | \$49,433 |  | \$73,472 |
| Awards | ↑ | \$53,813 | \$38,114 | \$31,225 | \$45,039 | \$52,153 |  | \$64,180 |
| Earned F&A | ↑ | \$5,551 | \$5,337 | \$5,211 | \$5,349 | \$5,104 |  | \$7,510 |
| Contract & Grant Expense <small>(Includes Cost Share, Program Income and F&A Expense)</small> | ↑ | \$27,976 | \$27,917 | \$31,726 | \$28,724 | \$28,873 |  | \$41,109 |



UNIVERSITY OF NEW MEXICO HEALTH SCIENCES CENTER - University HSC Only*
2015 Fiscal Year-to-Date Summary through October 31, 2014 (Preliminary and Unaudited)
(In thousands)

* UNIVERSITY HSC ONLY INCLUDES: SOM, CON, COP, HSLIC, ADMIN, RESEARCH

| | University HSC FY 2015 Re-Forecasted Budget 9/30/2014 | University HSC FY 2015 YTD 10/31/2014 Actual | University HSC FY 2014 Year End Actual | University HSC FY 2015 YTD Actual to FY 2015 Re-Forecasted Budget Benchmark Rate (33%) | University HSC FY 2015 YTD Actual to FY 2014 Year End Actual Benchmark Rate (33%) |
|-------------------------------------|--|---|---|---|--|
| 1 UNM MEDICAL GROUP REVENUES | 120,457 | 41,005 | 106,656 | 34% | 38% |
| 2 UNM HOSPITALS REVENUES | 140,089 | 46,371 | 136,977 | 33% | 34% |
| 3 SRMC REVENUES | 20,331 | 6,363 | 16,024 | 31% | 40% |
| 4 TUITION AND FEES | 15,189 | 7,871 | 14,806 | 52% | 53% |
| 5 CIGARETTE TAX APPROPRIATIONS | 3,949 | 1,366 | 3,932 | 35% | 35% |
| 6 RPSP APPROPRIATIONS | 19,690 | 6,563 | 17,902 | 33% | 37% |
| 7 I&G APPROPRIATIONS | 64,907 | 21,636 | 61,566 | 33% | 35% |
| 8 I&G MAIN CAMPUS TRANSFERS | 19,900 | 6,837 | 18,518 | 34% | 37% |
| 9 F&A REVENUES (OH RETURN) | 21,500 | 7,510 | 22,595 | 35% | 33% |
| 10 HSC/UNM INTERNAL TRANSFERS | (3,837) | (1,263) | (6,229) | 33% | 20% |
| 11 MILL LEVY | 0 | 0 | 0 | N/A | N/A |
| 12 OTHER REVENUES | 11,881 | 5,142 | 13,759 | 43% | 37% |
| 13 CONTRACT AND GRANT REVENUES | 136,083 | 43,990 | 132,502 | 32% | 33% |
| TOTAL REVENUES | 570,138 | 193,390 | 539,008 | 34% | 36% |
| 14 TOTAL COMPENSATION EXPENSES | 367,689 | 121,641 | 337,729 | 33% | 36% |
| 15 SUPPLIES/MEDICAL SUPPLIES | 12,255 | 3,350 | 11,916 | 27% | 28% |
| 16 UNIVERSITY CLINICIANS PROGRAM | 0 | 0 | 0 | N/A | N/A |
| 17 HOUSESTAFF | 0 | 0 | 0 | N/A | N/A |
| 18 TRAVEL | 5,540 | 1,596 | 4,700 | 29% | 34% |
| 19 STUDENT COSTS | 3,415 | 664 | 2,422 | 19% | 27% |
| 20 PATIENT CARE COSTS | 1,985 | 416 | 1,431 | 21% | 29% |
| 21 TELEPHONE/COMMUNICATION COSTS | 2,106 | 742 | 2,257 | 35% | 33% |
| 22 PURCHASED SERVICES | 23,972 | 9,917 | 26,891 | 41% | 37% |
| 23 OTHER MEDICAL SERVICES | 0 | 0 | 0 | N/A | N/A |
| 24 SUB AWARDS/SERVICE CONTRACTS | 536 | 310 | 1,134 | 58% | 27% |
| 25 O&M & LEASES | 8,333 | 2,252 | 7,461 | 27% | 30% |
| 26 UTILITIES | 4,831 | 1,647 | 4,801 | 34% | 34% |
| 27 DEPRECIATION | 0 | 0 | 0 | N/A | N/A |
| 28 INTEREST EXPENSE | 2,166 | 722 | 2,169 | 33% | 33% |
| 29 OTHER EXPENSES | 4,898 | 1,104 | 2,958 | 23% | 37% |
| 30 CONTRACT AND GRANT EXPENSES | 127,582 | 41,109 | 124,136 | 32% | 33% |
| TOTAL EXPENSES | 565,308 | 185,470 | 530,005 | 33% | 35% |
| OPERATING NET MARGIN | 4,830 | 7,919 | 9,003 | | |
| NON-RECURRING ITEMS | | | | | |
| 31 CAPITAL EXPENDITURES | 2,948 | 1,011 | 2,030 | 34% | 50% |
| 32 MEANINGFUL USE REVENUE | 0 | 0 | 0 | N/A | N/A |
| 33 RETURN ON INVESTMENT - TRIWEST | 0 | 0 | 0 | N/A | N/A |
| 34 USE OF UNMMG RESERVES | 0 | 0 | 0 | N/A | N/A |
| 35 RECRUITMENT/STARTUP/SCHOLARSHIPS | 6,180 | 1,916 | 6,225 | 31% | 31% |
| 36 NON-RECURRING TRANSFERS | 170 | 2,736 | 4,440 | 1611% | 62% |
| TOTAL NON-RECURRING ITEMS | 9,297 | 5,663 | 12,695 | 61% | 45% |
| NET INCOME/(USE OF RESERVES) | (4,467) | 2,257 | (3,692) | | |



UNIVERSITY OF NEW MEXICO HEALTH SCIENCES CENTER - UNM Hospitals Only
2015 Fiscal Year-to-Date Summary through October 31, 2014 (Preliminary and Unaudited)
(In thousands)

Clinical Operations

| | UNM Hospitals FY 2015 Re-Forecasted Budget 9/30/2014 | UNM Hospitals FY 2015 YTD 10/31/2014 Actual | UNM Hospitals FY 2014 Year End Actual | UNM Hospitals FY 2015 YTD Actual to FY 2015 Re-Forecasted Budget Benchmark Rate (33%) | UNM Hospitals FY 2015 YTD Actual to FY 2014 Year End Actual Benchmark Rate (33%) |
|-------------------------------------|---|--|--|--|---|
| 1 UNM MEDICAL GROUP REVENUES | 0 | 0 | 0 | N/A | N/A |
| 2 UNM HOSPITALS REVENUES | 735,636 | 259,015 | 709,437 | 35% | 37% |
| 3 SRMC REVENUES | 0 | 0 | 0 | N/A | N/A |
| 4 TUITION AND FEES | 0 | 0 | 0 | N/A | N/A |
| 5 CIGARETTE TAX APPROPRIATIONS | 0 | 0 | 0 | N/A | N/A |
| 6 RPSP APPROPRIATIONS | 13,117 | 4,372 | 12,520 | 33% | 35% |
| 7 I&G APPROPRIATIONS | 0 | 0 | 0 | N/A | N/A |
| 8 I&G MAIN CAMPUS TRANSFERS | 0 | 0 | 0 | N/A | N/A |
| 9 F&A REVENUES (OH RETURN) | 0 | 0 | 0 | N/A | N/A |
| 10 HSC/UNM INTERNAL TRANSFERS | 0 | 0 | 0 | N/A | N/A |
| 11 MILL LEVY | 92,780 | 30,927 | 92,020 | 33% | 34% |
| 12 OTHER REVENUES | 8,512 | 2,988 | 8,768 | 35% | 34% |
| 13 CONTRACT AND GRANT REVENUES | 21,165 | 7,276 | 17,863 | 34% | 41% |
| TOTAL REVENUES | 871,210 | 304,578 | 840,608 | 35% | 36% |
| 14 TOTAL COMPENSATION EXPENSES | 435,169 | 148,053 | 408,780 | 34% | 36% |
| 15 SUPPLIES/MEDICAL SUPPLIES | 143,385 | 49,395 | 141,923 | 34% | 35% |
| 16 UNIVERSITY CLINICIANS PROGRAM | 61,512 | 23,989 | 59,387 | 39% | 40% |
| 17 HOUSESTAFF | 28,316 | 9,608 | 25,933 | 34% | 37% |
| 18 TRAVEL | 596 | 219 | 691 | 37% | 32% |
| 19 STUDENT COSTS | 0 | 0 | 0 | N/A | N/A |
| 20 PATIENT CARE COSTS | 35,579 | 12,121 | 46,357 | 34% | 26% |
| 21 TELEPHONE/COMMUNICATION COSTS | 3,512 | 1,213 | 3,598 | 35% | 34% |
| 22 PURCHASED SERVICES | 42,181 | 14,229 | 33,106 | 34% | 43% |
| 23 OTHER MEDICAL SERVICES | 36,865 | 12,720 | 27,692 | 35% | 46% |
| 24 SUB AWARDS/SERVICE CONTRACTS | 8,989 | 3,076 | 9,322 | 34% | 33% |
| 25 O&M & LEASES | 16,004 | 5,545 | 16,498 | 35% | 34% |
| 26 UTILITIES | 6,847 | 2,260 | 6,316 | 33% | 36% |
| 27 DEPRECIATION | 30,684 | 11,698 | 31,831 | 38% | 37% |
| 28 INTEREST EXPENSE | 7,404 | 2,468 | 7,567 | 33% | 33% |
| 29 OTHER EXPENSES | 25,674 | 9,848 | 52,478 | 38% | 19% |
| 30 CONTRACT AND GRANT EXPENSES | 0 | 0 | 0 | N/A | N/A |
| TOTAL EXPENSES | 882,718 | 306,442 | 871,479 | 35% | 35% |
| OPERATING NET MARGIN | (11,508) | (1,864) | (30,871) | | |
| NON-RECURRING ITEMS | | | | | |
| 31 CAPITAL EXPENDITURES | 0 | 0 | 0 | N/A | N/A |
| 32 MEANINGFUL USE REVENUE | 0 | 0 | 0 | N/A | N/A |
| 33 RETURN ON INVESTMENT - TRIWEST | (11,932) | (4,010) | (39,873) | 34% | 10% |
| 34 USE OF UNMMG RESERVES | 0 | 0 | 0 | N/A | N/A |
| 35 RECRUITMENT/STARTUP/SCHOLARSHIPS | 0 | 0 | 0 | N/A | N/A |
| 36 NON-RECURRING TRANSFERS | 0 | 0 | 0 | N/A | N/A |
| TOTAL NON-RECURRING ITEMS | (11,932) | (4,010) | (39,873) | 34% | 10% |
| NET INCOME/(USE OF RESERVES) | 424 | 2,146 | 9,002 | | |



UNIVERSITY OF NEW MEXICO HEALTH SCIENCES CENTER - UNMMG Only
2015 Fiscal Year-to-Date Summary through October 31, 2014 (Preliminary and Unaudited)
(In thousands)

Clinical Operations

| | UNMMG FY 2015 Re-Forecasted Budget 9/30/2014 | UNMMG FY 2015 YTD 10/31/2014 Actual | UNMMG FY 2014 Year End Actual | UNMMG FY 2015 YTD Actual to FY 2015 Re-Forecasted Budget Benchmark Rate (33%) | UNMMG FY 2015 YTD Actual to FY 2014 Year End Actual Benchmark Rate (33%) |
|-------------------------------------|---|--|--|--|---|
| 1 UNM MEDICAL GROUP REVENUES | 180,462 | 63,748 | 162,835 | 35% | 39% |
| 2 UNM HOSPITALS REVENUES | 0 | 0 | 0 | N/A | N/A |
| 3 SRMC REVENUES | 0 | 0 | 0 | N/A | N/A |
| 4 TUITION AND FEES | 0 | 0 | 0 | N/A | N/A |
| 5 CIGARETTE TAX APPROPRIATIONS | 0 | 0 | 0 | N/A | N/A |
| 6 RPSP APPROPRIATIONS | 815 | 271 | 815 | 33% | 33% |
| 7 I&G APPROPRIATIONS | 0 | 0 | 0 | N/A | N/A |
| 8 I&G MAIN CAMPUS TRANSFERS | 0 | 0 | 0 | N/A | N/A |
| 9 F&A REVENUES (OH RETURN) | 0 | 0 | 0 | N/A | N/A |
| 10 HSC/UNM INTERNAL TRANSFERS | 0 | 0 | 0 | N/A | N/A |
| 11 MILL LEVY | 0 | 0 | 0 | N/A | N/A |
| 12 OTHER REVENUES | 7,928 | 876 | 3,546 | 11% | 25% |
| 13 CONTRACT AND GRANT REVENUES | 0 | 0 | 0 | N/A | N/A |
| TOTAL REVENUES | 189,205 | 64,895 | 167,196 | 34% | 39% |
| 14 TOTAL COMPENSATION EXPENSES | 20,470 | 5,636 | 15,533 | 28% | 36% |
| 15 SUPPLIES/MEDICAL SUPPLIES | 0 | 0 | 0 | N/A | N/A |
| 16 UNIVERSITY CLINICIANS PROGRAM | 0 | 0 | 0 | N/A | N/A |
| 17 HOUSESTAFF | 0 | 0 | 0 | N/A | N/A |
| 18 TRAVEL | 0 | 0 | 0 | N/A | N/A |
| 19 STUDENT COSTS | 0 | 0 | 0 | N/A | N/A |
| 20 PATIENT CARE COSTS | 25,427 | 8,119 | 19,065 | 32% | 43% |
| 21 TELEPHONE/COMMUNICATION COSTS | 0 | 0 | 0 | N/A | N/A |
| 22 PURCHASED SERVICES | 134,131 | 43,115 | 115,568 | 32% | 37% |
| 23 OTHER MEDICAL SERVICES | 0 | 0 | 0 | N/A | N/A |
| 24 SUB AWARDS/SERVICE CONTRACTS | 0 | 0 | 0 | N/A | N/A |
| 25 O&M & LEASES | 834 | 162 | 429 | 19% | 38% |
| 26 UTILITIES | 0 | 0 | 0 | N/A | N/A |
| 27 DEPRECIATION | 404 | 120 | 393 | 30% | 31% |
| 28 INTEREST EXPENSE | 0 | 0 | 0 | N/A | N/A |
| 29 OTHER EXPENSES | 3,899 | 2,023 | 5,614 | 52% | 36% |
| 30 CONTRACT AND GRANT EXPENSES | 0 | 0 | 0 | N/A | N/A |
| TOTAL EXPENSES | 185,164 | 59,175 | 156,602 | 32% | 38% |
| OPERATING NET MARGIN | 4,040 | 5,719 | 10,594 | | |
| NON-RECURRING ITEMS | | | | | |
| 31 CAPITAL EXPENDITURES | 0 | 0 | 0 | N/A | N/A |
| 32 MEANINGFUL USE REVENUE | 0 | 0 | (120) | N/A | 0% |
| 33 RETURN ON INVESTMENT - TRIWEST | 0 | 0 | 0 | N/A | N/A |
| 34 USE OF UNMMG RESERVES | 4,000 | 2,462 | 11,455 | 62% | 21% |
| 35 RECRUITMENT/STARTUP/SCHOLARSHIPS | 0 | 0 | 0 | N/A | N/A |
| 36 NON-RECURRING TRANSFERS | 0 | 0 | 0 | N/A | N/A |
| TOTAL NON-RECURRING ITEMS | 4,000 | 2,462 | 11,335 | 62% | 22% |
| NET INCOME/(USE OF RESERVES) | 40 | 3,257 | (741) | | |



UNIVERSITY OF NEW MEXICO HEALTH SCIENCES CENTER - SRMC Only
2015 Fiscal Year-to-Date Summary through October 31, 2014 (Preliminary and Unaudited)
(In thousands)

Clinical Operations

| | SRMC FY 2015 Re-Forecasted Budget 9/30/2014 | SRMC FY 2015 YTD 10/31/2014 Actual | SRMC FY 2014 Year End Actual | SRMC FY 2015 YTD Actual to FY 2015 Re-Forecasted Budget Benchmark Rate (33%) | SRMC FY 2015 YTD Actual to FY 2014 Year End Actual Benchmark Rate (33%) |
|-------------------------------------|--|---|---|---|--|
| 1 UNM MEDICAL GROUP REVENUES | 0 | 0 | 0 | N/A | N/A |
| 2 UNM HOSPITALS REVENUES | 0 | 0 | 0 | N/A | N/A |
| 3 SRMC REVENUES | 74,414 | 22,607 | 53,651 | 30% | 42% |
| 4 TUITION AND FEES | 0 | 0 | 0 | N/A | N/A |
| 5 CIGARETTE TAX APPROPRIATIONS | 0 | 0 | 0 | N/A | N/A |
| 6 RPSP APPROPRIATIONS | 0 | 0 | 0 | N/A | N/A |
| 7 I&G APPROPRIATIONS | 0 | 0 | 0 | N/A | N/A |
| 8 I&G MAIN CAMPUS TRANSFERS | 0 | 0 | 0 | N/A | N/A |
| 9 F&A REVENUES (OH RETURN) | 0 | 0 | 0 | N/A | N/A |
| 10 HSC/UNM INTERNAL TRANSFERS | 0 | 0 | 0 | N/A | N/A |
| 11 MILL LEVY | 5,592 | 1,864 | 7,983 | 33% | 23% |
| 12 OTHER REVENUES | 551 | 170 | 441 | 31% | 39% |
| 13 CONTRACT AND GRANT REVENUES | 233 | 59 | 0 | 25% | N/A |
| TOTAL REVENUES | 80,790 | 24,700 | 62,075 | 31% | 40% |
| 14 TOTAL COMPENSATION EXPENSES | 35,548 | 10,143 | 25,732 | 29% | 39% |
| 15 SUPPLIES/MEDICAL SUPPLIES | 16,605 | 5,242 | 12,044 | 32% | 44% |
| 16 UNIVERSITY CLINICIANS PROGRAM | 0 | 0 | 0 | N/A | N/A |
| 17 HOUSESTAFF | 208 | 68 | 117 | 33% | 58% |
| 18 TRAVEL | 13 | 4 | 20 | 31% | 20% |
| 19 STUDENT COSTS | 0 | 0 | 0 | N/A | N/A |
| 20 PATIENT CARE COSTS | 4,813 | 1,333 | 4,346 | 28% | 31% |
| 21 TELEPHONE/COMMUNICATION COSTS | 80 | 27 | 85 | 33% | 31% |
| 22 PURCHASED SERVICES | 3,057 | 1,001 | 3,902 | 33% | 26% |
| 23 OTHER MEDICAL SERVICES | 406 | 233 | 369 | 57% | 63% |
| 24 SUB AWARDS/SERVICE CONTRACTS | 1,598 | 567 | 1,377 | 35% | 41% |
| 25 O&M & LEASES | 894 | 271 | 621 | 30% | 44% |
| 26 UTILITIES | 901 | 291 | 785 | 32% | 37% |
| 27 DEPRECIATION | 9,304 | 3,146 | 9,112 | 34% | 35% |
| 28 INTEREST EXPENSE | 4,443 | 1,370 | 4,090 | 31% | 33% |
| 29 OTHER EXPENSES | 2,845 | 932 | 2,040 | 33% | 46% |
| 30 CONTRACT AND GRANT EXPENSES | 0 | 0 | 0 | N/A | N/A |
| TOTAL EXPENSES | 80,716 | 24,628 | 64,640 | 31% | 38% |
| OPERATING NET MARGIN | 74 | 72 | (2,565) | | |
| NON-RECURRING ITEMS | | | | | |
| 31 CAPITAL EXPENDITURES | 0 | 0 | 0 | N/A | N/A |
| 32 MEANINGFUL USE REVENUE | 0 | 0 | 0 | N/A | N/A |
| 33 RETURN ON INVESTMENT - TRIWEST | 0 | 0 | 0 | N/A | N/A |
| 34 USE OF UNMMG RESERVES | 0 | 0 | 0 | N/A | N/A |
| 35 RECRUITMENT/STARTUP/SCHOLARSHIPS | 0 | 0 | 0 | N/A | N/A |
| 36 NON-RECURRING TRANSFERS | 0 | 0 | 0 | N/A | N/A |
| TOTAL NON-RECURRING ITEMS | 0 | 0 | 0 | N/A | N/A |
| NET INCOME/(USE OF RESERVES) | 74 | 72 | (2,565) | | |



UNIVERSITY OF NEW MEXICO HEALTH SCIENCES CENTER - Consolidated HSC
2015 Fiscal Year-to-Date Summary through October 31, 2014 (Preliminary and Unaudited)
(In thousands)

Clinical and Academic Operations

| | Consolidated HSC FY 2015 Re-Forecasted Budget 9/30/2014 | Consolidated HSC FY 2015 YTD 10/31/2014 Actual | Consolidated HSC FY 2014 Year End Actual | Consolidated HSC FY 2015 YTD Actual to FY 2015 Re-Forecasted Budget Benchmark Rate (33%) | Consolidated HSC FY 2015 YTD Actual to FY 2014 Year End Actual Benchmark Rate (33%) |
|-------------------------------------|--|---|---|---|--|
| 1 UNM MEDICAL GROUP REVENUES | 300,919 | 104,753 | 269,491 | 35% | 39% |
| 2 UNM HOSPITALS REVENUES | 875,725 | 305,386 | 846,414 | 35% | 36% |
| 3 SRMC REVENUES | 94,745 | 28,969 | 69,675 | 31% | 42% |
| 4 TUITION AND FEES | 15,189 | 7,871 | 14,806 | 52% | 53% |
| 5 CIGARETTE TAX APPROPRIATIONS | 3,949 | 1,366 | 3,932 | 35% | 35% |
| 6 RPSP APPROPRIATIONS | 33,622 | 11,207 | 31,237 | 33% | 36% |
| 7 I&G APPROPRIATIONS | 64,907 | 21,636 | 61,566 | 33% | 35% |
| 8 I&G MAIN CAMPUS TRANSFERS | 19,900 | 6,837 | 18,518 | 34% | 37% |
| 9 F&A REVENUES (OH RETURN) | 21,500 | 7,510 | 22,595 | 35% | 33% |
| 10 HSC/UNM INTERNAL TRANSFERS | (3,837) | (1,263) | (6,229) | 33% | 20% |
| 11 MILL LEVY | 98,372 | 32,791 | 100,003 | 33% | 33% |
| 12 OTHER REVENUES | 28,871 | 9,176 | 26,514 | 32% | 35% |
| 13 CONTRACT AND GRANT REVENUES | 157,481 | 51,324 | 150,365 | 33% | 34% |
| TOTAL REVENUES | 1,711,343 | 587,562 | 1,608,887 | 34% | 37% |
| 14 TOTAL COMPENSATION EXPENSES | 858,875 | 285,472 | 787,774 | 33% | 36% |
| 15 SUPPLIES/MEDICAL SUPPLIES | 172,246 | 57,987 | 165,883 | 34% | 35% |
| 16 UNIVERSITY CLINICIANS PROGRAM | 61,512 | 23,989 | 59,387 | 39% | 40% |
| 17 HOUSESTAFF | 28,524 | 9,676 | 26,050 | 34% | 37% |
| 18 TRAVEL | 6,149 | 1,819 | 5,411 | 30% | 34% |
| 19 STUDENT COSTS | 3,415 | 664 | 2,422 | 19% | 27% |
| 20 PATIENT CARE COSTS | 67,804 | 21,989 | 71,199 | 32% | 31% |
| 21 TELEPHONE/COMMUNICATION COSTS | 5,698 | 1,982 | 5,940 | 35% | 33% |
| 22 PURCHASED SERVICES | 203,340 | 68,262 | 179,467 | 34% | 38% |
| 23 OTHER MEDICAL SERVICES | 37,272 | 12,953 | 28,061 | 35% | 46% |
| 24 SUB AWARDS/SERVICE CONTRACTS | 11,124 | 3,953 | 11,833 | 36% | 33% |
| 25 O&M & LEASES | 26,064 | 8,230 | 25,009 | 32% | 33% |
| 26 UTILITIES | 12,580 | 4,199 | 11,902 | 33% | 35% |
| 27 DEPRECIATION | 40,392 | 14,964 | 41,336 | 37% | 36% |
| 28 INTEREST EXPENSE | 14,013 | 4,560 | 13,826 | 33% | 33% |
| 29 OTHER EXPENSES | 37,316 | 13,907 | 63,090 | 37% | 22% |
| 30 CONTRACT AND GRANT EXPENSES | 127,582 | 41,109 | 124,136 | 32% | 33% |
| TOTAL EXPENSES | 1,713,905 | 575,715 | 1,622,726 | 34% | 35% |
| OPERATING NET MARGIN | (2,563) | 11,847 | (13,839) | | |
| NON-RECURRING ITEMS | | | | | |
| 31 CAPITAL EXPENDITURES | 2,948 | 1,011 | 2,030 | 34% | 50% |
| 32 MEANINGFUL USE REVENUE | 0 | 0 | (120) | N/A | 0% |
| 33 RETURN ON INVESTMENT - TRIWEST | (11,932) | (4,010) | (39,873) | 34% | 10% |
| 34 USE OF UNMMG RESERVES | 4,000 | 2,462 | 11,455 | 62% | 21% |
| 35 RECRUITMENT/STARTUP/SCHOLARSHIPS | 6,180 | 1,916 | 6,225 | 31% | 31% |
| 36 NON-RECURRING TRANSFERS | 170 | 2,736 | 4,440 | 1611% | 62% |
| TOTAL NON-RECURRING ITEMS | 1,366 | 4,115 | (15,843) | 301% | -26% |
| NET INCOME/(USE OF RESERVES) | (3,928) | 7,732 | 2,004 | | |

GLOSSARY OF REPORT CATEGORIES

| FINANCIAL STATEMENT CATEGORY | | UNM | UNMMG | UNM Hospitals | SRMC |
|------------------------------|------------------------------|--|---|--|--|
| 1 | UNM MEDICAL GROUP REVENUES | Clinical revenue primarily based on Physician or Provider efforts and collection through UNMMG | Net patient services revenue including SCI & UPL from UNMMG Clinical operations | N/A | N/A |
| 2 | UNM HOSPITALS REVENUES | Revenue from University Hospital to the School of Medicine | N/A | Hospital facility revenue based on patient billings by UNMH | N/A |
| 3 | SRMC REVENUES | Revenue from SRMC to the School of Medicine | N/A | N/A | Hospital facility revenue based on patient billings by SRMC |
| 4 | TUITION AND FEES | Tuition & Fees, including tuition differentials | N/A | N/A | N/A |
| 5 | CIGARETTE TAX APPROPRIATIONS | Revenues received from the State as a calculated portion of Tax Revenue on the sale of tobacco products for use in Cancer Research | N/A | N/A | N/A |
| 6 | RPSP APPROPRIATIONS | Revenue received for current operations made available to UNM by act of NM State Legislature on an annual basis for Research, Public Service and Independent Operations | N/A | Revenue received for current operations made available to UNMH by act of NM State Legislature on an annual basis for Research, Public Service and Independent Operations | N/A |
| 7 | I&G APPROPRIATIONS | Revenue received for current operations made available to UNM by act of NM State Legislature on an annual basis for I&G operations | N/A | N/A | N/A |
| 8 | I&G MAIN CAMPUS TRANSFERS | Partial transfer of tuition and formula workload generated by Nursing, Pharmacy and SOM | N/A | N/A | N/A |
| 9 | F & A REVENUES (OH RETURN) | Revenue from recovery of indirect costs (F&A) incurred by a Contract or Grant also known as overhead return | N/A | N/A | N/A |
| 10 | HSC/UNM INTERNAL TRANSFERS | All transfers to/from HSC Unrestricted Funds excluding the I&G Main Campus Transfer and Transfers for Debt Service | N/A | N/A | N/A |
| 11 | MILL LEVY | N/A | N/A | Mil levy taxes collected on behalf of the Bernalillo County Treasurer and remitted to UNMH as required by the Hospital Funding Act. | Mil levy taxes collected on behalf of the Sandoval County Treasurer and remitted to SRMC as required by the Hospital Funding Act. |
| 12 | OTHER REVENUES | All other Revenues - not contained in any other category - Sales & Services (not Internal Service Center P18 sales), Gains on Sponsored Projects, Gifts, Endowment Spending Distributions, Investment Income, etc. | Other operating revenues | All other revenues not contained in any other category: Investment income, equity loss in Tricare, donated revenue, gain/loss on sale of assets, food, nutrition, catering & vending revenue, medical records revenue, rent revenue, all other non-operating revenue | All other revenues not contained in any other category: Investment income, donated revenue, gain/loss on sale of assets, food, nutrition, catering & vending revenue, medical records revenue, rent revenue, all other non-operating revenue |
| 13 | CONTRACT AND GRANT REVENUES | All Restricted Funds Revenue and Unrestricted Contract Revenue for example VA contracts | N/A | Revenue associated with restricted and unrestricted contracts and grants | N/A |
| 14 | TOTAL COMPENSATION EXPENSES | Salary, wages & benefits | Salaries and benefits considered to be operating and certain clinical expenses of UNMMG | Salary, wages & benefits | Salary, wages & benefits |

GLOSSARY OF REPORT CATEGORIES

| FINANCIAL STATEMENT CATEGORY | UNM | UNMMG | UNM Hospitals | SRMC |
|----------------------------------|--|---|---|---|
| 15 SUPPLIES/MEDICAL SUPPLIES | Office supplies, computer supplies, dues & memberships, postage charges, recruitment expenses, non capital equipment, computers, food, lab supplies, uniforms, training materials, etc. | N/A | Medical supplies for: lab, radiology, blood, pharmaceuticals, biologics, implantable devices, office supplies, computer supplies, photocopy expense, forms, linen, food, uniforms, and training materials. | Medical supplies for: lab, radiology, blood, pharmaceuticals, biologics, implantable devices, office supplies, computer supplies, photocopy expense, forms, linen, food, uniforms, and training materials. |
| 16 UNIVERSITY CLINICIANS PROGRAM | N/A | N/A | Special clinician program to support SOM | Special clinician program to support SOM |
| 17 HOUSESTAFF | N/A | N/A | Reimbursement of patient care services provided by residents who are employed by SOM. | Reimbursement of patient care services provided by SOM through UNMMG. |
| 18 TRAVEL | Travel - in state, out of state, foreign, business meals, rental vehicles, new employee moving expenses, vehicle fuel etc. | N/A | Travel - in state, out of state, business meals, rental vehicles, flights, ground transportation, vehicle fuel etc. | Travel - in state, out of state, business meals, rental vehicles, flights, ground transportation, vehicle fuel etc. |
| 19 STUDENT COSTS | Student tuition/fee expense, student travel, scholarships/fellowships, housing, insurance for students, student awards, etc. | N/A | N/A | N/A |
| 20 PATIENT CARE COSTS | Patient Care costs for inpatient, outpatient care & lab, pharmacy and x-ray services for patients | Patient Care costs for inpatient, outpatient care & lab, pharmacy and x-ray services for patients | Patient Care costs for inpatient, outpatient care including Tricore laboratory expense, OR Instruments, NM Insurance pool premiums, kidney acquisition, step down care (snf) for IV dependent patients, radiation oncology and patient assistance | Patient Care costs for inpatient, outpatient care including Tricore laboratory expense, OR Instruments, NM Insurance pool premiums, kidney acquisition, step down care (snf) for IV dependent patients, radiation oncology and patient assistance |
| 21 TELEPHONE/COMMUNICATION COSTS | Telephone, voicemail, cellular, long distance, paging and data networking charges | N/A | Telephone, voicemail, cellular, long distance, paging and data networking charges | Telephone, voicemail, cellular, long distance, paging and data networking charges |
| 22 PURCHASED SERVICES | Alarm fees, internet fees, architectural services, auditing services, printing/copying/binding fees, conference/event fees, honoraria, insurance charges (general liability, professional liability), legal services, electronic journals & books, consultant fees, etc. | Includes payment to UNM SOM for physician and other provider services | Recruitment, professional, legal, auditing, consulting fees, promotional/graphics, IT Hosting Cerner, Siemens and PACS, safety and risk services, equifax, laundry, malpractice and liability insurance, etc. | Recruitment, professional, legal, auditing, consulting fees, promotional/graphics, IT Hosting Cerner, Siemens and PACS, safety and risk services, equifax, laundry, malpractice and liability insurance, etc. |
| 23 OTHER MEDICAL SERVICES | N/A | N/A | Pathology contract, physician services, Executive Medical Directors, Medical Directors, dialysis services for UNM Care patients, OMI MOU, Adult Infusion net | Physician services |
| 24 SUB AWARDS/SERVICE CONTRACTS | Unrestricted Sub Awards, Gain/Loss on Unrestricted Projects | N/A | All service contracts | All service contracts |
| 25 O&M & LEASES | Plant maintenance and repairs, equipment repairs and maintenance, property insurance, auto insurance, facility rent expense | Building maintenance and repairs, equipment repairs and maintenance, repair parts, equipment rent, property insurance, auto insurance, facility rent expense, and housekeeping supplies | Building maintenance and repairs, equipment repairs and maintenance, repair parts, equipment rent, property insurance, auto insurance, facility rent expense, and housekeeping supplies | Building maintenance and repairs, equipment repairs and maintenance, repair parts, equipment rent, property insurance, auto insurance, facility rent expense, and housekeeping supplies |
| 26 UTILITIES | Natural gas, electricity, steam, sewer, water, chilled water | N/A | Natural gas, electricity, steam, sewer, water, chilled water | Natural gas, electricity, steam, sewer, water, chilled water |

GLOSSARY OF REPORT CATEGORIES

| FINANCIAL STATEMENT CATEGORY | | UNM | UNMMG | UNM Hospitals | SRMC |
|------------------------------|----------------------------------|--|--|---|---|
| 27 | DEPRECIATION | N/A | The annual amortization for the furniture and equipment. | The annual amortization for the capital outlay associated with building, building improvement, fixed and moveable equipment which is based on the estimated useful lives of the assets as determined by the AHA "Estimated useful lives of Depreciable Hospital Assets". | The annual amortization for the capital outlay associated with building, building improvement, fixed and moveable equipment which is based on the estimated useful lives of the assets as determined by the AHA "Estimated useful lives of Depreciable Hospital Assets". |
| 28 | INTEREST EXPENSE | Transfers to cover debt service | N/A | Interest expense associated with the series 2004 FHA Insured Hospital Mortgage Revenue Bonds. | SRMC receives subsidy payments related to interest payments under the federal Build America Bond program. Under the program SRMC applies for subsidy funds commensurate with each bond payment, so the application for the subsidy is made semiannually. Also includes interest expense on the Series A & B Bonds. |
| 29 | OTHER EXPENSES | Banking fees, cost of goods sold, research costs, royalties, bad debt expense, other operating costs, Banner tax, etc. | Billings & collections expenses and other operating expenses of UNMMG | Programming, application, software and maintenance expenses, non capital equipment (less than \$5k), signs, dues & memberships, freight, postage, subscriptions, licenses/permits, Gap Tax, Intergovernmental Transfers for the SCI and IME, bond issuance costs, capital initiatives and other non-operating expenses. | Programming, application, software and maintenance expenses, non capital equipment (less than \$5k), signs, dues & memberships, freight, postage, subscriptions, licenses/permits, Gap Tax, Intergovernmental Transfers for the SCI and IME, bond issuance costs, capital initiatives and other non-operating expenses. |
| 30 | CONTRACT AND GRANT EXPENSES | All Restricted Funds Expense and Unrestricted Contract Expense for example VA contracts | N/A | N/A | N/A |
| | | | | | |
| 31 | CAPITAL EXPENDITURES | Equipment/furniture >\$5,000, Computer hardware, library acquisitions, etc. | N/A | N/A | N/A |
| 32 | MEANINGFUL USE REVENUE | N/A | Medicare and Medicaid programs provide incentive payments for hospital and physicians that make meaningful use of certified electronic health record technology. | Medicare and Medicaid programs provide incentive payments for hospital and physicians that make meaningful use of certified electronic health record technology. | N/A |
| 33 | RETURN ON INVESTMENT - TRIWEST | NA | NA | Dividend payments from investment in TriWest | NA |
| 34 | USE OF UNMMG RESERVES | N/A | To fund and support the mission of the Health Sciences Center. | N/A | N/A |
| 35 | RECRUITMENT/STARTUP/SCHOLARSHIPS | Chair and Startup Packages, Dean's Scholars/Professorships, and Recruitment Costs | N/A | N/A | N/A |
| 36 | NON-RECURRING TRANSFERS | Transfers from current unrestricted funds to plant funds or any other non-recurring transfers | N/A | N/A | N/A |



UNIVERSITY OF NEW MEXICO HEALTH SCIENCES CENTER
Balance Sheet for the Health Sciences Center
2015 Fiscal Year as of October 31, 2014 (Preliminary and Unaudited)
(In thousands)

| | University HSC | UNM Hospitals | UNMMG | SRMC |
|---|----------------|----------------|---------------|----------------|
| ASSETS | | | | |
| 1 Cash and cash equivalents | 13,608 | 139,164 | 24,717 | 9,544 |
| 2 Marketable securities | 19,917 | 34,070 | - | - |
| Receivables: | | | | |
| 3 Patient, net | 1,220 | 89,538 | 29,043 | 6,473 |
| 4 Receivable from Affiliates | 67,372 | 6,393 | 4,677 | 131 |
| 5 Estimated third party payor settlements | - | 19,789 | - | 2,943 |
| 6 County Treasurer | - | 29,722 | - | 1,765 |
| 7 Contracts, Grants and Other | 9,324 | 7,395 | - | 672 |
| 8 Other | 7,335 | 16,502 | 611 | 2,715 |
| Total Current Assets | 118,776 | 342,573 | 59,048 | 24,243 |
| Assets whose use is limited: | | | | |
| 9 Held by trustee for debt service & other | - | 41,064 | - | 8,198 |
| 10 By UNM Hospital Board of Trustees | - | 21,211 | - | - |
| 11 Board and Other Designated Assets | 126,776 | - | 21,511 | - |
| 12 Endowments | 108,167 | - | - | - |
| 13 Capital Assets, net of depreciation | 267,115 | 240,066 | 2,901 | 127,464 |
| TOTAL ASSETS | 620,834 | 644,914 | 83,460 | 159,905 |
| LIABILITIES | | | | |
| 14 Accounts Payable | 4,385 | 57,679 | 4,310 | 4,318 |
| 15 Other accrued liabilities | 39,261 | 33,913 | - | 2,362 |
| 16 Payable to Affiliates | 881 | 46,913 | 29,639 | 1,140 |
| 17 Bonds payable - current | 922 | 5,240 | - | 1,635 |
| 18 Interest payable bonds | 518 | 2,562 | - | 2,044 |
| 19 Estimated third party payor settlements | - | 23,121 | - | - |
| 20 Bonds payable - non current | 17,681 | 151,465 | - | 131,880 |
| 21 Other liabilities - non current | 24,914 | 7,795 | - | - |
| 22 Sponsored Project and Other Deferred Revenue | 12,687 | - | - | - |
| TOTAL LIABILITIES | 101,249 | 328,688 | 33,949 | 143,379 |
| NET POSITION | | | | |
| 23 Restricted - expendable grants, bequests and contributions | 109,662 | 14,874 | - | 61 |
| 24 Restricted - trust indenture and debt agreement | - | 27,551 | 21,511 | 7,920 |
| 25 Committed and Dedicated agreements | 145,788 | - | - | - |
| 26 Discretionary Reserve | 15,623 | 177,480 | 25,099 | 8,545 |
| 27 Assets invested in Capital, net of related debt | 248,512 | 96,321 | 2,901 | - |
| TOTAL NET POSITION | 519,585 | 316,226 | 49,511 | 16,526 |
| Current Ratio | 2.58 | 2.02 | 1.74 | 3.10 |
| Days Cash on Hand | N/A | 58.69 | 51.35 | 59.44 |



UNIVERSITY OF NEW MEXICO HEALTH SCIENCES CENTER

Glossary of Report Categories

| | University HSC | UNM Hospitals | UNMMG | SRMC |
|--|--|---|--|---|
| ASSETS | | | | |
| 1 Cash and cash equivalents | Funds on deposit with Financial Institution with UNM | Funds on deposit with Financial Institution | Funds on deposit with Financial Institution | Funds on deposit with Financial Institution, plus the remaining balance of the \$46m |
| 2 Marketable securities | Funds invested in securities in accordance with UNM Investment policy | Funds invested in US Treasury | N/A | N/A |
| 3 Patient, net | Pediatric/Newborn Transport Services, net of estimated contractual allowances and estimated bad debt | Patient Receivable after adjustments for discounts and allowances | Patient Receivable for care provided by UNM SOM facility and other practitioners, net of estimated contractual allowances and estimated bad debt | Patient Receivable for facility costs, net of estimated contractual allowances and estimated bad debt |
| 4 Receivable from Affiliates | Related Party Receivables for goods or services provided to UNM Hospitals, UNMMG and SRMC | Related Party Receivable from University HSC and SRMC | Related Party Receivable for negative arbitrage for SRMC | Related Party Receivable from UNMMG and UNMH |
| 5 Estimated third party payor settlements | N/A | Accounts Receivable for IME/GME /DSH | N/A | |
| 6 County Treasurer | N/A | Bernalillo County Mil Levy Receivable | N/A | Sandoval County Mil Levy Receivable |
| 7 Contracts, Grants and Other | Sponsored project receivables and other services invoiced by UNM such as OMI, Resident Physician contracts, etc. | Accounts Receivable from Contracts/UNM MG/Special Billing/Investments | N/A | Other receivable balances. As of year end, a receivable was recorded for the insurance proceeds associated with the damage in the OR due to the flood |
| 8 Other | Prepaid contractual obligations, such as library subscription services and maintenance contacts | Prepaid Expense and Inventory | Pharmacy Inventory | Prepaid Expense and Inventory |
| 9 Held by trustee for debt service & other | N/A | Debt/Mortgage reserve funds to include collateral and intangible assets | N/A | Funds held in Trustee Accounts, Mortgage reserve funds, bond debt service accounts |
| 10 By UNM Hospital Clinical Operations Board | N/A | Investment in TriWest/Tricare Reference Laboratory | N/A | N/A |



UNIVERSITY OF NEW MEXICO HEALTH SCIENCES CENTER

Glossary of Report Categories

| | University HSC | UNM Hospitals | UNMMG | SRMC |
|--|--|--|---|--|
| 11 Board and Other Designated Assets | Funds dedicated to UNM Hospitals Capital Initiatives and unexpended plant funds | N/A | Department, SOM Investment in UNMMG and Quality Reserves | The original bond proceeds were used to purchase GNMA's which collateralize the mortgage with Prudential |
| 12 Endowments | Balance of endowed corpus funds generating revenue according to donor intent | N/A | N/A | N/A |
| 13 Capital Assets, net of depreciation | Property, Plant and Equipment | Land, Property, Plant and Equipment | Furniture and Equipment | Land, Property, Plant and Equipment |
| LIABILITIES | | | | |
| 14 Accounts Payable | Unpaid balances owed to vendors for goods and services; amounts owed to employees for expense reimbursements | Amount owed to creditors | Unpaid balances owed to vendors for goods and services; accrued payroll and other payroll benefits and taxes | Unpaid balances owed to vendors for goods and services |
| 15 Other accrued liabilities | Payroll withholding liabilities and estimated value of compensated absences | Accrued liabilities to include payroll, compensated benefit, and Incurred but not Recognized (IBNR) State Coverage Insurance | N/A | Accrued liabilities to include payroll, compensated benefits and other payroll benefits and taxes |
| 16 Payable to Affiliates | Unpaid balances for services provided by UNM Hospitals, and UNMMG | Unpaid balances for services provided by University HSC | Unpaid balances for services provided by University HSC for purchased services, special arrangements, and indigent distribution | Unpaid balances for services provided by University HSC, UNMMG and UNMH |
| 17 Bonds payable - current | Debt service payment that will be due within the next twelve months | Series 2004 Bonds payable in next year - FHA Insured Hospital Mortgage Revenue Bonds | N/A | Debt service payment that will be due within the next twelve months |
| 18 Interest payable bonds | Interest Payable on outstanding debt | Interest Payable Series 2004 Bonds (FHA Insured Hospital Mortgage Revenue Bonds) | N/A | Interest Payable on Bonds |
| 19 Estimated third party payor settlements | N/A | Medicare/Medicaid Settlements | N/A | N/A |
| 20 Bonds payable - non current | Outstanding balance due in the long-term for bond funding | Series Bonds Payable in the long-term (FHA Insured Hospital Mortgage Revenue Bonds) | N/A | Outstanding balance due in the long-term for FHA Insured Hospital Revenue Bonds |



UNIVERSITY OF NEW MEXICO HEALTH SCIENCES CENTER
Glossary of Report Categories

| | University HSC | UNM Hospitals | UNMMG | SRMC |
|---|--|---|--|---|
| 21 Other liabilities - non current | Estimated future cost associated with Other Post Retirement Benefits (OPEB) and self-funded health insurance plan | Estimated future cost associated with Other Post Employment Benefits (OPEB) and bond premiums | N/A | The balance of the mortgage payable |
| 22 Sponsored Project and Other Deferred Revenue | Prepaid contract and grant revenue, tuition, and other prepaid student fees | N/A | N/A | N/A |
| NET POSITION | | | | |
| 23 Restricted - expendable grants, bequests and contributions | Restricted monies used in accordance with donor intent, contracts and bequests | Restricted monies used in accordance with donor intent, contracts and bequests | N/A | Restricted monies used in accordance with donor intent, contracts and bequests |
| 24 Restricted - trust indenture and debt agreement | N/A | Restricted monies for Debt Service, Collateral, and Mortgage Reserve | N/A | Restricted monies for Mortgage reserve, Bond Debt Service |
| 25 Committed and Dedicated agreements | Funds that have been committed for future expenditures. Dedicated funds have a clear focused purposed with for specific use. | N/A | Department, SOM Investment in UNMMG and Quality Fund Balances | N/A |
| 26 Discretionary Reserve | Remaining fund balance after accounting for all restricted, committed and dedicated funds | Chief operating fund for all financial resources except those accounted for in another fund | Other operating reserves | Chief operating fund for all financial resources except those accounted for in another fund |
| 27 Assets invested in Capital, net of related debt | Property, Plant and Equipment after adjustment for related bond debt | Property, Plant and Equipment after adjustment for related bond debt | Furniture and Equipment after adjustment for related bond debt | Property, Plant and Equipment after adjustment for related bond debt |

Update from the Provost
will be provided at the meeting



November 26, 2014

TO: Board of Regents Academic Student Affairs and Research Committee

FROM: Selena Salazar, Office of the University Secretary

SUBJECT: Fall 2014 Degree Candidates

The Faculty Senate approved the Fall 2014 Degree Candidates at the November 25, 2014 Faculty Senate meeting.

Included is the list of the Fall 2014 Degree Candidates. Please do not publish the candidates that are on the privacy flag list.

Degree Candidate Summary*

| | |
|----------------------------|------|
| Doctoral and MFA Degree | 94 |
| Master's Degree | 337 |
| Bachelor's Degree | 1604 |
| Associate's Degree | 146 |
| Total | 2181 |

*Final number of conferred degrees will be slightly lower due to changes in student degree status that occur until the end of the semester.

Please place this item on the next Board of Regents ASAR Committee meeting agenda for consideration.

Thank you.

Attachments

The University of New Mexico
Fall 2014
Degree Candidates

| Degree Candidate Summary* | |
|---------------------------|------|
| Doctoral and MFA Degree | 94 |
| Master's Degree | 337 |
| Bachelor's Degree | 1604 |
| Associate's Degree | 146 |
| Total | 2181 |

*Final number of conferred degrees will be slightly lower due to changes in student degree status that occur until the end of the semester.

| CAMPUS_DESC | COLLEGE_DESC | PROGRAM_DESC | NAME |
|------------------|--------------------------------|-------------------------------|---------------------------|
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Guymon, Sabrina M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Scott, George L. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Dorn, Cristina E. |
| Albuquerque/Main | College of Arts and Sciences | BA Religious Studies | Warfield, Stephen C. |
| Albuquerque/Main | College of Arts and Sciences | BA Women Studies | Cain, Cari A. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Farmer, Tamara L. |
| Albuquerque/Main | College of Arts and Sciences | BA Spanish | Curry, Brandy N. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Boutelle, Cynthia G. |
| Albuquerque/Main | University College | BA Political Science | Hedrick, Tara M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Smith, Kyle W. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Dodson-Sands, Brent P. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Harman, Stephanie L. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Martinez, Mallory F. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Hollis, Davida A. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Stevens, Devon B. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Rodriquez, Arlene J. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Dallas, Linda R. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Shepard, Jared D. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Bouldin, Braye M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Caldwell, Shawn W. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Naranjo, Alisha |
| Albuquerque/Main | College of Arts and Sciences | BS Chemistry | Marianito, Dannelle J. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Solano, Bernadette J. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Trahan, Christine A. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Griego, Jessica L. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Chavez, Erin L. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Yazzie, Jonathan |
| Albuquerque/Main | College of Arts and Sciences | BS Earth & Planetary Sciences | Chavez, Dean T. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Waite, Erika M. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Moore, Aaron N. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Gonzales, Douglass M. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Deter, Michelle C. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Bedonie, Bonnie T. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Arviso, Shalane J. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Gross, Matthew D. |
| Albuquerque/Main | College of Arts and Sciences | BS Environmental Science | Barela, Joana M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Sotelo, Merissa D. |
| Albuquerque/Main | Graduate Programs | MFA Art Studio | Perry Hudson, Jennifer B. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Ortega, Mikayla R. |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Crain, Dani R. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Montoya, Giselle L. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Rice, Bridgett E. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Whiting, Matthew J. |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|-------------------------------|------------------------|
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Parra, Jp Z. |
| Albuquerque/Main | College of Arts and Sciences | BS Environmental Science | Gordon, Matthew P. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Martin, Tara Ann |
| Albuquerque/Main | College of Arts and Sciences | BS Physics | Gieri, Paul J. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Chaparro, Erika C. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Rider, Cherie R. |
| Albuquerque/Main | Graduate Programs | MA History | Gorman, Zonnie M. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Guyett, Kayla R. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Huddleston, Roy L. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Huddleston, Roy L. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Waggoner, Samuel S. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Silas, Elvan L. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Whitney, Orland E. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Singletary, Talia M. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Mooney, Rina A. |
| Albuquerque/Main | Graduate Programs | MMU Music | Geiskopf, Aaron A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Wolff, Alexander S. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Colberg, Kathleen R. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Trujillo, Marcus T. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Luna, Beatrice A. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Vasquez, Kevin M. |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Riggs, Joseph E. |
| Albuquerque/Main | College of Arts and Sciences | BS Physics | Wang, Ting |
| Albuquerque/Main | College of Arts and Sciences | BA History | Viscarra, Jacob T. |
| Albuquerque/Main | College of Arts and Sciences | BA German | Kruchoski, Aron H. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Archibeque, Aaron J. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Link, Amy M. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Hedrich, Alyssa J. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Harwood, Terri D. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | James, Alissa M. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Escobedo, Jozelyn M. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Wosick, Shelby N. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Wehling, Alice T. |
| Albuquerque/Main | University Studies | BUS University Studies | Royce, Theresa L. |
| Albuquerque/Main | College of Education | BAED Secondary Education | Harwood, Garrick R. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Honeyfield, John E. |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Sager, Anita B. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Kutter, Kayla R. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Trujillo, Alexandra M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Armijo, Dulzia E. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Urioste, Paul R. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Baca, April N. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Kutemeyer, James M. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Smith, Kayla D. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Riffe, Chloe E. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Smith, Krista V. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Pierce, Judith P. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Bruskas, Robyn C. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Mehida, James A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Padilla, Lorri P. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Saavedra, Chloe E. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Richards, Lauren N. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Armendariz, Cruz M. |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|--------------------------------|----------------------------|
| Albuquerque/Main | Graduate Programs | MFA Creative Writing | Minkin, Katherine |
| Albuquerque/Main | Graduate Programs | MS Electrical Engineering | Anaya, Alejandro R. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Jagers, Joseph M. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Schmitz, Jeremiah B. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Padilla, Marcella K. |
| Albuquerque/Main | College of Fine Arts | BA Theatre | Castro, Jose A. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Okomo Ndong, Teofila Ang |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gonzales, Francisco J. |
| Albuquerque/Main | College of Fine Arts | BA Music | Romero, Aaron J. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Scott, Katherine E. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Bellon, Ashley E. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Burnidge, Trevor A. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Gallagher-Gibbs, Orion R. |
| Albuquerque/Main | College of Arts and Sciences | BA Geography | Butzier, Joseph F. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Carson, Kassandra J. |
| Albuquerque/Main | College of Arts and Sciences | BS Earth & Planetary Sciences | Alberts, Erik C. |
| Albuquerque/Main | Graduate Programs | PHD Anthropology | Davis, Helen E. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Baca, Bernadette D. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Martinez, Carrie J. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Hart, Lindsey A. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Herrera, Eliana M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Brock, Jessica N. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Cave-Khatiblou, Dariush N. |
| Albuquerque/Main | College of Arts and Sciences | BA History | McMullen, William S. |
| Albuquerque/Main | Graduate Programs | MCRP Community & Regional Plan | Campbell, Nathan M. |
| Albuquerque/Main | Graduate Programs | MCRP Community & Regional Plan | Halpin, Elizabeth M. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Hena, Daniel J. |
| Albuquerque/Main | Graduate Programs | MA Elementary Education | Milano, Sarah B. |
| Albuquerque/Main | College of Arts and Sciences | BA Spanish | Noya, Taylor D. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Badonie, Stacey |
| Albuquerque/Main | Graduate Programs | MA Elementary Education | Brown, Jodi L. |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Garcia, Nicolette S. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Brown, Oneka J. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Fuerza, Margarita I. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Penate, Tomas J. |
| Albuquerque/Main | Graduate Programs | MS Pharmaceutical Science | Woerschling, Alex L. |
| Albuquerque/Main | Graduate Programs | MA Special Education | Cox, Amberley A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Morganti, Derek S. |
| Albuquerque/Main | Graduate Programs | PHD Anthropology | Lopez, Andrea M. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | O'Neill, Sean P. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Silva, MariaAlicia A. |
| Albuquerque/Main | Graduate Programs | PDCERT Hist Preserv & Region | Hunt, Emily A. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Nguyen, Vi T. |
| Albuquerque/Main | Graduate Programs | PHD Anthropology | Pichardo, Elvira |
| Albuquerque/Main | Graduate Programs | MA Secondary Education | Quesada, Samantha M. |
| Albuquerque/Main | Graduate Programs | MA Elementary Education | Martin, Allison J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Singh, Natasha |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Stavig, Ashley E. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Yankosky, Robert N. |
| Albuquerque/Main | College of Fine Arts | BA Art Studio | Gandert, Yvonne E. |
| Los Alamos | Associate Degree | AS Pre-Engineering | Montoya, Joshua C. |
| Albuquerque/Main | School of Medicine | BSML Medical Laboratory Sci | Ahrens, Ashleigh L. |
| Albuquerque/Main | Graduate Programs | PHD Biology | Krofcheck, Daniel J. |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|--------------------------------|---------------------------|
| Albuquerque/Main | Graduate Programs | PHD Biology | Petrie, Matthew |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | O'Brien, Jonathan R. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Salvador, Rachel C. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Bruno, Sydne E. |
| Albuquerque/Main | Graduate Programs | MS Electrical Engineering | Lou, Yuming |
| Albuquerque/Main | Graduate Programs | PHD Biology | Wright, Natalie A. |
| Albuquerque/Main | Graduate Programs | PHD Biomedical Sciences | Tyler, Christina R. |
| Albuquerque/Main | Graduate Programs | MS Nanoscience & Microsys Eng | Pillars, Jamin R. |
| Albuquerque/Main | College of Fine Arts | BA Art Studio | Saiz, David P. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Bergman, Camren J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Pollard, Darnell |
| Albuquerque/Main | College of Education | BSED Elementary Education | Trujillo, Sara C. |
| Albuquerque/Main | Graduate Programs | MPH Public Health | Livingston, Allison L. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Cooper, Audrey L. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Smith, Lorna E. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Carriaga, Carol A. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Dathe, Magdalena V. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Hill, Thomas M. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Hinds-Brown, Elizabeth |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Lujan, Debora |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | May, Susanna L. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Mings, Karen D. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Morse, Wendy T. |
| Albuquerque/Main | Graduate Programs | PHD Biomedical Sciences | Wright, Carrie L. |
| Albuquerque/Main | Graduate Programs | PHD Communication | Barnett, Natasha A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Mendez, Feleisha M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sanchez, Jennifer A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Lovins, Alicia L. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Pickering, Carla K. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gaynor, Mitchell B. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Macchioni, Isabella M. |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Jones, Brandon D. |
| Albuquerque/Main | Graduate Programs | PHD Computer Science | Ensafi, Roya |
| Albuquerque/Main | Graduate Programs | MS Physics | Amdahl, David J. |
| Albuquerque/Main | Graduate Programs | PHD Computer Science | Fanning, Margaret L. |
| Albuquerque/Main | Graduate Programs | MS Psychology | Kirouac, Megan R. |
| Albuquerque/Main | Graduate Programs | MS Psychology | Stein, Elizabeth R. |
| Albuquerque/Main | Graduate Programs | PHD Computer Science | Schulte, Eric M. |
| Albuquerque/Main | Graduate Programs | PHD Counselor Education | Romero-De Bell, Christine |
| Albuquerque/Main | Graduate Programs | PHD Earth & Planetary Sciences | Jasechko, Scott A. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Sena, Domonic T. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Cook, Jamey A. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Williamson, Jim D. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Montgomery, William L. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Ko, Sasha |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Redmond-Neal, Amanda L. |
| Gallup | Associate Degree | AAS General Studies | Begay, Vincent |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Deyhle, John W. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Begay, Martin |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Meador, Tranette J. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Ivory, Patricia M. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Knobelsdorf, Rachel A. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Kocan, William M. |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|--------------------------------|----------------------------|
| Albuquerque/Main | Graduate Programs | MSN Nursing | Lowe, Valerie A. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Lumibao, Rey Jonathan |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Maple, Tara E. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Martin, Michelle L. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Matson, Ryan D. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Sarda, Andrea E. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Schmaltz, Samantha J. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Wagner, Jerolyn R. |
| Albuquerque/Main | Graduate Programs | MA Special Education | Demsich, Sarah K. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Lukusa, Ken K. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Montano, Matthew G. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Sherman, Michaela P. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Herrera, Aaron M. |
| Albuquerque/Main | Graduate Programs | MA Org Info & Learning Sci | Kraft, Aaron S. |
| Albuquerque/Main | Graduate Programs | MA Org Info & Learning Sci | Sanchez, Jennifer A. |
| Valencia | Associate Degree | AAS General Studies | Lopez, Amy L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Racca, Augustine W. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Schilling, Isaac S. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Delgado, Gabriella F. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Klein, Krystal R. |
| Albuquerque/Main | College of Education | BS Family Studies | Salazar, LeeAnn M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Romero, Joseph D. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Velletta, Michael S. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Prieto, Judith |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Martinez, Belleza M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Purwin, Steven K. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Purwin, Steven K. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sjoberg, Marissa E. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Neuman, Karin M. |
| Valencia | Associate Degree | AAS General Studies | Mendoza, Christopher J. |
| Valencia | Associate Degree | AA Education | Baca, Richard A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Romero, Armando H. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Moore, Spencer J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Perea, Stacie K. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Lujan, Tiffany D. |
| Albuquerque/Main | Graduate Programs | MS Biology | Candelaria-Ley, Roxanne I. |
| Albuquerque/Main | Graduate Programs | MS Earth & Planetary Sciences | Holland, Mark E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Davidson, Kevin E. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Doherty, Joseph G. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Li, Dan |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Ramirez, Nydia M. |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Lebrun, Thomas J. |
| Albuquerque/Main | Graduate Programs | PHD Earth & Planetary Sciences | Samuels-Crow, Kimberly E. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Yonten, Tenzin |
| Valencia | Associate Degree | AA Business Administration | Sharrock, Shaila S. |
| Valencia | Associate Degree | AAS General Studies | Sharrock, Shaila S. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Norris, Lauren M. |
| Gallup | Associate Degree | AA Early Child Multicult Ed | Bowannine, Chantel M. |
| Albuquerque/Main | College of Arts and Sciences | BA Classical Studies | Moss, Meghan B. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Smith, Jessica R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Aggad, Heba N. |
| Albuquerque/Main | Graduate Programs | MA Family Studies | Chaves, Mary T. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Woolf, Jennifer L. |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|-------------------------------|--------------------------|
| Valencia | Associate Degree | AAS General Studies | Kountz, Kristy G. |
| Albuquerque/Main | College of Arts and Sciences | BA Speech & Hearing Sciences | Salazar, Lauren N. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Jewell, Celeste J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Wadsworth, Jordan K. |
| Taos | Associate Degree | AFA Fine Arts | Elvir, Joy L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Pribble, Richard M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sanger, Jacob A. |
| Taos | Associate Degree | AFA Fine Arts | Martinez, Leroy A. |
| Albuquerque/Main | College of Arts and Sciences | BA English-Philosophy | Lutz, Cody R. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Hewlett, Brittany E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gutierrez, Gabrielle E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gonzales, Brittani N. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Montoya, Amber C. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Allen, Rosanna M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Aragon, Jimmy G. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Collard, Cameron A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Craver, Caitlin R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gonzalez, Raymond J. |
| Valencia | Associate Degree | AS General Science | Moya, Melanie S. |
| Los Alamos | Associate Degree | AS Pre-Engineering | Valdez, Jacob J. |
| Los Alamos | Associate Degree | AA Liberal Arts | Ruminer Shunk, Kendra L. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Salazar, Jeffrey J. |
| Albuquerque/Main | School of Medicine | BSML Medical Laboratory Sci | Bryant, Shiloh L. |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Segura, Alec E. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Nims, Gabriel K. |
| Taos | Associate Degree | AA Liberal Arts | Romo, Victoria R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Collins, Rachel M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Cordova, John P. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Van Otten, Raymond R. |
| Albuquerque/Main | School of Engineering | BSCS Computer Science | Saleem, Khabbab M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Larkin, James C. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Mazzei, Kyle P. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Moreno, Nancy |
| Albuquerque/Main | College of Education | BSED Elementary Education | Whiteman, Rebecca E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Corral, Aurelio |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Bartels Bland, Emily O. |
| Albuquerque/Main | School of Medicine | BSML Medical Laboratory Sci | Miller, Jacquelyn E. |
| Albuquerque/Main | School of Medicine | BSML Medical Laboratory Sci | Munoz, Katrina |
| Albuquerque/Main | School of Medicine | BSML Medical Laboratory Sci | Stoughton, Kaitlin M. |
| Albuquerque/Main | School of Medicine | BS Radiologic Sciences | Gomez, Dominique D. |
| Gallup | Associate Degree | AA Pre-Professional Education | Allen, Samantha B. |
| Valencia | Associate Degree | AA Criminology | Olson, Nicole C. |
| Albuquerque/Main | Graduate Programs | MS Nuclear Engineering | Drumm, Amy N. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Wing, Devan T. |
| Gallup | Associate Degree | AS Health Information Tech | Dean, Marinda |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Torres, Rj |
| Albuquerque/Main | College of Education | BSED Special Education | Swope, Savannah E. |
| Albuquerque/Main | College of Education | BSED Special Education | Turpen, Michael W. |
| Los Alamos | Associate Degree | AS Pre-Engineering | Spach, Michael J. |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Roybal, Mariah S. |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Gonzales, Marina L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Stephens, Jessie M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Petty, Joshua A. |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|-------------------------------|----------------------------|
| Los Alamos | Associate Degree | AS Emergency Med. Svcs. LA | Herrera, Candice A. |
| Albuquerque/Main | Graduate Programs | MA Special Education | Nodal, Patricia J. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Jurado, Alma R. |
| Valencia | Associate Degree | AS Pre-Engineering | Beall, Billy R. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Manzanares, Lauren C. |
| Albuquerque/Main | College of Fine Arts | BA Music | Hanson, Matthew J. |
| Albuquerque/Main | College of Fine Arts | BME Music Education | Albarran, Sean I. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Malone, Yelena V. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Sanchez, Kristal L. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | De Lora, John L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Jimenez, Jose A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Kile, Christopher J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Danner-Welch, Devon N. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Tincher, Lillian R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Vandergeest, Corey J. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Gibbs, Shawn C. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Nichols, Jordyn A. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Carroll, Julia M. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Deeds, Veronica A. |
| Albuquerque/Main | Graduate Programs | PHD Educational Linguistics | Causarano Lin, Pei-Ni |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Arp, David A. |
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Orona, Samantha |
| Albuquerque/Main | College of Fine Arts | BA Theatre | Holland, Caedmon A. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Huey, Timothy S. |
| Albuquerque/Main | University Libraries | BS Technology & Training | Child, Amer R. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Sullivan, Stephanie D. |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Varshay, Clare T. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Garcia, Corine M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Anaya-Garcia, Marcus M. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Paisano, Alexandra D. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Friedman Schaffer, Patrick |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Harrell, Stephanie A. |
| Taos | Associate Degree | AAS General Studies | Byers, Pamela S. |
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Osking, Nickolas T. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Herbert, Brittney A. |
| Albuquerque/Main | College of Arts and Sciences | BA Spanish | Martinez, Esteban R. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | George, Chad E. |
| Albuquerque/Main | School of Medicine | BSML Medical Laboratory Sci | Felix, Leyna T. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Stewart, Thomarita L. |
| Albuquerque/Main | College of Education | BSED Health Education | Champoux, Sarah L. |
| Albuquerque/Main | College of Education | BS Exercise Science | Nguyen, My-An |
| Gallup | Associate Degree | AAS General Studies | Hustito, Jonas C. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Venegas, Adriana R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Brown, Jamie A. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Griego, Joann L. |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Hawley, Samantha A. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Ritchie, Chelsea D. |
| Albuquerque/Main | Anderson Schools of Management | MS Info Systems & Assurance | Gross, Christie M. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Pompa, Alicia D. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Nguyen, Tan Q. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Santos, Brianne M. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Gallegos, Megan A. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Baca, Jaime J. |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|-----------------------|---|---|--------------------------|
| Albuquerque/Main Taos | Anderson Schools of Management Associate Degree | BBA Business Administration AA Liberal Arts | Stjernstrom, Jan R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Maestas, Tracy A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Smith, Robert M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Romero, Steven F. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Aller, Mindy R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Hopper, Kevin A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Hall, Kileen I. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Bratton, LaMar C. |
| Gallup | Associate Degree | AAS General Business | Gonzales, Vicky J. |
| Albuquerque/Main | Graduate Programs | PHD Educational Psychology | Lucio, Kelly L. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Bennett, Kirsten D. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Gromek, Ryan S. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Cory, Alex J. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Thompson, Gary L. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Drayer, June M. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Martinez, Peter A. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Vigil, Sonya C. |
| Albuquerque/Main | College of Arts and Sciences | BA Classical Studies | Lopez, Robyn M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Cavaretta, Kiakomo L. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Roybal, Danielle N. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Gonzalez, Jordan L. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Chilcoat, John H. |
| Albuquerque/Main | Graduate Programs | MA Philosophy | Gardner, Tina M. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Suilmann, Joseph D. |
| Albuquerque/Main | College of Fine Arts | BA Music | Henderson, Tesha L. |
| Albuquerque/Main | College of Arts and Sciences | BA Religious Studies | Starnes, Thomas A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Estrada, Peter J. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Cyeef Din, Abdu W. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Mayes, Crystal M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Maestas, Conrad M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Lee, Dimitri D. |
| Albuquerque/Main | College of Arts and Sciences | BS Chemistry | English, Laurie A. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Bright, Elizabeth R. |
| Albuquerque/Main | College of Arts and Sciences | BA Physics & Astrophysics | Sanabria, Sadie |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Richards, Jeffrey M. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Otero, Josue |
| Albuquerque/Main | University Libraries | BS Technology & Training | Geary, Andrew L. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Newton, James E. |
| Albuquerque/Main | College of Arts and Sciences | BS Environmental Science | Duran, Shawn T. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Boeckerman, Blake M. |
| Valencia | Associate Degree | AAS Office & Business Tech | Borodina, Regina S. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Ayala, Felicia R. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Rohrscheib, Alexandra E. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Chief, Elisa L. |
| Albuquerque/Main | College of Arts and Sciences | BA Spanish | Smith, Lisa M. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Acosta, Omar |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Dunkle, Christopher D. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Katz, Marc S. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Aragon, Rosendo E. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Salgado, Amanda R. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Kennedy, Lynzee M. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Shepard, David E. |
| | | | O'Glee, Elizabeth A. |

The University of New Mexico
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| | | | |
|------------------|--------------------------------|--------------------------------|-------------------------|
| Albuquerque/Main | Graduate Programs | MA Anthropology | Cummings, Daniel K. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Smith, Sabrina J. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Hernandez, Cassandra N. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Farias, Shane M. |
| Albuquerque/Main | College of Arts and Sciences | BS Biochemistry | Burgard, Cameron A. |
| Albuquerque/Main | Graduate Programs | PHD Educational Psychology | McCampbell, Shannon M. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Sims, Ryan M. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Angerosa, Ronald A. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Dunlap, Ariel T. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Mahoney, Christina N. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Alvarez, Ashley L. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Davis, Angela M. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Gutierrez, Megan R. |
| Albuquerque/Main | College of Arts and Sciences | BS Biochemistry | Wilkinson, Brian S. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Pham, John D. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Chavez, Benjamin J. |
| Albuquerque/Main | University Studies | BUS University Studies | Nieto, Natasha D. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Torres, Terry L. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Freland, Abigail M. |
| Albuquerque/Main | College of Arts and Sciences | BA Africana Studies | Robinson, Lacora A. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Filyk, Hannah C. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Kruse, Mallory L. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Davidson, April C. |
| Albuquerque/Main | Graduate Programs | MA Anthropology | Hecht, Stacie |
| Albuquerque/Main | School of Arch. and Planning | BAEPD Environment, Plan & Dsgn | Baiamonte, Zachery P. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Ahmad, Haroon |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Jewell, Ryan C. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Ballejos, Brandon B. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Morales, Anthony A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Carmona, Alejandra |
| Albuquerque/Main | College of Fine Arts | BME Music Education | Jaramillo, Miguel M. |
| Albuquerque/Main | College of Fine Arts | BM Music | Jaramillo, Miguel M. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Martinez, Amogene O. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Anderson, Caleb E. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Wallwork, Angela N. |
| Albuquerque/Main | College of Education | BSSED Elementary Education | Garcia, Shelby M. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Toth, Joshua R. |
| Albuquerque/Main | College of Arts and Sciences | BS Physics | Benitez-Jones, Maria X. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Spean, Vincent |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Quintana, Renae J. |
| Albuquerque/Main | College of Education | BAED Art Education | Hillskemper, Kevin B. |
| Albuquerque/Main | College of Education | BSSED Elementary Education | Berni, Irene L. |
| Albuquerque/Main | Graduate Programs | PHD Engineering | Ghosh, Swapnadip |
| Albuquerque/Main | Graduate Programs | PHD Engineering | Jia, Lijuan |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Pacheco, Miranda C. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Corr, Patrick E. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Cyeef Din, Abdu W. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Varela, Robin B. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Paiz, Santiago R. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Barrios, Christian E. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Becenti, Alexious C. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Urban, Michelle |
| Albuquerque/Main | College of Arts and Sciences | BA English-Philosophy | Billingham, James R. |

The University of New Mexico
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Degree Candidates

| | | | |
|------------------|--------------------------------|-----------------------------|---------------------------|
| Albuquerque/Main | College of Arts and Sciences | BA History | Wonder, Troy S. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Day, Ryan M. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Romero, Nicole L. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Garcia, Nicolette S. |
| Albuquerque/Main | Graduate Programs | MS Mathematics | Dye, Evan T. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Wilder, Bailey M. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Haaker, Rosetta C. |
| Albuquerque/Main | Graduate Programs | MWR Water Resources | Stauffer, Sophie J. |
| Albuquerque/Main | Graduate Programs | PHD Engineering | Kheyraddini Mousavi, Aras |
| Albuquerque/Main | Graduate Programs | PHD Engineering | Klein, Brianna A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Velez-True, Thurston A. |
| Albuquerque/Main | College of Arts and Sciences | BA Religious Studies | Johnson, Virginia L. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Martinez, Dustin R. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Archie, Joycelyn J. |
| Albuquerque/Main | Graduate Programs | MA Special Education | Robinson, Kaycie A. |
| Albuquerque/Main | College of Education | BS Exercise Science | Miramontes, Angelo R. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Merlini, Melissa D. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Ramirez, Gregory |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sotelo, Raul |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Kayonnie, Leah A. |
| Albuquerque/Main | Graduate Programs | MS Mechanical Engineering | Dou, Jingjing |
| Albuquerque/Main | Graduate Programs | MA Art History | Carrillo, Mariah G. |
| Los Alamos | Associate Degree | AS Pre-Engineering | Valdez, Brian S. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Apodaca, Albert |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Donnelly, Caitlin E. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Hendrickson, Sean L. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Tran, Nam D. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Cordova, Melinda N. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | London, Aaron J. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Novbakhtian, Vaheed |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Childs, Robert K. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Reeves, Russell R. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Moya, Monica R. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Sobieski, Richard T. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Salazar, DeAnna R. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Kniskern, Maria S. |
| Los Alamos | Associate Degree | AA Liberal Arts | Fernandez, Albert J. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Sims, Kimberly D. |
| Los Alamos | Associate Degree | AAS Applied Technologies | Bast, Christopher |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Edwards, Saqwan R. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Maynard, Julia L. |
| Albuquerque/Main | Graduate Programs | PHD Engineering | Lawrance, Julie E. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Congdon, Jared A. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Bauman, Paula J. |
| Albuquerque/Main | College of Education | BSED Physical Education | Schaffner, Karen L. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Stomp, John M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Decaro, Thomas A. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Brown, Chandra U. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Sena, Domonic T. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Hillis, Jesse R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Tsingine, Marena L. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Ver Ploegh, Brandi R. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Qura, Christina |

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| | | | |
|------------------|--------------------------------|--------------------------------|------------------------------|
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Benjamin, Callie R. |
| Albuquerque/Main | Graduate Programs | PHD Engineering | Leach, Christopher |
| Albuquerque/Main | Graduate Programs | MS Electrical Engineering | Ghanbari, Leila |
| Albuquerque/Main | Graduate Programs | MWR Water Resources | Isaacson, Zoe R. |
| Albuquerque/Main | College of Arts and Sciences | BS Biochemistry | Marek, Lauren A. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Triebel, Marissa A. |
| Albuquerque/Main | Graduate Programs | MS Biology | Oas, Sandy T. |
| Albuquerque/Main | Graduate Programs | PHD Engineering | Lementino, Kimberley E. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Beckner, Michael A. |
| Albuquerque/Main | Graduate Programs | GCERT Inst Stds Intensive SLB | Heras, Jessica A. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Cooke, Samantha C. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Nyquist, Charles I. |
| Albuquerque/Main | College of Education | BAED Art Education | Romero, Tamara R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Wainwright, Lance B. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Allen, Alexandria P. |
| Albuquerque/Main | College of Arts and Sciences | BS Chemistry | Salazar, Michaela |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Balogh, Nathan J. |
| Albuquerque/Main | Graduate Programs | MS Physician Assistant Studies | Valdez, Julianna C. |
| Albuquerque/Main | College of Arts and Sciences | BA Religious Studies | Garcia, Nicolas E. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Osborn, Kellie L. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Gallegos, Francisco R. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Williams, Hannah R. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Ticer, James E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Budagher, Kerrie L. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Shields, Christine C. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Leon-Guerrero, Micah N. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Teller, Amanda L. |
| Albuquerque/Main | College of Fine Arts | BA Music | Brady, Orion Q. |
| Albuquerque/Main | Graduate Programs | MS Nanoscience & Microsystems | Workman, Michael J. |
| Albuquerque/Main | Graduate Programs | MS Speech-Language Pathology | Golden, Stacy M. |
| Albuquerque/Main | Graduate Programs | MS Speech-Language Pathology | Lawrence, Ian B. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Tavarez, Ashley L. |
| Albuquerque/Main | Graduate Programs | PHD Engineering | Lesser, Kendra |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Craft, Caitlin V. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Burciaga, Sandy D. |
| Albuquerque/Main | College of Education | BS Family Studies | Casaus, Jayme C. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Smith, Yolanda Y. |
| Albuquerque/Main | College of Fine Arts | BME Music Education | Castro, Judith T. |
| Albuquerque/Main | Graduate Programs | PHD Engineering | Li, Ding |
| Albuquerque/Main | College of Arts and Sciences | BA Anthropology | Orr, Denna M. |
| Albuquerque/Main | Graduate Programs | GCERT Inst Stds Intensive SLB | Torres-Cox, Tammy J. |
| Albuquerque/Main | School of Medicine | BSML Medical Laboratory Sci | Sandoval, Nelita |
| Gallup | Associate Degree | AA Business Administration | Begay, Shervonna L. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Levy, Jordan R. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Korostyshevsky, Samuel |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Yaparwong, Thai D. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Nordhagen-Shaw, Carol A. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Shkireva, Anna O. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Perales, Cecille Annabelle . |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Blount, Mark J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Duran, Valerie R. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Howell, Kayla M. |
| Gallup | Associate Degree | AAS General Business | Penketewa, Alanna |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|--------------------------------|----------------------------|
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Frink, Quintelle S. |
| Albuquerque/Main | Graduate Programs | MA Secondary Education | Norwalk, Colin D. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Corwell, David J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Hollingsworth, Leatrice R. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Becenti, Shawnadine K. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Baca, Darlene L. |
| Albuquerque/Main | Graduate Programs | MS Mechanical Engineering | Zheng, Lin |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Thompson, Christopher R. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Buffalow, Amanda E. |
| Albuquerque/Main | Graduate Programs | MA Org Info & Learning Sci | Scheer, Kayla M. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Benedick, Jillian M. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Elliott, Nicole J. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Gleason, James V. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Chavez-Olivas, Amanda N. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Seligman, Joseph R. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Giannini, Trevor |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Krause, Shannon K. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Macdonald, Justin D. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Peregrino Pompa, Verenice |
| Albuquerque/Main | School of Arch. and Planning | BAEPD Environment, Plan & Dsgn | Gordon, Wyattte J. |
| Albuquerque/Main | University Studies | BUS University Studies | Lopez, Jacob R. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Luce, Sarah E. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Grindstaff, Matthew R. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Nguyen, Thu T. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Peralta, Lydia R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Mora, Brian J. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Jacquez, Natalia E. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Baigebo, Jallahou S. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Pickard, Zachary |
| Albuquerque/Main | College of Nursing | BSN Nursing | Steadman, Ayla A. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Shoemate, Sara E. |
| Albuquerque/Main | University Studies | BUS University Studies | Herrera, Christopher M. |
| Gallup | Associate Degree | AS Medical Laboratory Tech | Billie, Quincy A. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Gutierrez, Sandra P. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Gallegos, Jessica A. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Ruiz, Rebecca |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Watkins, Jarrad L. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Holtzen, Justin M. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Wood, Hannah |
| Albuquerque/Main | College of Nursing | BSN Nursing | Adams, Melanie M. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Naranjo, Michelle F. |
| Albuquerque/Main | Graduate Programs | PHD Engineering | Luna Castaneda, Jose M. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | Olivas, Cynthia A. |
| Gallup | Associate Degree | AAS General Business | Fatty, Arlinda M. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Curtis, Lisa M. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Morgan, James P. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Giron Godoy, Cynthia M. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Mirabal, Dorothy S. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Archibeque, Jessica R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Chavez, Trina R. |
| Albuquerque/Main | Graduate Programs | MA Art Education | Contreras, Santos L. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Gurule, Camilla J. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Shaw, Thomas P. |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|------------------------------------|------------------------------|
| Albuquerque/Main | University Studies | BLA Liberal Arts | Soales, Brian K. |
| Albuquerque/Main | Graduate Programs | MA Family Studies | Gallegos, Magdelene N. |
| Albuquerque/Main | Graduate Programs | MS Earth & Planetary Sciences | Jones, Shannon M. |
| Albuquerque/Main | Graduate Programs | MENG Civil Engineering | French, Callie M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Ortiz, Kaylynn L. |
| Albuquerque/Main | Graduate Programs | PHD Engineering | Narvaez Villarrubia, Claudia |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Totschek, Heather L. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communication | Walter, Sarah E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | O'Malley, Shane P. |
| Gallup | Associate Degree | AAS General Studies | Yazzie, Brianna K. |
| Albuquerque/Main | Graduate Programs | MS Nuclear Engineering | Franco, Manuel |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Walker, Ebony C. |
| Los Alamos | Associate Degree | AAS General Studies | Valdez, Elliott J. |
| Los Alamos | Associate Degree | AS Pre-Engineering | Valdez, Elliott J. |
| Albuquerque/Main | College of Arts and Sciences | BS Statistics | Gruszka, Luke T. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Montoya, Cory M. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | White, Danielle L. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Jimenez, Diego E. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Ulibarri, Eric M. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Bugge, Linda M. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Nguyen, Dung T. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Elias, Marissa |
| Albuquerque/Main | College of Arts and Sciences | BA Health, Medicine & Human Values | Espinoza, Melissa |
| Albuquerque/Main | College of Nursing | BSN Nursing | Wiggins, Jordan D. |
| Albuquerque/Main | School of Engineering | BSCM Construction Management | Aragon, Elsmen L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Hawk, Douglas R. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Ochoa, Maria A. |
| Albuquerque/Main | School of Engineering | BSCE Civil Engineering | Pohl, Sara A. |
| Albuquerque/Main | College of Arts and Sciences | BA Spanish | Garcia, Johana B. |
| Albuquerque/Main | Graduate Programs | MS Mechanical Engineering | Hatamipourdehnow, Vahid |
| Albuquerque/Main | College of Nursing | BSN Nursing | Henry, Linda S. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Varela, Osman I. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Zacharias, Patrick K. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Wade, Kristin S. |
| Albuquerque/Main | College of Education | BS-ED Elementary Education | Schupbach, Krystiana G. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Trujillo, Brenda S. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Webb, Darcie F. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gonzales, Rudy L. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Currence, Raelynn D. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Roanhorse, Katrina V. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Hinojos, Sonia |
| Albuquerque/Main | College of Arts and Sciences | BA Health, Medicine & Human Values | Orozco, Ronald |
| Albuquerque/Main | University Studies | BA Native American Studies | Thompson, Wayne A. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Quick, Jessica A. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Woods, Maria G. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Bonadies, Elizabeth M. |
| Albuquerque/Main | College of Arts and Sciences | BA Anthropology | Fuchs, Adam E. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Kelton, Katherine |
| Albuquerque/Main | College of Nursing | BSN Nursing | Queja, Maritza G. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Villagomez, Rosemary |
| Albuquerque/Main | Graduate Programs | MS Physical Education | Kudrna, Kyle J. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Bradley, Marissa N. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Steuterman, Samantha K. |

The University of New Mexico
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| | | | |
|------------------|--------------------------------|-------------------------------|-------------------------|
| Albuquerque/Main | College of Nursing | BSN Nursing | Willer, Mayumi N. |
| Albuquerque/Main | Graduate Programs | PHD Engineering | Ruan, Yongxiang |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Cisneros, Amber M. |
| Albuquerque/Main | Graduate Programs | MA Elementary Education | Buck, Katy M. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Velazco, Erika V. |
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Richardson, Maxwell R. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Glasrud, Amber |
| Albuquerque/Main | College of Arts and Sciences | BA Anthropology | Gerber, Kailyn R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Downs, Edith E. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Munoz, Rosalinda G. |
| Albuquerque/Main | Graduate Programs | MS Physical Education | Young, Dustin H. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Anderson, Marcelina F. |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Cupich, Rodolfo M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sandoval, Daniel J. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Bentzen, Darla A. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Martinez, Adena F. |
| Albuquerque/Main | Graduate Programs | MS Physical Education | Martinez, Phillip E. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Whetten, Whitney |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Taylor, Aaron M. |
| Albuquerque/Main | College of Fine Arts | BA Theatre | Vann, Dachary X. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Murthy, Adeline C. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Giering, Tyler M. |
| Albuquerque/Main | College of Fine Arts | BA Art Studio | Moir, Alice E. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Santos, Amber M. |
| Albuquerque/Main | College of Education | BS Exercise Science | Serna, Dominic P. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Pyke, Derrick C. |
| Albuquerque/Main | College of Arts and Sciences | BA Family Studies | Matsu, Jade L. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Archuletta, Layla S. |
| Albuquerque/Main | School of Engineering | BSCE Civil Engineering | Yazzie, Thaddeus J. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Ruiz, Diego D. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Herrera, Sean D. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Breithaupt, Barclay A. |
| Albuquerque/Main | School of Medicine | BSML Medical Laboratory Sci | Wahl, Shannon E. |
| Albuquerque/Main | College of Arts and Sciences | BA English | White, Amye M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Nelson, David J. |
| Albuquerque/Main | Graduate Programs | PHD Engineering | Su, Shiaw-Der |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Putman, Linsey C. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Rodriguez, Rogelio M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Ferran, Manuel C. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Crespin, Sara R. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Salazar, Victoria N. |
| Albuquerque/Main | College of Arts and Sciences | BS Chemistry | Breen, Douglas J. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Gonzalez-Rozo, Karen N. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Helms, Lyra P. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Smoker, Felicia A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Abi-Khalil, Maya |
| Albuquerque/Main | College of Education | BSED Elementary Education | Griffin, Tricia J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Silva, Valerie R. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Gonzales, Cynthia R. |
| Albuquerque/Main | Graduate Programs | MS Nuclear Engineering | Styron, Jedediah D. |
| Albuquerque/Main | College of Arts and Sciences | BA Anthropology | Koliboski, Erin |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Triendl, Armin |
| Albuquerque/Main | College of Arts and Sciences | BA English | Bloom, Kaitlyn A. |

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| | | | |
|------------------|--------------------------------|--------------------------------|-----------------------------|
| Albuquerque/Main | College of Arts and Sciences | BA History | Bloom, Kaitlyn A. |
| Albuquerque/Main | College of Education | BAED Art Education | Wolfe, Jordan |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Oliveira Flores, Cecicle M. |
| Albuquerque/Main | Graduate Programs | MS Biomedical Sciences | Berry, Shamsi R. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Lujan, Richard P. |
| Albuquerque/Main | Graduate Programs | PHD English | Cryer, Daniel A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Nuanes, Johnny A. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Wallin, Michelle L. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Scott, Gregory |
| Albuquerque/Main | College of Nursing | BSN Nursing | Parker, Jessica M. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Meza, Marisa J. |
| Albuquerque/Main | Graduate Programs | PHD Lang,Lit& Sociocultural St | Pan, Yih-Fang |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Turowski, Brendan H. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Przystupa-Canfield, Kinga |
| Albuquerque/Main | College of Fine Arts | BA Theatre | Tuck, Mason D. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Kost, Lynn M. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Davila, Rosa B. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Martinez, Veronica L. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Bahe, Johanna G. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Sorrentino, Teresa |
| Albuquerque/Main | College of Nursing | BSN Nursing | Martinez, Tammy M. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Jones, Celia A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Unis, Marlena A. |
| Albuquerque/Main | School of Engineering | BSEE Electrical Engineering | Solis, Steven |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Pedroncelli, Antonio V. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Antillon, Marisela |
| Albuquerque/Main | College of Nursing | BSN Nursing | Baca, Marcella A. |
| Albuquerque/Main | College of Education | BAED Art Education | Wood, Jeremy A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Myers, Chris J. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Lowrey, Jamey A. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Vega, Ashley M. |
| Albuquerque/Main | Graduate Programs | PHD Lang,Lit& Sociocultural St | Sartor, Valerie |
| Albuquerque/Main | College of Education | BSED Elementary Education | Bell, Amy L. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Capps, Jacqueline S. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Martin, Matthew M. |
| Albuquerque/Main | Graduate Programs | PHD Mathematics | Dyachenko, Sergey A. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Chavez, Angelina S. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Baldonado, Sophia M. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Drummond, Alyse H. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Martinez, Kathryn M. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Jackman, Lily A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Salazar, Raven N. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gates, Jacob T. |
| Albuquerque/Main | College of Fine Arts | BA Art Studio | Bautista, Jocelle B. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Malone, Whitney C. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Abeyta, Roberta M. |
| Albuquerque/Main | School of Arch. and Planning | BAEPD Environment, Plan & Dsgn | Archuleta, Weston G. |
| Albuquerque/Main | School of Engineering | BSCS Computer Science | Lites, Brandon C. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Samora, Stephanie M. |
| Albuquerque/Main | College of Education | BS Exercise Science | Hardy, Kenneth |
| Gallup | Associate Degree | AA Pre-Business Administration | Silverfox, Robyn L. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Griffo, Anthony W. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Martinez, Ashley N. |

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Degree Candidates

| | | | |
|------------------|--------------------------------|-------------------------------|----------------------------|
| Albuquerque/Main | Graduate Programs | MS Computer Engineering | Briggs, Matthew E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Valenzuela, Ricardo A. |
| Albuquerque/Main | College of Fine Arts | BA Theatre | Hager, Bonnie E. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Geisling, Jordan M. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Moore, Dahlia M. |
| Albuquerque/Main | College of Education | BS Exercise Science | Innis, Kaitlin M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Biswell, Gavin L. |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Burritt, Rosemary R. |
| Gallup | Associate Degree | AA Liberal Arts | Carlston, Kyle T. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Pena, Margie E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Row, Madeline I. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Valdez, Lanette J. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Jones, Victoria P. |
| Albuquerque/Main | College of Education | BSED Health Education | Huang, Mei-Wen |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Castillo, Madison M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sanchez, Joee R. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Salazar Miralles, Fernando |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Sanchez, Matthew J. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Cordova, Desiree A. |
| Albuquerque/Main | College of Arts and Sciences | BS Environmental Science | Espinoza, Tatiana N. |
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Acosta, Kristina S. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Rosal, Bernard P. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Holter, Heather D. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Johnson, Shannon T. |
| Los Alamos | Associate Degree | AAS Accounting | Mozyrsky, Nataliya |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Quintana, Arlene C. |
| Albuquerque/Main | Graduate Programs | MARCH Architecture | Stellus Pereira, Trupti |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Zheng, Chloe Bingjian |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Godfrey, Daniel B. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Epstein, Samuel I. |
| Albuquerque/Main | Graduate Programs | MS Mechanical Engineering | Williamson, John N. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Pope, Amber R. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Wa Kowson, Trina S. |
| Albuquerque/Main | School of Medicine | BS Emergency Medical Services | Wright, Josh T. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Ordonez, Maricela |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Florentino, Marcela |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Tarin, Jessica A. |
| Albuquerque/Main | Graduate Programs | MS Earth & Planetary Sciences | Carritt, Jeffrey A. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Etcitty, Jordan E. |
| Albuquerque/Main | College of Arts and Sciences | BA Russian | Boyar, Kevin A. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Phillips, Ashley N. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Cartee, Shannon C. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Wilson, Brian K. |
| Albuquerque/Main | School of Medicine | BSDH Dental Hygiene | Sedillo, Jennifer K. |
| Albuquerque/Main | School of Medicine | BSDH Dental Hygiene | Sedillo, Jennifer K. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Padilla, Cecilia S. |
| Albuquerque/Main | Graduate Programs | MS Biology | Crown, Kevin K. |
| Albuquerque/Main | School of Engineering | BSEE Electrical Engineering | Hatch, Christopher D. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Ross, Bryon A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Hargis, Scott M. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Mora, Natalie I. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Brojer, Delila |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Santillanes, Matthew D. |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|--------------------------------|---------------------------|
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Martinez, Marisa A. |
| Albuquerque/Main | Graduate Programs | MS Biomedical Engineering | Brantley, Justin A. |
| Albuquerque/Main | College of Education | BS Exercise Science | Byrd, Dominick L. |
| Albuquerque/Main | College of Arts and Sciences | BA Spanish | Avila, Janet E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Avila, Janet E. |
| Albuquerque/Main | University Studies | BUS University Studies | Sadler, January |
| Albuquerque/Main | College of Fine Arts | BA Theatre | Frazier, Rhiannon G. |
| Albuquerque/Main | School of Engineering | BSCE Chemical Engineering | Pittman, Allen R. |
| Albuquerque/Main | College of Education | BAED Art Education | Pina, Alexandria A. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Martinez, Nancy I. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Santistevan-Andrews, Sanc |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Ewers, Amanda P. |
| Gallup | Associate Degree | AAS Collision Repair Technolog | Yazzie, Adrian |
| Albuquerque/Main | School of Engineering | BSCE Civil Engineering | Henderson, Westley A. |
| Taos | Associate Degree | AA Liberal Arts | Romo, Olivia R. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Esterly, Douglas R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | O'Hea, Conner M. |
| Taos | Associate Degree | AA Pre-Business Administration | Alfaro, Valerie |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Sanchez-Saura, Jorge L. |
| Albuquerque/Main | School of Engineering | BSCE Civil Engineering | Jurgensen, Phillip A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Parks, Zachary R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Walters, Steffan L. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Barnes, Courtney E. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Mendoza, Marissa L. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Silva, Sarah L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Frock, Christina J. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | McMillian, Matthew P. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Simmons, Elizabeth A. |
| Albuquerque/Main | College of Education | BS Family Studies | Valencia, Brianna J. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Atkinson, Richard S. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Lopez, Tanya |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Spellbring, Brittany T. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | McDaniels, Mitchell T. |
| Albuquerque/Main | University Studies | BA Native American Studies | Via, Elaina G. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Turner, Yeshemabet H. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Hardaway, Margaret R. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Reid, Scott A. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Pierce, Hannah M. |
| Albuquerque/Main | University Studies | BUS University Studies | Robles, Juan M. |
| Los Alamos | Associate Degree | AAS Applied Technologies | Fishbein, Evan L. |
| Albuquerque/Main | School of Medicine | BS Emergency Medical Services | Khalsa, Sahaj S. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Gonzales, Theresa A. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Tomari, Ryan M. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Pino, Erin L. |
| Gallup | Associate Degree | AA Psychology | Grijalva, Amber N. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Archie, Nastassia S. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Oetzel, Jamie M. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Hallett, Amanda N. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Aragonez, Cherelle T. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Dean, Cory M. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Baca, Bianca L. |
| Gallup | Associate Degree | AA Pre-Business Administration | Begay, Candace F. |
| Albuquerque/Main | School of Engineering | BSCS Computer Science | C'Debaca, Tim J. |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|--------------------------------|----------------------------|
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Fraley, Gary P. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Martinez, Alyssa R. |
| Albuquerque/Main | College of Fine Arts | BME Music Education | Ogden, Christopher J. |
| Albuquerque/Main | College of Fine Arts | BM Music | Ogden, Christopher J. |
| Gallup | Associate Degree | AS Nursing | Cunejo, Dacia N. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Calvillo, Aaron-Michael |
| Albuquerque/Main | University Studies | BA Native American Studies | Epaloose, Valerie |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Harner, Catrina A. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Maestas, Danielle A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Thomas, Olivia M. |
| Albuquerque/Main | School of Engineering | BSCNE Construction Engineering | Rivera, Denis W. |
| Valencia | Associate Degree | AA Criminology | Bencomo, Cristina |
| Albuquerque/Main | College of Arts and Sciences | BA Physics & Astrophysics | Parent, Arly P. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Rondeau, Ashley L. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Macias, Josue |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Salayandia, Destinee C. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Hendrickson, Alexander T. |
| Albuquerque/Main | College of Arts and Sciences | BS Astrophysics | Eftekhari, Tarraneh |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Leija, Amber N. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Reyes, Rafael |
| Albuquerque/Main | College of Arts and Sciences | BA History | Reyes, Rafael |
| Albuquerque/Main | School of Medicine | BS Radiologic Sciences | Larson, Brynn M. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Fuentes, Samuel G. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Armijo, Priscilla P. |
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Campillo Terrazas, William |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Earl, Alicia M. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Villagran, Cyndhia |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Velasco-Romero, Estevan I |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Laurence, Tyler E. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Johnson, Corinne G. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Blanchette, Ashley T. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Bassett, Kevin D. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Jaramillo, Marcus A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sedillo, Christopher J. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Burnett, Michael O. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Lane, Ansel E. |
| Albuquerque/Main | College of Arts and Sciences | BA American Studies | Laube-Manigault, Alexis L. |
| Gallup | Associate Degree | AA Art Studio | Riege, Eric P. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Garcia, Elma A. |
| Albuquerque/Main | Graduate Programs | MA Educational Leadership | Bornhorst, Catherine A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Bian, Si Qin |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Contreras Vidal, Carlos A. |
| Albuquerque/Main | School of Medicine | BSDH Dental Hygiene | Ratcliff, Danielle N. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Castillo, Lauren T. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Kozubal, Rebecca |
| Los Alamos | Associate Degree | AA Liberal Arts | Kozubal, Rebecca |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Aycock, Kelle S. |
| Albuquerque/Main | College of Fine Arts | BA Theatre | Fox, Austin M. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Shimanek, Kristen |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Romero, Kimberly N. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Romero, Joshua M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Sanchez, Vannessa A. |
| Albuquerque/Main | Graduate Programs | MA Elementary Education | Menor, Michael S. |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|--------------------------------|----------------------------|
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Hill, Sandra J. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Jupe, Douglas B. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Thornberg, Joel B. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Willis, Maria A. |
| Albuquerque/Main | Graduate Programs | MS Health Education | Marberry, Jennifer D. |
| Albuquerque/Main | School of Medicine | BSML Medical Laboratory Sci | Salazar, Ursula L. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Slim, Ivanna R. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Willis, Chad D. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Baker, Jessica M. |
| Albuquerque/Main | College of Arts and Sciences | BA Anthropology | Schneider, Danielle M. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Henderson, Jeremiah J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Khavari, Mehrdod |
| Albuquerque/Main | College of Arts and Sciences | BS Geography | Sweeney, Mary E. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Barnes, Carly C. |
| Albuquerque/Main | College of Arts and Sciences | BA Anthropology | Jordan, Glenn R. |
| Albuquerque/Main | College of Arts and Sciences | BA Linguistics | Lloyd, Evan A. |
| Gallup | Associate Degree | AAS General Studies | Phillips, Roy E. |
| Gallup | Associate Degree | AA Business Administration | Phillips, Roy E. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Sendi, Kholod K. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Morgan, Candice M. |
| Albuquerque/Main | Graduate Programs | PHD Mathematics | Hummel, Michelle H. |
| Albuquerque/Main | College of Education | BSED Health Education | Horn, Leslee S. |
| Albuquerque/Main | University Studies | BUS University Studies | Hand, Gary T. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Khalsa, Hari Mandir K. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Esquibel, Frances I. |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Ackerman, Leah M. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Galvez, Mariah T. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Saho, Oumarou F. |
| Los Alamos | Associate Degree | AA Pre-Business Administration | Arriola, Renee E. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Mitchell, Ona J. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Tafoya, Susanne V. |
| Albuquerque/Main | College of Arts and Sciences | BS Environmental Science | Torres, Adam J. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Candelaria, Marcella U. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Medina, Stephanie L. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Swope, Renae |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Arvizo, Erika |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Bia, Geoffrey W. |
| Albuquerque/Main | College of Arts and Sciences | BA Religious Studies | Stout, Aaron M. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Ortiz, Shelby S. |
| Albuquerque/Main | College of Fine Arts | BA Dance | Ortiz, Shelby S. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Cordova, Angelo J. |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Esch, Krystle D. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Pincus, David B. |
| Albuquerque/Main | College of Arts and Sciences | BA Mass Communication | Navarrette, Violet R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Bookert, Cassandra A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Sanchez Sedillo, Yvette S. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Santistevan, Dominique T. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Garrette, Jabari |
| Los Alamos | Associate Degree | AAS Network Administration | Martinez, Michael B. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Martinez, Alba K. |
| Albuquerque/Main | College of Education | BS Family Studies | Rubio, Carolina A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Dorman, Chelsea J. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Resendiz, Carlos J. |

The University of New Mexico
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| | | | |
|------------------|--------------------------------|--------------------------------|----------------------------|
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Hitchcock, Kirah M. |
| Albuquerque/Main | Graduate Programs | PHD Multicult Teach & Child Ed | Keyes, Gael A. |
| Albuquerque/Main | School of Engineering | BSCS Computer Science | Dilts, Kevin L. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Vernon, Rhonda D. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Sanchez, Brittney N. |
| Albuquerque/Main | College of Fine Arts | BA Art History | Nielsen, Carla I. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Burggraaf, Kelly L. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Bruehlhart, Lauren P. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Ruiz-Ramos, Atlantida |
| Albuquerque/Main | School of Engineering | BSCHE Chemical Engineering | Hough, Tyler J. |
| Albuquerque/Main | College of Fine Arts | BA Design for Performance | Larson, Erin M. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Matheson, Benjamin T. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Barela, Kelsey E. |
| Albuquerque/Main | College of Education | BS Family Studies | Holguin, Arianna F. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Brown, Brittney N. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | O'Gorman, Amber L. |
| Albuquerque/Main | School of Arch. and Planning | BAA Architecture | Stearns, Henry M. |
| Albuquerque/Main | College of Arts and Sciences | BA Family Studies | Calderon, Bethany N. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Chavez, Tomas N. |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Liptay, Andre L. |
| Albuquerque/Main | College of Fine Arts | BA Theatre | Butts, Colin C. |
| Albuquerque/Main | College of Fine Arts | BFA Interdisc Film & Dig Media | Galliar, Stephanie E. |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Gonzalez, Carlos I. |
| Los Alamos | Associate Degree | AAS General Studies | Martinez, Justin J. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Nixon, Brendan I. |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Reyes, Madeline M. |
| Los Alamos | Associate Degree | AA Liberal Arts | Rojo, Fabian F. |
| Albuquerque/Main | Graduate Programs | MS Physics | Grimes, Caleb K. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Romero, James C. |
| Valencia | Associate Degree | AA Liberal Arts | Holguin, Ricardo A. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Peterson, Dayna |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Barragan, Gary N. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Vargas, Robert G. |
| Valencia | Associate Degree | AA Business Administration | Vellner, Steven D. |
| Albuquerque/Main | Graduate Programs | EDSPC Educational Leadership | Fitzgerald, Netra M. |
| Los Alamos | Associate Degree | AA Liberal Arts | Martinez, Miriah A. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Chavez, Ricardo A. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Dillon, Lisa K. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Sandoval, Michael R. |
| Albuquerque/Main | University Libraries | BS Technology & Training | Merino, Laura E. |
| Albuquerque/Main | Graduate Programs | PHD Multicult Teach & Child Ed | Wehrli, Bryan |
| Albuquerque/Main | Graduate Programs | PHD Nanosci and Microsys Eng | Hill, Eric H. |
| Albuquerque/Main | School of Engineering | BSCPE Computer Engineering | Sanchez, Dominic M. |
| Albuquerque/Main | Graduate Programs | PHD Nanosci and Microsys Eng | Jones, Emmalee M. |
| Albuquerque/Main | Graduate Programs | PHD Nanosci and Microsys Eng | McBride, Amber A. |
| Gallup | Associate Degree | AA Human Services | Silversmith, Constences L. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Boye, Treva A. |
| Albuquerque/Main | Graduate Programs | PHD Nanosci and Microsys Eng | Peterson, Eric J. |
| Albuquerque/Main | Graduate Programs | PHD Nursing | Brennaman, Laura |
| Albuquerque/Main | Graduate Programs | PHD Nursing | Cechanowicz, Barbara G. |
| Los Alamos | Associate Degree | AAS General Studies | Rogozinsky, Bonita A. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Florie, Richard B. |
| Albuquerque/Main | Graduate Programs | PHD Nursing | DelGrande, Angela L. |

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| | | | |
|------------------|--------------------------------|--------------------------------|----------------------------|
| Albuquerque/Main | Graduate Programs | MA Secondary Education | McGough-Madueno, Mara I |
| Albuquerque/Main | College of Arts and Sciences | BS Environmental Science | Masterson, Jessica L. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Tallbrother, Alicia L. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Melchor, Jorge |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Wilhelm, Trevor J. |
| Albuquerque/Main | Graduate Programs | PHD Nursing | Patterson, Elisa L. |
| Albuquerque/Main | College of Fine Arts | BA Art Studio | Baca, Lenei D. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Brickner, Kevin D. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Kuzarov, Alex M. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Kuzarov, Alex M. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Pecos, Dana |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Wright, Samantha R. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Brogdon, Andrea N. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Ugalde, Marilu |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Martinez, Joshua D. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Castillo, Michael S. |
| Albuquerque/Main | School of Engineering | BSCPE Computer Engineering | Cleveland, Zachary S. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Lupee, Samantha C. |
| Albuquerque/Main | University Studies | BUS University Studies | Trujillo, Karen E. |
| Albuquerque/Main | College of Arts and Sciences | BS Biochemistry | Jaramillo, Donna A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Reecer, Kyle J. |
| Albuquerque/Main | College of Arts and Sciences | BA History | McCook, Kassandra J. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Martinez-Nava, Maria G. |
| Albuquerque/Main | College of Arts and Sciences | BA Spanish | Martinez-Nava, Maria G. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Archuleta, Phillip M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Garcia, Dominic A. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Ballengee, Mason A. |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Faust, Gaia R. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Carrete Cardenas, Noe |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Atencio, Jose A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Ramirez, Lourdes E. |
| Albuquerque/Main | Graduate Programs | PHD Optical Sci & Engineering | Liu, Sheng |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Proctor, Malcolm N. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Blackstone, Robert B. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Laurent, Melyssa S. |
| Albuquerque/Main | College of Fine Arts | BA Art History | Seibel, Zea Zinnia R. |
| Albuquerque/Main | College of Arts and Sciences | BS Earth & Planetary Sciences | Padilla, Jenna B. |
| Albuquerque/Main | College of Arts and Sciences | BS Biochemistry | Lance, Jessalyn N. |
| Albuquerque/Main | College of Fine Arts | BFA Interdisc Film & Dig Media | Arroyo, Jeannette D. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Montoya, Jessica A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Stevens, Joseph R. |
| Albuquerque/Main | School of Arch. and Planning | BAEPD Environment, Plan & Dsgn | De Proost, Maud |
| Albuquerque/Main | School of Arch. and Planning | BAEPD Environment, Plan & Dsgn | Coker, Lukas D. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Strange, Felicia A. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Allen, Robert S. |
| Valencia | Associate Degree | AA Education | Wroten, Ethan A. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Schafer, Govinda Z. |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Vera Adrianzen, Xavier F. |
| Gallup | Associate Degree | AS Medical Laboratory Tech | Owens, Korene C. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Lucio Martinez, Cristal J. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Boswell, Ariel M. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Hernandez, Antonio R. |
| Albuquerque/Main | College of Education | BS Family Studies | Florez, Stephanie L. |

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Degree Candidates

| | | | |
|------------------|--------------------------------|-------------------------------|--------------------------|
| Albuquerque/Main | College of Education | BSED Special Education | Galbraith, Lee A. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Johnson, Javarie M. |
| Valencia | Associate Degree | AA Liberal Arts | Westphall, James C. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Wessell, Kenneth M. |
| Albuquerque/Main | College of Arts and Sciences | BA Religious Studies | Wessell, Kevin J. |
| Albuquerque/Main | Graduate Programs | PHD Optical Sci & Engineering | Lu, Chunte A. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Powers, Jack L. |
| Valencia | Associate Degree | AA Early Child Multicult Ed | Gonzalez, Diana L. |
| Albuquerque/Main | School of Engineering | BSCPE Computer Engineering | Wasilewski, Jesse L. |
| Albuquerque/Main | School of Engineering | BSCPE Computer Engineering | Corriveau, Trevor P. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Mbatudde-Gustafson, Susa |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Miles, Vernard J. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Jaramillo, Shannon K. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Santiago Conn, Mireya J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Trujillo, Roxanne R. |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Hayden, Stevie L. |
| Albuquerque/Main | Graduate Programs | MSN Nursing | No, Sue M. |
| Albuquerque/Main | College of Arts and Sciences | BA Russian | Von Hoyningen-Huene, Chi |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Dodson, Shandel J. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Coward, Russell A. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Fell, Christine C. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Lopez, Raymond J. |
| Albuquerque/Main | College of Arts and Sciences | BS Signed Language Interpret | Wood, Tyson B. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Dixon, Elissa P. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Phillips, Jason J. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Call, Brandon J. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Mellon, Samuel W. |
| Albuquerque/Main | College of Arts and Sciences | BA Linguistics | Kircher, Shawna M. |
| Albuquerque/Main | College of Arts and Sciences | BA German | Kircher, Shawna M. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Lawrence, Paul M. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Werling, Andrew C. |
| Albuquerque/Main | College of Arts and Sciences | BA English | McKay, Donovan K. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Maestas, Martinika R. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Trujillo, Chantel M. |
| Albuquerque/Main | College of Fine Arts | BA Design for Performance | Gamez, Veronica |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Yelton, Eric S. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Christian, Jessica K. |
| Albuquerque/Main | College of Arts and Sciences | BA Classical Studies | Hudak, Breanna M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Meyer, Claremarie |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Vigil, Elaine J. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Weeldreyer, Troy S. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Sainz, Patricia C. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Mitchell, Juan Carlos M. |
| Albuquerque/Main | College of Arts and Sciences | BA Speech & Hearing Sciences | Stewart, Maura |
| Albuquerque/Main | Graduate Programs | MS Nanoscience & Microsys Eng | Paz, Mario J. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Trobough-Ali, Xia S. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Mendoza, Naomi E. |
| Albuquerque/Main | College of Arts and Sciences | BS Chemistry | Hartwig, Katelin R. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Douglas, Daniel J. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Littleman, Garrett G. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Gandert, Yvonne E. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Escandon, Alexis M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Flory, Adrian D. |

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|------------------|--------------------------------|--------------------------------|-----------------------------|
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Wilson, Dawn R. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Turner, Dale R. |
| Albuquerque/Main | College of Arts and Sciences | BA Spanish | Willis, Rex B. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Wolfe, Jonathan P. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Johnson-Michalski, Ryan M |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Storey, Renee C. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Nysus, Mercedes V. |
| Albuquerque/Main | College of Arts and Sciences | BA German | Chapman, Kyle J. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Wynne, Zjani K. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Sandoval, Linda L. |
| Albuquerque/Main | School of Arch. and Planning | BAEPD Environment, Plan & Dsgn | Rodriguez, Jesse J. |
| Albuquerque/Main | College of Fine Arts | BA Art History | McCarthy-Clifford, Daniel E |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | McCarthy-Clifford, Daniel E |
| Albuquerque/Main | College of Arts and Sciences | BA History | Thorne, Adam J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Ortiz, Jose J. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Ferguson, Shona M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Casaus, Pricilla S. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Gallucci, Raquel M. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Sullen, Alvin G. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Aguilar, Ernesto A. |
| Albuquerque/Main | College of Nursing | BSN Nursing | D'Auria, Melissa J. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Persinger, Richard E. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Durham, Michelle L. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Palacio, Alexander A. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Weber, Mariah I. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Caldera, Laura C. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Reyes, Sean P. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Hull, Ryan S. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Breaux, Lillie M. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Sabla, Jihad |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Mohammedi, Mayeen |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Duran, Nicole A. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Medina, Adriana S. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Chavez, Luke H. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Garcia, Brett A. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Allen, Alyssa R. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Little, Adam |
| Albuquerque/Main | Graduate Programs | MCRP Community & Regional Plan | Feddes, Nathaniel J. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Topping, Anastasia M. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Milarch, Elizabeth E. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Secor, Alejandria L. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Williams, Robert C. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | LaRue, Jillian S. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Clark, Kristopher J. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Caudill, Tyler A. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Holland, Lyndsey G. |
| Albuquerque/Main | College of Arts and Sciences | BS Biochemistry | Welch, Jason H. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Welch, Jason H. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Peters, Marlene E. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Elwan, Maria E. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Garcia, James |
| Albuquerque/Main | College of Arts and Sciences | BS Geography | Johnson, James M. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Madrid, Xavier M. |

The University of New Mexico
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Degree Candidates

| | | | |
|------------------|--------------------------------|--------------------------------|-------------------------|
| Albuquerque/Main | Graduate Programs | MARCH Architecture | Barkhordari, Gelareh |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Francis, Shani J. |
| Albuquerque/Main | College of Arts and Sciences | BS Earth & Planetary Sciences | Bjarke, Nels R. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Elcock, Jason M. |
| Albuquerque/Main | College of Arts and Sciences | BA Anthropology | Gillenwater, Lindsay E. |
| Albuquerque/Main | Graduate Programs | PHD Optical Sci & Engineering | Murrell, David A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Padilla, Heather A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Romero, Dominic B. |
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Bhakta, Chandni V. |
| Albuquerque/Main | College of Arts and Sciences | BA Religious Studies | Seiler, Nils A. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Fletcher, Madison J. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Brewer, Patrick W. |
| Albuquerque/Main | College of Education | BAED Secondary Education | Aguayo-Hernandez, Laura |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Valdez, Andrea N. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Mahoney-Barracough, Ma |
| Albuquerque/Main | College of Arts and Sciences | BA Speech & Hearing Sciences | Sparks, Mariah L. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Gibson, Danielle |
| Taos | Associate Degree | AA Pre-Business Administration | Ormerod, Crystal N. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Ziegler, Rebecca L. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Nunez, Dominique E. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Carr, Tamara B. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Serrano, Samantha L. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Hall, Victor A. |
| Albuquerque/Main | Graduate Programs | MA Communication | Heller, Michael D. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Riblett, Kalyn J. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Pineda, Tiffany M. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Marcotte, Lauren A. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Miller, Elliott K. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Clingan, Kasey D. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Riley, Catherine L. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Conder, Erin M. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Astorga, Noe |
| Albuquerque/Main | College of Arts and Sciences | BA Chicana Chicano Studies | Barragan, Bianca Y. |
| Albuquerque/Main | College of Fine Arts | BFA Interdisc Film & Dig Media | Sullivan, Claire M. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Leal, Jennifer M. |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Zarate, Ricardo D. |
| Albuquerque/Main | College of Arts and Sciences | BA Linguistics | Chestor, Connor M. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Riddle, Chantale L. |
| Albuquerque/Main | College of Arts and Sciences | BA English-Philosophy | Santana, Alexis C. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Endwarrior, Enoch |
| Albuquerque/Main | College of Arts and Sciences | BS Statistics | Smith, Lauren V. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Perez, Patricia |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Begay, Shereen L. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Abeyta, Alonso G. |
| Albuquerque/Main | University Studies | BUS University Studies | Yonnie, Kermit A. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Esquer, Elizabeth P. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Baca, Elizabeth M. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Roibal, Anthony J. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Guy, Alexander |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Miller, Nicole R. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Nunez, Nicholas D. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Rivera, Joshua P. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Lovato, Audra M. |

The University of New Mexico
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Degree Candidates

| | | | |
|------------------|--------------------------------|-------------------------------|-------------------------|
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Bailey, Hughes J. |
| Albuquerque/Main | College of Arts and Sciences | BA Africana Studies | Santos, Melissa A. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Perini, Jacob O. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Jaramillo, Natasha N. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Poblete, Patrick R. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Reyes, Armando L. |
| Albuquerque/Main | Graduate Programs | MA Latin American Studies | Halpin, Elizabeth M. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Elmaghalawi, Saad A. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Rodriguez, Dominique R. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Albahlooli, Ayesha I. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Jiron, Naomi V. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Chavez, April M. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Dixon, Nikole L. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Begay, Danielle L. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Major, Ann L. |
| Albuquerque/Main | Graduate Programs | MS Civil Engineering | Peterson, Michael E. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Turpin, Craig W. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Styka, Paul E. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Arellanes, Sophia K. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Matson, Matthew F. |
| Albuquerque/Main | College of Arts and Sciences | BS Biochemistry | Keffer, Ryan E. |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Sandoval, Nathan A. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Deane, Ryan M. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Gooch, Nikolai E. |
| Albuquerque/Main | Graduate Programs | PHD Optical Sci & Engineering | Vergien, Christopher L. |
| Los Alamos | Associate Degree | AA Liberal Arts | Sasek, Sarah J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Anderson, Derek G. |
| Albuquerque/Main | School of Medicine | BS Emergency Medical Services | Panek, Matthew R. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Bains, Kayla R. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Brewster, Elyse M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Westvang, Brittany M. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Rohde, Todd R. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Padilla, Michael R. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Yousif, Sammy M. |
| Albuquerque/Main | Graduate Programs | MS Psychology | Fede, Samantha J. |
| Valencia | Associate Degree | AS Pre-Engineering | Petr, Claudia L. |
| Valencia | Associate Degree | AAS General Studies | Petr, Claudia L. |
| Taos | Associate Degree | AS Pre-Science | Vigil, Miguel J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Ramos, Victor G. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Feely, Devan M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Ko, Kimberly J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Yeager, Theresa A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Hines, Michael K. |
| Gallup | Associate Degree | AAS General Business | Davis, Nicholas R. |
| Albuquerque/Main | Graduate Programs | MS Mathematics | Atasever, Nuriye |
| Albuquerque/Main | Graduate Programs | MARCH Architecture | Vander Wegen, Sarah A. |
| Albuquerque/Main | Graduate Programs | MS Psychology | Rowell, Lauren N. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Rollinson, Hailey M. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Rivera, Maria A. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Di Fonzo, Valerio |
| Albuquerque/Main | Graduate Programs | MA Organiz Learn & Instr Tech | Palmeira Amaral, Felipe |
| Albuquerque/Main | Graduate Programs | MS Anthropology | Rusk, Katelyn M. |
| Albuquerque/Main | Graduate Programs | MS Health Education | Gutierrez, Sandra K. |

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| | | | |
|------------------|--------------------------------|------------------------------|---------------------------|
| Albuquerque/Main | Graduate Programs | MS Physical Education | Haury, Courtney R. |
| Albuquerque/Main | Graduate Programs | MS Physical Education | Gehrke, James W. |
| Albuquerque/Main | Graduate Programs | MS Physical Education | Torres, William D. |
| Albuquerque/Main | Graduate Programs | MS Physical Education | Maciejko, Tesse L. |
| Albuquerque/Main | Graduate Programs | MS Physical Education | Ibarra, Albert |
| Albuquerque/Main | Graduate Programs | MS Health Education | Acosta, Vanessa A. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Day, Kelley D. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Howell, Laurie |
| Albuquerque/Main | College of Education | BSED Elementary Education | Vise, Joy L. |
| Albuquerque/Main | College of Arts and Sciences | BS Statistics | Lopez, Lorenzo B. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Welch, Becky L. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Davis, Matthew C. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Hibbard, Patrick |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Trujillo, Nicolette M. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Castro, Michelle C. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gutierrez, Christopher T. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Cover, Danielle A. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Salazar, Consuelo S. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Whitley, Anona M. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Anaya, Vanessa |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Aurand-Andes, Nicole A. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Brunson, Julia A. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Gillespie, Rachel A. |
| Albuquerque/Main | Graduate Programs | PHD Phys Ed, Sports & Ex Sci | Lee, KyongMin |
| Albuquerque/Main | Graduate Programs | GCERT Educational Diagnosis | Duree, Chelsea M. |
| Albuquerque/Main | Graduate Programs | GCERT Educational Diagnosis | Marinelarena, Sonia |
| Albuquerque/Main | Graduate Programs | GCERT Educational Diagnosis | Quinlan, Marielena C. |
| Albuquerque/Main | Graduate Programs | GCERT Educational Diagnosis | Schneider, Kathleen M. |
| Albuquerque/Main | Graduate Programs | MA Special Education | Blanc, Staci S. |
| Albuquerque/Main | Graduate Programs | MA Special Education | Bhasker, Helen V. |
| Albuquerque/Main | Graduate Programs | MA Special Education | Cozzone, Christopher M. |
| Albuquerque/Main | Graduate Programs | MA Special Education | Feathers, Amber R. |
| Albuquerque/Main | Graduate Programs | MA Special Education | Jaramillo, Jennifer L. |
| Albuquerque/Main | Graduate Programs | MA Special Education | Ortega, Erika M. |
| Albuquerque/Main | Graduate Programs | MA Special Education | O'Shea, Erin E. |
| Albuquerque/Main | Graduate Programs | MA Special Education | Pierce, Jay C. |
| Albuquerque/Main | Graduate Programs | MA Special Education | Pina, Stephen F. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Ortega, Chelsey A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Tirado, Tiffany N. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sobolik, Robert C. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Padilla, Jacqueline R. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Tankersley, Terrance W. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Herrera, Sofia L. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Hill, Jennifer L. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Huband, Patricia M. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Johnson, Kristin A. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Lifvergren, Teresa A. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Martinez, Stephanie D. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Pena, Amanda C. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Prokopiak, Ashley R. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Pulford, Effie M. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Roberts, Angela J. |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Schoen, Sarah W. |

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Degree Candidates

| | | | |
|-------------------------|---|-------------------------------|-----------------------------|
| Albuquerque/Main Gallup | School of Engineering Associate Degree | BSME Mechanical Engineering | Turov, Trevor L. |
| Albuquerque/Main | Anderson Schools of Management | AS Health Information Tech | Kallestewa, Tricia |
| Albuquerque/Main | College of Arts and Sciences | BBA Business Administration | Reyes Perez, Alejandro |
| Albuquerque/Main | College of Fine Arts | BA Criminology | Miranda, Jovanna |
| Albuquerque/Main | Anderson Schools of Management | BA Media Arts | Garcia, Senaida M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Cumberland, Shelbie L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Hernandez, Jaquelyn |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Antelo Ascanio, Andres M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Cabrera, Julie K. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | D'Angelo, Domenica E. |
| Albuquerque/Main | College of Education | BS Family Studies | Heng, Khai Wei |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Aragon, Cherie A. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Gurule, Anne M. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Rodriguez, Elijah J. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Chamberlain, Eric L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gaines, Michael B. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Bhatt, Ronak M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Lyons, Cynthia M. |
| Albuquerque/Main | Graduate Programs | MS Chemistry | Rougemont, Brian P. |
| Albuquerque/Main | Graduate Programs | MA Educational Leadership | Li, Gen |
| Albuquerque/Main | Graduate Programs | PHD Physics | Serna Reid, Marian R. |
| Albuquerque/Main | Graduate Programs | MA English | Hankin, Aaron M. |
| Albuquerque/Main | Graduate Programs | MA Counseling | Neff, Nichole S. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Asencio Pimentel, Claudia I |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Freedman, Sahar |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Martinez, Jesus M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Oldani, Michaela C. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Leger, Alicia S. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Pultz, Patrick C. |
| Albuquerque/Main | College of Education | BSED Special Education | Urbane, John A. |
| Albuquerque/Main | College of Education | BS Exercise Science | Parhizkar, Samantha M. |
| Albuquerque/Main | College of Education | BS Athletic Training | Benally, Jessica |
| Albuquerque/Main | College of Education | BS Exercise Science | Aragon, Colby T. |
| Albuquerque/Main | Graduate Programs | GCERT Educational Diagnosis | Innis, Alex B. |
| Albuquerque/Main | Graduate Programs | GCERT Educational Diagnosis | Gabaldon, Lisa M. |
| Albuquerque/Main | Graduate Programs | GCERT Educational Diagnosis | Kelly, Kristine M. |
| Albuquerque/Main | Graduate Programs | GCERT Educational Diagnosis | Lehman, Marla S. |
| Albuquerque/Main | Graduate Programs | GCERT Educational Diagnosis | Varela, Piedad J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Villanueva, Teresa L. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Hilbun, Houston M. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Harrison, Eric M. |
| Valencia | Associate Degree | AS Pre-Engineering | Fierro, Katrina N. |
| Albuquerque/Main | Graduate Programs | MA Counseling | Garcia, Salomon A. |
| Albuquerque/Main | Graduate Programs | MA Educational Psychology | Moharter, Natasha D. |
| Albuquerque/Main | Graduate Programs | MS Nutrition | Dostal, Rachel A. |
| Albuquerque/Main | Graduate Programs | MS Computer Science | Damron, Silvia M. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Alam, Mohammad Faraz |
| Albuquerque/Main | School of Arch. and Planning | BAA Architecture | Islas, Iann L. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Pacheco, Zaqueriah A. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Marquez, Carlos J. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Calderwood, Douglas H. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Dhungana, Ujjwal |
| | | | Ellis, Tammie N. |

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Degree Candidates

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|------------------|--------------------------------|--------------------------------|-------------------------|
| Albuquerque/Main | Graduate Programs | MS Computer Science | Geng, Chen |
| Albuquerque/Main | Graduate Programs | MS Computer Science | Jagtap, Prathamesh |
| Albuquerque/Main | Graduate Programs | MS Computer Science | Zhao, Sihan |
| Albuquerque/Main | College of Arts and Sciences | BS Physics | Garwood, Tristan M. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Clark, Chad T. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Garcia, Sharon |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Salgado, Sarah A. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Panger, Jarred A. |
| Albuquerque/Main | College of Arts and Sciences | BA Religious Studies | Murphy, Thomas F. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Castillo, Kym A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Jones, Grant K. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Klotzbach, Joshua E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Guerrero, Geraldine M. |
| Albuquerque/Main | Graduate Programs | MS Computer Science | Wang, Hui |
| Albuquerque/Main | Graduate Programs | MS Computer Science | Yang, Jianyu |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Pegues, Alexander H. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sutton, Teresa M. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Apodaca, Arin R. |
| Albuquerque/Main | Graduate Programs | MWR Water Resources | Hall, Martha A. |
| Albuquerque/Main | Graduate Programs | MA Sociology | Fallin, Mallory M. |
| Albuquerque/Main | Graduate Programs | MS Computer Engineering | Kozlick, Jarred M. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Cano, Sybelle N. |
| Albuquerque/Main | School of Engineering | BSEE Electrical Engineering | Romero, James M. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Tullis, Sean M. |
| Albuquerque/Main | College of Fine Arts | BM Music | Packett, Vicki E. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Sanchez, Teresa D. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Faustine, Adrian F. |
| Taos | Associate Degree | AAS General Studies | Unold, Shirley F. |
| Albuquerque/Main | Graduate Programs | MS Statistics | Falk, Bose P. |
| Albuquerque/Main | Graduate Programs | MS Computer Science | Topp, Bryan E. |
| Albuquerque/Main | Graduate Programs | MS Electrical Engineering | Kouhestani, Camron G. |
| Gallup | Associate Degree | AAS General Business | Tsosie, Dave |
| Albuquerque/Main | College of Arts and Sciences | BA English | Harris, Maya L. |
| Albuquerque/Main | College of Education | BS Human Dev & Family Relation | Maestas, Melanie |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Tibbs, Spencer N. |
| Albuquerque/Main | College of Education | BS Human Dev & Family Relation | Pacheco, Feliz M. |
| Albuquerque/Main | Graduate Programs | MS Nuclear Engineering | Lafreniere, Philip L. |
| Albuquerque/Main | Graduate Programs | MS Psychology | Carbajal, Armida J. |
| Albuquerque/Main | Graduate Programs | PHD Physics | Norris, Leigh M. |
| Albuquerque/Main | Graduate Programs | MA Elementary Education | Denetclaw, Utahna L. |
| Albuquerque/Main | Graduate Programs | PHD Psychology | Falcon, Rachael G. |
| Albuquerque/Main | Graduate Programs | PHD Psychology | Jenkins, Christopher O. |
| Albuquerque/Main | Graduate Programs | PHD Psychology | Margett Jordan, Tessa |
| Albuquerque/Main | Graduate Programs | PHD Special Education | Thompson, Daisy |
| Albuquerque/Main | Graduate Programs | PHD Statistics | Qeadan, Fares |
| Albuquerque/Main | School of Law | Juris Doctor | Apodaca, Mary V. |
| Albuquerque/Main | School of Law | Juris Doctor | Bochte, Alexandra E. |
| Albuquerque/Main | School of Law | Juris Doctor | Booze, Tarik A. |
| Albuquerque/Main | School of Law | Juris Doctor | Castille, Laura M. |
| Albuquerque/Main | School of Law | Juris Doctor | Dodd, Christopher A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Vall, Alec G. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Dahl, Arthur H. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Martinez, Mark S. |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|-------------------------------|---------------------------|
| Albuquerque/Main | School of Law | Juris Doctor | Dominguez, Krystal A. |
| Albuquerque/Main | Graduate Programs | MLA Landscape Architecture | Zhang, Ze |
| Albuquerque/Main | College of Education | BSED Elementary Education | Lowenberg-Rodriguez, Frai |
| Taos | Associate Degree | AAS General Studies | Martinez, Ashley H. |
| Taos | Associate Degree | AFA Fine Arts | Sanchez, Cristina |
| Valencia | Associate Degree | AA Criminology | Dykes, Deanne M. |
| Valencia | Associate Degree | AA Studio Art | Sturgis, Teri L. |
| Valencia | Associate Degree | AAS General Studies | Sturgis, Teri L. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Guillen, Marissa |
| Albuquerque/Main | College of Education | BSED Elementary Education | Sanchez, Julie A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Trachik, Brett A. |
| Albuquerque/Main | Graduate Programs | PDCERT Hist Preserv & Region | Holtkamp, David M. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Graham, Elizabeth A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gilman, Sarah A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | King, Thomas |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Kraft, Nicole S. |
| Albuquerque/Main | School of Law | Juris Doctor | Gallegos, Jesse D. |
| Albuquerque/Main | School of Law | Juris Doctor | Hedayati, Hooman K. |
| Albuquerque/Main | School of Law | Juris Doctor | Hill, Veronica L. |
| Albuquerque/Main | Graduate Programs | MS Computer Science | Rackley, Nathanael P. |
| Albuquerque/Main | Graduate Programs | MS Computer Science | Antognoli, Matthew A. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Schrimsher, Drew C. |
| Albuquerque/Main | School of Law | Juris Doctor | Jasso, Michael P. |
| Albuquerque/Main | School of Law | Juris Doctor | Jeppson, Jared |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Mitchell, Gregory D. |
| Los Alamos | Associate Degree | AS Pre-Prof Health Sciences | Melton, Patricia L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Zayani, Nedia I. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Nastacio, Olivia |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Le, Ngoc |
| Albuquerque/Main | College of Arts and Sciences | BA History | Robinson, James H. |
| Albuquerque/Main | Graduate Programs | MS Nuclear Engineering | Lambert, Patrick E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Tenorio, Jake R. |
| Albuquerque/Main | Graduate Programs | MS Computer Engineering | Dutta, Aindrik |
| Albuquerque/Main | School of Law | Juris Doctor | Macias-Mayo, Amber R. |
| Albuquerque/Main | School of Law | Juris Doctor | Munoz, Celedonia I. |
| Albuquerque/Main | Graduate Programs | MS Electrical Engineering | Nasrabadi, Hamed |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Phan, Tuan K. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Scott, Taylor A. |
| Albuquerque/Main | College of Fine Arts | BA Art Studio | Poiles, Katherine J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Kapuranis, Victoria C. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Khalili, Fatima S. |
| Albuquerque/Main | Graduate Programs | MS Computer Science | Movahedi Meimandi, Mahn |
| Albuquerque/Main | School of Law | Juris Doctor | Nickels, Samuel I. |
| Gallup | Associate Degree | AAS General Studies | Smith, Lucille A. |
| Gallup | Associate Degree | AAS Administrative Assistant | Etsitty, Eric |
| Albuquerque/Main | School of Medicine | BS Emergency Medical Services | Jones, James D. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Lucero, Shandiin C. |
| Albuquerque/Main | School of Engineering | BSEE Electrical Engineering | Allen, Taylor M. |
| Albuquerque/Main | Anderson Schools of Management | MS Info Systems & Assurance | Collins, Randy J. |
| Albuquerque/Main | Anderson Schools of Management | MS Info Systems & Assurance | Rhodes, Sean E. |
| Albuquerque/Main | Anderson Schools of Management | MS Info Systems & Assurance | Avallone, Marcus L. |
| Albuquerque/Main | Anderson Schools of Management | MS Info Systems & Assurance | Potter, Kenneth D. |
| Albuquerque/Main | Anderson Schools of Management | MS Info Systems & Assurance | Martinez, Jerry G. |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|--------------------------------|---------------------------|
| Gallup | Associate Degree | AA Art Studio | Whitman, Joshua M. |
| Valencia | Associate Degree | AAS General Studies | Domson, Kyle D. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Wang, Wen |
| Gallup | Associate Degree | AA Criminal Justice | Yazzie, Harolynn R. |
| Gallup | Associate Degree | AA Human Services | Palomino, Maxine T. |
| Taos | Associate Degree | AS Pre-Science | Padilla, Unique S. |
| Albuquerque/Main | Anderson Schools of Management | MS Info Systems & Assurance | Arnold, Matthew B. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Alshammari, Ahmad Turki |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Saini, Sahebsingh K. |
| Gallup | Associate Degree | AA Pre-Business Administration | Gene, Robin L. |
| Gallup | Associate Degree | AAS Construction Technology | Mahkee, Kevin M. |
| Albuquerque/Main | Graduate Programs | MA Educational Leadership | Gaylord, Michele C. |
| Albuquerque/Main | Graduate Programs | MA Organiz Learn & Instr Tech | Scott, Karen K. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Salazar, Rubi R. |
| Gallup | Associate Degree | AS Health Information Tech | King, Holly C. |
| Gallup | Associate Degree | AS Medical Laboratory Tech | Nastacio, Sybert |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Erni, Tenisha M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Jenke, Leigh |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Daniels, Melissa M. |
| Gallup | Associate Degree | AA Liberal Arts | Skeets, Joseph |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Weisert, Marina M. |
| Albuquerque/Main | School of Law | Juris Doctor | Piazza, Elizabeth |
| Albuquerque/Main | School of Law | Juris Doctor | Russell, William B. |
| Albuquerque/Main | School of Law | Juris Doctor | Sanchez, Katrina L. |
| Albuquerque/Main | University Studies | BUS University Studies | Hubbard, Yolanda |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Parker, Samantha L. |
| Albuquerque/Main | Graduate Programs | MS Physics | Chiang, Hao Tien |
| Albuquerque/Main | Graduate Programs | MS Electrical Engineering | Perea, Manuel |
| Albuquerque/Main | College of Nursing | BSN Nursing | Garcia, Samantha M. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Harriger, Kirstin G. |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Abrams, Karissa A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Halfmann, Heather |
| Albuquerque/Main | College of Arts and Sciences | BA History | Baecker, Anna M. |
| Albuquerque/Main | School of Law | Juris Doctor | Spurgin, Kelcie C. |
| Albuquerque/Main | College of Education | BSSED Special Education | Ramirez, Ashley L. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Torres, Savannah A. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Gonzales, Kimberly |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Divett, Dean Z. |
| Albuquerque/Main | Graduate Programs | MWR Water Resources | Fontenelle, Bernadette B. |
| Albuquerque/Main | School of Law | Juris Doctor | Stone, Benjamin |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Mulryan, Meghan D. |
| Albuquerque/Main | School of Medicine | BSML Medical Laboratory Sci | Lucero, Dwayne E. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Gutierrez, Nicole L. |
| Albuquerque/Main | School of Law | Juris Doctor | Williams, Mitchell T. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Zaragoza, Aleshia N. |
| Gallup | Associate Degree | AAS General Business | Largo, Karen H. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | George, Tamra S. |
| Albuquerque/Main | College of Arts and Sciences | BS Physics | Sandoval, Anthony V. |
| Albuquerque/Main | Graduate Programs | EDSPC Educational Leadership | Shearer, Janette E. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Plummer, Ricqual |
| Albuquerque/Main | College of Arts and Sciences | BA Anthropology | McCrackan, Jennifer G. |
| Gallup | Associate Degree | AA Liberal Arts | Walker, Tamara L. |
| Albuquerque/Main | Graduate Programs | MA Economics | Gias, Sharif |

The University of New Mexico
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Degree Candidates

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|------------------|--------------------------------|--------------------------------|---------------------------|
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Quintana, Andrew D. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Mendez, Jesus A. |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Latino, Georgina M. |
| Albuquerque/Main | College of Fine Arts | BA Art History | Stewart, Mark D. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gutierrez, Una |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Burt, Michael A. |
| Gallup | Associate Degree | AS Medical Laboratory Tech | Murphy, Delfred J. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Andazola, Samuel A. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Thornhill, Jessica A. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Estell, Zachary O. |
| Gallup | Associate Degree | AS Health Information Tech | Ghahate, Rinelda E. |
| Albuquerque/Main | College of Fine Arts | BAFA Art Studio | Zamora, Estevan A. |
| Albuquerque/Main | School of Medicine | BS Radiologic Sciences | Chavez, Jonathan J. |
| Albuquerque/Main | College of Education | BS Family Studies | O'Brien, Samantha A. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Cover, Brandon C. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Carole, Adolphine |
| Gallup | Associate Degree | AS Nursing | Lester, Sheldon C. |
| Gallup | Associate Degree | AS Nursing | Silversmith, Brittney L. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Adamczyk, Sebastian |
| Albuquerque/Main | Graduate Programs | MA Special Education | Schwartz, Robyn C. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Work, Jeremy K. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Aran, Devaraj |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gregory, Dylan J. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Marshall, Megan C. |
| Albuquerque/Main | Graduate Programs | MS Computer Science | McKinney, Alex B. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Segura, Marla M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Robertson, Kara R. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Trinh, Son H. |
| Albuquerque/Main | School of Law | Juris Doctor | Young, Justin A. |
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Sanchez, Ashley N. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Sanchez, Ashley N. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Schuler, Lynn L. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Dimond, Erica C. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Cloutier, Benjamin A. |
| Albuquerque/Main | College of Arts and Sciences | BA Spanish | Cervantes Montalvo, Dulce |
| Albuquerque/Main | College of Education | BS Exercise Science | Baca, Justin D. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Stone, Carissa D. |
| Albuquerque/Main | College of Fine Arts | BA Theatre | Hansen, Megan M. |
| Albuquerque/Main | College of Arts and Sciences | BA Spanish | Rodriguez, Brittany C. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Mitchell, Rhesa M. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Olona, Sarah K. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | David, Elianna C. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Castiano, Darwin A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Flores, Nicolas S. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Milia, Erica G. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Jones, Alexander M. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Capen, John H. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Montoya, Anthony V. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | McCown, Quinton |
| Albuquerque/Main | College of Fine Arts | BA Music | Hurtado, Carolyn E. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Bagley, Austin |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Delfin, Kaylee A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Cohn, Juanita A. |

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| | | | |
|------------------|--------------------------------|--------------------------------|-----------------------------|
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Wagner, Renee |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Ferrales, Juan T. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Romero, Antonia L. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Kousal, Shawna |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Chapman, Shelby V. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Le, Marissa Q. |
| Los Alamos | Associate Degree | AS Pre-Engineering | Ortiz, Jose M. |
| Valencia | Associate Degree | AA Studio Art | Ellis, Lana M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Lefebvre, Shannon E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Bigby, Bradley T. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Rossi, Devon G. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Russell, Shakari J. |
| Albuquerque/Main | School of Medicine | Doctor of Medicine | Agnew, Joe W. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Santana, Rochelle N. |
| Albuquerque/Main | College of Education | BS Athletic Training | Lynch, Kiyun M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Alvarado, Erick |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Hargrave, Ashli N. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Bittel, Gabriel A. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Chavez, Saki A. |
| Albuquerque/Main | School of Arch. and Planning | BAA Architecture | Sprague, Jameson |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Stradling, Collin T. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Hasler, Matthew L. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Piper, Elizabeth A. |
| Albuquerque/Main | College of Education | BS Family Studies | Butler, Vickie A. |
| Albuquerque/Main | Graduate Programs | MS Biomedical Sciences | Kivitz, Michael P. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Woodruff, Jessica M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Adams, Ian M. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Lott, Michael C. |
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Lott, Michael C. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Lujan, Tomas V. |
| Albuquerque/Main | College of Fine Arts | BAFA Art Studio | Mills, Astara I. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Clayton, Steven C. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Chavez, Elisha M. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Miller, Tesia J. |
| Albuquerque/Main | College of Arts and Sciences | BA Physics & Astrophysics | Archuleta, Dante A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Oconnell, Jessica A. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Karler, Brooke E. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Cravens, Cody C. |
| Gallup | Associate Degree | AS Nursing | Carabajal, Freddie P. |
| Albuquerque/Main | School of Medicine | Doctor of Medicine | Bell, Erin M. |
| Gallup | Associate Degree | AS Nursing | Adcock, Jennifer L. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Granillo, Nathan D. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Mehta, Ruzbeh N. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Stuyvesant-Curlee, Taylor I |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Laverow Kelman, Robin |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Puccini, Mary E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Kemsley, Clark G. |
| Albuquerque/Main | School of Medicine | Doctor of Medicine | Chavez, Mary R. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Rinkenberger, Melissa M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Tolwinski, Alan |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Encinias, Richard M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Maldonado, Ariel T. |
| Albuquerque/Main | College of Arts and Sciences | BS Anthropology | Anton, Robert J. |

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Degree Candidates

| | | | |
|------------------|--------------------------------|--------------------------------|-------------------------|
| Gallup | Associate Degree | AAS General Studies | Yazzie, Natasha K. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Abeita, Klo |
| Albuquerque/Main | School of Medicine | Doctor of Medicine | Garcia, Christian R. |
| Gallup | Associate Degree | AAS General Business | Chavez, Karen J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Pollock, Anthony D. |
| Albuquerque/Main | Graduate Programs | GCERT Educational Diagnosis | Sandoval, Paula D. |
| Albuquerque/Main | College of Arts and Sciences | BA Anthropology | Martinez, Johnathon V. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sunrise, Shelton L. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Bowers, Brett A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Dimick, William R. |
| Albuquerque/Main | College of Arts and Sciences | BA Spanish | Carreon Ochoa, Jorge A. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Gurule, Vanessa M. |
| Albuquerque/Main | College of Fine Arts | BA Music | Kentla, Meriah R. |
| Albuquerque/Main | College of Arts and Sciences | BA Linguistics | Mitchell, Veronica C. |
| Albuquerque/Main | College of Fine Arts | BA Music | Call, Marion A. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Fricke, David E. |
| Albuquerque/Main | School of Medicine | BSML Medical Laboratory Sci | Aigla, Andres M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Ledbetter, Rhonda J. |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Beauchamp, Helene N. |
| Albuquerque/Main | Graduate Programs | MA Educational Leadership | Sanchez, E R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Montoya, Carol A. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Joiner, Deondre O. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Preston, Shaka A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Suknot, Ronald M. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Emblem, Leif S. |
| Albuquerque/Main | College of Fine Arts | BFA Interdisc Film & Dig Media | Spencer, Nathan A. |
| Taos | Associate Degree | AS Pre-Science | Vigil, Anita C. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Rankin, Jodee R. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Schaller, Scott C. |
| Albuquerque/Main | Graduate Programs | MS Computer Engineering | Leyba, Vicente A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | DeAngelo, Brittany R. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Swingle, Kirstie L. |
| Albuquerque/Main | Graduate Programs | MS Optical Sci & Engineering | Alaie, Seyedhamidreza |
| Albuquerque/Main | College of Education | BS Human Dev & Family Relation | White, Rose M. |
| Albuquerque/Main | College of Fine Arts | BA Theatre | Farmin, Katherine P. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Difani, Ella W. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Sher, Molly C. |
| Albuquerque/Main | Graduate Programs | MA Linguistics | Hall, Brittany G. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Gallegos, Jeffrey J. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Tabeling, Fabianna R. |
| Albuquerque/Main | College of Arts and Sciences | BA Asian Studies | Trujillo, Joyce E. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Rivera, Amanda A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Lujan, Andrew E. |
| Albuquerque/Main | College of Fine Arts | BA Theatre | Winslow, Xavier |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | O'Neill, Caitlin K. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Archuleta, Victoria A. |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Taylor-Ryman, Royce C. |
| Albuquerque/Main | College of Education | BS Family Studies | Acosta, Mayra |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Vogel, Ross C. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Manzanares, Jerry J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Kapuranis, John J. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Kassicieh, Katina S. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Sanchez, Devon C. |

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Degree Candidates

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|----------------------------|--|---|--|
| Albuquerque/Main Gallup | Anderson Schools of Management Associate Degree | BBA Business Administration AS Nursing | Avitia, Dulce J. Williams, Letecia C. |
| Albuquerque/Main Gallup | Anderson Schools of Management Associate Degree | MBA Business Administration AS Nursing | Benavidez, Marie L. Martin, Tonia V. |
| Albuquerque/Main | College of Arts and Sciences | BA French | Calderon, Charles A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Marquez, Monique C. |
| Albuquerque/Main | College of Arts and Sciences | BA Linguistics | Rodrigues, Brittany C. |
| Albuquerque/Main Gallup | Associate Degree | AS Nursing | Deswood, Kimberly A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Fabres, Juan P. |
| Albuquerque/Main | Graduate Programs | MS Health Education | Clark, Micah B. |
| Albuquerque/Main | College of Fine Arts | BM Music | Needham, Steven A. |
| Albuquerque/Main | College of Education | BSED Health Education | Robinson, Christina M. |
| Albuquerque/Main | College of Arts and Sciences | BA Spanish | Holloway, Katherine A. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Allen, Jessica R. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Gallegos, Angelica N. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Huynh, Hellen K. |
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Sundt, Autumn L. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Sundt, Autumn L. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Marthe, Jocelyn M. |
| Albuquerque/Main | School of Engineering | BSCE Civil Engineering | Troncoso, Zachary S. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Kelly, Molly M. |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Gorley, Jessica C. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Henry, Randolph T. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Felker, Daniel P. |
| Albuquerque/Main Gallup | Associate Degree | AAS Construction Technology | Westika, Gaylon |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Ibarra, Kathryn-Amber A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Rodrin, Dylan C. |
| Albuquerque/Main | College of Arts and Sciences | BS Environmental Science | Corriz, Stephanie A. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Brocksmith, Brian C. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Epps, James D. |
| Albuquerque/Main Gallup | Associate Degree | AS Science | John, Montoya F. |
| Albuquerque/Main | College of Fine Arts | BA Theatre | Kalaveshi, Saranda |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Peralta, Ashley N. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Zemp, Christina |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | O'Such, Austin M. |
| Albuquerque/Main | Graduate Programs | MA Elementary Education | Kiyan, Flora |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sanchez, Cassandra L. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Eslick, Nicol A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Wolf, Kaitlyn M. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Henderson, Janetta S. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Baca, Erica M. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Cook, Felipe P. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Lemus, Camille A. |
| Albuquerque/Main | Graduate Programs | MCRP Community & Regional Plan | Dickey, Julie K. |
| Albuquerque/Main | College of Education | BSED Special Education | Chavez, Monica A. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Ulibarri, Steven P. |
| Albuquerque/Main | College of Education | BS Nutrition & Dietetics | Puariea, Karla K. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Baca, Vitalia G. |
| Albuquerque/Main | School of Arch. and Planning | BAA Architecture | Townsend, Cameron D. |
| Albuquerque/Main | Graduate Programs | MS Electrical Engineering | Spotz, Katherine S. |
| Albuquerque/Main | Graduate Programs | MS Optical Sci & Engineering | Kazemi, Alireza |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gonzales, Evan M. |
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Means, Mikayla L. |

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| | | | |
|------------------|--------------------------------|--------------------------------|----------------------------|
| Albuquerque/Main | Graduate Programs | MA Special Education | Kehler, Jessica A. |
| Gallup | Associate Degree | AS Health Information Tech | Belone, Lenore L. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Delgado, Gabriel J. |
| Albuquerque/Main | College of Fine Arts | BAFA Art Studio | Fejer, Brian J. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Salinas Talamantes, Vanely |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Guevara Beltran, Diego |
| Albuquerque/Main | College of Arts and Sciences | BA English-Philosophy | Grieco, James E. |
| Albuquerque/Main | College of Fine Arts | BA Dance | Baied, Dalila M. |
| Albuquerque/Main | College of Fine Arts | BM Music | Kuhn, Kelly E. |
| Albuquerque/Main | College of Fine Arts | BA Design for Performance | Engvall, Hans Z. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Flores, Amanda K. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Gamboa, Yoliy |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Bentz, Samantha J. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Tafoya, Brittany L. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Rivas, Victor P. |
| Albuquerque/Main | College of Arts and Sciences | BS Earth & Planetary Sciences | Templeman, Tara E. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Templeman, Tara E. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Sumter, Taylor M. |
| Albuquerque/Main | College of Arts and Sciences | BA Religious Studies | Brown, Karen M. |
| Los Alamos | Associate Degree | AA Liberal Arts | Medina, Christina E. |
| Gallup | Associate Degree | AS Nursing | Stark, Marissa A. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Large, Samantha R. |
| Albuquerque/Main | College of Arts and Sciences | BA Spanish | Munoz, Janina M. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Henson, Eric T. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Jones, Veronica N. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Fluxa Moncada, Francisco |
| Gallup | Associate Degree | AS Nursing | Merrill, Sharon D. |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Oysler, Nekoda |
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Olague, Nestor G. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Nava, Marleny |
| Albuquerque/Main | College of Nursing | BSN Nursing | Hoang, Cindy K. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Brown, Amanda M. |
| Gallup | Associate Degree | AS Nursing | Brown, Amelia E. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Davis, Brennan G. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | McGovern, Riley J. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Jaramillo, John C. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Baggett, Jessica M. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Lacour, Dominique G. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Leyba, Anika P. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Humelsine, Sandra I. |
| Albuquerque/Main | College of Arts and Sciences | BS Anthropology | Jurkiewicz, Melissa A. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Navarro, Melissa |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Quintana, Cynthia L. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Smith, Aleisa M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Rich, Jeffrey R. |
| Albuquerque/Main | School of Engineering | BSEE Electrical Engineering | Sandoval, Benjamin R. |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Billie, Adam N. |
| Albuquerque/Main | College of Fine Arts | BME Music Education | Thompson, Mikal M. |
| Gallup | Associate Degree | AS Health Information Tech | Watchman, Marissa A. |
| Albuquerque/Main | College of Education | BSED Special Education | Madrid, EnRica E. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Tulley, Monique R. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Stallings, Michelle B. |
| Albuquerque/Main | School of Arch. and Planning | BAEPD Environment, Plan & Dsgn | Diddy, Miriam I. |

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Degree Candidates

| | | | |
|------------------|--------------------------------|--------------------------------|----------------------------|
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Marentes, Stacey |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Avila, Christian M. |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Gallegos, Nicholas J. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Lopez, Ashley B. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sanchez, Justin R. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Restrepo Cruz, Sebastian |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Morgan, Russell J. |
| Albuquerque/Main | College of Arts and Sciences | BS Anthropology | Koontz, Nickolas A. |
| Gallup | Associate Degree | AAS Automotive Technology | Louis, Clair B. |
| Gallup | Associate Degree | AS Health Information Tech | Enriquez, Maria Jessica A. |
| Gallup | Associate Degree | AA Pre-Business Administration | Vigil, Dominic J. |
| Albuquerque/Main | Graduate Programs | MCRP Community & Regional Plan | Rincon, Amy M. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Allen, Christopher J. |
| Albuquerque/Main | College of Arts and Sciences | BS Statistics | Holmes, Mark E. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Jojola, Caitlin T. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Codianni, Marcello G. |
| Albuquerque/Main | College of Arts and Sciences | BA Linguistics | White, Melissa M. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Marquez, Ronnie R. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Elias, Kaitlin E. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Tolsma, Meredith L. |
| Albuquerque/Main | College of Fine Arts | BA Theatre | DiLorenzo, Charles B. |
| Gallup | Associate Degree | AA Criminal Justice | Ohmsatte, Kelly I. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Ryan, Cameron D. |
| Albuquerque/Main | College of Education | BS Family Studies | Byrne, Chantel N. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Stern, Cameron S. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Nunez, Karina |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Contri, Scott D. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Oselio, Cherise D. |
| Albuquerque/Main | College of Arts and Sciences | BS Chemistry | Belcher, Cami B. |
| Gallup | Associate Degree | AA Human Services | Begay, Evangelina J. |
| Albuquerque/Main | Graduate Programs | MA Counseling | Garcia, Desiree A. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Lapedes, Shifra E. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Hamilton, Tiffany L. |
| Albuquerque/Main | School of Medicine | BS Radiologic Sciences | Chavira, Monica S. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Paisano, Lesley J. |
| Albuquerque/Main | School of Medicine | Doctor of Medicine | King, Skye C. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Feria, Melissa A. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Heitzinger, Anthony M. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Liljestrand, Katherine E. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Liljestrand, Katherine E. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Chen, Lei Lei |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Hathoot, Jesse W. |
| Albuquerque/Main | College of Fine Arts | BME Music Education | Parker, Edwin A. |
| Albuquerque/Main | College of Education | BS Exercise Science | Dews, Samantha J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Nechvatal, Patrick R. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Kemper, Channing C. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Kemper, Kelvin C. |
| Albuquerque/Main | College of Education | BSED Health Education | Haarhues, Jordan M. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Fay, Timothy A. |
| Albuquerque/Main | College of Arts and Sciences | BA Linguistics | Bosaad, Eman S. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Trevizo-Rojo, Marisol |
| Albuquerque/Main | College of Education | BSED Elementary Education | Sierra, Briana M. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Mundt, Miranda R. |

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| | | | |
|------------------|--------------------------------|-------------------------------|--------------------------|
| Albuquerque/Main | College of Arts and Sciences | BA History | Sisneros, Mario A. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Grossman, Jacob A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | De La Rosa, Omar R. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Ghiassi, Briana M. |
| Albuquerque/Main | School of Engineering | BSCE Civil Engineering | Garcia, Carmelina T. |
| Albuquerque/Main | School of Medicine | BSML Medical Laboratory Sci | Askew, Chelsea M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Largo, Sanishia K. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Caro-Rosado, Shaolin A. |
| Albuquerque/Main | School of Engineering | BSCE Civil Engineering | Delmore, Zachary M. |
| Albuquerque/Main | School of Engineering | BSCE Civil Engineering | Bustamante, Ryan A. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Dazzo, Merrick J. |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Escarcega, Nathan S. |
| Albuquerque/Main | School of Engineering | BSCM Construction Management | Hendrix, Joshua D. |
| Albuquerque/Main | School of Engineering | BSCM Construction Management | Dereu, Joshua N. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Morales, Rogelio A. |
| Albuquerque/Main | College of Fine Arts | BA Art History | Mitchell, Tyler H. |
| Albuquerque/Main | Graduate Programs | MA Art Education | Raney, Jessie M. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Jurado, Victoria A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Jurado, Victoria A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Nanco, Candice A. |
| Gallup | Associate Degree | AA Liberal Arts | Yazzie, Jamie K. |
| Albuquerque/Main | School of Medicine | Doctor of Medicine | McCaughey, Michael V. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Torres, Jonathan |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Mata, Michelle |
| Valencia | Associate Degree | AS General Science | Rascon, Vivian |
| Albuquerque/Main | College of Education | BSED Special Education | Elliott, Bridget |
| Gallup | Associate Degree | AA Criminal Justice | Morris, Simone R. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Sanchez, Rachel B. |
| Albuquerque/Main | College of Fine Arts | BME Music Education | Davis, Kedra J. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Jaramillo, Amanda Y. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Lewis, Charles A. |
| Albuquerque/Main | College of Fine Arts | BME Music Education | Hiller, Aubrianna R. |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Kemsley, Logan |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Ayoub, Meagan R. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Ellison, Octavia M. |
| Los Alamos | Associate Degree | AS Environmental Science | Atencio, David R. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Moreno-Campos, Horatio P |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Denbaars, Peter A. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Sant, Brian D. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Christy, Chelsey A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Neese, Cole D. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Townsend, Sandra J. |
| Gallup | Associate Degree | AA Business Administration | Chischilly, Merle R. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Maes, Sara N. |
| Albuquerque/Main | College of Arts and Sciences | BA Languages | Pavlik, Zachary K. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Starr, Amber L. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Innis, Emily A. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Pace, Caitlin A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Bonifer, Stephany C. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Campbell, Warrick M. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Highhouse, Derek R. |
| Albuquerque/Main | College of Arts and Sciences | BA Speech & Hearing Sciences | Clevenger, Ashley E. |
| Albuquerque/Main | College of Arts and Sciences | BA Speech & Hearing Sciences | Hagen, Colby C. |

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| | | | |
|------------------|--------------------------------|--------------------------------|------------------------|
| Albuquerque/Main | College of Fine Arts | BA Dance | Hornak, Kami N. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Chen, Alexandria V. |
| Albuquerque/Main | School of Medicine | BS Radiologic Sciences | Marquez, Corina A. |
| Albuquerque/Main | College of Arts and Sciences | BA American Studies | Blea, Joshua M. |
| Albuquerque/Main | College of Arts and Sciences | BS Anthropology | Junge, Laurie S. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Robinson, Jonathan D. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Grabowski, Samantha R. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Zofrea, Patricia |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Jaramillo, Justus D. |
| Albuquerque/Main | School of Medicine | Doctor of Medicine | McCullough, Ane L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Bond, Shannon C. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Lucero, Connor E. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Mallary, Melissa A. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Rainey, Rashad |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Marcotte, Charlene A. |
| Valencia | Associate Degree | AA Education | Greschke, Ashley B. |
| Gallup | Associate Degree | AAS General Studies | Curtis, Ronda R. |
| Albuquerque/Main | Graduate Programs | MS Anthropology | Hamilton, Marian I. |
| Gallup | Associate Degree | AA Liberal Arts | DenBleyker, Alex R. |
| Gallup | Associate Degree | AS Nursing | Uduma, Ugochi |
| Gallup | Associate Degree | AS Nursing | Chavez, Nicole A. |
| Albuquerque/Main | Graduate Programs | MPA Public Administration | Henley, Jaclyn L. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Al-Hassan, Abdul-Salam |
| Albuquerque/Main | College of Education | BSED Physical Education | Lamb, Shannon E. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Bowen, Andrew D. |
| Albuquerque/Main | Graduate Programs | MOT Occupational Therapy | Moran, Mary P. |
| Albuquerque/Main | College of Education | BSED Health Education | Davis, Jaime L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sedillo, Justin B. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Dai, Jiguang |
| Albuquerque/Main | School of Medicine | BSML Medical Laboratory Sci | Schreiber, Yori S. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Hoss, Robin R. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Harp, Matthew J. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Saavedra, Shamatay S. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Shannon, Kevin N. |
| Albuquerque/Main | College of Arts and Sciences | BA English-Philosophy | Chavez, Israel |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Sneddon, Sarah T. |
| Albuquerque/Main | Graduate Programs | MA Counseling | Crofts, Gene |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Ramirez, Verly |
| Albuquerque/Main | College of Arts and Sciences | BA Linguistics | McCracken, Kelly J. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Sweet, Aaron C. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Jones, Michael R. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Oms, Isabella A. |
| Albuquerque/Main | Graduate Programs | MA Lang,Lit & Sociocultural St | Hunt, Jennifer A. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Quane, River |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Li, Wenting W. |
| Albuquerque/Main | Graduate Programs | MS Anthropology | Sabbi, Kristin |
| Albuquerque/Main | College of Education | BSED Elementary Education | Pichette, William F. |
| Albuquerque/Main | School of Arch. and Planning | BAEPD Environment, Plan & Dsgn | Chacon, Robert |
| Albuquerque/Main | Anderson Schools of Management | MS Info Systems & Assurance | Sanchez, Marc D. |
| Valencia | Associate Degree | AAS General Studies | Chavez, Andrea F. |
| Gallup | Associate Degree | AS Nursing | Haven, Fallon |
| Albuquerque/Main | College of Arts and Sciences | BA English | Jefferis, Robert P. |
| Albuquerque/Main | School of Arch. and Planning | BAEPD Environment, Plan & Dsgn | Tafoya, Dominic M. |

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| | | | |
|------------------|--------------------------------|--------------------------------|------------------------|
| Albuquerque/Main | School of Medicine | Doctor of Medicine | Romero, Dick A. |
| Gallup | Associate Degree | AA Criminal Justice | Paloma, Kollin H. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Kemper, Stella B. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Finlayson, Samantha R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sandoval, Kaitlyn R. |
| Albuquerque/Main | School of Engineering | BSCE Civil Engineering | Breitner, Lauren N. |
| Albuquerque/Main | College of Education | BS Early Child Multicult Educ | Garcia, Jennifer |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Briggs, Trajuan D. |
| Albuquerque/Main | School of Medicine | Doctor of Medicine | Sandoval, Linsey A. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Trdan, Luka |
| Albuquerque/Main | College of Education | BAED Art Education | Landin, Tanya B. |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Landin, Tanya B. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Bailey, Marcus D. |
| Albuquerque/Main | School of Engineering | BSCS Computer Science | Smith, Cameron Y. |
| Albuquerque/Main | Anderson Schools of Management | MS Info Systems & Assurance | Parker, Robert D. |
| Albuquerque/Main | College of Education | BAED Secondary Education | Patterson, Danielle L. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Adams, Anna M. |
| Albuquerque/Main | University Studies | BUS University Studies | Clegg, Ann M. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Geddie, Lisa A. |
| Albuquerque/Main | College of Arts and Sciences | BA German | Powell, Mackensy E. |
| Albuquerque/Main | School of Arch. and Planning | BAEPD Environment, Plan & Dsgn | Lee, Sharlynn J. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Beach, Celeste M. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Long, Amy M. |
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Vargas, Armando R. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Rogers, James A. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Underwood, Megan N. |
| Albuquerque/Main | School of Engineering | BSCE Civil Engineering | Logsdon, Benjamin D. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Kerr-Boblick, Lisa G. |
| Albuquerque/Main | Graduate Programs | MS Electrical Engineering | Renfrow, Raymond P. |
| Gallup | Associate Degree | AA Art Studio | Tsethlikai, Tess K. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Ter Grigorian, Andrei |
| Albuquerque/Main | Graduate Programs | MS Optical Sci & Engineering | Shen, Feng |
| Albuquerque/Main | Graduate Programs | MS Computer Science | Chen, Jiani |
| Albuquerque/Main | College of Education | BAED Art Education | Ramirez, Marcella D. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Maloy, Mitchell W. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Garibay, Stephanie Y. |
| Albuquerque/Main | College of Education | BS Exercise Science | Schrimsher, Brenna C. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Anderson, Norma J. |
| Albuquerque/Main | Graduate Programs | MS Physical Education | Kornrumpf, Kendra A. |
| Albuquerque/Main | College of Arts and Sciences | BA Speech & Hearing Sciences | Whitaker, Maja E. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Martinez, Daniel A. |
| Gallup | Associate Degree | AS Nursing | Mescal, Kimberly R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Montoya, Isaac J. |
| Albuquerque/Main | School of Engineering | BSCS Computer Science | Fajardo, Evan L. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Andrews, Chloe L. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Richardson, James D. |
| Albuquerque/Main | College of Arts and Sciences | BA Anthropology | Pope, Chandler E. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Baseman, Max A. |
| Albuquerque/Main | College of Arts and Sciences | BA International Studies | Summa, Spencer J. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Gruskos, Sophia R. |
| Gallup | Associate Degree | AA Pre-Business Administration | Lee, Candice A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Wiese, Chanel R. |
| Gallup | Associate Degree | AA Early Child Multicult Ed | Christian, Lacinda E. |

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|------------------|--------------------------------|-------------------------------|---------------------------|
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Swain, Daniel R. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Trujillo, Marcus A. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Silversmith, Lenora R. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Martinez, Alaina T. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Smith, Raymond R. |
| Gallup | Associate Degree | AAS General Studies | Smith, Raymond R. |
| Albuquerque/Main | School of Medicine | Doctor of Medicine | Shariff, Ayesha |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Patel, Akshay T. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Zacarias, Alejandra |
| Albuquerque/Main | School of Engineering | BSCS Computer Science | Fournier, Matthew J. |
| Albuquerque/Main | University Studies | BLA Liberal Arts | Cheville, Danyelle N. |
| Albuquerque/Main | College of Education | BSED Health Education | McClure, Julia S. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Aranda, William C. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Ravindran, Priyanka M. |
| Albuquerque/Main | College of Arts and Sciences | BA Chemistry | Ravindran, Priyanka M. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Yoder, Andrew E. |
| Albuquerque/Main | School of Engineering | BSCS Computer Science | Balaoro, Luke C. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Brady, Eric J. |
| Albuquerque/Main | Graduate Programs | MS Electrical Engineering | Bhatta, Ishwor |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Brooks, Loren R. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Jackson, Tyler D. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Stanislowski, Emma S. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Overlin, Sean R. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Swanson, Jessica N. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Saavedra, Christopher A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Fattor, Lindsay M. |
| Albuquerque/Main | College of Fine Arts | BA Art Studio | Milligan, Darius J. |
| Albuquerque/Main | College of Fine Arts | BA Art Studio | Kubilus, Anya K. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Kapuranis, Theana F. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Krantman, Elizabeth M. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Ramirez, Nicole L. |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Torres, Derek C. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Domski, Andrew J. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Vetsch, Laura L. |
| Albuquerque/Main | College of Education | BSED Elementary Education | Zarate, Diane |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Rocha, Saul J. |
| Albuquerque/Main | College of Arts and Sciences | BA Psychology | Martinez, Arianna C. |
| Albuquerque/Main | Graduate Programs | MS Dental Hygiene | Tang, Thu T. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Beck, Andrew |
| Albuquerque/Main | College of Arts and Sciences | BA Criminology | Gonzales, Kelly A. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Garcia, Deidra I. |
| Albuquerque/Main | University Studies | BUS University Studies | Rozeboom, Lance A. |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Gonzales, Ryan J. |
| Albuquerque/Main | College of Fine Arts | BFA Art Studio | Gonzales, Mary A. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Larson, Samantha L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Salem, Christopher A. |
| Los Alamos | Associate Degree | AAS Robotics | Bristol-Cossey, Joshua S. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Sanchez, Ryan A. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Brusletto, Anne Cecilie |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Cox, Adrienne K. |
| Valencia | Associate Degree | AA Business Administration | Scazzero, Ashley N. |
| Gallup | Associate Degree | AA Liberal Arts | Russell, Aubree A. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Hopwood, Samuel |

The University of New Mexico
Fall 2014
Degree Candidates

| | | | |
|------------------|--------------------------------|--------------------------------|--------------------------|
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Nathe, Rhen A. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Bess, Jesse L. |
| Albuquerque/Main | School of Arch. and Planning | BAEPD Environment, Plan & Dsgn | Baca, Katrina S. |
| Albuquerque/Main | College of Arts and Sciences | BA Asian Studies | Carboni, Daniel L. |
| Albuquerque/Main | Anderson Schools of Management | MBA Business Administration | Blake, Terah J. |
| Albuquerque/Main | Graduate Programs | MA Educational Leadership | Riley, Natalie N. |
| Valencia | Associate Degree | AAS General Studies | Lucero, Magdelene |
| Albuquerque/Main | Anderson Schools of Management | MACCT Accounting | Cheng, Lihui |
| Albuquerque/Main | School of Arch. and Planning | BAEPD Environment, Plan & Dsgn | Sterpka, Virginia L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Standrige, Deanna L. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Cuellar, Jonathan |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Nunez, Jessica N. |
| Albuquerque/Main | College of Arts and Sciences | BS Biochemistry | Schuchardt, Dale C. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Valdez, Cassandra A. |
| Albuquerque/Main | College of Arts and Sciences | BS Biology | Valdez, Cassandra A. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Flores, Stelicia J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Milloy, Rosalind D. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Garcia, Joshua J. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Romero, Cody R. |
| Albuquerque/Main | College of Education | BS Exercise Science | Bairstow, Cameron D. |
| Albuquerque/Main | School of Medicine | Doctor of Medicine | Tracy, Benjamin S. |
| Albuquerque/Main | College of Arts and Sciences | BA Sociology | Aragon, Patrick L. |
| Albuquerque/Main | College of Arts and Sciences | BA English | Coffman, Matthew E. |
| Albuquerque/Main | School of Arch. and Planning | BAEPD Environment, Plan & Dsgn | Trieu, Stephen S. |
| Albuquerque/Main | University Libraries | BS Technology & Training | Atler, Douglas J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Olinger, Sarah T. |
| Albuquerque/Main | College of Arts and Sciences | BA Biology | Durden, Chardae S. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Morin, Mackenzie L. |
| Albuquerque/Main | College of Education | BS Family Studies | Byrne, Cody R. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Lemos, Arturo |
| Albuquerque/Main | College of Nursing | BSN Nursing | Nguyen, Thu A. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Gallegos, Marissa T. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Wells, Brandi C. |
| Albuquerque/Main | College of Arts and Sciences | BS Psychology | Wambold, Dylan L. |
| Albuquerque/Main | College of Arts and Sciences | BS Mathematics | Black, Sarah R. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Penttinen, Juho Pekka T. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Nguyen, Cuong X. |
| Albuquerque/Main | College of Arts and Sciences | BA Journalism & Mass Communic | Rascon, Maria G. |
| Albuquerque/Main | School of Engineering | BSCS Computer Science | Swenson, Bjorn J. |
| Albuquerque/Main | College of Arts and Sciences | BA History | Roberts, Alex T. |
| Albuquerque/Main | College of Arts and Sciences | BA Political Science | Chavez, Charles A. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Archuleta, Dustin J. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Johnson, Brittany S. |
| Albuquerque/Main | College of Arts and Sciences | BA Communication | Wood, Markie D. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Ayers-Montero, Camila L. |
| Albuquerque/Main | College of Arts and Sciences | BA Philosophy | Flores, John R. |
| Albuquerque/Main | College of Arts and Sciences | BA Economics | Jayne, Ryan C. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Braun, Hannah J. |
| Albuquerque/Main | College of Fine Arts | BA Media Arts | Romero, Mariah R. |
| Albuquerque/Main | College of Arts and Sciences | BA Speech & Hearing Sciences | Padilla, Aaron H. |
| Albuquerque/Main | School of Engineering | BSME Mechanical Engineering | Ayon, Victor H. |
| Albuquerque/Main | College of Nursing | BSN Nursing | Dorado, Cierra L. |
| Albuquerque/Main | Anderson Schools of Management | BBA Business Administration | Welch, Marcella A. |

The University of New Mexico
Fall 2014
Degree Candidates

Albuquerque/Main
Albuquerque/Main
Albuquerque/Main
Albuquerque/Main
Albuquerque/Main

Anderson Schools of Management
College of Arts and Sciences
College of Arts and Sciences
College of Education
Graduate Programs

BBA Business Administration
BA Psychology
BA Psychology
BSED Elementary Education
MS Computer Science

Mechenbier, Jake R.
Ramirez, Blanca C.
Brandon, Alexis R.
Sacks, Sophia A.
Baxter, John



Faculty Senate

November 26, 2014

TO: Board of Regents Academic, Student Affairs, and Research Committee

FROM: Selena Salazar, Office of the University Secretary

SUBJECT: Form D – Graduate Certificate in Law, Environment, & Geography

The Faculty Senate approved Form D – Graduate Certificate in Law, Environment, & Geography at the Tuesday, November 25, 2014 meeting.

Please place this item on the December 4, 2014 Board of Regents Academic, Student, Affairs, and Research Committee meeting agenda for consideration.

Thank you.

Attachment

DEPARTMENT OF GEOGRAPHY & ENVIRONMENTAL STUDIES

PROPOSAL FOR GRADUATE CERTIFICATE IN “LAW, ENVIRONMENT, AND GEOGRAPHY”

Executive Summary:

Seeking to capitalize on a nationally unparalleled departmental strength in legal and environmental geography, the Department of Geography proposes to create a new, one-year graduate certificate in Law, Environment and Geography. In the past six years, the Department has added 9 new faculty, and has engaged in an ongoing strategic planning process to both capitalize on these hires and to strengthen the department's position within the discipline and the region. The departmental recognition and commitment to a focus on Law, Environment, and Geography – including the proposed program – is a result of this strategic planning process

The Certificate in Law, Environment, and Geography seeks to provide students both tools and analytic frames for understanding the spatial and legal dimensions of environmental dynamics and challenges. While the law can be a powerful tool for addressing issues of environmental regulation and resource management, the ways we write and enforce our laws can substantially impact environmental dynamics. The spatial dimensions of these impacts, and the inherent spatiality of legal regulatory concerns are pressing concerns for environmental researchers and policy makers. By offering a curriculum that stresses these interconnections the Certificate in Law, Environment, and Geography empowers students to ask critical questions about the how human regulation and environmental dynamics play out at a variety of scales.

UNM's Department of Geography has a unique strength in that two of its eight faculty have J.D.'s and several other members of the faculty have expertise in legal history and natural resource management. The department is working to capitalize on this strength by creating a new graduate certificate using entirely existing campus resources and faculty. The primary goal of the project is provide new opportunities for undergraduate, graduate and law students at UNM who are interested in education and training in law and natural resource policy and management. Its secondary goal is to enhance the Department's reputation as a national leader in the growing field of legal geography.

The curriculum would be based upon already existing courses. Twelve Credit Hours would be taken from existing offerings within the Department of Geography and Environmental Studies. An additional six Credit Hours of electives would be required from a list of approved courses from American Studies, Economics, History, Community and Regional Planning, and the Law School. Because the curriculum depends solely on existing classes, and because the certificate program will likely involve a modest enrollment in the immediate future, the impact on existing courses should be fairly minimal.

There are no other even remotely similar programs offered in New Mexico public

or private institutions of higher learning.

The new program will appeal to (1) environmental, natural resources professionals who are either dealing with legal challenges through their work, or who want the program for promotion (2) undergraduate students seeking to enhance their credentials in preparation for studying environmental and/or natural resources law, and (3) undergraduates who are looking to enter into the environmental and natural resource management field professionally.

Because much of the curriculum is based upon existing course offerings, shifts faculty and course offerings both in the Department and across campus should not create additional faculty needs for the Certificate Program. No additional faculty or staff will be required, and there is no projected additional cost to the program.



THE UNIVERSITY of
NEW MEXICO

Office of the Vice Provost for Academic Affairs
MSC05 3400
1 University of New Mexico
Albuquerque, NM 87131-0001
505.277.2611

Date: 22 August 2012

To: Dr. Scott Freunds Schuh, Chair, Department of Geography and Environmental Studies

Re: Pre-approval for Graduate Certificate in Law, Environment, & Geography

Thank you for submitting the following department of Geography proposal for a Graduate Certificate in Law, Environment, and Geography for review by the Office of the Provost. In my judgment, the proposed certificate course has been sufficiently well developed to warrant submission to the Faculty Senate Curricula Committee, please feel free to proceed.

Sincerely,

Dr. Gregory L. Heileman
Associate Provost for Curriculum

Cc: Chaouki Abdallah, Interim Provost and EVP for Academic Affairs
Nancy Middlebrook, University Accreditation Director
Elizabeth Barton, Associate Registrar
John Carr, J.D., Ph.D., Assistant Professor, Geography

Received

SEP 26 2014

Graduate Office
University of New Mexico

Received

OCT 17 2014

Graduate Office
University of New Mexico

NEW GRADUATE DEGREE OR GRADUATE CERTIFICATE FORM D

UNIT PREPARES IN QUADRUPLICATE
Route as indicated below under approvals. Return to the Registrar's Office once all signatures have been obtained.

Date: Sept 11, 2012

John Carr
(Name of individual initiating Graduate Degree or Graduate Certificate)

Assistant Professor
(Title, position, telephone number)

Carrj@unm.edu
(Email address)

Geography & Environment Studies
(Department/Division/Program)

*Allow up to one year for the process to be completed for a certificate, and 18 months for a degree.

Note: Proposals for new graduate degrees or graduate certificates need to follow an approved format. Please call the Office of Graduate Studies and ask for an outline. Revisions of graduate degrees and some new certificates also may need state approval, depending on the extent of changes proposed. Please consult the Office of the Provost for advice prior to initiating this form.

Attach the following required documents:

1. Executive Summary.
2. Program Proposal (in the approved format).
3. Catalog Description (to include program curriculum).
4. Graduate Program Projected Costs (only for new degrees).
5. Library Impact Statement.

Does this new degree affect any existing program? Yes ☐ No ☒ If yes, attach statement.

Proposed date to admit new students: Term Fall Year 2013

Required Signatures:

Department Chair Scott Hunsbeler

Date 9/11/2012

College Curricula Committee James M. Gable

Date 12/4/2012

College or School Dean Paul C. Long

Date 11/31/13

Dean of Library Services Michael J. ...

Date 2/14/14

Office of the Registrar—Catalog Elizabeth A. Baxton

Date 09/26/14

FS Graduate Committee Julie ...

Date 10/16/14

Dean of Graduate Studies ...

Date ...

FS Curricula Committee Carolyn Montoya

Date 11/11/14

Office of the Provost ...

Date 11/12/14

Faculty Senate ...

Date ...

Board of Regents ...

Date ...

Additional Approvals for Degrees:

Board of Regents ...

Date ...

Council of Graduate Deans ...

Date ...

Academic Council of Higher Education ...

Date ...

Higher Education Department ...

Date ...

State Board of Finance ...

Date ...

Entered Banner

Entered Catalog

For Registrar's Office ONLY:

Copies Mailed

DEPARTMENT OF GEOGRAPHY & ENVIRONMENTAL STUDIES

PROPOSAL FOR GRADUATE CERTIFICATE IN "LAW, ENVIRONMENT, AND GEOGRAPHY"

Executive Summary:

Seeking to capitalize on a nationally unparalleled departmental strength in legal and environmental geography, the Department of Geography proposes to create a new, one-year graduate certificate in Law, Environment and Geography. In the past six years, the Department has added 9 new faculty, and has engaged in an ongoing strategic planning process to both capitalize on these hires and to strengthen the department's position within the discipline and the region. The departmental recognition and commitment to a focus on Law, Environment, and Geography – including the proposed program – is a result of this strategic planning process.

The Certificate in Law, Environment, and Geography seeks to provide students both tools and analytic frames for understanding the spatial and legal dimensions of environmental dynamics and challenges. While the law can be a powerful tool for addressing issues of environmental regulation and resource management, the ways we write and enforce our laws can substantially impact environmental dynamics. The spatial dimensions of these impacts, and the inherent spatiality of legal regulatory concerns are pressing concerns for environmental researchers and policy makers. By offering a curriculum that stresses these interconnections the Certificate in Law, Environment, and Geography empowers students to ask critical questions about the how human regulation and environmental dynamics play out at a variety of scales.

UNM's Department of Geography has a unique strength in that two of its eight faculty have J.D.'s and several other members of the faculty have expertise in legal history and natural resource management. The department is working to capitalize on this strength by creating a new graduate certificate using entirely existing campus resources and faculty. The primary goal of the project is provide new opportunities for undergraduate, graduate and law students at UNM who are interested in education and training in law and natural resource policy and management. Its secondary goal is to enhance the Department's reputation as a national leader in the growing field of legal geography.

The curriculum would be based upon already existing courses. Twelve Credit Hours would be taken from existing offerings within the Department of Geography and Environmental Studies. An additional six Credit Hours of electives would be required from a list of approved courses from American Studies, Economics, History, Community and Regional Planning, and the Law School. Because the curriculum depends solely on existing classes, and because the certificate program will likely involve a modest enrollment in the immediate future, the impact on existing courses should be fairly minimal.

There are no other even remotely similar programs offered in New Mexico public

or private institutions of higher learning.

The new program will appeal to (1) environmental, natural resources professionals who are either dealing with legal challenges through their work, or who want the program for promotion (2) undergraduate students seeking to enhance their credentials in preparation for studying environmental and/or natural resources law, and (3) undergraduates who are looking to enter into the environmental and natural resource management field professionally.

Because much of the curriculum is based upon existing course offerings, shifts faculty and course offerings both in the Department and across campus should not create additional faculty needs for the Certificate Program. No additional faculty or staff will be required, and there is no projected additional cost to the program.

DEPARTMENT OF GEOGRAPHY & ENVIRONMENTAL STUDIES

PROPOSAL FOR GRADUATE CERTIFICATE IN “LAW, ENVIRONMENT, AND GEOGRAPHY”

Executive Summary:

Seeking to capitalize on a nationally unparalleled departmental strength in legal and environmental geography, the Department of Geography proposes to create a new, one-year graduate certificate in Law, Environment and Geography. In the past six years, the Department has added 9 new faculty, and has engaged in an ongoing strategic planning process to both capitalize on these hires and to strengthen the department's position within the discipline and the region. The departmental recognition and commitment to a focus on Law, Environment, and Geography – including the proposed program – is a result of this strategic planning process

The Certificate in Law, Environment, and Geography seeks to provide students both tools and analytic frames for understanding the spatial and legal dimensions of environmental dynamics and challenges. While the law can be a powerful tool for addressing issues of environmental regulation and resource management, the ways we write and enforce our laws can substantially impact environmental dynamics. The spatial dimensions of these impacts, and the inherent spatiality of legal regulatory concerns are pressing concerns for environmental researchers and policy makers. By offering a curriculum that stresses these interconnections the Certificate in Law, Environment, and Geography empowers students to ask critical questions about the how human regulation and environmental dynamics play out at a variety of scales.

UNM's Department of Geography has a unique strength in that two of its eight faculty have J.D.'s and several other members of the faculty have expertise in legal history and natural resource management. The department is working to capitalize on this strength by creating a new graduate certificate using entirely existing campus resources and faculty. The primary goal of the project is provide new opportunities for undergraduate, graduate and law students at UNM who are interested in education and training in law and natural resource policy and management. Its secondary goal is to enhance the Department's reputation as a national leader in the growing field of legal geography.

The curriculum would be based upon already existing courses. Twelve Credit Hours would be taken from existing offerings within the Department of Geography and Environmental Studies. An additional six Credit Hours of electives would be required from a list of approved courses from American Studies, Economics, History, Community and Regional Planning, and the Law School. Because the curriculum depends solely on existing classes, and because the certificate program will likely involve a modest enrollment in the immediate future, the impact on existing courses should be fairly minimal.

There are no other even remotely similar programs offered in New Mexico public or private institutions of higher learning.

The new program will appeal to (1) environmental, natural resources professionals who are either dealing with legal challenges through their work, or who want the program for promotion

(2) undergraduate students seeking to enhance their credentials in preparation for studying environmental and/or natural resources law, and (3) undergraduates who are looking to enter into the environmental and natural resource management field professionally.

Because much of the curriculum is based upon existing course offerings, shifts faculty and course offerings both in the Department and across campus should not create additional faculty needs for the Certificate Program. No additional faculty or staff will be required, and there is no projected additional cost to the program.

1. Program Description and Purpose

a. What is the program and why should we offer it? Include the program's major goals (both primary and secondary, if any).

UNM's Department of Geography has a unique strength in that three of its eight faculty (eventually two of eight) have J.D.'s and several other members of the faculty have expertise in legal history and natural resource management. The department is working to capitalize on this strength by creating a new graduate certificate using entirely existing campus resources and faculty. The primary goal of the project is provide new opportunities for undergraduate, graduate and law students at UNM who are interested in education and training in law and natural resource policy and management. Its secondary goal is to enhance the Department's reputation as a national leader in the growing field of legal geography.

b. How does the program fit within the unit's future plans?

This proposed certificate is part of a broader Departmental effort to develop a focus in the area of Law, Environment, and Geography by capitalizing on existing campus-wide resources. This effort also includes a recently approved undergraduate minor in Law, Environment, and Geography, and a proposed "3/2" five-year combined economics undergrad major and geography minor and M.S. focused largely on future environmental managers. When and if these programs are all approved, further development toward a Joint JD & Masters in Geography will be explored.

c. How does the program fit within the UNM mission and strategic plan?

By creating a unique, professionally relevant, and intellectually rich educational path, the proposed plan would fit UNM's vision statement of:

- offering New Mexicans access to a comprehensive array of high quality educational, research, and service programs
- serving as a significant knowledge resource for New Mexico, the nation, and the world; and
- fostering programs of international prominence that will place UNM among America's most distinguished public research universities.

It would also capitalize on the strategic advantage articulated in that vision statement by capitalizing on UNM's location in a natural "laboratory for environmental, water, health, and other research and educational opportunities." Finally, it would offer an "area of marked distinction," as envisioned by UNM's Strategic Plan.

d. How does the program fit with related offerings at UNM?

At present, this offering would be unique on the UNM campus and in New Mexico. That said, it would offer a natural transition for undergraduate students in Sustainability, Biology, Engineering, and Community and Regional Planning who are considering a career in Law and/or Environmental Management.

e. Assuming timely approval, what is the program development and implementation timeline?

Assuming timely approval, the certificate could be developed and implemented by the time it is incorporated in the next University Catalog.

f. Describe the curriculum (including coursework and other degree requirements). Discuss any new courses and the impact of the curriculum on existing courses, including courses in other departments.

The curriculum would be based upon already existing courses. Twelve Credit Hours would be taken from existing offerings within the Department of Geography and Environmental Studies. An additional six Credit Hours of electives would be required from a list of approved courses from American Studies, Economics, History, Community and Regional Planning, and the Law School. All of these programs have been contacted and enthusiastically support the proposed curriculum. Because the curriculum depends solely on existing classes, and because the certificate program will likely involve a modest enrollment in the immediate future, the impact on existing courses should be fairly minimal.

The proposed curriculum for the program is as follows:

The Graduate Certificate in Law, Environment, and Geography requires 18 credit hours of upper-division course work.

| REQUIRED GEOGRAPHY COURSE | Credit Hours |
|-----------------------------|--------------|
| GEOG517 – Law and Geography | 3 |

ELECTIVE GEOGRAPHY COURSES - 9 Credit Hours from the following offerings:

| | Credit Hours |
|--|--------------|
| GEOG514 – Natural Resources Management | 3 |
| GEOG515 – Cultural and Political Ecology | 3 |
| GEOG561 – Environmental Management | 3 |
| GEOG562 – Water Resources Management | 3 |
| GEOG563 – Public Lands Management | 3 |
| GEOG564 – Food and Natural Resources | 3 |

ELECTIVE NON- GEOGRAPHY COURSES - 6 Credit Hours from the following offerings:

| | Credit Hours |
|--|--------------|
| AMST 520 – Topics in Environment, Science and Technology | 3 |
| AMST 523 – Environmental Justice | 3 |
| ECON 542 – Topics in Environmental, Resource, and Ecological Economics | 3 |
| ECON 545 – Water Resources II: Water Modeling | 3 |
| ECON 546 – Water Resources I: Contemporary Issues | 3 |

| | |
|---|---|
| HIST 633 – US Environmental History | 3 |
| HIST 638 – American Legal History | 3 |
| CRP 515 – Natural Resources Field Methods | 3 |
| CRP 527 - Watershed Management | 3 |
| CRP 532 – Foundations of Natural Resources | 3 |
| LAW 547 – Water Law | 3 |
| LAW 554 – Indian Water Law | 3 |
| LAW 565 – Natural Resources | 3 |
| LAW 575 – Western Water Policy | 3 |
| LAW 578 – Natural Resources: Indian Country | 3 |
| LAW 580 – Environmental Law | 3 |
| LAW 593 – Topics in Law* | 3 |
| LAW 635 – Land Use Regulation | 3 |

*Topics must be approved by Director of the Certificate Program in advance

All participating programs have been contacted and enthusiastically support the proposed curriculum. Supporting faculty contacts for these programs include:

- Alex Lubin: American Studies
- Bill Flemming: Community and Regional Planning
- Janie Chermak: Economics
- Reed Benson: Law
- Charlie Steen: History

2. Justification for the Program

a. Evidence of Need

The Bureau of Labor Statistics' *Occupational Outlook Handbook 2010-2011* projects job growth for Social Scientists to be "much faster than average," which equates to more than a 20% increase between 2008-2018.¹ However, the growth projections vary, depending on the specific occupation. That same resource indicates that continued expansion of employment in the traditionally strong legal sector will be spearheaded by increasing demand for environmental law specialists. The UNM Geography & Environmental Study Program is well situated to capitalize upon these trends by providing a unique educational program that provides interested undergraduates with a clear path to graduate and/or law school and a distinct, employable degree. Moreover, faculty has encountered a number of undergraduate students who are looking for a career path that encompasses their interests in geography and environmental regulation who have expressed an interest in the proposed certificate program. Moreover there is a particularly strong need in New Mexico and the U.S. Southwest for professionals and researchers with experience in the areas of environmental law, regulation, and policy, given the region's longstanding challenges managing groundwater, and leadership in renewable energy resources.

¹ <http://www.bls.gov/oco/ocos315.htm> (last accessed 11/05/2010).

b. Duplication

There are no other even remotely similar programs offered in New Mexico public or private institutions of higher learning. The only similar program available to New Mexico students through the WICHE professional student exchange or WICHE regional graduate program is the University of Colorado, Boulder's "Graduate Certificate in Environment, Policy, and Society." A statement of position regarding this proposal has been solicited from that program. While we have had some feedback from faculty in this program, nobody in the program could identify its Director or provide a formal position statement.

3. Inter-institutional Collaboration and Cooperation

At this time, there are no substantial opportunities for collaborative relationships with other institutions for shared instruction, faculty arrangements, or student experiences. Such opportunities will likely arise once the proposal is approved, and faculty members are actively teaching to graduate certificate students.

4. Clientele and Projected Enrollments

a. Clientele

The new program will appeal to (1) environmental, natural resources professionals who are either dealing with legal challenges through their work, or who want the program for promotion (2) undergraduate students seeking to enhance their credentials in preparation for studying environmental and/or natural resources law, and (3) undergraduates who are looking to enter into the environmental and natural resource management field professionally.

Admission requirements will parallel those for admissions requirements for admission to the existing Departmental masters program in the and will be based on a combination of academic records, either GRE or LSAT scores, and professional/life experience.

Recruitment will take place through the UNM Department of Geography and Environmental Studies website, through announcements on the UNM hosted "Legal Geography" listserv, and through periodic targeted emails to undergraduates at UNM and other appropriate academic programs in the region. Recruitment for the Certificate program will duplicate departmental efforts to reach underrepresented student populations within the state, thus contributing to preparing a diverse workforce.

b. Projected Enrollment

Enrollment in the new program has been projected for the first five years based on historic enrollment trends for the Geography graduate program as a whole. In the past six years, the Department has added 9 new faculty, and has engaged in an ongoing strategic planning process to both capitalize on these hires and to strengthen the department's position within the discipline and the region. The departmental recognition and commitment to a focus on Law, Environment, and Geography – including the proposed program – is a result of this strategic planning process.

Accordingly, we anticipate a similar rate of growth in enrollment for the first five years of the project as we have seen with the graduate program as a whole during this period of expansion. Graduate enrollments have steadily grown from 12 during 2008-2009 to 25 during 2011-2012, for an approximate 25% growth rate per year. Likewise, we base the ratio of returning students to new students on historical data from the graduate program as a whole, with approximately 25% of our graduate cohort made up of returning students. Because the program has historically drawn very few part-time students, we are likewise assuming that there will be few if any part time certificate students in the first five years. Finally, we assume a conservative and rough initial cohort of 5 students based on an estimate of existing grad students who would have likely been interested in pursuing the proposed certificate program.

| Year | New Students | Returning Students | Full Time | Part Time | Student Credit Hours |
|-------|--------------|--------------------|-----------|-----------|----------------------|
| 1 | 4 | 1 | 5 | 0 | 90 |
| 2 | 5 | 1 | 6 | 0 | 108 |
| 3 | 6 | 2 | 8 | 0 | 144 |
| 4 | 7 | 3 | 10 | 0 | 180 |
| 5 | 8 | 3 | 11 | 0 | 198 |
| TOTAL | 30 | 10 | 40 | 0 | 720 |

5. Institutional Readiness for the Program

a. *How many faculty are necessary for program delivery?*

This program will rely upon two faculty members in the Department of Geography and Environmental Studies to offer core classes, and administer the program, Melinda Harm Benson and John Carr.

b. *How will this program affect the workload of current faculty and support staff?*

Because much of the curriculum is based upon existing course offerings, faculty and course offerings both in the Department and across campus should not create additional faculty needs for the Certificate Program. The program will increase the workload for the two faculty members primarily charged with running it, but this would be within the normal expectations for faculty service. There may be some small increase in staff workload in handling admissions matters, and entering appropriate information for tracking student progress through the program.

c. *Will additional faculty or staff be required? What is the cost?*

No additional faculty or staff will be required, and there is no projected additional cost to the program.

d. *Will any GA/TA positions be used to assist graduate faculty in the program?*

No GA/TA positions be needed to assist graduate faculty in the program, unless faculty decide to seek grant funding for such positions.

e. *What faculty and staff development services will be needed?*

No additional faculty and staff development services will be needed.

f. *What technology, media, equipment and instructional supplies are needed to support the program's intended outcomes? Are these resources available? What is the estimated cost?*

There will not be any need for additional technology, media, equipment or instructional supplies to support the program's intended outcomes.

g. *Are there any needs for additional or renovated space?*

There will not be any need for additional or renovated space

h. *What, if any, existing external facilities will be used?*

No existing external facilities will be used.

6. Projected Cost of the Program

Because the program is based entirely on existing course offerings and existing faculty service, there are no projected program costs, new revenue sources needed, or course fees or other expenses for students to cover. Thus, for each of the first five years of the program, no program costs are anticipated, nor is there any anticipated state support based on the state funding formula or any other areas of support.

7. Quality of the Program

a. *Describe the qualifications of the faculty and how the expertise and experience will contribute to the quality of the program.*

As mentioned above, UNM's Department of Geography has a unique strength in that three of its eight faculty have J.D.'s (Professors Harm Benson, Carr, and Olen Paul Matthews) and several other members of the faculty have expertise in legal history and natural resource management. This concentration of geographers with legal degrees is unmatched nationally. Moreover, the growing strength of programs across the UNM Campus that focus on environmental and sustainability issues will ensure that Graduate Certificate students receive an outstanding quality education.

b. *Show how the proposed admission standards (identified in Section 1) compare with those of other institutions offering a similar program.*

The admission standards for the Graduate Certificate, which will parallel those for the existing Masters Degree program, will help ensure the quality of the program by limiting admissions to particularly strong candidates. These standards are in keeping with the nearest comparable program, namely the University of Colorado, Boulder's "Graduate Certificate in Environment, Policy, and Society" which requires admission to an existing graduate or pre-professional degree at UC Boulder for admission to the Certificate program.

c. *What instructional model(s) will be used in presenting the program? What types of*

technology will be used for delivery of instruction?

The program will piggyback on existing departmental graduate program instructional models, as it is premised on existing offerings.

d. What types of opportunities for experiences outside of the classroom will be available to students and utilized in the program (e.g., internships, service learning projects, research-based service learning)?

The opportunities for experiences outside the classroom for students will likewise parallel such opportunities in existing offerings.

e. What student support services are likely to be needed and to what extent (CAPS, library, ITS, advising, etc.)? What is the estimated cost?

We project the proposed program will impose a minimal requirement on student support services, with no additional student support costs.

f. What student support will be needed (GA & TA positions, scholarships, internships, etc.)?
There will not be a requirement for student support.

g. What are the expected student learning outcomes for the program? What will the students know and what will they be able to do when they complete this program?

Student learning outcomes will include the following:

- A.1. Students will identify appropriate environmental issue for research
- A.2. Students will use legal research
- B.1. Students will State how a LEG research project fits within the relevant literature
- B.2. Students will explain and assess their research

h. How will the program's learning outcomes be measured?

These learning outcomes will be measured by an evaluation of the final research project in the capstone course. This will serve as the final integrating experience that will be used to assure graduates have acquired the knowledge and skills expected for the certificate awarded.

i. Statement regarding accreditation.

UNM is institutionally accredited by the Higher Learning Commission of the North Central Association and has approval to offer any degree program appropriate to UNM's mission. There will be no additional accreditation sought for the program, and thus there will be no additional accreditation processes or costs. Nor is the program projected to affect any existing accreditation or licensure requirements.

8. Assessment of Operations and Impact

In addition to student learning outcomes, the Department will conduct periodic evaluations of where Certificate Program graduates are placed, and conduct informal surveys of graduates.

As part of the Department's current long-range plan for assessment, the Certificate Program will be included in the annual "Assessment Committee" analysis and reporting process.

This committee is charged with the annual gathering and analysis of assessment data for all degrees and programs offered by the Department of Geography and Environmental Studies, including a quantitative analysis of capstone projects such as those that will be used to measure the program's learning outcomes. This process will continue for the next five years and beyond.

9. Administrative Responsibility for the Program and Institutional Commitment

The governance of the program will be handled by the two primary faculty members, with annual reporting to, and oversight by the faculty of the Department of Geography and Environmental Studies as a whole.

Graduate Certificate in Law, Environment, and Geography

Program Director: John Carr

The Certificate in Law, Environment, and Geography seeks to provide students both tools and analytic frames for understanding the spatial and legal dimensions of environmental dynamics and challenges. While the law can be a powerful tool for addressing issues of environmental regulation and resource management, the ways we write and enforce our laws can substantially impact environmental dynamics. The spatial dimensions of these impacts, and the inherent spatiality of legal regulatory concerns are pressing concerns for environmental researchers and policy makers. By offering a curriculum that stresses these interconnections the Certificate in Law, Environment, and Geography empowers students to ask critical questions about the how human regulation and environmental dynamics play out at a variety of scales.

Admission requirements and qualifications

Students must be either

- currently enrolled in one of the graduate programs in the School of Arts and Sciences, with a minimum GPA of 3.0;
- possess a professional degree in geography, law, environmental science, or environmental management; or
- graduate students currently enrolled in other programs, and individuals without one of the degrees listed in #2 may be admitted by the Certificate Director upon demonstration of adequate preparation, skills, and aptitude.

Students who are not currently enrolled as degree seeking graduate students at the University must apply to and be accepted for admissions by the Department of Geography and Environmental Studies.

Application deadlines for the Certificate in Law, Environment, and Geography are: November 1 for the Spring semester and March 1 for the Fall semester.

Application submission requirements

- A Curriculum Vitae
- A statement of intent outlining your goals in pursuing the Certificate, proposed program of studies, and schedule for completion.
- A writing sample of no more than five 8.5"-x11" pages.
- A current academic transcript.
- Either GRE or LSAT scores from the previous five years.
- Names and contact information for two people who can speak to your qualifications for the certificate program.

These materials should demonstrate (1) serious initial investigation and/or interest in environmental law and/or regulatory issues, (2) strong academic credentials, (3) ability to write cogently, and (4) a clear and compelling set of goals.

The director for the graduate certificate in Certificate in Law, Environment, and Geography may waive any of the above requirements if the application as a whole demonstrates that the student has the skills, background, and ability to successfully complete the Certificate.

Curriculum Core Requirements

The Graduate Certificate in Law, Environment, and Geography requires 18 credit hours of upper-division course work.

| | |
|------------------------------|--------------|
| A. REQUIRED GEOGRAPHY COURSE | Credit Hours |
| GEOG517 – Law and Geography | 3 |

B. ELECTIVE GEOGRAPHY COURSES - 9 Credit Hours from the following offerings:

| | |
|--|--------------|
| | Credit Hours |
| GEOG514 – Natural Resources Management Seminar | 3 |
| GEOG515 – Cultural and Political Ecology | 3 |
| GEOG561 – Environmental Management | 3 |
| GEOG562 – Water Resources Management | 3 |
| GEOG563 – Public Lands Management | 3 |
| GEOG564 – Food and Natural Resources | 3 |

ELECTIVE NON- GEOGRAPHY COURSES - 6 Credit Hours from the following offerings:

| | |
|--|--------------|
| | Credit Hours |
| AMST 520 – Topics in Environment, Science and Technology | 3 |
| AMST 523 – Environmental Justice | 3 |
| ECON 542 – Topics in Environmental, Resource, and Ecological Economics | 3 |
| ECON 545 – Water Resources II: Water Modeling | 3 |
| ECON 546 – Water Resources I: Contemporary Issues | 3 |
| HIST 633 – US Environmental History | 3 |
| HIST 638 – American Legal History | 3 |
| CRP 515 – Natural Resources Field Methods | 3 |
| CRP 527 - Watershed Management | 3 |
| CRP 532 – Foundations of Natural Resources | 3 |
| LAW 547 – Water Law | 3 |
| LAW 554 – Indian Water Law | 3 |
| LAW 565 – Natural Resources | 3 |
| LAW 575 – Western Water Policy | 3 |
| LAW 578 – Natural Resources: Indian Country | 3 |
| LAW 580 – Environmental Law | 3 |
| LAW 593 – Topics in Law* | 3 |
| LAW 635 – Land Use Regulation | 3 |

*Topics must be approved by Director of the Certificate Program in advance

All electives should be chosen in consultation with the Certificate Director.

Only 3 hours of coursework taken as Credit/No Credit may be applied towards the Certificate.

DEPARTMENT OF GEOGRAPHY & ENVIRONMENTAL STUDIES

PROPOSAL FOR GRADUATE CERTIFICATE IN "LAW, ENVIRONMENT, AND
GEOGRAPHY"

Library Impact Statement

Because the proposed program is based on existing courses and curricular material, no additional impact on library resources is anticipated.

DEPARTMENT OF GEOGRAPHY & ENVIRONMENTAL STUDIES

PROPOSAL FOR GRADUATE CERTIFICATE IN "LAW, ENVIRONMENT, AND GEOGRAPHY"

Formal Needs Assessment

The Bureau of Labor Statistics' *Occupational Outlook Handbook 2010-2011* projects job growth for Social Scientists to be "much faster than average," which equates to more than a 20% increase between 2008-2018.¹ However, the growth projections vary, depending on the specific occupation. That same resource indicates that continued expansion of employment in the traditionally strong legal sector will be spearheaded by increasing demand for environmental law specialists. The UNM Geography & Environmental Study Program is well situated to capitalize upon these trends by providing a unique educational program that provides interested undergraduates with a clear path to graduate and/or law school and a distinct, employable degree. Moreover, faculty has encountered a number of undergraduate students who are looking for a career path that encompasses their interests in geography and environmental regulation who have expressed an interest in the proposed certificate program. Moreover there is a particularly strong need in New Mexico and the U.S. Southwest for professionals and researchers with experience in the areas of environmental law, regulation, and policy, given the region's longstanding challenges managing groundwater, and leadership in renewable energy resources.

¹ <http://www.bls.gov/oco/ocos315.htm> (last accessed 11/05/2010).

DEPARTMENT OF GEOGRAPHY & ENVIRONMENTAL STUDIES

PROPOSAL FOR GRADUATE CERTIFICATE IN "LAW, ENVIRONMENT, AND
GEOGRAPHY"

List of similar programs (state and regional).

University of Colorado, Boulder: "Graduate Certificate in Environment, Policy, and
Society."

DEPARTMENT OF GEOGRAPHY & ENVIRONMENTAL STUDIES

PROPOSAL FOR GRADUATE CERTIFICATE IN "LAW, ENVIRONMENT, AND
GEOGRAPHY"

Graduate Program Projected Costs

Because the proposed program is based on existing courses and curricular material, and will be administered by existing faculty and staff as part of their normal workload, no additional program costs are anticipated.

DEPARTMENT OF GEOGRAPHY & ENVIRONMENTAL STUDIES

PROPOSAL FOR GRADUATE CERTIFICATE IN “LAW, ENVIRONMENT, AND
GEOGRAPHY”

List of Potential Employers

- Law Firms
- Engineering Firms
- Environmental Firms
- Environmental Compliance Departments of Private Industries
- US Forest Service
- US Parks and Wildlife
- Environmental Protection Agency
- State Parks Departments
- State and Federal Level Legislative Staff
- Environmental Non-Governmental Organizations



Department of Economics

Date: November 8, 2012

To: John Carr

From: Janie M. Chermak, Chair of Economics

RE: Law, Environment, And Geography Graduate Certificate

The UNM Department of Economics supports the Department of Geography's proposal for the creation of a one-year graduate certificate. The proposed certificate can provide students with a unique specialization in legal geography and analytic tools for policy analysis. Because of its interdisciplinary nature, the program provides the potential for additional synergies between several departments, through course work and faculty collaboration.

From: Ric Richardson <jrich@unm.edu>
Date: August 3, 2012 11:02:11 AM MDT
To: John Carr <carrj@unm.edu>
Cc: Bill Fleming <fleming@unm.edu>
Subject: **Re: Geography Grad Certificate Proposal**

Hi John,

Thank you for the update. Your certificate proposal looks great and you have my support as always. In terms of the CRP courses, I'd like you to visit with Bill Fleming about courses to be listed from CRP. For instance, the CRP 524 course is not presently being offered and because we've hired a new faculty member, we're offering other really interesting electives. Our new faculty member is Caroline Scruggs, who has her PhD from Stanford in their interdisciplinary environmental policy program. She is terrific and I'd like you to meet her. I don't recall if you and I talked about Bill's role as coordinator of CRP's concentration in natural resources. Bill should be listed as the contact person in CRP.

Also, on the news front, Teresa Cordova retired from UNM and accepted a prestigious position directing the Great Cities Institute at UIC, and I've been appointed Director of the CRP program. So I'm up to my ears in a new life at UNM.

Let's find time to catch up. Coffee or lunch would be great.

My best,

Ric

Aug 2, 2012, at 9:59 AM, John Carr wrote:
Ric,

I am writing to update you about the status of a Grad Certificate that I discussed with you about two years ago. As you may remember, the Geography Department is putting together a proposal for a one-year Certificate in Law, Environment, and Geography. As part of our proposal, we have included a number of CRP courses as electives for this certificate. And you had graciously supported this proposal in principle.

After a fair amount of administrative wrangling, we are within a week or so of submitting this to the Faculty Senate. Before we do so, however, I wanted to give you a chance to look over our proposal for any feedback you may have before we formalize our submission. I have attached the current draft for your review.

Thank you again for your support of our efforts.

I hope that you are enjoying a restful and engaging summer!

Cheers!!!

John Carr, J.D., Ph.D.
Assistant Professor
Department of Geography
University of New Mexico

<LEG Grad Certificate Proposal 01.doc>

From: Gabriel Melendez <gabriel@unm.edu>
Date: August 17, 2012 3:02:01 PM MDT
To: John Carr <carrj@unm.edu>
Subject: Re: Geography Grad Certificate Proposal

John-- American Studies is fine with the proposed certificate.

GM

On Aug 9, 2012, at 10:47 AM, John Carr wrote:
Many thanks!

Cheers,

John

On Aug 9, 2012, at 10:07 AM, Gabriel Melendez wrote:
Hi John-- I am forwarding the proposal to the department's executive committee for review. I will get back to you once the committee has weighed in on this matter.

Best,
On Aug 6, 2012, at 1:57 PM, John Carr wrote:
Professor Melendez,

About two years ago, Alex Lubin and I began discussing the Geography Department's proposal for a one-year Grad Certificate in Law, Environment, and Geography. We had wanted to include a number of American Studies courses as electives for this certificate, and Alex had supported this proposal in principle.

After a fair amount of administrative wrangling, we are within a week or so of submitting this to the Faculty Senate. Before we do so, Alex suggested that I give you an opportunity -- as acting Chair of American Studies -- to look over our proposal for any feedback you may have before we formalize our submission. I have attached the current draft for your review. My previous correspondence with Alex is also copied below.

Thank you in advance for considering our proposal.

Cheers!

John Carr

<LEG Grad Certificate Proposal 02.doc>

Begin forwarded message:

From: Alex Lubin <alubin@unm.edu>

Date: August 2, 2012 10:38:01 AM MDT

To: John Carr <carrj@unm.edu>

Subject: Re: Geography Grad Certificate Proposal

Dear John,

This looks fine to me; but since i'm on leave from UNM until Fall 2013, I think it would be best to discuss this with Gabriel Melendez, the current Chair of American Studies.

Regards,
Alex

On Aug 2, 2012, at 8:57 AM, John Carr wrote:
Alex,

I am writing to update you about the status of a Grad Certificate that I discussed with you about two years ago. As you may remember, the Geography Department is putting together a proposal for a one-year Certificate in Law, Environment, and Geography. As part of our proposal, we have included a number of American Studies courses as electives for this certificate. And you had graciously supported this proposal in principle.

After a fair amount of administrative wrangling, we are within a week or so of submitting this to the Faculty Senate. Before we do so, however, I wanted to give you a chance to look over our proposal for any feedback you may have before we formalize our submission. I have attached the current draft for your review.

Thank you again for your support of our efforts.

Cheers!

John Carr, J.D., Ph.D.

Assistant Professor
Department of Geography
University of New Mexico

Alex Lubin
On leave, University of New Mexico
Associate Professor
American Studies

John Carr, J.D., Ph.D.
Assistant Professor
Department of Geography
University of New Mexico

A. Gabriel Meléndez
Chair of American Studies
419 Humanities Bldg.
phone: 277-6357
messages: 277-3929
gabriel@unm.edu

John Carr, J.D., Ph.D.
Assistant Professor
Department of Geography
University of New Mexico

A. Gabriel Meléndez

Chair of American Studies

419 Humanities Bldg.

phone: 277-6357

messages: 277-3929

gabriel@unm.edu

To: Diane L. Marshall, Associate Dean for Curriculum and Instruction
From: John Carr
Re: Form D for Graduate Certificate in "Law, Environment, and Geography".
Date: October 31, 2012

Please find below and attached our responses to your requests for minor modifications to the Form D to address the questions of the College Curriculum Committee

1. How often are relevant courses in the Law School offered? You might include some information from the course availability in the last couple of semesters.
 - a. The following information has been provided by Assistant Dean William Jackson, Registrar for the Law School:

School of Law courses are typically grouped by likelihood of the frequency of offering:

| <u>Group A – a course likely to be offered each year</u> | <u>Last offered</u> |
|--|-----------------------|
| LAW 547 – Water Law | 3 Fall 2012 - Benson |
| LAW 565 – Natural Resources | 3 Fall 2011 - Benson |
| LAW 580 – Environmental Law | 3 Fall 2011 - Gauna |
| LAW 593 – T: Intro to Natural Resources | 2 Spr 2012 - Benson |
| <u>Group B – a course likely to be offered every other year</u> | |
| LAW 575 – Western Water Policy | 3 Fall 2010 - Fort |
| LAW 578 – Natural Resources: Indian Country | 2 Fall 2011 - adjunct |
| LAW 576 – Energy Law | 3 Spr 2007 - Gauna |
| <u>Group C – a course likely to be offered less than every other year.</u> | |
| LAW 615 – Environmental Justice | 3 Fall 2007 - unknown |
| LAW 536 – Endangered Species | 3 - Spr 2008 - Fort |
| LAW 554 – Indian Water Law | 3 Fall 2010 - adjunct |
| LAW 574 – Federal Public Lands and Resources Law | 3 Spr 2007 - Fort |
| <u>Other special topic courses to be offered in 2013-2014</u> | |
| LAW 574 – Natural Resources Litigation Drafting | 2 Spr 2013 - adjunct |

2. Are seats available in these courses in the Law School for your proposed students? Some information on recent enrollment patterns in these courses would help.
 - a. According to Assistant Dean William Jackson, Registrar for the Law School, seats are typically available. The one reservation he noted is that LAW 575 "is sometimes offered as a seminar and then may have a restriction on the non-law students as the cap is typically 12."
 - b. Historic registration data from the last 7 semesters has been provided by Assistant Dean Jackson:

| | LAW | 2009 FALL | 2010 SPR | 2010 FALL | 2011 SPR | 2011 FALL | 2012 SPR | 2012 FALL |
|--|-----|--------------|-------------|--------------|-------------|--------------|-------------|--------------|
| Water Law (3) | 547 | 29 | | 17 | | 39 | | 31 |
| | | | | | | | | |
| Natural Resources (3) | 565 | 13 | | 8 | | 19 | | |
| | | | | | | | | |
| Environmental Law (3) | 580 | | 23 | | 15 | 20 | | |
| | | | | | | | | |
| Intro to Natural Resources | 593 | | | | | | 31 | |
| | | | | | | | | |
| Western Water Policy | 575 | | | 5 | | | | |
| | | | | | | | | |
| Natural Resources Indian Country | 578 | 11 | | 5 | | 8 | | |
| | | | | | | | | |
| Energy Law | 576 | | | | | | | |
| | | | | | | | | |
| Environmental Justice (2-3) | 615 | | | | | | | |
| | | | | | | | | |
| Indian Water Rights (2-3) | 554 | | | 8 | | | | |
| | | | | | | | | |
| Federal Public Land & Resource Law (3) | 574 | | | | | | | |

3. Are the courses that are required offered with sufficient frequency that the certificate can be completed in one year? Give some information from the last couple of semesters about course availability.
 - a. All required courses are projected to be offered on at least an annual basis for the next 5 years and beyond. Please see attached departmental course rotation. Please note that the attached rotation is an evolving document that is regularly revised to adjust for faculty leave, curricular needs, etc. That said, this tool is used to ensure that all core required courses will be covered for at least five years into the future.
4. Include emails/memos showing support from all of the departments that would be providing courses.
 - a. All support emails are attached hereto.
5. Please revise your assessment plan to say that “students will” do the expected outcomes, not that they will be able to (but perhaps not actually) do them.

- a. This change has been made in the newly updated draft of the Graduate Certificate Proposal, attached hereto

Approval of Honorary Degree Candidates

confidential material for closed session discussion

Audit and Compliance Committee
meeting summary of December 4, 2014 meeting

information item will be available at the meeting

Advisor Comments and Reports



**UNM Foundation, Inc.
UNM Regent's Advisor Report
December 2014**

Changing Worlds 2020: The Campaign for UNM

The University of New Mexico launched *Changing Worlds: The Campaign for UNM* in 2006. Since then, nearly 62,818 generous donors have made this campaign the largest campaign in UNM history, with more than \$688 million in gifts in support of scholarships, patient care, research, and more.

Building on the UNM 2020 goals, but with the same emphasis on student success and opportunity, faculty support and research, campus programs, and capital projects and facilities, President Robert G. Frank has announced that the campaign has been refreshed and extended. *Changing Worlds 2020: The Campaign for UNM* will continue to energize alumni and friends to make meaningful gifts.

Folding in the current campaign results, the goal has been set to strive for a total of \$1 billion in private support by the end of 2020.

Specific fundraising highlights:

UNM Athletics received a gift of \$1.7 million.

The Center on Alcoholism, Substance Abuse & Addictions received a gift of \$530,000.

School of Medicine's Department of Pediatrics received a gift of \$500,000.

University Hospital received a gift of \$350,000.

Children's Miracle Network received a gift of \$145,000.

HSC Units (Various- Cancer, Pediatrics, Cardio and Lupus Research) received a gift of \$96,000.

Fundraising Performance Report

FY 14/15, September 30, 2014

| Changing Worlds 2020 Campaign | CASE Campaign Standards | | | VSE Standards |
|-------------------------------|-------------------------|-----------------|-----------|----------------|
| | Campaign to Date | GOAL | % OF GOAL | To Date |
| Gift Commitments | \$ 681,645,807 | \$1,000,000,000 | 68.2% | \$ 503,014,449 |
| - Cash/Cash Equivalents | 396,307,068 | N/A | N/A | 503,014,449 |
| - In-Kind | 67,734,852 | N/A | N/A | N/A |
| - Pledges | 90,160,859 | N/A | N/A | N/A |
| - Testamentary | 127,443,028 | N/A | N/A | N/A |
| Pledges Due | 26,681,857 | N/A | N/A | N/A |
| Testamentary Gifts Due | 108,064,105 | N/A | N/A | N/A |

Council for Advancement and Support of Education (CASE) reporting is on an "accrual basis" and Voluntary Support of Education (VSE) reporting is on a "cash basis".

| Gift Commitments (Fiscal Year) | This Quarter | | FYTD 14/15 | GOAL | FY 13/14 |
|--------------------------------|---------------|----|------------|---------------|---------------|
| Main Campus | | | | | |
| - Cash/Cash Equivalents | \$ 3,101,272 | \$ | 3,101,272 | N/A | \$ 9,333,205 |
| - In-Kind | 2,160,415 | | 2,160,415 | N/A | 6,206,755 |
| - Pledges | 1,055,000 | | 1,055,000 | N/A | 1,766,851 |
| - Testamentary | 27,500 | | 27,500 | N/A | 5,825,867 |
| Sub-Total | \$ 6,344,187 | \$ | 6,344,187 | \$ 21,600,000 | \$ 23,132,678 |
| HSC | | | | | |
| - Cash/Cash Equivalents | \$ 7,859,087 | \$ | 7,859,087 | N/A | \$ 14,191,281 |
| - In-Kind | 545,668 | | 545,668 | N/A | 2,269,989 |
| - Pledges | 45,000 | | 45,000 | N/A | 2,039,834 |
| - Testamentary | 108,000 | | 108,000 | N/A | 8,689,881 |
| Sub-Total | \$ 8,557,755 | \$ | 8,557,755 | \$ 24,175,000 | \$ 27,190,985 |
| Athletics | | | | | |
| - Cash/Cash Equivalents | \$ 729,273 | \$ | 729,273 | N/A | \$ 5,409,133 |
| - In-Kind | 66 | | 66 | N/A | 3,423,728 |
| - Pledges | - | | - | N/A | 915,000 |
| - Testamentary | - | | - | N/A | 1,806,946 |
| Sub-Total | \$ 729,339 | \$ | 729,339 | \$ 10,750,000 | \$ 11,554,807 |
| Other Campus Units * | | | | | |
| - Cash/Cash Equivalents | \$ 5,237,401 | \$ | 5,237,401 | N/A | \$ 14,276,837 |
| - In-Kind | - | | - | N/A | 7,854,410 |
| - Pledges | 5,000 | | 5,000 | N/A | 3,028,100 |
| - Testamentary | 2,322,500 | | 2,322,500 | N/A | 592,703 |
| Sub-Total | \$ 7,564,901 | \$ | 7,564,901 | \$ 23,475,000 | \$ 25,752,050 |
| Total | \$ 23,196,182 | \$ | 23,196,182 | \$ 80,000,000 | \$ 87,630,520 |

* Other campus units include KNME, KUNM, UNM Branch Campuses, President's Office, Provost's Office, Enrollment Services, Student Affairs and numerous other units not classified as main campus, HSC or athletics.

| Gift Destinations | This Quarter | FYTD 14/15 | FY 13/14 | FY 12/13 |
|-------------------|---------------|---------------|---------------|---------------|
| UNM Foundation | \$ 9,394,772 | \$ 9,394,772 | \$ 51,480,258 | \$ 48,385,834 |
| Reported Gifts * | \$ 13,801,410 | \$ 13,801,410 | \$ 36,150,262 | \$ 33,212,783 |
| Total | \$ 23,196,182 | \$ 23,196,182 | \$ 87,630,520 | \$ 81,598,617 |

* Reported Gifts = gifts made directly to KNME, KUNM, Lobo Club, and OVPR, but reported by UNM Foundation per MOA.

Fundraising Performance Report

FY 14/15, September 30, 2014

| Gift Commitments (Fiscal Year) | FYTD 14/15 | FY 13/14 | FY 12/13 |
|--|----------------------|----------------------|----------------------|
| Cash/Cash Equivalents | \$ 16,927,033 | \$ 43,210,456 | \$ 49,811,524 |
| Pledges | | | |
| - Beginning Balance Pledges Receivable | \$ 27,119,237 | \$ 28,290,140 | 28,115,352 |
| - Add: New Pledges | \$ 1,177,000 | \$ 7,843,202 | 5,034,503 |
| - Less: Pledge Payments | \$ (1,542,380) | \$ (8,920,688) | \$ (4,771,965) |
| - Less: Pledges Modified/Written Off | \$ (72,000) | \$ (93,417) | (87,750) |
| - Ending Balance Pledges Receivable | \$ 26,681,857 | \$ 27,119,237 | 28,290,140 |
| In Kind | \$ 2,706,149 | \$ 19,754,882 | 9,831,358 |
| Testamentary | \$ 2,458,000 | \$ 16,915,397 | 17,008,982 |
| Total | \$ 23,196,182 | \$ 87,630,520 | \$ 81,598,617 |

| Performance Measures | This Quarter | FYTD 14/15 | FY 13/14 | FY 12/13 |
|------------------------|---------------|---------------|---------------|---------------|
| Gift Commitment Income | \$ 23,196,182 | \$ 23,196,182 | \$ 59,905,776 | \$ 81,598,617 |
| # of Gifts | 6,120 | 6,120 | 34,885 | 33,902 |
| # of Donors | 3,199 | 3,199 | 14,322 | 14,932 |

| Efficiency Measures | FYTD 14/15 | FY 13/14 | FY 12/13 | FY 11/12 |
|--------------------------|------------|----------|----------|----------|
| Cost per Dollar Raised * | \$0.11 | \$0.13 | \$0.12 | \$0.11 |

* Compares UNM Foundation budget expenditures to gift commitments.

Consolidated Investment Fund - Investment Performance

FY 14/15, September 30, 2014

| Investment Performance Results | Market Value | FYTD | 1-Year | 3-Year | 5-Year |
|--------------------------------|----------------|--------|--------|--------|--------|
| FY 14/15 (September 30, 2014) | \$ 407,043,156 | -0.50% | 12.00% | 12.20% | 9.70% |
| Custom Benchmark * | | -1.10% | 9.70% | 11.10% | 8.60% |
| FY 13/14 (June 30, 2014) | \$ 409,136,821 | N/A | 16.70% | 9.50% | 11.50% |
| Custom Benchmark * | | N/A | 16.30% | 8.50% | 10.90% |
| NACUBO/Commonfund ** | | N/A | 0.00% | 0.00% | 0.00% |

* Custom Benchmark is a blended benchmark consisting of indices for all asset classes.

** NACUBO/Commonfund Endowment Study (\$101 million to \$500 million)

Consolidated Investment Fund - Asset Allocation

FY 14/15, September 30, 2014

| Investment Class | Current Allocation | Target Allocation | Investment Policy Ranges |
|------------------------|--------------------|-------------------|--------------------------|
| Domestic Equity | 20.4% | 20% | 10% - 50% |
| International Equity | 19.6% | 20% | 10% - 40% |
| Fixed Income/Cash | 19.1% | 20% | 10% - 50% |
| Real Assets - Liquid | 3.8% | 5% | 0% - 5% |
| Real Assets - Illiquid | 6.2% | 5% | 0% - 10% |
| Hedge Funds | 19.3% | 20% | 0% - 20% |
| Private Equity | 11.6% | 10% | 0% - 15% |

Consolidated Investment Fund - Spending Distribution

FY 14/15, September 30, 2014

| CIF Spending Distribution | FY 14/15 | FY 13/14 | FY 12/13 | FY 11/12 |
|----------------------------------|----------|---------------|---------------|---------------|
| Spending Distribution % | 4.50% | 4.50% | 4.50% | 4.50% |
| Total \$ Distribution (millions) | N/A | \$ 13,843,961 | \$ 13,489,948 | \$ 13,984,508 |
| Total \$ Distribution/Unit | N/A | \$10.92 | \$10.47 | \$10.58 |

Consolidated Investment Fund - Development Funding Allocation

FY 14/15, September 30, 2014

| Development Funding Allocation | Basis Points % | Dev Funding Allocation | Total Budget Expenditures | % Overall Budget |
|--------------------------------|-------------------|---------------------------|------------------------------|---------------------|
| FYTD 14/15 | 1.40% | \$1,261,618 | \$2,547,157 | 50% |
| FY 13/14 | 1.40% | \$4,655,028 | \$11,367,397 | 41% |
| FY 12/13 | 1.85% | \$5,574,795 | \$9,757,964 | 57% |
| FY 11/12 | 1.85% | \$5,906,418 | \$9,106,051 | 65% |
| FY 10/11 | 1.85% | \$5,726,764 | \$9,469,965 | 60% |

UNM Foundation Budget vs. Actual

FY 14/15, September 30, 2014

| Sources of Budget | Budget | FYTD | % Used | Projected |
|------------------------------------|-------------------|------------------|---------------|-------------------|
| UNM Support | \$ 4,821,000 | \$ 1,473,992 | 30.57% | \$ 4,850,367 |
| Development Funding Allocation | 4,783,150 | 1,261,618 | 26.38% | 5,046,475 |
| Short-Term Investment Income | 905,000 | 14,153 | 1.56% | 145,000 |
| Cost Sharing Reimbursement | 719,600 | 186,911 | 25.97% | 747,644 |
| Unrestricted Gifts & Other Revenue | 125,000 | 127,013 | 101.61% | 156,685 |
| Total | 11,353,750 | 3,063,687 | 26.98% | 10,946,171 |

| Uses of Budget | Budget | FYTD | % Used | Projected |
|--------------------------|-------------------|------------------|---------------|-------------------|
| Salaries/Fringe Benefits | \$ 9,073,158 | \$ 2,106,911 | 23.22% | \$ 9,026,212 |
| Operating Expenditures | 2,465,134 | 440,246 | 17.86% | 2,455,915 |
| Total | 11,538,292 | 2,547,157 | 22.08% | 11,482,127 |

| Reserve Balances | Budget | FYTD | % Used | Projected |
|-----------------------------------|--------------|------------|--------|--------------|
| Surplus/(Deficit) from Operations | \$ (184,542) | \$ 516,530 | N/A | \$ (535,956) |
| Beginning Reserve Balances | 1,561,441 | 1,561,441 | N/A | 1,561,441 |
| Ending Reserve Balances | 1,376,899 | 2,077,971 | N/A | 1,025,485 |

**THE UNIVERSITY OF NEW MEXICO
MR. AND MRS. HUGH B. AND HELEN K. WOODWARD ENDOWMENT
FUNDED BY THE SANDIA FOUNDATION**

| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <u>PRINCIPAL/CORPUS</u> | | | | | | |
| BEGINNING MARKET VALUE, JULY 1: | \$ 30,698,788 | \$ 32,422,373 | \$ 37,282,001 | \$ 36,545,942 | \$ 40,213,741 | \$ 46,217,372 |
| ADDITIONS | 877,500 | 1,125,000 | 1,260,000 | 1,327,500 | 1,046,250 | 348,750 |
| INVESTMENT EARNINGS | 3,238,163 | 6,040,036 | 132,283 | 4,119,725 | 6,788,018 | 5,785 (1) |
| DEVELOPMENT FUNDING ALLOCATION | (623,475) | (643,802) | (603,057) | - | | (3) |
| SPENDING DISTRIBUTION | (1,768,603) | (1,661,606) | (1,525,285) | (1,779,426) | (1,830,637) | (476,660) (2) |
| ENDING MARKET VALUE, JUNE, 30: | <u>\$ 32,422,373</u> | <u>\$ 37,282,001</u> | <u>\$ 36,545,942</u> | <u>\$ 40,213,741</u> | <u>\$ 46,217,372</u> | <u>\$ 46,095,248</u> |

| | |
|--|---|
| (1) FY 2014-15 Net Investment Earnings: | Represents the actual net investment earnings through September 30, 2014. Net investment earnings for the period of July 1, 2014, through September 30, 2014, were 0.0%, net of manager fees. |
| (2) FY 2014-15 Spending Distribution: | Represents the quarterly spending distributions from July 1, 2014, through September 30, 2014. |
| (3) FY 2014-15 Development Funding Allocation: | The Development Funding Allocation is not assessed on the Woodward endowment. |

**THE UNIVERSITY OF NEW MEXICO
WINROCK LAND SALE ENDOWMENT**

| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <u>PRINCIPAL/CORPUS</u> | | | | | | |
| BEGINNING MARKET VALUE, JULY 1: | \$ 24,076,065 | \$ 24,767,866 | \$ 27,587,901 | \$ 26,069,492 | \$ 27,420,035 | \$ 30,541,208 |
| ADDITIONS | - | - | - | - | - | - |
| INVESTMENT EARNINGS | 2,544,475 | 4,553,291 | 97,208 | 2,900,008 | 4,564,443 | 2,411 (1) |
| DEVELOPMENT FUNDING ALLOCATION | (483,585) | (485,153) | (486,943) | (496,004) | (400,496) | (106,894) |
| SPENDING DISTRIBUTION | (1,369,089) | (1,248,103) | (1,128,674) | (1,053,461) | (1,042,774) | (268,453) (2) |
| ENDING MARKET VALUE, JUNE, 30: | <u>\$ 24,767,866</u> | <u>\$ 27,587,901</u> | <u>\$ 26,069,492</u> | <u>\$ 27,420,035</u> | <u>\$ 30,541,208</u> | <u>\$ 30,168,272</u> |

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| (1) FY 2014-15 Net Investment Earnings: | Represents the actual net investment earnings through September 30, 2014. Net investment earnings for the period of July 1, 2014, through September 30, 2014, were 0.0%, net of manager fees. |
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| (2) FY 2014-15 Spending Distribution: | Represents the quarterly spending distributions from July 1, 2014, through September 30, 2014. |
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THE UNIVERSITY OF NEW MEXICO
REGENTS' ENDOWMENT

| | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|--------------------------|
| PRINCIPAL/CORPUS | | | | | | | | | | |
| BEGINNING MARKET VALUE, JULY 1: | \$26,548,336 | \$32,325,235 | \$36,674,360 | \$35,018,525 | \$25,165,952 | \$25,889,070 | \$28,836,764 | \$ 27,249,619 | \$ 27,508,609 | \$ 30,639,864 |
| ADDITIONS: | | | | | | | | | | |
| MESA DEL SOL PROPERTY SALE | 8,045,923 | - | - | - | - | - | - | - | - | - |
| WITHDRAWALS: | | | | | | | | | | |
| ASM STUDENT INVESTMENT PROGRAM | (2,000,000) | - | - | - | - | - | - | - | - | - |
| INNOVATE ABQ | - | - | - | - | - | - | - | - | - | (2,800,000) |
| GIBSON/MULBERRY PROPERTY PURCHASE | (1,645,435) | - | - | - | - | - | - | - | - | - |
| 2811 CAMPUS PROPERTY PURCHASE | (242,798) | - | - | - | - | - | - | - | - | - |
| SCHOLARSHIP FUNDING | - | - | - | (880,525) (3) | - | - | - | - | - | - |
| BASEBALL FIELD CAPITAL PROJECT | - | - | - | - | - | - | - | (1,100,000) | - | - |
| INVESTMENT EARNINGS | 2,789,695 | 6,123,941 | 284,643 | (7,060,716) | 2,659,659 | 4,759,412 | 101,609 | 2,917,311 | 4,579,187 | (10,701) (1) |
| DEVELOPMENT FUNDING ALLOCATION | | (329,734) | (398,416) | (335,326) | (505,476) | (507,115) | (508,986) | (502,354) | (401,790) | (107,240) |
| SPENDING DISTRIBUTION | (1,170,486) | (1,445,081) | (1,542,062) | (1,576,006) | (1,431,065) | (1,304,603) | (1,179,768) | (1,055,967) | (1,046,142) | (269,320) (2) |
| ENDING MARKET VALUE, JUNE 30: | <u>\$32,325,235</u> | <u>\$36,674,360</u> | <u>\$35,018,525</u> | <u>\$25,165,952</u> | <u>\$25,889,070</u> | <u>\$28,836,764</u> | <u>\$27,249,619</u> | <u>\$ 27,508,609</u> | <u>\$ 30,639,864</u> | <u>\$ 27,452,604 (4)</u> |

(1) FY 2014-15 Net Investment Earnings: Represents the actual net investment earnings through September 30, 2014. Net investment earnings for the period of July 1, 2014, through September 30, 2014, were 0.0%, net of manager fees.

(2) FY 2014-15 Spending Distribution: Represents the quarterly spending distributions from July 1, 2014, through September 30, 2014.

(3) FY08-09 Withdrawal for scholarship funding: \$1,000,000 was authorized to be withdrawn from the Regents' Endowment for FY08-09 scholarship funding. Of the authorized \$1,000,000, \$880,525 was withdrawn from the endowment.

(4) Mesa Del Sol Property Sale: The Regents' Endowment includes proceeds from the "Mesa del Sol" property sale. Total proceeds of this sale were \$8,045,923 and the proceeds were added to the Regents' endowment in June of 2006. The Mesa del Sol contribution is not tracked separately, but an estimated value based on net investment earnings, spending distributions, withdrawals, and development funding allocations for the Regents' Endowment since that time, is \$4,867,770.

**THE UNIVERSITY OF NEW MEXICO
REGENTS' ENDOWMENT - MESA DEL SOL ADDITION**

| | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|
| <u>PRINCIPAL/CORPUS</u> | | | | | | | | | | |
| BEGINNING MARKET VALUE, JULY 1: | \$ - | \$ 8,045,923 | \$ 9,128,444 | \$ 8,716,297 | \$ 6,483,107 | \$ 6,669,392 | \$ 7,428,760 | \$ 7,019,889 | \$ 6,227,564 | \$ 6,936,437 |
| ADDITIONS: | | | | | | | | | | |
| MESA DEL SOL PROPERTY SALE | 8,045,923 | - | - | - | - | - | - | - | - | - |
| WITHDRAWALS: | | | | | | | | | | |
| MERIT-BASED SCHOLARSHIPS | - | - | - | - | - | - | - | - | - | - |
| INNOVATE ABQ | - | - | - | - | - | - | - | - | - | (2,000,000) |
| GIBSON/MULBERRY PROPERTY PURCHASE | - | - | - | - | - | - | - | - | - | - |
| 2811 CAMPUS PROPERTY PURCHASE | - | - | - | - | - | - | - | - | - | - |
| BASEBALL FIELD CAPITAL PROJECT | - | - | - | - | - | - | - | (1,100,000) | - | - |
| INVESTMENT EARNINGS | - | 1,524,281 | 70,849 | (1,757,450) | 685,166 | 1,226,092 | 26,176 | 660,479 | 1,036,664 | (1,897) (1) |
| DEVELOPMENT FUNDING ALLOCATION | | (82,073) | (99,168) | (83,464) | (130,218) | (130,640) | (131,122) | (113,733) | (90,960) | (19,015) |
| SPENDING DISTRIBUTION | - | (359,688) | (383,827) | (392,276) | (368,663) | (336,084) | (303,925) | (239,071) | (236,832) | (47,755) (2) |
| ENDING MARKET VALUE, JUNE 30: | <u>\$ 8,045,923</u> | <u>\$ 9,128,444</u> | <u>\$ 8,716,297</u> | <u>\$ 6,483,107</u> | <u>\$ 6,669,392</u> | <u>\$ 7,428,760</u> | <u>\$ 7,019,889</u> | <u>\$ 6,227,564</u> | <u>\$ 6,936,437</u> | <u>\$ 4,867,770 (4)</u> |

| | |
|--|---|
| (1) FY 2014-15 Net Investment Earnings: | Represents the actual net investment earnings through September 30, 2014. Net investment earnings for the period of July 1, 2014, through September 30, 2014, were 0.0%, net of manager fees. |
|--|---|

| | |
|--|--|
| (2) FY 2014-15 Spending Distribution: | Represents the quarterly spending distributions from July 1, 2014, through September 30, 2014. |
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| (4) Mesa Del Sol Property Sale: | The Regents' Endowment includes proceeds from the "Mesa del Sol" property sale. Total proceeds of this sale were \$8,045,923 and the proceeds were added to the Regents' endowment in June of 2006. The Mesa del Sol contribution is not tracked separately, but an estimated value based on net investment earnings, spending distributions, withdrawals, and development funding allocations for the Regents' Endowment since that time, is \$4,867,770. |
|--|--|

**UNIVERSITY OF NEW MEXICO
ALUMNI ASSOCIATION
BOARD OF REGENTS REPORT
December 12, 2014**

Vision (Why we exist): *The Alumni Association is a vital partner in the continued excellence of the University of New Mexico through the significant engagement of alumni.*

Mission (What we are striving for): *To serve as a bridge between alumni and the university ensuring the continued success of the university and enriching the lives of alumni.*

| | |
|---|---|
| Strengthen collaboration with campus constituents to meet the needs of UNM. | <p>The Lobos for Legislation program had legislative home receptions in Gallup and Farmington on November 12 and 13. Both were successful. The events established and rekindled great relationships with legislators and community members/leaders.</p> <p>Gallup, November 12</p> <p>Executive Director of the UNM Gallup Campus, Dr. Christopher Dyer and his wife Cynthia graciously opened their home to 33 UNM alumni and community leaders. Community folks and leaders gathered and spoke about supporting the UNM Gallup Campus and the area hospital, higher education, job creation and economic development. UNM GPSA leaders Wayne Thorpe and Valentine Fisher, Lobos for Legislation chair Harold Lavender and his wife Judith and past chair Coleman Travelstead and his wife Brookes McIntyre came from Albuquerque to support and co-host the reception.</p> <p>Farmington, November 13</p> <p>The Farmington reception was held at Regent President Jack and Terri Fortner’s home. Over 45 UNM alumni and community members attended the event including the mayor, city councilors, and the district attorney. Four legislators were in attendance including, Sen. William Sharer, Sen. Steven Neville, Rep. James Strickler and Rep.-Elect Rod Montoya. GPSA representatives were Texanna Martin, President and Stephanie Everett. Matt Munoz from the Government Relations Office, Coleman Travelstead and Brookes McIntyre also attended. Brian Colon, President of the UNM Alumni Association, helped to facilitate the interchange part of the program.</p> |
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| | <p>Lobos for Legislation in conjunction with the Office of Government and Community Relations hosted a reception for members of the Legislative Finance Committee (LFC) and the Legislative Education Study Committee (LESC) on December 9 at the Rio Chama restaurant in Santa Fe. Several legislators and staff members of the two committees attended the event. The reception was timed to coincide with the higher education/UNM budget hearing.</p> <p>Lobos for Legislation future event dates: January 14, 2015: New Legislator Reception, Hodgin Hall Alumni Center, 5:30-7:00 February 9, 2015: Alumni Association Legislator Appreciation Reception, Santa Fe, 6:00-7:30</p> <p>Alumni volunteers around the country are wrapping up their fall Student Recruitment activities. The Alumni Association's Chapters Student Recruitment and College Fairs involvement help keep up a steady flow of qualified freshmen coming to UNM. Alumni volunteers learn the ropes and reap the benefits with feelings of satisfaction in "hosting" College Fair programs in their communities. They have an important role in impacting the lives of a student's choosing a college.</p> |
| Foster enduring involvement with, pride in and commitment to UNM, its colleges, schools and programs. | The Annual Hanging of the Greens Celebration Reception was held on Friday, December 5 from 6:00 – 8:00pm at Hodgin Hall. The Alumni Association helped host the reception following the hanging of the wreath at University House. The lighting of the luminarias campus wide was coordinated by the Mortar Board Honor Society. For the evening, the U was lit in green. |
| Engage students in ways that will develop lifetime ties to UNM. | The winter UNM Ring Ceremony took place on Thursday, December 4 th at the UNM SUB Ballroom. The event is co-hosted by ASUNM Spirit Committee and the Alumni Association. At the program, 65 rings were presented to students who are eligible to purchase the ring. The tradition of dipping a "lobo" shaped hand into red dye has become popular during the event. Students with dyed hands are eligible for 24 hours of discount services by local vendors. |
| Develop and steward resources to ensure a sustained and dynamic association. | Although the winter months generally see a slowing down of Alumni Chapter social activities, a few keep the spirit of the Holidays in New Mexico going with area receptions. This year the Austin, San Diego, and Seattle Chapters will provide opportunities for area alumni to get together to celebrate and reminisce. |

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| | <p>On Wednesday, December 10th, the Young Alumni Chapter hosted a Wine and Cheese Reception for the 2014 Fall Graduating Class at Hodgkin Hall Alumni Center. New grads were given an opportunity to sign up for a mini-diploma and received an Alumni Association portfolio and a commemorative gift.</p> |
| Encourage community service and leadership among alumni and students. | <p>The Community Service Committee of GAAAC collected toys for children for the Toys for Tots program and is sponsoring a night of cooking at the New Mexico Ronald McDonald House on December 31, 2014.</p> <p>The Young Alumni Chapter will collect Toys for Tots at the Hanging of the Greens on Friday, December 5th. The following morning, the Community Service Committee assisted the Special Olympics of New Mexico at the Posole Ole event at Balloon Fiesta Museum.</p> |
| Garner greater recognition and visibility for Alumni Association programs and service to the university and community. | <p>The 2014 recipients of the Alumni Association's Winter Awards are:</p> <ul style="list-style-type: none"> • James F Zimmerman Award – Vice Admiral John Mateczun, retired, '78 MD • Bernard S Rodey Award – Garrett Sheldon '77 BA • Erna S Fergusson Award – Michelle Coons '83 BBA • Faculty Teaching Award – Steven McLaughlin <p>*Note: Only UNM degrees are shown.</p> <p>The award recipients will be honored on Thursday, February 5, 2015 at Hotel Andaluz at 6:00pm. You will receive your invitations at a later date.</p> <p>The Lobo Living Room program on Thursday, January 22 is titled, "The Secrets of Longevity". UNM Associate Professor, Dr. Len Kravitz, from the Department of Health Exercise and Sports Science will be the presenter. The presentation will discuss optimal and healthy aging. The presentation will take place at Hodgkin Hall Alumni Center in the Bobo Room from 6:00 – 8:00 pm. Refreshments (healthy, of course) will be served.</p> |

Graduate & Professional Student Association (GPSA)

December 2014 Board of Regents Update

SFRB

- Final recommendations were delivered to the BLT on Monday, Dec 1st
- Met Dec 4th with BLT to discuss recommendations

Food for Thought Fundraising Event

- Our second event took place on Tuesday, November 25th
- Raised almost \$500 between the two events, not including promised matching funds
- Promoted the event with local news, students going home for Thanksgiving may have affected turn out
- The GPSA Summer Scholarship fundraising letter is attached.

Capital Outlay Projects

- We have found and are planning a space in Zimmerman Library for dedicated graduate study space
- Architecture and Planning Students are working on designing the space. Estimates for cost are being generated.

Legislative Session

- Creating our own GPSA Lobby Card with capital outlay initiatives
- Working with the Alumni Association to prepare for the session
- Graduate Education Day at the Legislature is Friday, January 30th.

Health Sciences Student Council

- HSSC partnered with UNM group Students Reaching out to Community Homeless (SRCH) and the School of Architecture and Planning to host a presentation on Designing Healthy Communities for Homeless Families. The HSSC also donated and hosted a fundraiser with the presentation which went towards building a playground for homeless children.
- The HSSC participated in the HSC Education Day, hosted by the Office of Medical Educator Development. HSC students had an interactive discussion about interprofessional education at UNM HSC with the faculty and administrators in the office.
- HSC students from Emergency Medical Services Academy, Physician's Assistant, Pharmacy and Medical Doctorate programs acted as tour guides for NM Legislators viewing the Health Sciences Center

College of Education

- COE is having their annual book drive through the end of the semester.
- COE GPSA adopted a bilingual kindergarten classroom in the Albuquerque community this holiday season to support their academic efforts in reading and bilingual education. The teacher, Ms. Quesada is a graduate student in the COE. This is a program we hope to make a tradition.

Public Administration Graduate Student Association

- PAGSA surveys our student body to gauge their opinions on the tuition differential. The surveys have been completed and are currently being tallied. PAGSA plans to release the results by next week.
- PAGSA is holding an end-of-semester holiday party with SPA faculty, staff, and students from 3:30 – 5:30pm at the School of Public Administration, before moving on to Hanging of the Greens.
- PAGSA, in cooperation with SPA administration, will be integrating a 2 hour meet and greet session with SPA new student orientation beginning in the Spring of 2015.

Electrical Computer Engineering Graduate Professional Student Association

- Helping new students build faculty-student connection.
- Organizing recruitment events for graduate students.
- Promote student interaction and camaraderie.



GRADUATE *and* PROFESSIONAL STUDENT ASSOCIATION

Friend
Street
City

Dear Friend,

It's been an exciting year so far for the Graduate and Professional Student Association! We're working on initiatives to increase safety on campus with improved lighting and acquiring dedicated graduate study space. On top of all that, we've started a new scholarship – the *GPSA Summer Scholarship*, which will enable graduate students to continue their coursework at a time when funding options are limited.

In Summer 2013, 2,208 graduate and professional students took credit courses; this past summer, 2,042 did the same. This added semester helps students to matriculate on time, focus on a research project, and complete their seminal works. For students with families, being able to spread their coursework over three semesters a year instead of two is a way to take the stress out of juggling responsibilities.

It is our hope to offer 100 students an award in the amount of \$1,000 with the *GPSA Summer Scholarship* this for Summer 2015, enough to cover the tuition and fees for one class each. We have already begun fundraising with our "Food for Thought" event, in which local food trucks come to UNM and donate a percentage of their proceeds directly to the Fund. To reach the number of students we're aiming for though, we need your help.

As a friend of the University of New Mexico, you know that our students are doing great work, every semester of every year. We ask that you keep the *GPSA Summer Scholarship* in mind in this season of giving, and take the opportunity to support students in need of assistance. In collaboration with the UNM Foundation, tax-deductible donations can be made online to <https://www.unmfund.org/fund/gpsa-summer-scholarship-fund/>.

Thank you in advance for your generosity, and best wishes to friends and family in the holiday season!

Sincerely,

Texanna L. Martin
President, GPSA
School of Public Administration

**Minutes of the Meeting of the
UNM Health Sciences Center Board of Directors
November 7, 2014
Domenici Center for Health Sciences Education Bldg., Room 3010**

UNM Health Sciences Center Board of Directors (the "Board") members present: Suzanne Quillen, Chair, Ann Rhoades, Michael Olguin, Lt. Gen. Brad Hosmer, John "Mel" Eaves, Conrad James
UNM Health Sciences Center ("HSC") Leaders present: Chancellor Paul Roth and other members of the Health System and Health Sciences Center leadership
Others present: members of the HSC faculty and staff; community members

Chair Suzanne Quillen called the meeting of the Board to order at 9:08 a.m. The Chair established that a quorum of the members of the Board was present.

Approval of Agenda

A motion was made to adopt the published agenda. The motion was seconded. The motion passed with a vote of 5-0-0.

Approval of Minutes of Prior Meetings

A motion was made to approve the minutes of the August 1, 2014, September 5, 2014, and October 9, 2014 meetings of the Board. The motion was seconded. There was no discussion. The motion passed with a vote of 5-0-0.

Chancellor's Report

Dr. Roth announced that Ms. Jamie Silva-Steele received the Governor's Distinguished Public Service Award, Dr. Howard Yonas was awarded a \$15 million CMS Innovations award for a Telestroke Network, HSC Communication and Marketing won the Gold Medal and two Silver Medals at the Cumbre Awards Dinner, and the UNM School of Medicine received the Aspire Award. He then introduced Dr. Bob Bailey who provided an update on Ebola Preparedness. Discussion.

UNM Health System Update Including a Sandoval Regional Medical Center, Inc. ("SRMC") Update

Mr. Steve McKernan provided an update announcing that for the first quarter of the year, Sandoval Regional Medical Center, Inc. has a positive net margin, bed management at SRMC, and that SRMC's focus on specialized programs making SRMC two-thirds a community hospital and one-third specialized services. Discussion. He noted that a strategic planning process is underway and a retreat at the unit level is planned. He provided an ACA update.

Public Comment

There was no public comment.

ACTION ITEMS

Governance and Nominating Committee (GNC)

Consideration of Resolutions Recommending Approval of the Appointment of Joanna Boothe to the Sandoval Regional Medical Center Inc. Board of Directors

Regent Hosmer, GNC Chair, provided an overview of the consideration of the Resolutions approving the appointment of Joanna Boothe to the Sandoval Regional Medical Center, Inc. Board of Directors. A motion was made to approve the Resolutions approving the appointment of Joanna Boothe to the Sandoval Regional Medical Center, Inc. The motion was seconded. Discussion and clarification that this is a Class B appointment. The motion, as amended, passed with a vote of 5-0-0.

GNC Report and Recommendations to Complete The Chartis Group Report Recommendations

Regent Hosmer brought attention to The Chartis Group Report related to the HSC Governance changes recommended and added that, following a GNC sponsored review of how well the goals and objectives have been carried out, determined that there are three areas that still need work to bring the approval and support mechanisms that help the Health Sciences Center operate responsively up to the same standard that the governance itself works. He then read a draft proposal for consideration by the HSC Board of Directors for further consideration: "The GNC proposes the HSC Board of Directors recommend the UNM Board of Regents (Regents) task the leadership of the University, including that of the Health Sciences Center, to convene a task force on HSC responsiveness and support. The goal of the task force will be to recommend actions to fully achieve 1) responsive support infrastructure; 2) Faculty Senate decisions and approvals at least as timely as HSC Governance decisions and approvals; and, 3) HSC Faculty membership on Faculty organizations (the UNM Faculty Senate, the Academic Freedom and Tenure Committee, and the Governance Committee) more nearly representative of HSC Faculty numbers in the whole University. Further, that the UNM Board of Regents receives monthly progress reports from the task force and that notification of completion is provided no later than June 2015."

Discussion. Dr. Roth asked for elaboration of what is meant by "infrastructure." A clarification was made that this is not an action item today but it will be returned in the future as an action item when finalized.

Finance, Audit and Compliance Action Items

Consideration of Resolutions Recommending Approval of the Reserve Categorization Report Pursuant to Administrative Policies and Procedures Policy 7000

Ms. Ava Lovell provided background on this annual presentation that is required by UNM Business Policies and Procedures Policy 7000 regarding Reserves and how they were categorized. She clarified that the Policy 7000 does not require this information for UNM Hospitals or component units and the information presented does not include UNM Hospitals Reserves but is solely University HSC Academic and Administrative Reserves. Ms. Lovell discussed I&G balances, Combined Reserves at the HSC for all Unrestricted, Departmental Committed Reserves, Dedicated Reserves, Discretionary Reserves, etc. Discussion included coverage for unexpected business expenses, potential risks to the Clinical Enterprise, the HSC's efforts to accurately represent the true nature of Reserves and misleading impressions when using the word "Reserves," costs of hiring a new chair in the U.S. today, Reserves and clarifying accounting notes defining Discretionary versus Dedicated Reserves, make clarifying changes to Financial Reports provided to the State to portray clearly Reserves status, accounting formats the State requires, how even though clarifying Notes are added to the Financial Statements submitted to the State that these Notes are often overlooked (the definition of what is Unrestricted versus what is truly Discretionary), contractual commitments, department dedications, business practice of retaining 3% of total budget to equal about 10 days of Reserves for covering business operations, clarification that the State provides only 6% of the HSC budget, etc. Discussion also included the State's accounting formats, accounting board standards, and ways in which the HSC can provide a more accurate and transparent portrayal of Discretionary funds so that is more easily understood by the State and public.

A motion was made to approve a modified Resolution to accomplish the clarifying changes in reporting Reserves as discussed. The motion was seconded. The motion passed with a vote of 5-0-0.

Consideration of Resolutions Recommending Approval of the Internal Audits

Ms. Purvi Mody provided an overview of the Department of Internal Audit and Compliance that oversee the Health System internal audit function, the 2014 Audit Plan, and the four audit reports (Audit Period July 1, 2013 to January 31, 2014) presented for approval today: the UNM Hospitals Patient Financial Services Internal Audit Report, the UNM Hospitals Behavioral Health Operations Patient Financial Services Internal Audit Report, the UNM Cancer Center patient Financial Services Internal Audit Report, and the UNM Sandoval Regional Medical Center, Inc. Patient Financial Services Internal Audit Report.

Discussion. A motion was made to approve the Resolutions Recommending Approval of the Internal Audits. The motion was seconded. The motion passed with a vote of 5-0-0.

Consideration of Resolutions Recommending Approval of Contract with the New Mexico Cancer Care Alliance

Mr. Bruce Cherrin and Ms. Teresa Stewart provided background on this cooperative agreement from the National Cancer Institute for a \$7 million grant over a five year period. The New Mexico Cancer Care Alliance (NMCCA) is a statewide, not for profit, organization that is a University-community alliance created 12 years ago by Dr. Cheryl Willman and the new grant from the National Cancer Institute's Community Oncology Research Program. The role of the NMCCA is to facilitate the grant in the community of New Mexico. A motion was made to approve the Resolutions Recommending Approval of the Contract with the New Mexico Cancer Care Alliance. The motion was seconded. Discussion. The motion passed with a vote of 4-0-0. Regent Quillen was not in the room and did not vote.

Consideration of Resolutions Recommending Approval of UNM Hospitals Proposed Purchase of Software from 3M

Ms. Ella Watt provided background on the UNM Hospitals (a Health System solution) proposed purchase of software from 3M and corrected a typographical error on the first line to "eight years." This eight year purchasing agreement with 3M for inpatient coding and some outpatient coding, computer assisted coding capability, assist with much of the quality indicators. The 3M Company was the winning bidder after the RFP procedure ended. Ms. Watt discussed selection criteria of the five bidders. Discussion. A motion was made to approve the Resolutions recommending approval of UNM Hospitals proposed purchase of software from 3M, with the correction from "3 years" to "8 years." The motion was seconded. The motion passed with a vote of 4-0-0. Regent Quillen was not in the room and did not vote.

INFORMATION ITEMS

Regent Quillen rejoined the meeting.

HSC Financial Update

Ms. Ava Lovell provided a summary of the HSC financial metrics through the first quarter including Cash Flow from Operations, Operating Net Margin, Net Income, Uncompensated Care, Uncompensated Care as a Percentage of Total Patient Care, Contractual Adjustments, Days Cash on Hand, Accounts Receivable Greater Than Ninety Days, and Proposals Submitted, Awards, Earned F&A, and Contract & Grant Expense. Discussion on better communicating Uncompensated Care to the State, legislators, and

the New Mexico community as well as efforts to ensure State is using accurate HSC data in various reports.

Recovery Audit Contractors

Ms. Ella Watt noted that the Recovery Audit Contractors (RAC) program (private companies contracted by Centers of Medicare and Medicaid Services (CMS) that identify potential Medicare over and under payments) has been temporarily suspended as of February 21, 2014 but wished to provide an annual update. Her summary included the RAC's review of Medicaid billings from June 2009 – February 2014, Medicare billings reviewed totaled \$24.5 million and reclaimed \$5.8 million, "patient status" primary reason for Complex Denials and Recoupments for UNM Hospitals, in 61% of medical records reviewed by RACs the billing was supported/confirmed as correct, recoupment represents 1% of the annual amount received from Medicare, appeal process, cost of appeals, response to RACs, CMS's settlement, etc. Discussion.

Telemedicine and Telehealth Services Audio Visual Equipment

Dr. Yonas announced a grant that was accepted to develop Telemedicine for Neurological emergencies throughout New Mexico. Mr. Bruce Cherrin provided the cost structure information and emphasized that an approval item will be brought to the HSC Board of Directors in the next month or so.

"Breaking 'Bad' Barriers" Video

Dr. Richard Larson provided background on the "Breaking 'Bad' Barriers" video regarding the Roadmap program, the Clinical and Translational Science Center, Drug Discovery Center and other nationally funded programs by the National Institutes of Health.

Quarterly Strategic Plan Update

Dr. Richard Larson provided an HSC Strategic Plan update on how the HSC ended for FY14 on efforts to attain the strategic goals.

Graduate Medical Education Annual Report

Dr. Betty Chang presented the Annual Report of the Office of Graduate Medical Education (July 1, 2013 – June 30, 2014). Discussion.

Quality and Safety Report

Dr. Rick Crowell provided an update on Quality and Safety as well as answers to the Action Required requests from the HSC Board of Directors at a prior meeting. His presentation included addressing the strategic goal of “establish, monitor, and report ... quality, patient safety, and clinical outcomes metrics...,” the following of three broad areas: mortality (rate and index, quarterly), readmissions, and a core composite. Discussion. Dr. Crowell continued his presentation on the strategic goal to “become the safest health system in New Mexico,” UNMH HCAHPS (Hospital Compare, Oct 2012 – Sept 2013), the 2014 UHC Quality and Accountability Performance Scorecard, improvement initiatives (improved communication systems, patient safety – Risk Management system reorganization, education/training and support system), goals of Patient Centered Care, etc.

Review of Action Required Log

The current Action Required Log was reviewed.

Regent Quillen noted the additional information items contained in the agenda book: UNM Hospitals Board of Trustees August 22, 2014 Meeting Minutes, the Sandoval Regional Medical Center, Inc. Board of Directors June 25, 2014, August 27, 2014, and September 24, 2014 Meeting Minutes, the Carrie Tingley Hospital Advisory Board September 22, 2014 Meeting Minutes, and the Office of the Medical Investigator Board Meeting Minutes of March 11, 2014.

A motion was made to adjourn the open meeting and to convene in executive session. The motion was seconded. The motion passed with a vote of 5-0-0 in favor.

Following the executive session, a motion was made for the Board to reconvene in open session and to certify that only those matters described in agenda item X. were discussed in executive session. The motion was seconded. The motion passed with a vote of 5-0-0 in favor.

A motion was made to adjourn the meeting. The motion was seconded. No discussion; with a vote of 5-0-0 in favor. Motion passed.

Minutes were prepared by Patrice Martin and finalized on November 13, 2014.

Approval of Minutes:

Regent Suzanne Quillen, Chair

Date

Attachments:

"Resolutions Recommending Approval of Joanna Boothe to the UNM Sandoval Regional Medical Center, Inc. Board of Directors"

"Resolutions Recommending Approval of Contract with New Mexico Cancer Care Alliance (NMCCA) for Services in Connection with NCORP Grant Assistance"

"Resolutions Recommending Approval of Purchase of 3M Health Information Systems Software for Upgraded Coding Software"

"Resolutions Recommending Approval of HSC Budget Report per UAP 7000"

"Resolutions Recommending Approval of Certain Internal Audits"



THE UNIVERSITY OF NEW MEXICO • HEALTH SCIENCES CENTER

UNM HOSPITALS

UNM Hospital Board of Trustees
September 26, 2014 Meeting Minutes
Pavilion Conference Room 1500

| Agenda Item | Subject/Discussion | Action/Responsible Person |
|-----------------------------|--|---|
| Voting Members Present: | Michael Olguin, William Lang, Michelle Coons, Debbie Johnson, Dr. Warren Laskey, Nick Estes, Christine Glidden, Dr. Raymond Loretto, | |
| Ex-Officio Members Present: | Stephen McKernan, Paul Herzog, Paul Roth, Michael Richards, David Pitcher, Donna Sigl | |
| County Officials Present: | Emily Madrid | |
| | | |
| I. Call to Order | A quorum being established, Michael Olguin, Chair, called the meeting to order at 9:07 a.m. | |
| II. Adoption of Agenda | The Chair, Mr. Michael Olguin, requested a motion to adopt the agenda, as submitted. | Mr. William Lang made a motion to adopt the agenda. Ms. Debbie Johnson seconded the motion. There being no objections, the motion carried. |
| III. Public Input | None | |
| IV. Announcements | Mr. Stephen McKernan acknowledged Michael Chicarelli for the recognition received from the Alumni Association, All University. An announcement was made that Dr. Roth was recently elected to the Board of Academic Health Centers. | |
| V. Approval of Minutes | UNM Hospitals Board of Trustees meeting minutes for August 22, 2014. | Mr. William Lang made a motion to approve the minutes of the August 22, 2014, Board of Trustees meeting. Ms. Debbie Johnson seconded the motion. There being no objections, the motion carried. |
| VI. Consent Agenda | Following review of the consent agenda, the Chair, Mr. Michael Olguin, requested a motion to approve the consent item, as submitted. | Mr. William Lang made a motion to approve the contract, as submitted. Ms. Michelle Coons seconded the motion. There being no objections, the motion passed unanimously. |



THE UNIVERSITY OF NEW MEXICO • HEALTH SCIENCES CENTER

UNM HOSPITALS

| Agenda Item | Subject/Discussion | Action/Responsible Person |
|------------------------------|--|---|
| | <p>Following review of the Clinical Privileging descriptions, the Chair, Mr. Michael Olguin, requested a motion to approve as submitted, as recommended for approval by the POCEC.</p> | <p>Mr. William Lang made a motion to approve the Clinical Privileging descriptions, as submitted. Ms. Debbie Johnson seconded the motion. There being no objections, the motion passed unanimously.</p> |
| VII. Board Initiatives | <p>Mr. Darryl Smith presented an update on the Pathways Program.</p> <p>Dr. Robb McLean presented an update on the Emergency Department.</p> <p>There were a number of questions from board members regarding the wait times, and how we compare to other hospitals, and regarding morale of the Emergency Department employees. Dr. McLean commented the variables are not consistent, and the Emergency Department can be a difficult patient load to care for, but that the employees do strive to provide the best care possible.</p> <p>Mr. Stephen McKernan presented updates to the Unified Operating Plan.</p> | |
| VIII. Administrative Reports | <p>CEO Report – The CEO report is in the packet.</p> <p>CMO Report – The CMO report is in the packet.</p> <p>Chancellor's Report - Dr. Paul Roth reiterated the points presented by Mr. McKernan in the Strategic Update. He commented on the complexity of the processes currently in place and the need for an overhaul of processes at times, which can be a difficult task.</p> | <p>Mr. Stephen McKernan</p> <p>Dr. David Pitcher</p> <p>Dr. Paul Roth</p> |
| IX. Updates | <p>Financial Report Card – The financial dashboard is in the packet.</p> | <p>Ms. Ella Watt</p> |



THE UNIVERSITY OF NEW MEXICO • HEALTH SCIENCES CENTER

UNM HOSPITALS

| Agenda Item | Subject/Discussion | Action/Responsible Person |
|------------------------------|---|---|
| X. Committee Reports | <p><u>Performance Oversight & Community Engagement Committee</u> The Performance Oversight & Community Engagement Committee met on September 19, 2014.</p> <p><u>Finance and Audit Committee</u> The Finance and Audit Committee report is in the Board book.</p> | Mr. William Lang |
| XI. Other Business | None | |
| XII. Closed Session | At 11:00AM, the Chair, Mr. Michael Olguin, requested a motion to close the open session of the meeting to the public. | Mr. William Lang made a motion to move to closed session. Ms. Debbie Johnson seconded the motion. The motion passed unanimously. |
| XIII. Certification | After discussion and determination where appropriate, of limited personnel matters per Section 10-15-1.H (2); and discussion and determination, where appropriate of matters subject to the attorney-client privilege regarding pending or threatened litigation in which UNMH is or may become a participant, pursuant to Section 10-15-1.H (7); and discussion of matters involving strategic and long-range business plans or trade secrets of UNMH pursuant to Section 10-15-1.H (9), NMSA, the Board certified that no other items were discussed, nor were actions taken. | |
| XIV. Vote to Re-Open meeting | <p>At 11:59PM, the Chair, Mr. Michael Olguin, requested a motion to be made to return the meeting to open session.</p> <p>The Chair, Mr. Michael Olguin, requested a motion to be made that the Board accept the minutes of the meeting of those committees that were presented in Closed Session to acknowledge for the record that those minutes were, in fact, presented to, reviewed, and accepted by the Board and for the Board to accept and approve the recommendations of those Committees as set forth in the minutes of those committees meetings.</p> | <p>Ms. Michelle Coons made a motion to return to open session. Ms. Christine Glidden seconded the motion. The motion passed unanimously.</p> <p>Dr. Warren Laskey made a motion to accept the minutes presented by the committees. Ms. Michelle Coons seconded the motion. The motion passed unanimously.</p> |



THE UNIVERSITY OF NEW MEXICO • HEALTH SCIENCES CENTER

UNM HOSPITALS

| Agenda Item | Subject/Discussion | Action/Responsible Person |
|-----------------|---|---------------------------|
| XV. Adjournment | The next scheduled Board meeting will be October 31, 2014 @ 9:00 am. There being no further business, Mr. Michael Olguin, adjourned the meeting at 12:01PM. | |

Michelle Coons, Secretary
UNM Hospital Board of Trustees