



BOARD OF REGENTS

**August 10, 2023
Agenda Book**

**9:00 AM Open Session
Student Union Building, Ballroom C**



The Board of Regents of the University of New Mexico

Thursday August 10, 2023

9:00 AM Open Session - Student Union Building (SUB), Ballroom

8:00-9:00 AM Executive Session, Cherry Silver Room, 3rd Level of SUB

Luncheon-Executive Session-Post Open Session, Cherry Silver Room, 3rd Level of SUB

Livestream¹: <https://live.unm.edu/board-of-regents>

AGENDA

8:00 AM: Cherry Silver Room

- A. Call to Order and Confirmation of a Quorum, *Chair Kim Sanchez Rael*
 - Adoption of the Agenda
- B. Vote to close the meeting and proceed in Executive Session (Roll Call Vote)
 - Discussions subject to attorney-client privilege pertaining to threatened or pending litigation as permitted by Section 10-15-1.H(7), NMSA (1978);
 - Discussion of strategic and long-range business plans of public hospitals pursuant to Section 10-15-1H(9), NMSA (1978);
 - Discussions of bargaining strategy preliminary to collective bargaining and collective bargaining between a policymaking body and an employee bargaining unit, as permitted by Section 10-15-1.H(5), NMSA (1978); and
 - Discussion of the purchase, acquisition or disposal of real property as permitted by Section 10-15-1.H.(8), NMSA (1978).
- C. Vote to Re-Open the meeting [*Regents proceed to Ballroom C*]

9:00 AM: SUB Ballroom C

TABS

- D. Convene Open Session, *Chair Kim Sanchez Rael*
 - Welcome
 - Certification that discussion in Closed Session was limited only to items on the Executive Session agenda
 - UNM's Land Acknowledgement Statement
- E. **Minutes for Approval:** May 11, 2023 regular meeting and May 23, 2023 special meeting..... 1
- F. Public Comment² [*limit 2 mins.*]
- G. Advisors' Comments related to Agenda Items [*limit 2 mins.*]
- H. President's Administrative Report, *Garnett S. Stokes* 2
- I. Regents' Comments
- J. Presentation and **Approval** of FY2024-2025 Legislative Funding Requests: New and Expansion Requests for Research and Public Service Projects [RPSPs], *President Garnett S. Stokes* 3
- K. Regents' Committee Reports

-----**CONSENT DOCKET**-----

- 1. ASUNM Constitutional Amendments.....C-1

2. New Mexico HED Institutional Finance Division, 4 th Quarter Financial Actions Report and Certification through June 30, 2023	C-2
3. Project Construction:.....	C-3
Institutional Support Services Projects:	
1) UNM-Taos Peralta Hall Renovation	
2) Fitz Hall & Biomedical Research Facility – UNM Fire Safety Improvements Re-Approval	
3) Tie Feeder Upgrade	
4) Seidler Therapy Pool Renovation	
5) Woodward Hall – Upper-Level Restroom Renovation	
6) Bratton Hall – Forum Renovations Re-Approval	
7) New Mexico PBS KNME-TV – Chiller Replacement	
8) Castetter Hall – Biology Lab A Renovations	
9) Center for the Arts – AHUs Optimization Controls, Phase 1	
10) Castetter Hall – Biology Lab B Renovations	
11) Taos Harwood Museum: RTU 1&2 Replacement	
12) Taos Harwood Museum: Boiler Replacement	
13) Elizabeth Waters Center for Dance at Carlisle Gymnasium – Fire System	
14) Anthropology – Fire Alarm Upgrade	
Athletics Projects:	
1) University Arena - Fan Experience and Security Improvements	
Information Technology Services Projects:	
1) Fiber Optics Cabling on Lands West	
2) Copper Cabling Bundle Replacement	
4. Appointments (2) to UNM Rainforest Innovations Board of Directors	C-4
• Linda Griego • Donna Riley	
5. Revisions to the 5-Year Capital Plan and Capital Outlay Submission for UNM-Gallup, UNM-Los Alamos, and UNM-Taos Branch Campuses.....	C-5
6. Ground Lease between the UNM Foundation and the Regents of the University of New Mexico for Construction of a New Office Building to House the UNM Foundation	C-6
7. Revisions to Regents’ Policy Manual Section 6.11 “Dependent Educational Benefits”, and Update on Proposed Enhancements to Employee Education Benefit Programs	C-7
8. Repurpose Quasi-Endowment Fund for Consultation Liaison Psychiatry.....	C-8
9. Real Property Acquisition – Vacant Site located at State Rd. 528 & Iris Rd. NE, Rio Rancho ...	C-9
10. State-of-the-art Biomedical Research Cell Sorting Instrument.....	C-10
11. 2023 HSC Research Equipment	C-11
12. Appointments (2) to UNM Hospital Board of Trustees.....	C-12
• Anjali Taneja • Trey Hammond	

*Docket Note: #1 moved from Student Success, Teaching and Research [SSTAR] Committee; #2-7 from Finance & Facilities Committee; #8-12 from Health Sciences Center Committee

Audit and Compliance Committee, Regent Fortner, Chair

Information Item:

1. Meeting Summary Report - August 3, 2023 meeting..... 4

Student Success, Teaching and Research Committee [SSTAR], Regent Ko, Chair

Action Item: (see Consent Docket)

Finance and Facilities Committee [F&F], *Regent Payne, Chair*

Action Item:

1. Real Property Acquisition – 1801 Las Lomas Rd. NE, Albuquerque, NM and utilization of Regents’ Endowment, *Tom Neale* 5

Information Items: (Provided as information-only; will not be presented)

2. UNM Budget Priorities for FY 2024-2025, *Teresa Costantinidis and James Holloway* 6
3. Geothermal Energy Development and Geothermal Utility Project, *Jason Strauss* 7
4. UNM Strategic Housing Plan Presentation, *Chet Roach and Teresa Costantinidis* 8
(Also presented in SSTAR Committee, August 1, 2023 meeting)

Health Sciences Center Committee [HSCC], *Regents Schwartz & Fortner, Co-Chairs*

Action Items: (see Consent Docket)

- L. Informational Written Report on Purchases in Excess of \$5 million, as required by Regents’ Policy Manual [RPM] 7.4, “Purchasing”, (Provided for information only; will not be presented) 9
- M. Advisors’ Comments [*limit 2 mins.*] 10
- N. Roll Call Vote to close the meeting and proceed in Executive Session-Luncheon
Regents proceed to Cherry Silver Room
 - Discussions of limited personnel matters as defined in and permitted by Section 10-15-1.H(2), NMSA (1978)
 - Vote to Re-Open the Meeting
- O. Certification that only those matters described in the Executive Session Agenda were discussed in the closed session; if necessary, final action with regard to certain matters will be taken in Open Session
- P. Adjourn

¹Access the livestream of the meeting here: <https://live.unm.edu/board-of-regents>

²Public Comment: Anyone wishing to give in-person public comment at the meeting will need to register. To register, please email regents@unm.edu with the subject “Request to provide public comment at 8/10 Regents’ Meeting” and include the following information:

1. First and Last name
2. Email and Phone Number
3. Affiliated organization and professional title (if applicable)
4. Topic you would like to address

The deadline to register to give public comment is 3:00 PM Wednesday, August 9, 2023.

Written comments sent to regents@unm.edu are welcomed and will be distributed to the Regents before the end of the day 8/9/23.



Land Acknowledgement Statement

Founded in 1889, The University of New Mexico sits on the traditional homelands of the Pueblo of Sandia. The original peoples of New Mexico – Pueblo, Navajo, and Apache – since time immemorial, have deep connections to the land and have made significant contributions to the broader community statewide. We honor the land itself and those who remain stewards of this land throughout the generations and also acknowledge our committed relationship to Indigenous peoples. We gratefully recognize our history.

Minutes of the Regular Meeting of
The Board of Regents of the University of New Mexico
May 11, 2023

9:00 AM Open Session-Student Union Building (SUB), Ballroom C
8:00AM and Luncheon Executive Sessions in Cherry Silver Room, SUB
Open Session livestreamed for public viewing

Members Present

Kim Sanchez Rael, Chair;
Jack L. Fortner, Vice Chair;
Robert L. Schwartz, Secretary-Treasurer;
William H. Payne
Paula Tackett
Randy Ko
Paul Blanchard (virtual)

Administration Present

Garnett S. Stokes, President; James Holloway, Provost and EVP for Academic Affairs; Teresa Costantinidis, EVP for Finance and Administration; Doug Ziedonis, EVP for Health Sciences and CEO of the Health System; Norma Allen, Controller; Joe Wrobel, Chief Finance Officer, HSC; Ellen Fisher, VP Research; Brandi Stone, Director of Ethnic Student Services for the VP Equity and Inclusion; Eric Scott, VP Student Affairs, Dan Garcia, VP Enrollment Management; Eddie Nunez, AD; Loretta Martinez, General Counsel; Connie Beimer, VP Alumni Relations; Francie Cordova, Chief Compliance Officer; Kevin Stevenson, Asst. VP HR; Terry Babbitt, President's Chief of Staff; Cinnamon Blair, Chief University Marketing and Communications Officer; deans and others

Advisors Present

Ian May, ASUNM President; Amie Ortiz, Staff Council President; Finnie Coleman, Faculty Senate President; Shaikh Ahmad, GPSA President; Alfred Mathewson, Retiree Association, President; Amy Miller, President Alumni Association

Presenters

Vahid Staples, Assoc. Director (Office of Planning, Budget & Analysis (OPB&A); Jeremy Hamlin, Director OPB&A; Max Kotary, Partner, AON Investments; Joe Wrobel, Chief Budget & Facilities Officer, HSC

CALL TO ORDER AND CONFIRMATION OF A QUORUM

Chair Kim Sanchez Rael called the meeting to order at 8:15 AM in the Cherry Silver Room on 3rd level of the SUB and confirmed a quorum with 6 members present in person – Jack Fortner, Bill Payne, Paula Tackett, Randy Ko, Rob Schwartz and Kim Rael. Paul Blanchard attended the meeting virtually via Zoom.

VOTE TO ADOPT THE AGENDA

Before adoption of the agenda, Regent Rael recommended modifications to the agenda: 1) remove the 5-Year Capital Plan and Capital Outlay items to be addressed at a future special meeting; and 2) pull the Budget Adjustment Requests (BAR) for Main, Branch Campuses and Health Sciences off the Consent Docket for presentation and a separate vote.

- **The motion to adopt the agenda as modified passed unanimously (1st Fortner; 2nd Tackett).**

There was discussion about holding the special meeting on May 23 to address the 5-Year Capital Plan and Capital Outlay items.

VOTE TO CLOSE THE MEETING AND PROCEED IN EXECUTIVE SESSION

(1st Fortner; 2nd Ko; roll call vote – all members voted yes)

The meeting closed at 8:20 AM. *[The doors to the Cherry Silver Room were closed.]*
Executive Session agenda:

1. Discussion of limited personnel matters as defined in and permitted by Section 10-15-1.H(2), NMSA (1978).

VOTE TO RE-OPEN THE MEETING

(1st Schwartz; 2nd Fortner; roll call vote – all members voted yes)

The meeting re-opened at 9:03 AM.

- o *The Regents proceeded to SUB Ballroom C*

CONVENE OPEN SESSION AND CERTIFICATION OF CLOSED SESSION

Regent Rael convened open session at 9:14 AM in Ballroom C and certified that the Board's closed session discussions were limited only to items on the executive session agenda.

Regent Rael affirmed UNM's Land Acknowledgement Statement by reading it aloud:

Land Acknowledgement Statement of the University of New Mexico

Founded in 1889, The University of New Mexico sits on the traditional homelands of the Pueblo of Sandia. The original peoples of New Mexico – Pueblo, Navajo, and Apache – since time immemorial, have deep connections to the land and have made significant contributions to the broader community statewide. We honor the land itself and those who remain stewards of this land throughout the generations and also acknowledge our committed relationship to Indigenous peoples. We gratefully recognize our history.

APPROVAL OF MINUTES

- **The motion to approve the minutes of the April 10 regular meeting and April 19 special meeting passed unanimously (1st Fortner; 2nd Ko).**

ADVISORS COMMENTS RELATED TO AGENDA ITEMS

Finnie Coleman spoke in support of the new humanities building proposed in the capital outlay request package. He urged the Regents to recognize the project not only for the functional needs it will address, but also for its symbolic potential in making history and creating a centerpiece for the University that will last for decades to come.

Shaikh Ahmad thanked the Regents, President Stokes and Administration for the opportunity to serve the University in his capacity as GPSA President the past year.

Ian May spoke in favor of the proposed new humanities building, emphasizing the need for a new building and provided examples of why the current building is not fit for use.

PRESIDENT'S COMMENTS

President Stokes focused her comments on the University's entrance into the University Innovation Alliance (UIA). UNM is one of 8 new universities that are joining the elite group of institutions that represent the University Innovation Alliance. The UIA

was founded by 11 presidents and chancellors of prominent public universities who came together around a shared sense of urgency that universities were not producing enough college graduates to meet the economic and competitive needs of the country. Another important area was to address student success for underserved students. The UIA provides a collaboration and multi-university laboratory for students' success innovation, and the UIA helps university leaders dramatically accelerate the implementation of proven innovation to improve student outcomes. In 2014, the alliance was launched to accomplish 4 key goals: 1) produce more high-quality degrees; 2) produce more degrees across the socioeconomic spectrum; 3) share data and innovate together; and 4) hold student costs down. In 2020, the alliance added a fifth goal, which was to eliminate disparities and educational outcomes based on student background characteristics. So, after seven years of being a closed network of 11 institutions with people clamoring to want to be part of this innovation alliance, in spring of 2021, the UIA announced the addition of its first two new members, North Carolina A&T University, which is the largest HBCU in the country, and the University of Maryland in Baltimore County, which is a minority serving institution. Virginia Commonwealth and the University of Illinois in Chicago, which is an HSI, were invited to join the alliance in early 2022. And shortly thereafter four more universities were asked to join, including the University of New Mexico, bringing the total membership to 19 members. The current goal is to limit the alliance to 20 universities.

President Stokes discussed the criteria for entry into the alliance and the basic model for the alliance which includes sharing innovative practices and solutions, scaling up proven interventions, and offering the opportunities for other institutions to scale the initiatives. The key strength in the model is evaluation of the success of initiatives, which is where institutions tend to fail. Oftentimes, programs are implemented, but a follow-up evaluation of their effectiveness is often lacking, and this is a key component and what the UIA is doing.

President Stokes discussed the Alliance-Wide Projects as well as UNM's interest and involvement in key initiatives including, Academic Recovery, Black Student Success Initiative, and the Listening Lab for Higher Education. In the area of funding, COVID funds provided were allowed to be used toward student success, but President Stokes stressed that it's going to be a challenge to figure out future sources of funds. President Stokes discussed further the merits of some of the initiatives that UNM will be involved in, and she concluded by saying that given the history and the mission of this university, being part of this alliance is going to serve this institution well. The President stood for questions.

Regent Rael commented on the impressive and important work of the UIA, adding that she was especially touched to see the emphasis on student success and the collaboration among institutions.

REGENTS' COMMENTS

Student Regent Randy Ko commended President Stokes for joining the University Innovation Alliance. He also thanked UNM leadership for their hard work on the budget and the budget presentations for the meeting.

Regent Bill Payne thanked the student leadership for their exceptional work over the past year and he wished them the best of luck in the future.

Regent Paula Tackett thanked UNM leadership and staff for the orientation sessions that she had been the recipient of thus far over a five-week period, covering what felt like every area of the university. Regent Tackett reported that she was extremely

impressed by the quality of the staff and leadership, and was honored to be sitting at the table. Regent Rael concurred that the quality of the orientation sessions had been exceptional.

COMMITTEE REPORTS

CONSENT DOCKET

1. Graduate Certificate in Public Policy (New)
2. Phlebotomy Technician Certificate (UNM Gallup)
3. Certificate in Interdisciplinary Design
4. BS Chemical Biology
5. Security Managerial Group Resolution
6. Policy C70 – Confidentiality of Faculty Records
7. ~~Five Year Capital Plans, detailing projects which will construct and/or significantly improve and renew numerous facilities on UNM Campuses~~
8. ~~Main and Branch Campuses FY23 Budget Adjustment Request (BAR)~~
9. New Mexico HED Institutional Finance Division, 3rd Quarter Financial Actions Report and Certification through March 31, 2023
10. Project Construction:
 - a) Lobo Welcome Center Re-Approval
 - b) Mesa Del Sol – HVAC Upgrade
 - c) Student Health and Counseling – Controls and HX Project
 - d) Domenici Hall – Chiller Replacement
 - e) La Posada – Dishwasher Renovation
11. ~~Health Sciences FY23 Budget Adjustment Request (BAR)~~
12. Health Sciences Library & Informatics Center 2nd Floor Renovation
13. Health Resources & Services Administration UNM Health & Health Sciences: Renovation of Research Facilities Project
14. Re-Appointment of Kurt Riley to the UNMH Board of Trustees (APCG Appointee)
15. Carrie Tingley Hospital Foundation By-Laws
16. Capital Projects:
 - a) UH Main Chiller Replacement-Phase 2 (\$2,750,000)
 - b) Dermatology Clinic Renovation (\$1,700,000)
 - c) UH Main Boiler #1 Replacement (\$1,250,000)

*Docket Note: #1-6 moved from Student Success, Teaching and Research [SSTAR] Committee; #7-10 moved from Finance and Facilities Committee [F&F]; #11-16 moved from Health Sciences Center Committee [HSCC]

Regent Rael reiterated that the docket had been amended during adoption of the agenda: item 7 was pulled off the agenda to be addressed at a future meeting, and items 8 and 11 were pulled off the docket to be presented and ratified separately. There being no request for discussion of any other items, Regent Rael asked for a motion to approve the consent docket.

- **The motion to approve the consent docket as amended passed unanimously (1st Fortner; 2nd Payne).**

AUDIT AND COMPLIANCE COMMITTEE

Regent Jack Fortner reported that the committee met on May 4 and held the annual entrance meeting with external auditors for the FY23 external financial statements audit. Additionally, the committee approved internal audit reports: 1) Valencia Branch Campus; 2) Human Resources Onboarding – SRMC & UNMH; 3) Incident to Coding – UNMMG; and 4) Information Technology Asset Tracking – UNMMG.

GOVERNANCE COMMITTEE

Board of Regents and Committee Meeting Schedule for 2023-2024 Academic Year

Regent Rob Schwartz introduced the item and said the only modification to the schedule presented at the last meeting was the addition of two Governance Committee meetings, bringing the annual total to six meetings in the year, rather than four for that committee.

Regent Rael noted that the schedule was subject to change, contingent on updating committee charters and potential efforts to improve efficiencies which were slated to be addressed during review of governance practices.

- **The motion to adopt the 2023-2024 Regents' meeting schedule passed unanimously (1st Schwartz; 2nd Fortner).**

New Regents' Policy, RPM 1.9 "Board of Regents' Office"

Regent Rob Schwartz introduced the item. The proposed new Regents' Policy addresses the need to figure out how to provide adequate resources for the Regents in the future, which has been a topic of discussion over the past year and one of the reasons the Governance Committee was set up initially as an ad hoc committee almost two years ago. There's a sense that a strong university requires a strong president and an administration, and also a strong and independent Board of Regents. The goal is to maintain the support that is necessary to provide for a strong and independent Board of Regents, and that means, independent of the executive branch of the state, independent of the governor, independent of the Legislature, and independent of the university administration. Regent Schwartz stated that the Board is an independent board and it also looks to the AGB for best practices. He explained that research had been done to gather information about what other regents do across the country and the kind of support they have, and through the research, it was discovered that the support for the Board of Regions is far less significant at UNM than it is most everywhere else. He stated that many on the Regents including himself have found that the Regents could use additional research and administrative support and that it would be helpful to have a board professional similar to what the vast majority of flagship state universities have across the country. A board professional is someone who is trained in higher education and is a professional in higher education administration. The proposal is that the Regents appoint a Secretary to the Board of Regents, which is the most common title across the country. Additionally, the person needs to be part of a national community of board professionals who work for a flagship state university board. Regent Schwartz clarified that the job description is already underway and it was his hope to hire someone by the end of the summer with the expectation that that person would also hire an administrator. So this would be two independent special Board of Regents employees at a university with seven regents and a \$3,000,000,000 budget, and it would still be among the smallest regent staff in the country for universities of this size.

Regent Schwartz motioned approval of the proposed new policy RPM 1.9; Student Regent Ko seconded; there was discussion.

[Attachment A]

Regent Bill Payne commented that he was unaware that there were any issues with the staffing and added that there is a whole university structure of professionals that Regents can reach out to if advice or research or anything else is needed. Regent Payne stated that he would not be willing to entertain a motion to approve the new

policy without a better understanding of what a board of seven regents needs to hire a professional university-type administrator for with an assistant to advise regents. He requested the item not be forwarded to the entire Board for a vote before getting more input from the University, as well as AGB in order to clarify what problems exist that this would solve.

Regent Tackett responded that she had attended the Governance Committee meeting, but not in a voting capacity, so she had heard the discussion and didn't mind the concept. Having worked with the Legislature which made similar requests for support from time to time, she understood the need for perhaps a Board of Regents staff office, which might be viewed separately from the President's office. She agreed with Regent Payne that some time was needed to ask the questions: what do Regents need an office to do and what kind of staff support is needed to carry that out?

Regent Tackett proposed alternative new policy language that would leave out specifics about the staff title but would "create a Board of Regents staff office to perform such functions and provide such services necessary to meet the operational and policy needs of the Board as determined by the Board of Regents, in consultation with the University President". She clarified that the proposed policy establishes the office but allows time to figure out exactly what Regents need, what Regents need done, and who needs to do it. Regent Tackett reiterated that a lot more discussion was needed.

[ATTACHMENT B]

Regent Rael clarified that the discussion was in no way an indictment of the work of the current board office staff. She noted that there is no current Regents' Policy that references the Board of Regents' Office, and it was noted by the Governance Committee that since it was an existing practice, there should be a policy for such practice.

Regent Randy Ko explained that the policy proposal passed unanimously in Governance Committee and the impetus for it stemmed from an effort to follow best practices. Regent Ko noted that one of the purposes of the Governance Committee is to review the policy manual and this particular policy proposal is brief so that the specifics can be worked through in the future. He noted that while the current office staff is excellent, he saw the need to elevate the duties and responsibilities to include for example organizing also the committee meetings, have more involvement in regent orientations, and facilitate board self-assessments. Regent Ko said the board professional would carry out the work instead of one of the board members who is volunteering an excruciating amount of time. The board professional would also assist in ensuring committee work plans are carried out. He reiterated that it's ultimately a best practice and it would better the entirety of the institution.

Regent Schwartz said he appreciated the comments from Regents Payne and Tackett, and the alternative policy language that Regent Tackett proposed, but he urged approval of the proposal that was unanimously approved by the Governance Committee. He reiterated Regent Ko's concerns that Regents' committee meetings need more consistency and standardized procedures and the Regents' Policies are substantially out of date and needing review, thus the need for a professional who is an independent expert on the ways of governing boards. Regent Schwartz explained that that person would help Regents figure out what their role as regents might be and assist in drafting independent policies so that the Regents can serve that underlying function. Additionally, the board professional would assist with retreat planning and

provide research assistance on structural issues and on the relationship between the Board of Regents and the President of the University. He emphasized that he didn't want to suggest that there isn't a good relationship with the administration and that the Regents don't have tremendous respect for the value of the administration; however, if boards of regents are working properly, like the boards of any non-profit, there's going to be some tension between the board and the administration sometimes, and having a professional as a staff member selected by the Board of Regents is the way that that's generally done. Regent Schwartz reiterated his support for the originally proposed new policy language.

Regent Fortner said he didn't see much difference between the two policy proposals, but he preferred the idea of having flexibility, and the flexibility of Regent Tackett's proposed language didn't prevent the Regents from hiring a secretary to the board if the board decided to do so. He asked Regent Schwartz if the secretary to the board would be someone with qualifications in the form of a master's or doctorate level and a person who had worked in the university setting, to which Regent Schwartz concurred adding that it would be a person with substantial education and experience in policy-making work, working for a board, a governing board of either a university or a non-profit that deals with universities.

Regent Tackett agreed the topic warranted more discussion and about how the Board would move forward, and she urged her colleagues to vote for the proposed language that provided more flexibility and also to consider an additional option of moving the discussion to the regents' retreat.

Regent Rael agreed that Regent Tackett's substitute language did give a great deal of flexibility and she was understanding of Regent Payne's wish to postpone any decision on a new hire. Regent Rael asked Regent Payne if he would support a substitute motion with the understanding that any new board office staff job description would be further addressed by the Board later.

Regent Payne said he would support a substitute motion. He voiced his concerns about the scope of the original proposal, which seemed to expand as far as what a secretary to the board would do. "We're a board of seven members and I would be very uncomfortable hiring someone that's supposed to advise me on university policy and what we should be doing vis-a-vis the administration." He stated concerns about the potential need to hire an additional person in the office to do the day-to-day operations and communications, and also that there would be potential conflict if the proposed secretary didn't relate well with the administration, or vice versa.

Regent Fortner moved to amend the motion to instead substitute the draft policy created by Regent Tackett proposed as follows: "There is created a Board of Regents' staff office to perform such functions and provide such services necessary to meet the operational and policy need of the Board as determined by the Board of Regents, in consultation with the University President." He asked if the members who made the first motion and second would accept a friendly amendment to their motion.

There was discussion and a point of parliamentary inquiry to which it was determined that Regent Fortner's motion was a substitute motion that required a second. Regent Tackett seconded the motion. There was further discussion.

Regent Ko talked about why he thought it was important to include language about a staff member title in the originally proposed policy, adding that minor changes to

Regents' policy can be made with respect to job titles. He stated that including an official job title in Regents' policy would attract really great candidates, and he clarified that the central mission of the proposed role of a board professional is to support the best possible relationship between the Board and the President and the administration and everything that they do. He talked about why he was not in favor of leaving out an official job title from the policy, adding that the Board needs to further understand its expectations and common goals, vision and mission for the institution that can be carried out through effective and efficient committee meetings.

There was further discussion.

Regent Ko said that establishing the board office by policy was a good step, but he had concerns about how the discussion on hiring a board professional would be elevated and he asked to hear about the process for doing that.

Regent Rael responded that the policy states the Board of Regents would determine the scope of the board office, adding that it also offered flexibility to address the valid interests that were raised at the meeting. She stated that it was not the objective to create policy conflicts, but best practices around governance and policy. She clarified that the Board still has the flexibility about job description and title and the Regents retain all of that authority in the wording of the substitute amendment.

Regent Schwartz stated his concerns, "this is where we were a year ago and that we are once again kicking this ball down the field to sometime into the future". He said that hiring somebody at this level is a difficult task and he didn't want to delay, especially going into the legislative session without this position. Regent Rael responded that if a job description was ready, this could be an agenda item on the upcoming special meeting. There was query to EVP Costantinidis about the status of a job description, to which Ms. Costantinidis responded that her office, with HR, had been working very hard on the job description, having utilized input from Regent Ko, and she assured that a draft job description would be shared before the special meeting.

Regent Rael called the question on the motion on the table:

- **The motion to approve new regents' policy RPM 1.9 "Board of Regents' Office" [Paula Tackett's proposal] passed with a vote of 6 to 1; Regents Fortner, Blanchard, Payne, Rael, Tackett, and Ko voted for; Regent Schwartz voted against (1st Fortner; 2nd Tackett).**

New Regents' Policy, RPM 2.16 "University Counsel"

Regent Rob Schwartz introduced the item and stated that this is a relatively simple change to Regents' Policy 2.16, that most of it is a matter of cleanup of a somewhat outdated and difficult policy. The substantive change is that it looks at the general counsel position unlike other positions at the University - it reports both to the Board of Regents and to the President. Regent Schwartz explained that this is what is common and standard practice across most of the country, adding that there are differences at universities, sometimes the general counsel reports only to the Board of Regents and there are a couple of cases where the board of regents and the university president each have independent counsel. The general counsel reports to the Regents and to the President, and where there is a conflict, which happens in extraordinary circumstances, the general counsel reports to the Regents, not to the President. Regent Schwartz further explained there are times when that kind of a conflict is inevitable, for example, in negotiating the President's contract, the university counsel

represents the Board of Regents in a negotiation with the President. He further explained that in addition to the current norm with the university counsel appointed by the President, now that position uniquely must be confirmed by the Regents. Regent Schwartz said that it's unusual that there is very little conflict, almost no conflict, between the Board and the administration and added that this is the moment to actually plan for the time when in the future there might be conflict. He summed up that the revisions maintain the appointing authority in the President, but now allow for the confirmation by the Regents. Regent Schwartz added that this had been discussed over the course of the last year and was vetted in the Governance Committee, and this will in the future work really well. He explained that now is the moment for this appropriate change, while there isn't conflict, and everyone is getting along.

Regent Schwartz motioned approval of the proposed revisions to RPM 2.16; Regent Fortner seconded. There was discussion.

[ATTACHMENT C]

Regent Blanchard asked if this gave the Board basically an option to not select the general counsel if the Board didn't feel like it was a good choice. Regent Schwartz responded that, yes, this would require that the appointment by the President would be confirmed by the Regents, adding that it's a relatively common practice at other state universities. He explained that General Counsel Martinez was involved in helping draft the revision, but from a neutral point of view as far as substance goes. "The assumption would be then that the Regents would probably at least have a chance to meet with the candidate before that confirmation. I doubt that it would ever get so far that the Regents would vote down someone who was up for confirmation, but that's theoretically possible too."

Regent Payne said he didn't agree with doing this, regardless of what other states do or how they are organized, given the New Mexico Constitutional mandate to specifically hire the President of the University to undertake management of the day-to-day activities. Further, General Counsel does represent the Board when it's sued on behalf of the University; the General Counsel represents the Board of Regents on all legal issues already. Regent Payne outlined the dual role and potential issues that could arise with a mandate that the counsel would represent the Regents, versus another internal constituent, in certain situations, when the counsel regularly already represents those constituents. "As a management practice, I would think the conflict for the general counsel to represent all the deans and all the faculty and all the students, as they're legal advisor too, to say, if there's a conflict, they represent us and against those interests, I think you'd almost have to recuse the general counsel from being our general counsel. I don't know how you'd create a Chinese firewall between the university and regents when it comes to one of the employees, ie, the President, if we have a dispute with the President, she's an employee of the regents. I don't need a general counsel to come around and work for me against the day-to-day boss. It just seems to me this is needlessly confusing, and I don't think it's been an issue...I can see where the University of California's system with ten branch campuses, each bigger than the University of New Mexico, might have a different structure, and it might be necessary for a lot of reasons." But for The University of New Mexico, "we're a fairly small entity, we have a fairly tight board and we have a working relationship such that I haven't found where the General Counsel has not been 100% responsive to anything we've asked." Regent Payne clarified that with regard to contract negotiations, that was an entirely different thing. "Obviously, if you want to hire your own attorney to represent your interests in a contract negotiation, there's nothing in the university

administration or the constitution or anything that prevents you from doing that already.”

Regent Schwartz clarified that the proposed language is no different from current practice. “That’s the way it is now. The university counsel now, if there’s a conflict, represents the Regents. This is what has worked very well. We are not intending to change that. The only substantive change would be our involvement in approving the hiring of the counsel, who will represent us. So that’s the only substantive change. As to the conflict, the rule remains the same as it has been before.” He added that Ms. Martinez, who has been a very thoughtful legal counsel might be able to add some insight into the way legal counsels generally operate as to that issue, the relationship between representing the president and representing the regents when there’s a conflict, as a general matter, historically here and elsewhere.

Regent Tackett pointed out that the discussion in committee focused on the dual reporting, which she agreed was a good idea and fine to put in policy. She explained that she had a problem with language in the proposal that had not been discussed – “hiring is one thing, but firing is another and that’s there too. And cutting salary and doing all that, and I I’m not comfortable with that....to me, this is setting up a situation where you can have a political nightmare. Where ... there’s some problem, and the President tries to do their job in terms of taking care of it, and some of us get in and go, no, no, no...The dual reporting I love, and I think that’s great and appropriate. I have trouble with the board messing with the... hiring and firing decisions that get made by the President, because it’s the President that’s doing the hiring.”

Regent Blanchard clarified that the reason he asked his prior question was because everyone is familiar with the confirmation process, and there are no conflicts with that process. “If you’re not changing what’s there already, and it’s just a confirmation, I don’t see that as some intrusion into anyone’s business. I don’t see a problem with having the Board of Regents confirm what is in fact a good hire. And we do this all the time throughout state government and frankly through a lot of organizations, you have a confirmation process.”

Regent Tackett clarified that she did not have a problem with the confirmation of appointment, but the part she had a problem with was, “the President may dismiss, set compensation, amend or not renew the contract of the General Counsel, but any such action must be confirmed by the Board of Regents”.

Regent Payne asserted that “confirmation is one thing, but I think even that’s a slippery slope. But the firing process, the veto over a presidential decision on hiring seems to me pretty dangerous. And any of you Deans out there and anybody else like that can see that maybe next year the Governance Committee might say, ‘You know, these deans are important people, they control hundreds of millions of dollars...maybe we ought to have a say on firing them too,’ and maybe we won’t. We’re not the regents that are going to be here forever, but [regents could say], ‘well, the precedent has been set. We have one staff member, and we decided that it is so important to the university that the regents can veto a presidential decision.’ Where would that end? I’m not sure that’s best practices either. So confirmation, I think *consultation* would be better than confirmation. I think it’s appropriate to discuss hiring at this level with the board and explain the rationale, but I’m not sure we should have a veto power as far as our constitutional obligations.”

Regent Ko said he agreed with Regent Blanchard, and he explained that, “the way this is put together, the President still makes all the autonomous decisions. We’re just

providing oversight. Ultimately, our legal counsel identifies and manages legal risks for us, offers legal advice and to inform decision-making, represents contracts, agreements, governance and policy development, ultimately. And I think it's common practice at public universities, and we just want to, it's just an oversight really because at the end of day one of our fiduciary duties is human capital along with all the other things at the institution, and when you delegate day-to-day responsibilities to somebody, I think a collaborative way of doing that ultimately leads to a better decision."

Regent Rael said that in the Governance Committee meeting, she was actually surprised that the dual reporting structure didn't already exist in policy, and she stressed the importance of what is just a baseline best practice, to never be disintermediated from counsel in performing fiduciary duties. Regent Rael reiterated that she did support the language proposed by the committee and continued to support it. She reminded the Board of the motion and second on the table and said she would call the question if everyone had made all of their comments.

Regent Tackett requested to table the item for further discussion. She reiterated that she had no problem with the confirmation but thought the dual reporting would be clearer, but it was more confusing than she had originally thought. Regent Tackett emphasized that this could be worked out with more time. She clarified that she could just vote 'no' but requested it be tabled for further discussion at the retreat or the special meeting.

Regent Fortner clarified that with regard to parliamentary procedure, no one had officially called the question, and Regent Tackett said she suggested something, but she didn't make a motion. Regent Fortner said he was ready to vote if the Chair called the question.

Regent Tackett moved that the item be tabled for further discussion at the special meeting; Regent Payne seconded the motion; Regent Chair Rael asked if there was discussion.

There was discussion about parliamentary rules.

Regent Rael stated that there was a motion to table that was seconded, and she called a vote on the motion. The vote was 2 for (Regents Payne and Tackett) and 5 against (Regents Fortner, Blanchard, Ko, Rael, and Schwartz) tabling.

Regent Rael announced that the discussion was back onto the underlying motion and she called the question on the motion.

- **The motion to approve the revisions to RPM 2.16 passed with a vote of 5 to 2; Regents Schwartz, Ko, Blanchard, Fortner, and Rael voted yes; Regents Tackett and Payne voted no (1st Schwartz; 2nd Fortner).**

STUDENT SUCCESS, TEACHING, AND RESEARCH COMMITTEE (SSTAR)

2023 Spring Degree Candidates

Finnie Coleman presented the item. He presented 1,964 undergraduate degrees for approval and more than 3,500 different degrees and certificates that will be award. Dr. Coleman reported that this is one of the largest graduations that the University has had in a long time, and it is looking like there will be record participation by faculty in

graduation ceremonies. He commended the University Secretary for doing a great job of letting people know about what's going to happen at graduation.

- **The motion to approve the Spring Degree Candidates passed unanimously (1st Fortner; 2nd Schwartz).**

FINANCE AND FACILITIES COMMITTEE (F&F)

Regent Bill Payne introduced the information items that were presented in committee and clarified they were placed on the agenda for information only and would not be presented. Regent Payne clarified that the Budget Adjustment Requests (BAR) for Main Campus, the Branches, and for Health Sciences, all of which were taken off the consent docket, would be presented together as the last F&F action items.

Regents' Policy Revision to RPM Section 7.21 "Investment of Operational Funds and Bond Proceeds"

Jeremy Hamlin introduced Vahid Staples, Associate Director in the Office of Planning, Budget and Analysis, and Max Kotary, University Investment Consultant from AON Investments. The proposed change to Regents' Policy 7.21 deals with the investment of operational funds and bond proceeds. The changes would allow for certain investment categories that are currently prohibited by policy with the aim to increase average maturity of investments in UNM portfolios. It is believed the proposed changes will provide attractive relative value opportunities and enhance yield while minimally impacting investment risk. Ultimately, the changes will provide the portfolio managers, Loomis Sayles and SLC management, additional flexibility to better manage UNM operating assets. Included in the recommendation is removal of a few sentences that detail day-to-day administrative duties and responsibilities that university administrative policy is better suited to address. Mr. Hamlin stated that if Regents approve the changes proposed, similar changes to University Administrative Policy 7610: Investment Management, will be proposed to bring both policies into alignment.

As background, this policy was originally adopted in 2005 and the last revision date is 2010. The policy governs the investment of operational funds and bond proceeds, but it does not apply to the endowments which are invested in accordance with the Foundation's Consolidated Investment Fund Endowment Investment Management Policy. As of the end of February, investment balances total just over \$372 million. Each of the accounts is managed in a manner that correlates to the three tenets of public funds, in order of priority: 1) preservation of capital (safety); 2) liquidity, and 3) yield or return.

Mr. Hamlin discussed the process that led to the recommendations. Vahid Staples and Mr. Kotary discussed in more detail the recommendations. Specifically, the recommendations are: 1) allow investment in private placements; 2) allow investment in securitized assets; 3) increase maturity limit or neutralize duration of the portfolio. There was discussion.

Regent Rael inquired the current maturity limit. Mr. Staples responded that it is currently three years.

Mr. Hamlin addressed concerns that were raised in committee. The University and the Investment Advisory Committee have oversight and responsibility over establishing a system of internal controls designed to prevent and control losses of university investment assets. The University has a very low tolerance for investment risk, and investment managers will consider this risk tolerance and take appropriate steps to control risk by adhering to the University's desired asset class ranges and maximum

limits. The Debt Investment Advisory Committee ultimately establishes preferred ranges and maximum limits that portfolio managers must adhere to, and lastly, most residual mortgage-backed securities are backed by the Government National Mortgage Association (Ginnie Mae), US government agency or the Federal National Mortgage Association (Fannie Mae), as well as Freddie Mac, a US Government sponsored enterprises.

Regent Jack Fortner inquired the appropriate time factor that should be used to measure the effectiveness of this change and which if any other market factors needed to be considered. Mr. Kotary responded that short-term comparisons are difficult and three-year or five-year periods are better. He said it would be best to look at this from a benchmark relative perspective and explained that the changes will effectively allow the managers to have leeway relative to the chosen benchmarks to govern their risks. To date, the managers have been able to incrementally beat the benchmarks over time.

Regent Paul Blanchard inquired the return on investment for the corpus in 2019. Mr. Staples responded that over the last 5-year period, the return had been roughly 2.5%. There was further discussion about interest rates and bond market activity. In recent years, portfolios comprised of relatively shorter-term (3-yr and 5-yr) bond maturities were not hit as hard as longer-term portfolios. There was confirmation of the importance of balancing risk with the potential for gains. Regent Blanchard noted that there are stringent quality restrictions on the portfolio set at investment-grade only. Regent Payne requested the Regents receive periodic updates on this topic.

[ATTACHMENT D]

EVP Costantinidis said that the new treasurer, Kenny Stansbury, could present at the next F&F meeting an overarching perspective on all the different portfolios, including the endowments.

- **The motion to adopt revisions to Regents' Policy RPM 7.21 "Investment of Operational Funds and Bond Proceeds" passed unanimously (1st Blanchard; 2nd Tackett).**

FY24 Operating Budget for Main and Branch Campuses

Jeremy Hamlin presented the item, first reviewing the budget process and budget assumptions. On the revenue side, state appropriations increased from the prior year primarily due to a 6% compensation increase, as well as a total 3.3% increase for Instruction and General (I&G) funding, categorical funding, and RPSPs (Research and Public Service Projects). At the April 10 meeting, the Regents approved no base tuition increase; however, tuition simplification is part of the plan, as well as some student fees that were approved in April. On the expense side, the biggest driver is the compensation at 6% in addition to the state mandated 1% increase to the ERB employer contribution, as well as some health insurance increases and overall non-labor inflationary costs included. The overall consolidated budget is just over \$4 billion, with 71% of the budget residing with UNM Health and Health Sciences at \$2.4 billion. This is just over a 9% increase from the prior year's budget. The Main Campus budget totals \$1.1 billion and the Branch Campus budgets total \$57.2 million.

For Main Campus sources of funding, roughly half of the budget is comprised of state appropriations (\$274 million), tuition and fees (\$201 million), and the use of reserve balances (\$77 million). Grants and Contracts make up 26.8% at \$299 million. On the expense side, I&G comprises 35% of expenditures at \$392 million, with Student Aid

making up 20% (\$225 million) and Plant Funds being the third largest part comprising 17% at \$189 million. Mr. Hamlin discussed further details comparing restricted funds, unrestricted funds and plant funds with prior years. The restricted budget increased by 57% due to incorporating the NM Opportunity Scholarship into the FY24 budget – it was not included in the original FY23 budget due to uncertainties at the time. For the \$650 million unrestricted budget, the bulk is I&G, comprising almost 60% at \$388 million.

[ATTACHMENT E]

The Branch Campuses budget, consolidated for all Branches, is \$57.2 million and roughly half of the revenue sources are state appropriations, \$27 million (47.6%). The Branches also receive 18% from contract and grant funding and roughly 17% from local government appropriations. On the expenditure side, I&G represents about 76% with public services comprising roughly 19%. Overall, there is a 7.8% increase from the FY2013 original budget, the increase is largely driven by the compensation increase of 6%, as well as the 1% ERB contribution increase.

There was a brief discussion before a vote on the motion to approve the budget.

- **The motion to approve the FY24 operating budget for Main and Branch Campuses passed unanimously (1st Blanchard; 2nd Tackett).**

Main and Branch Campuses FY23 Budget Adjustment Request (BAR)

Jeremy Hamlin presented the item. This request is for the current year budget. The University is required to submit a revised budget to HED based upon year-end projections, ensuring actual expenditures will not exceed budget authority by exhibit, in compliance with NMAC 5.3.4.10. Budget revisions must be submitted by the May 1 budget deadline. The HED does allow a post-May 1 approval. Mr. Hamlin noted that budget to actuals are monitored all year through monthly reconciliations, quarterly reporting and a mid-year review. Budget adjustment drivers are primarily changes in revenue and expenditure projections, use of reserves for one-time expenditures, increases in restricted grant and contract activity, and or other changes in transfers. The bottom line change to the FY23 original budget is a 17% increase, \$153 million, due to changes in unrestricted, restricted and plant fund pieces of the budget. Mr. Hamlin presented a summary of the changes, the largest single piece being the \$80 million impact to both revenues and expenditures from the Opportunity Scholarship, student financial aid, that was not in the original budget. Mr. Hamlin also reviewed the Branch Campus budget adjustments. [ATTACHMENT F]

- **The motion to approve the FY23 Budget Adjustment Request (BAR) for Main and Branch Campuses passed unanimously (1st Rael; 2nd Tackett).**

Health Sciences FY23 Budget Adjustment Request (BAR)

Joe Wrobel presented the item and explained that the URPEDA Corporations, SRMC and the UNM Medical Group, are not required to submit BARs. Adjustments to the Health Sciences Academic unit are impacted by an increase of \$11.2 million for unrestricted revenues and a \$14.2 million increase in unrestricted expenses, including transfers out. Adjustments to the Hospital included a \$22.1 million net decrease in revenue due to less than anticipated patient and other revenues. On the expense side, there was an \$18 million increase due to high contract labor costs. Mr. Wrobel discussed details of the changes. [ATTACHMENT G]

- **The motion to approve the FY23 Budget Adjustment Request (BAR) for Health Sciences passed unanimously (1st Rael; 2nd Tackett).**

HEALTH SCIENCES CENTER COMMITTEE (HSCC)

Health and Health Sciences FY24 Budget

Joe Wrobel presented the item. The UNM Health Sciences encompasses the academic programs, (School of Medicine, College of Nursing, College of Pharmacy and College of Population Health) as well as the Library and Informatics Center, Research, Project ECHO and the Administration unit. UNM Health is comprised of the UNM Hospitals (UNM Hospital, Children's Hospital, Carrie Tingley, the Adult Psychiatric Center, Children's Psychiatric Center, and the clinical operations of the Comprehensive Cancer Center), along with the UNM Medical Group, and Sandoval Regional Medical Center. Mr. Wrobel reviewed system-wide budgetary challenges and the key budget assumptions for each area. Total budgeted revenues are \$2.9 billion with UNM Hospitals comprising 52%, \$1.5 billion, and the School of Medicine comprising 23.8% at \$688 million. Mr. Wrobel reviewed details of revenues and expenditures, budgeted staffing numbers, and he provided a comparative analysis for each of the units, comparing the FY24 budget to current FY23 revised projections and FY22 actuals. He also provided a breakdown of the FY24 state and capital appropriations. [ATTACHMENT H]

- **The motion to approve the Health and Health Sciences FY24 Budget passed unanimously (1st Rael; 2nd Fortner).**

ADVISORS COMMENTS

Ian May, ASUNM President, introduced Krystah Pacheco, ASUNM President for the 2023-24 year.

Amie Ortiz, Staff Council President, introduced Grace Faustino, the Council's president for the new year.

Finnie Coleman, Faculty Senate President, introduced Cris Elder, who would be taking over as President after his 4-year tenure of service. He thanked many people who had inspired him before and during his tenure as president, including former President, Pamela Pyle, who inspired him with her courage to speak the truth. Dr. Coleman said it was a privilege to serve on the Regents' SSTAR Committee (Student Success, Teaching, and Research), formerly name ASAR (Academic & Student Affairs and Research Committee), and he stressed that strong shared governance and strong faculty governance are not the same thing.

Amy Miller, Alumni Association President, spoke about recent and upcoming alumni events, and thanked the board for a great year.

Alfred Mathewson, Retiree Association President, announced that the Association has over 600 members and recently recognized its 20th anniversary. The Association holds events for retirees, distributes scholarships, and serves its members by providing pertinent retirement information and having a presence in Santa Fe, staying abreast of ERB legislation. Mr. Mathewson introduced his replacement, Leslie McFadden, as the President for the coming year.

The Regents thanked the Advisors for their service and commitment to the success of the University.

VOTE TO CLOSE THE MEETING AND PROCEED IN EXECUTIVE SESSION (Roll Call Vote)

Regent Fortner motioned to close the meeting; Student Regent Ko seconded; all Regents voted in favor; the meeting closed at 12:31 PM.

The Regents proceeded to the Cherry Silver Room on 3rd Floor of the SUB for:

1. Discussions subject to attorney-client privilege pertaining to threatened or pending litigation as permitted by Section 10-15-1.H(7), NMSA (1978);
2. Discussion of strategic and long-range business plans of public hospitals pursuant to Section 10-15-1.H(9), NMSA (1978);
3. Discussions of bargaining strategy preliminary to collective bargaining and collective bargaining between a policymaking body and an employee bargaining unit, as permitted by Section 10-15-1.H(5), NMSA (1978);
4. Discussions of limited personnel matters as defined in and permitted by Section 10-15-1.H(2), NMSA (1978); and
5. Discussion of the purchase, acquisition or disposal of real property as permitted by Section 10-15-1.H.(8), NMSA (1978).

VOTE TO RE-OPEN THE MEETING AND CERTIFICATION THAT ONLY THOSE MATTERS DESCRIBED IN THE EXECUTIVE SESSION AGENDA WERE DISCUSSED IN THE CLOSED SESSION

The meeting re-opened at 1:44 PM (1st Schwartz; 2nd Ko); the doors to the Cherry Silver Room were opened. Regent Rael certified the closed session discussions were limited to the executive session agenda and she confirmed there were no items requiring ratification in open session.

ADJOURN

There being no further business, Regent Rael asked for a motion to adjourn the meeting; Regent Schwartz motioned; Regent Ko seconded; all were in favor; the meeting adjourned at 1:45 PM.

Approved:

Attest:

Kim Sanchez Rael, Chair

Robert L. Schwartz, Secretary-Treasurer

ATTACHMENT A

(Attachment to the Minutes of the May 11, 2023 BOR)

Regents' Policy Manual - Section 1.9: Board of Regents' Office

Adopted Date:

Policy

The Board of Regents, in consultation with the University President, shall appoint a Secretary to the Board of Regents to lead the Board of Regents' Office. The Secretary to the Board of Regents shall provide for such additional support as is necessary to serve the needs of the Board of Regents.

ATTACHMENT B

(Attachment to the Minutes of the May 11, 2023 BOR)

Regents' Policy Manual - Section 1.9: Board of Regents' Office

Adopted Date:

Policy

There is created a Board of Regents' Staff Office to perform such functions and provide such services to meet the operational and policy needs of the Board as determined by the Board of Regents, in consultation with the University President.

ATTACHMENT C

(Attachment to the Minutes of the May 11, 2023 BOR)

Regents' Policy Manual - Section 2.16: ~~University Counsel~~Legal Services for the University

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Adopted Date: 09-12-1996

Amended: 12-14-2004

Amended: 01-06-2007

Amended: 01-09-2007

Amended: 12-14-2010

Amended: 03-14-2016

Amended: 03-09-2023

Applicability

~~This policy applies to the Office of University Counsel, the use of outside legal counsel by the University and requests for legal advice concerning University business from members of the University community. This policy also applies to the initiation of, joinder or intervention in litigation or other forms of legal proceedings in the name of the Regents or for or on behalf of the University.~~

Policy

~~The General Counsel shall be appointed by the President of the University, with the advice and confirmation of the Board of Regents, to direct a legal office for the University. The President may dismiss, set compensation, amend or not renew the contract of the General Counsel, but any such action must be confirmed by the Board of Regents. shall, consistent with RPM 3.3, appoint a University Counsel who shall be a member of the New Mexico Bar and shall serve as the chief legal officer to the University. The General Counsel is responsible for advising the Board of Regents and the President on all legal issues relevant to their respective duties, and shall report to both the Board of Regents and the University President. In extraordinary circumstances where there is or may be a conflict of interest between the Board of Regents and the President, the General Counsel shall represent the Board of Regents and the President shall be authorized to hire outside counsel.~~

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~~University Counsel reports directly to the President of the University and may when appropriate provide advice on legal issues to the Board of Regents. The function of the University Counsel's Office shall be to help the University carry out its mission of teaching, research, and service in compliance with federal and state law and University policies and procedures. The Office shall emphasize preventative strategies for avoiding legal difficulties. The Office shall also defend, or arrange for defense, of the University and, in appropriate cases, its officers and employees, in legal proceedings. The Office shall also defend or arrange for the defense of students against any legal proceedings commenced against them arising from their good faith participation in official University investigations or grievance or disciplinary proceedings, or in official positions, boards or committees (other than as officers or members of chartered student organizations).~~

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~~The University General Counsel, with the approval of the President of the University, in consultation with the President, is hereby~~ authorized to initiate, join and intervene in legal proceedings in the name of the Regents of the University of New Mexico in routine matters, which do not raise policy issues, ~~such as commercial disputes, collection of amounts due, or trespass on University property. Initiation of, joining and intervening in non-routine legal proceedings must be authorized by the Board of Regents; provided, however, that the President or their designee, may authorize the initiation, joining, or intervening in legal proceedings that involve medical treatment decisions or care of patients.~~

~~It is in the best interest of the University that legal services provided by outside counsel to the University and its components be of the highest quality and delivered in a cost-effective manner. In order to attain these objectives, no~~ No component of the University may retain or employ outside counsel except with the prior approval of the President of the University, the Board of Regents, or their designee. The term “component of the University” includes the University, any unit, department or office of the University and any University-affiliated organization of which the University is the sole member or in which the University holds, directly or indirectly, a majority voting interest. The retention, employment and supervision of such outside counsel shall be in accordance with guidelines promulgated by University General Counsel and pursuant to a contract for legal services approved by the Board of Regents or the President of the University.

References

Appointment and Termination of Key Administrators, RPM 3.3; Student Government, RPM 4.1; Signature Authority for Contracts, RPM 7.8.

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Regents' Policy Manual - Section 2.16: Legal Services for the University

Adopted Date: 09-12-1996

Amended: 12-14-2004

Amended: 01-06-2007

Amended: 01-09-2007

Amended: 12-14-2010

Amended: 03-14-2016

Amended: 03-09-2023

Policy

The General Counsel shall be appointed by the President of the University, with the advice and confirmation of the Board of Regents, to direct a legal office for the University. The President may dismiss, set compensation, amend or not renew the contract of the General Counsel, but any such action must be confirmed by the Board of Regents. The General Counsel is responsible for advising the Board of Regents and the President on all legal issues relevant to their respective duties, and shall report to both the Board of Regents and the University President. In extraordinary circumstances where there is or may be a conflict of interest between the Board of Regents and the President, the General Counsel shall represent the Board of Regents and the President shall be authorized to hire outside counsel.

The General Counsel, in consultation with the President, is authorized to initiate, join and intervene in legal proceedings in the name of the Regents of the University of New Mexico in routine matters which do not raise policy issues.

No component of the University may retain or employ outside counsel except with the prior approval of the President of the University, the Board of Regents, or their designee. The term “component of the University” includes the University, any unit, department or office of the University and any University-affiliated organization of which the University is the sole member or in which the University holds, directly or indirectly, a majority voting interest. The retention, employment and supervision of such outside counsel shall be in accordance with guidelines promulgated by General Counsel and pursuant to a contract for legal services approved by the Board of Regents or the President of the University.

References

Appointment and Termination of Key Administrators, [RPM 3.3](#) ; Student Government, [RPM 4.1](#); Signature Authority for Contracts, [RPM 7.8](#).



May 9, 2023

TO: UNM Board of Regents' Finance and Facilities Committee

THROUGH: Teresa Costantinidis, Executive Vice President for Finance and Administration and Chair of the University Debt and Investment Advisory Committee (DIAC)

FROM: Office of Planning, Budget & Analysis

SUBJECT: Action Item for Board of Regents' Finance and Facilities Committee –
*AUTHORIZATION FOR REVISIONS TO REGENTS' POLICY MANUAL (RPM) –
SECTION 7.21: INVESTMENT OF OPERATIONAL FUNDS AND BOND PROCEEDS*

Executive Summary

The Office of Planning, Budget & Analysis, on behalf of the University Debt and Investment Advisory Committee (DIAC), is seeking The University of New Mexico Board of Regents' approval of edits to the *Regents' Policy Manual – Section 7.21: Investment of Operational Funds and Bond Proceeds* that will permit certain investment categories that are currently prohibited and increase the average maturity of investments. These changes will provide attractive relative value opportunities, and enhance yield while minimally impacting investment risk, providing additional flexibility to move when markets move and allow investment decisions to be made in real time.

We are also recommending minor edits related to changes in position titles and removal of three sentences under Reporting and Accountability section that detail day-to-day administrative roles and responsibilities, which we believe is more appropriate in University Administrative Policy (UAP) 7610: Investment Management, under 3. Investment Responsibilities. The proposed changes to Regent policy as outlined above align with recommendations received from both of our investment managers, Loomis Sayles and SLC Management, and deemed to be reasonable requests from our investment consultant, Aon Investments. A redline version of the policy is shown as ATTACHMENT 1. A summary of the investment manager recommendations and Aon review is shown as ATTACHMENT 2.

Background

Originally adopted in 2005, and not having been revised since 2010, the Regents' Policy Manual – Section 7.21: Investment of Operational Funds and Bond Proceeds governs the investment of operational funds and bond proceeds of the University of New Mexico. It does not apply to endowments held by the University and the UNM Foundation, which are invested in accordance with the Foundation's Consolidated Investment Fund Endowment Investment Management Policy.

Each of our accounts is managed in a manner that correlates to the three tenets of public funds that are, in order of priority:

- Preservation of Capital (Safety)
- Liquidity
- Yield or Return

Due to the nature of the funds we are always obligated to ensure the safety of our portfolios by seeking out high credit quality investment opportunities, and we like to have an optimal mix of higher yield, less liquid investments and lower yield, highly liquid opportunities.

The University seeks market rates of return on its investments, consistent with its liquidity requirements and quality and duration/maturity constraints, in relation to the Fund's benchmark. In addition, the University tries to acquire securities with suitable characteristics correlated to Operating Fund cash flows, and to hold those assets until such time as market conditions or other factors create clear opportunities for increased returns.

As discussed in the April 10, 2023 Board of Regents meeting, it is important that we continue to seek alternative revenue sources to support the University's mission. Given the size of our investment balances with Loomis Sayles and SLC Management (\$254.6 million and \$117.4 million managed, respectively, as of February 28, 2023), we believe this is a great opportunity to diversify and expand this source of investment income, while minimally impacting investment risk because these balances represent operational funds that must be preserved for operational needs and intended long-term uses. In addition, this proposal aligns with the UNM 2040 Strategic Planning Framework Goal of Sustainability by ensuring the necessary financial resources to achieve our aspirations and mission.

Since December 2022, we've met separately with both investment managers, SLC Management and Loomis Sayles, to get a sense of what changes or recommendations they'd propose to allow more flexibility in managing our investment portfolios. We've also met with our investment consultant, Aon Investments, as well as Dr. Reilly White, Associate Professor of Finance at UNM's Anderson School of Management and faculty advisor for the \$4.0 million student-run Regents' Portfolio. These discussions centered around the proposed changes and the reasonableness of these recommendations while still upholding our top two tenants with investing operational funds of safety (preservation of capital) and liquidity. On March 2, 2023 the DIAC met to discuss the investment recommendations and proposed changes to investment policy. The changes were voted on by the Committee and approved to move forward.

Manager Recommendations and Related Policy Changes

Allow investment in private placements (144As)

- By removing "Private placements" from the Prohibited Investments section, we would be able to take advantage of privately placed securities, giving our investment managers a greater supply of bonds to invest in.
- Rule 144A allows privately placed securities to be sold and traded to Qualified Institutional Buyers without SEC registration. The primary benefit of buying 144A securities is access to a greater supply of bonds. A white paper explaining the case for expanding 144A limits and additional background on what 144A securities are is shown as ATTACHMENT 3.

Allow investment in securitized assets (asset-backed securities, mortgage-backed securities, etc.)

- By removing "Mortgages—backed debt and pass-through securities or obligations", "Residual Tranche collateralized mortgage obligations", and "Collateralized mortgage obligations (CMOs) and other mortgage-backed securities..." from the Prohibited Investments section, we would be able to take advantage of higher yields that would come from allowing investments in securitized assets.
- Both of our investment managers recommend adding in the option to invest in securitized assets. Allocations within securitized assets (of which 90% comes to market as 144A) would provide attractive relative value opportunities and higher yields. Mortgage-backed securities (MBS) allow investors to benefit from mortgage business (i.e. principal and interest payments passed through) without the need to directly buy or sell home loans. We believe that existing investment guidelines

in our policy that call for an average quality of A1/A+ or better helps to mitigate any risk in investing in MBS, as low-quality MBS would not be considered. We can also manage our low tolerance for investment risk by implementing a preferred range and maximum percentage allowed of investment funds within this asset class in University Administrative Policy 7610.

Increase maturity limit or neutralize duration of the portfolio.

- Duration represents the weighted average term of maturity of bonds in a fixed-income portfolio. Portfolios with a shorter duration will typically be less affected by interest rate changes than a portfolio with a longer duration. However, when interest rates are expected to stabilize or stay low, longer duration bonds are a better choice, as bond prices move in the opposite direction of interest rates. While the portfolios have benefited recently from the short duration posture, this is essentially an interest rate bet. Should rates stabilize or decrease, there is a significant risk to the portfolio's performance.
- We acknowledge that our short duration posture that currently exists within RPM 7.21 opens our portfolio to risk in the event interest rates stabilize or decrease. We propose increasing *average* maturity from three years or less to five years or less. Refer to red line edit under the Investment Guidelines section that changes average maturity from three years or less to five years or less.

Align University Administrative Policy with Regents Policy Manual changes

If the Regents approve of the changes proposed, we will also put forward similar changes to University Administrative Policy 7610: Investment Management to bring both policies into alignment.

ATTACHMENT 1

Regents' Policy Manual – Section 7.21: Investment of Operational Funds and Bond Proceeds
DRAFT of 05/11/23 (Redline Copy)

ATTACHMENT 2

Aon Investments - Review of Fixed Income Manager Recommendations (January 2023)

ATTACHMENT 3

AAM White Paper on 144A Securities (August 2019)

ATTACHMENT 1
(Attachment to May 9 memo)

Regents' Policy Manual - Section 7.21: Investment of Operational Funds and Bond Proceeds



Adopted Date: 12-13-2005

Amended: 05-11-2010

Applicability

This policy governs the investment of operational funds and bond proceeds of the University of New Mexico. It does not apply to endowments held by the University and the UNM Foundation, which are invested in accordance with the Foundation's Consolidated Investment Fund Endowment Investment Management Policy.

Policy

The University shall manage its cash flow in a manner which will maximize funds available for investments. The primary objective for investments of operational funds and bond proceeds of the University is capital preservation. In addition, available funds shall be invested with the following objectives:

1. Conformance with applicable laws and regulations, bond resolutions and indentures, and other pertinent legal restrictions.
2. Sufficient liquidity to ensure the University can quickly respond to cash demands and meet funding and operations requirements and emergency expenditures.
3. Recognition of differing objectives and needs of various operating funds and bond proceeds.
4. Maximization of investment returns.

The Board recognizes that in order to meet these investment objectives it may be advantageous to engage the services of investment consultants and managers who have appropriate training and expertise and who have access to specialized

information and analysis or analytical tools and systems. Investment consultants and managers must be registered investment advisors with the Securities and Exchange Commission (SEC) and must have a minimum of \$500 million of assets under management. Such contracts must be approved by the Board of Regents. All persons or entities, including investment managers and consultants, that have responsibility for investment of University funds shall be bound by this and other University policies, including conflict of interest policies RPM 1.8 and RPM 6.4, and federal and state laws and regulations.

Investment Guidelines

The scope of authority for the types of investments that may be made with University funds is statutorily defined in NMSA 1978, Sections 6-8 and 6-10. University assets may be invested in any securities permitted by law, subject to the provisions of this investment policy. Individuals responsible for investment decisions shall exercise judgment, care, skill, and caution to invest and manage funds as a prudent investor would, by considering the objectives, terms, and distribution requirements while preserving capital. Operational funds and bond proceeds are primarily invested in high quality, relatively short-term fixed income securities not exposed to significant market risk. Investments should have an average duration of ~~three~~ five years or less, an average credit quality of A1/A+ or better, no use of leverage, and security ratings of investment grade.

Prohibited Investments

Notwithstanding authority granted by law and elsewhere in this document, in order to mitigate exposure to interest rate risk, market risk, and liquidity risk, the following investments and investment practices are prohibited. Prohibited investments include, but are not limited to the following:

- Domestic or international equity securities (i.e. stocks)
- Commodities and futures contracts
- Options
- Speculative securities
- ~~Mortgages-backed debt and pass-through securities or obligations~~
- Non-government fixed income mutual funds
- ~~Private placements~~
- Limited partnerships
- Real estate properties

- Principal-only (PO) securities
- Interest-only (IOs) securities
- Planned amortization class (PACs)
- ~~Residual Tranche collateralized mortgage obligations~~
- Venture-capital investments
- Derivatives, except when utilized to protect the Global Fixed Income Portfolio
- ~~Collateralized mortgage obligations (CMOs) and other mortgage-backed securities, inverse floaters, leveraged floaters, capped and rate floaters, dual index floaters, and floating rate notes whose index is tied to a long-term interest rate or lagging index, e.g. Cost of Funds Index (COFI)~~
- Investment purchase on margin or short sales
- Leveraging the portfolio, lending securities with an agreement to buy them back after a stated period of time (reverse repurchase agreements from the perspective of the Operating Fund)
- Repurchase agreements are prohibited for operating funds, but are allowable for bond proceeds
- GICs are prohibited for operating funds, but are allowable for bond proceeds

Reporting and Accountability

The University Debt and Investment Advisory Committee is responsible for ensuring University investments are managed in accordance with University policy and applicable laws and regulations. The Committee is also responsible for oversight of the investment process and distribution of investment income, monitoring investment activities, and reporting the results of investment activity annually to the Board of Regents. The Committee is chaired by the Executive Vice President for Finance and Administration/CFO/COO and is composed of representatives from Financial Services, the Office of Planning, Budget and Analysis, and other members designated by the Executive Vice President for Finance and Administration/CFO/COO.

~~The Associate Vice President Director for Planning, Budget, and Analysis under the supervision of the Executive Vice President for Finance and Administration/CFO/COO is responsible for the day to day investment activities concerning University operational funds and bond proceeds. The associate vice presidents University Controller and the Chief Budget and Facilities Officer for Financial Services are responsible for ensuring proper internal controls are in place. The UNMH Administrative Chief Financial Officer is responsible for the day to day investment activities concerning UNM Hospital operational funds and bond proceeds and for ensuring proper internal controls are in place.~~ All investment transactions require prior authorization from two University administrators with signature authority on the University's depository account. All individuals delegated authority to make investment decisions must be bonded in accordance with NMSA 6-8-5.

References

NMSA 1978, §§ 6-8 and 6-10; Uniform Prudent Investor Act, NMSA 45-7 (601-612); Internal Revenue Code IRC §148, Arbitrage; [RPM 1.8](#) "Regent Code of Conduct and Conflicts of Interest Policy," [RPM 6.4](#) "Employee Code of Conduct and Conflicts of Interest Policy," [UBPPM 3715](#) "Code of Conduct," [UBPPM 3720](#) "Conflicts of Interest," [UBPPM 7610](#) "Investment Management."

ATTACHMENT E

(Attachment to the Minutes of the May 11, 2023 BOR)

Main Campus and Plant Fund Budget Adjustments

	Submitted on 5/2/22	Seeking Approval	
	FY23 Original Budget	FY23 Revised Budget (BAR)	% Change
Unrestricted	\$591,641,324	\$612,143,712	3.5%
Restricted	\$176,826,226	\$289,721,226	63.8%
Plant Funds	\$129,703,924	\$149,341,681	15.1%
TOTAL	898,171,474	1,051,206,619	17.0%

Summary of Major Changes for Main Campus Current Funds (Unrestricted)

\$23.7 million net increase in revenues, due primarily to:

- Net increase of \$10.8 million in I&G revenues, largely due to tuition and fees from undergraduate enrollment increases and increases to state land income from the State Land Office
- Net increase of \$7.7 million in Public Service revenues, largely attributed to unbudgeted state appropriations for endowed positions in Native American Studies (transferred to Endowments)
- Net increase of \$1.9 million in Auxiliary Enterprises revenues, largely due to increases in housing dorm rentals

(\$14.0 million) net transfers out, due primarily to:

- Transfers to Plant for department capital projects
- Transfers to Internal Services to support Utilities due to utility cost increases
- Transfer to Endowments related to HB2 appropriation for endowed positions in Native American Studies program

\$20.5 million net increase in expenses, due primarily to:

- Net Increase of \$7.0 million in Research expenses driven largely by increases in salaries and fringe, research costs, supply costs, travel costs, and other research operating expenditures
- Net Increase of \$5.4 million in Internal Services due to increases in salaries and fringe, general liability insurance, repairs and maintenance costs, and increases in utility costs
- Net Increase of \$1.8 million in Public Service expenses due to scholarships, student awards, salaries, and other operating costs



Summary of Plant Fund Changes

\$69.3 million net increase in revenues, due primarily to:

- New Bond Issuance – The sale of new bonds constitutes, and is booked, as revenue and increased revenue significantly in FY23. The bond sale was approved by the Higher Education Department (HED) as well as the State Board of Finance (SBOF).

\$20.5 million net transfers in*, due primarily to:

- \$894,164 from HSC - Health Care Simulations
- \$2,971,353 from HSC – UX CON COPH project
- \$315,938 from HSC - College of Pharmacy Building Planning
- \$400,000 from HSC – Cancer Center Various Project
- \$5,381,511 from HSC – Various Minor Capital Improvement Projects
- \$650,000 from Housing and Dining Services – La Posada Infrastructure Replacement
- \$4,530,132 from Auxiliaries – Multiple Projects
- \$1,116,853 from Taos – South Parking Lot
- \$868,750 from Taos – Infrastructure Improvements
- \$582,905 from ORE – AML Tenant Improvement Renovation

\$19.6 million net increase in expenses, due primarily to:

- College of Nursing and College of Population Health Building. When the budget was submitted last year, the construction start date was unclear. This project is now in construction and expenses have been increased to align with the project.
- Additional funds added to the Lobo Welcome Center Project.

* All projects have or will go through all necessary project approvals



Summary of Changes for Main Campus Current Funds (Restricted)

\$129.9 million net increase in revenues, due primarily to:

- \$80 million increase in Student Financial Aid related to the Opportunity Scholarship (unbudgeted in Original budget)
- \$27.8 million increase in Public Service due primarily to a \$17,000,000 faculty endowment received from HED for UNM Educator Preparation and increases in other public service contract and grant awards received
- \$22.1 million increase in Research contract and grant awards received in FY23

(\$17,000,000) – Net Transfers Out due to:

- \$17.0 million Transfer Out to Endowments to set up UNM Educator Preparation faculty endowment (received from HED)

\$112,895,000 – Net Increase in Expenditures due primarily to:

- \$80 million Increase in scholarships disbursed for the NM Opportunity Scholarship
- \$10.8 million increase in Public Service contract and grant expenditure activity
- \$22.1 million Increase in Research contract and grant expenditure activity

Branch Campus Budget Adjustments

	Submitted on 5/2/22	Seeking Approval	
	FY23 Original Budget	FY23 Revised Budget (BAR)	% Change
Gallup	\$17,572,052	\$17,724,320	0.9%
Los Alamos	\$7,419,348	\$6,406,161	-13.7%
Taos	\$12,495,338	\$14,165,261	13.4%
Valencia	\$15,593,223	\$15,420,477	-1.1%
TOTAL	53,079,961	53,716,219	1.2%

Summary of Branch Campus Changes

Gallup \$152K increase, 0.9%, primarily due to:

- Increases in Student, Social & Cultural Activities related to equipment purchases
- Increases in Public Service budget for reviving the DWI program and increased gifts received

Los Alamos \$1.0 million decrease, -13.7%, primarily due to:

- Decreases in restricted I&G federal and state grants and contracts

Taos \$1.7 million increase, 13.4%, primarily due to:

- Increase in restricted Public Service for increased grant activity

Valencia \$173K decrease, -1.1%, primarily due to:

- Decrease in expenditures related to restricted Public Service Contracts & Grant programs

* Changes above are for Unrestricted and Restricted Expenditures



ATTACHMENT F

(Attachment to the Minutes of the May 11, 2023 BOR)

UNM Health Sciences Budget Adjustment Request (BAR)

- The FY 2023 Original Operating and Capital Budget was submitted to HED on May 1, 2022.
- The University is required to submit a Final Revised Budget to the HED by May 1, 2023.
- Primary purpose of the final BAR: To ensure actual expenditures will not exceed budget authority by exhibit --- 5.3.4.10 NMAC
- Health Science Academic and UNM Hospitals are required by HED to submit a revised budget – SRMC and UNM MG are not

Note: Your ebook materials include the detailed FY23 BAR



UNM Health Sciences Academic Year-End Changes

- **\$11.2M Net Increase** in Unrestricted Revenue
 - Revenue increases of \$19.6 million in clinical and other sales and services, \$1.5 million in Indirect Cost Recovery from Contracts and Grants and \$1.3 million in Student Financial Aid offset by decreases of \$10 million for a School of Public Health appropriation that was moved to Restricted, \$1.1M in tuition and fees, and \$100,000 for a GPSA student aid appropriation that was re-assigned from Health Sciences to Main Campus Student Aid
 - **\$11.2 million** represents 1.5% of the \$735.6 million Total Unrestricted Revenue Budget
- **\$14.2M Net Increase** in Unrestricted Expenses and Transfers Out for FY23.
 - Expenses increased \$7.2 million in service contract and supply costs \$1.8 million in student aid costs but decreased \$6.6 million for a School of Public Health appropriation that moved to Restricted
 - Transfers out increased \$11.8 million due to transfers to plant for buildings and renovation projects, transfers to the Endowment Fund and transfers for Contracts and Grants cost share commitments
 - **\$14.2M** represents 1.9% of the \$747.4M Total Unrestricted Expense Budget



UNM Hospitals Year-End Changes

- **\$22.1M Net decrease** in Revenue due to less than anticipated patient and other revenues
 - This represents 1.5% of the \$1.49 billion original total budgeted revenue
- **\$18.0M Net increase** in Expense due to high contract labor costs
 - This represents 1.2% of the \$1.48 billion original total budgeted expense



ATTACHMENT G

(Attachment to the Minutes of the May 11, 2023 BOR)

UNM Consolidated Expenditures

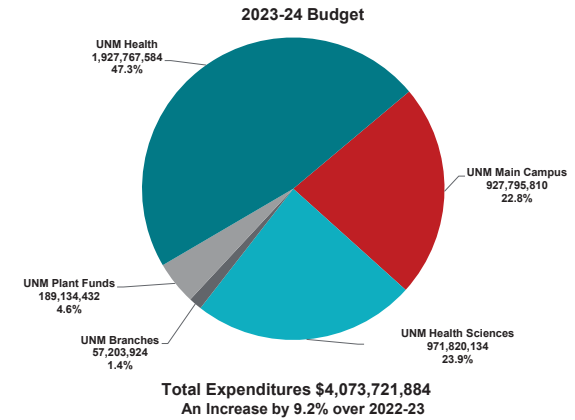
UNM Main Campus Key Budget Assumptions

Revenues

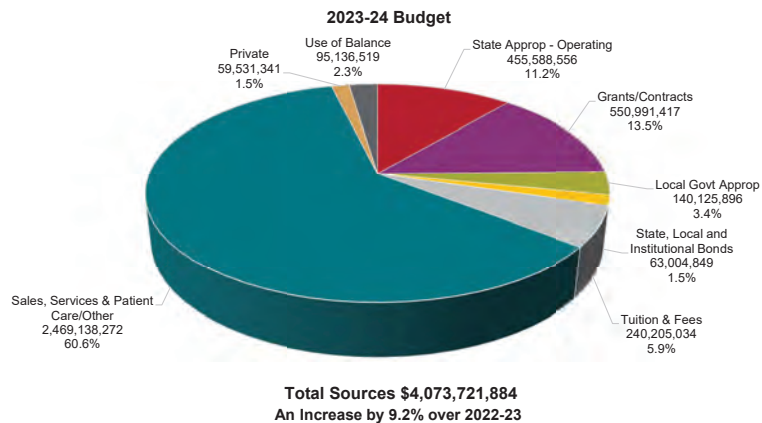
- State appropriations increased over FY 23 original budget, due primarily to a 6% increase in compensation and a 3.3% increase for I&G funding, categorical funding, and Research and Public Service Projects (RPSPs).
- Tuition
 - No Tuition Increase
 - Tuition Simplification – Align undergraduate non-resident block to 15+ credit hours per semester. Align Accelerated Online Programs (AOPs) with the 15+ credit hour block for undergraduates and 12+ credit hour block for graduates
- Student Fees
 - Mandatory student activity fees increase of 3% (in addition to the related debt service fee increase)
 - Increase Student Health and Counseling (SHAC) fee by \$22 to \$129 per semester

Expenses

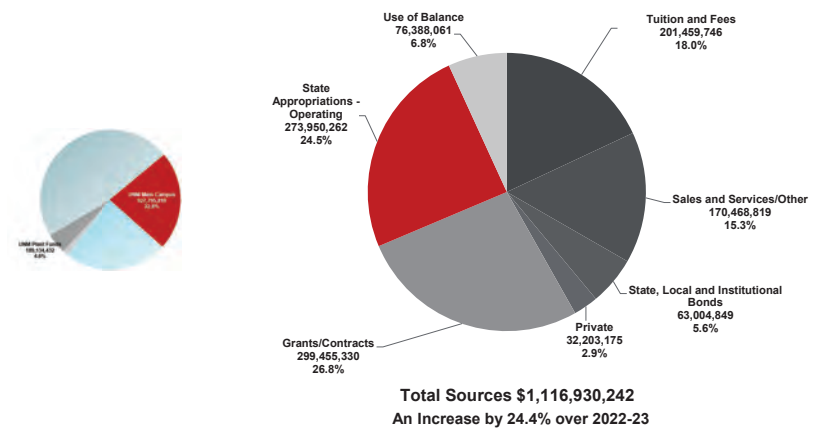
- Compensation – 6% increase, partially funded through state appropriation increase
- Employer ERB 1% increase, partially funded through state appropriation increase
- Group Health Insurance increase of 9.8%



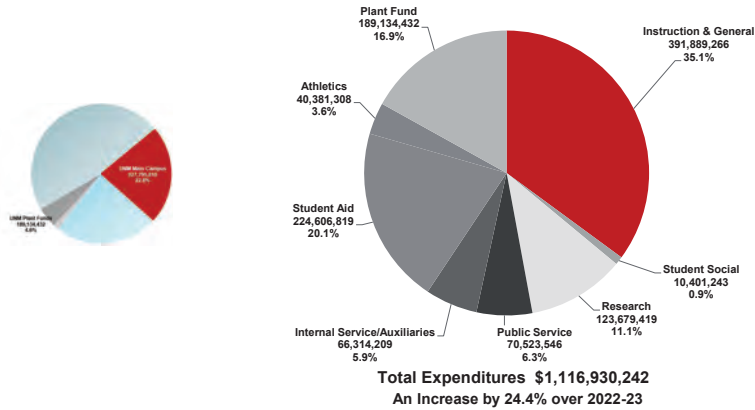
UNM Consolidated Revenue/Sources



UNM Main Campus Sources



UNM Main Campus Expenditures



UNM Main Campus Expenditures

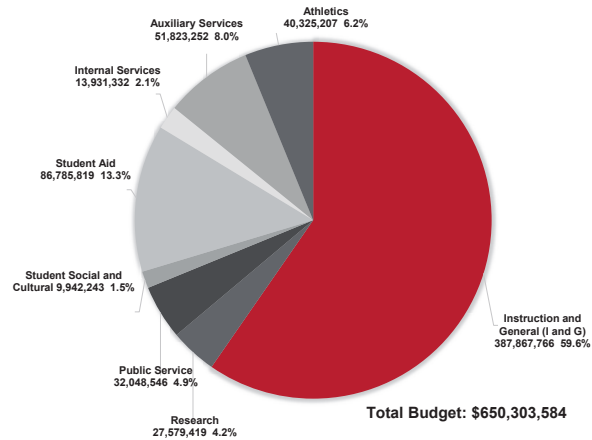
Comparative Analysis: Prior Year - Current Year - Next Year

	FY 2022 Actuals	FY 2023 Original Budget	FY 2023 Revised Budget	FY 2024 Original Budget	% Change (FY24 Orig- FY23 Rev)	% Change (FY24 Orig- FY23 Orig)
Unrestricted	\$500,719,124	\$591,641,324	\$612,143,712	\$650,303,584	6.2%	9.9%
Restricted	\$171,841,370	\$176,826,226	\$289,721,226	\$277,492,226	-4.2%	56.9%
Plant Funds	\$116,049,244	\$129,703,924	\$149,341,681	\$189,134,432	26.6%	45.8%
TOTAL	\$788,609,738	\$898,171,474	\$1,051,206,619	\$1,116,930,242	6.3%	24.4%

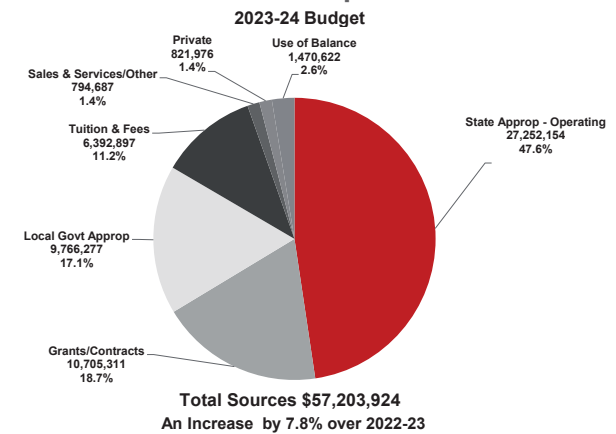
- FY24 Unrestricted Expenses increase due primarily to 6% compensation increase, 1% ERB employer contribution increase, group health insurance increase, and inflationary increases in non-salary costs and utilities
- FY24 Restricted Expenses projected to increase significantly from FY23 Original Budget due primarily to NM Opportunity Scholarship (not budgeted in FY23 Original Budget) and increases in Research and Public Service expenditure activity in FY24
- FY24 Plant Fund Expenditures projected to increase due to capital project activity and planned capital outlay for Center for Collaborative Arts & Technology, Welcome Center, College of Nursing/College of Population Health and other large-scale capital projects



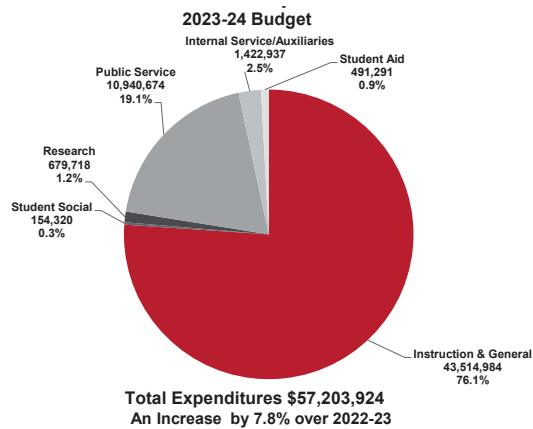
UNM Main Campus Unrestricted Budget by Exhibit



UNM Branch Campus Sources



UNM Branch Campus Expenditures



UNM Branch Campus Expenditures

Comparative Analysis: Prior Year - Current Year - Next Year

	FY 2022 Actuals	FY 2023 Original Budget	FY 2023 Revised Budget	FY 2024 Original Budget	% Change (FY24 Orig- FY23 Rev)	% Change (FY24 Orig- FY23 Orig)
Gallup	\$14,710,897	\$17,572,052	\$17,724,320	\$18,643,051	5.2%	6.1%
Los Alamos	\$4,502,489	\$7,419,348	\$6,406,161	\$6,989,339	9.1%	-5.8%
Taos	\$10,944,385	\$12,495,338	\$14,165,261	\$14,965,467	5.6%	19.8%
Valencia	\$13,178,047	\$15,593,223	\$15,420,477	\$16,606,067	7.7%	6.5%
TOTAL	\$43,335,818	\$53,079,961	\$53,716,219	\$57,203,924	6.5%	7.8%

FY24 Budget – Branch Campuses

Branch Campuses Total Budget - \$57.2 million

- 7.8% Increase over FY23 Original Budget
- 6.5% Increase over FY23 Revised Budget

Key Planning Assumptions:

Revenues

- State appropriations - For Branch campuses HB2 included a 9.1% (\$2.1 million) increase for I&G funding, Categorical funding, and Research and Public Service Projects (RPSPs)
 - 2.5% increase for I&G
- No Tuition Increases

Expenses

- Compensation – 6% increase, partially funded through state appropriation increase
- Employer ERB 1% increase, partially funded through state appropriation increase
- Group Health Insurance increase of 9.8%

ATTACHMENT H

(Attachment to the Minutes of the May 11, 2023 BOR)

UNM HEALTH AND HEALTH SCIENCES Budgetary Challenges System-wide

Overall

- Economic pressures on the Health System impact the Health Science budget
- Market pressure on already low Faculty and Staff compensation
- Faculty and Staff retirements (which will coincide with simultaneous faculty new hires and compounding start-up packages)
- Facility needs for growing programs and expanding research

UNM Health

- Continued high demand for clinical services (e.g. Contract Nurses)
- Cuts in reimbursement as the public health order ends
- Disenrollment of up to 10% of Medicaid MCO covered lives
- Workforce Compensation and shortages
- Material and Supply cost increases

UNM Health Sciences

- SOM and Health System integration driving budgetary challenges
 - I&G SOM State funding not increasing
- College of Pharmacy - experiencing a declining enrollment trend
- College of Nursing - lack of clinical placements to meet current projections for expansion
- College of Population Health - Non recurring State funding
- Research - Facility limitations and outdated equipment



UNM HEALTH SCIENCES FY 2024 Key Budget Assumptions

Net Margin

- Balanced budget from recurring operations
 - Strategic use of reserves
 - School of Medicine budget utilizes \$20M increased distribution of UNMMG revenues

Revenues

- Tuition
 - No Tuition Increase
 - Tuition Simplification – Align undergraduate non-resident block to 15+ credit hours per semester
- Student Fees
 - Mandatory student activity fees increase 3% (in addition to the related debt service fee increase)
 - Increase Student Health and Counseling fee by \$22 to \$129 per semester
- F&A revenue increase 1.7% - expected growth in awards
- Health Sciences I&G appropriation 1% increase, \$749,400
- HSC RPSP Appropriations targeted increases, \$5,786,900
- State Comp & Fringe funding, \$11,265,300 (includes \$1,160,500 for ERB and \$1M for SOM Faculty)

Expenses

- Compensation 6% increase, \$3.1M non State funded expense
 - All eligible, non-bargaining unit employees receive a 6% increase (except for School of Medicine faculty, \$1M appropriation dedicated for targeted increases)
 - Departments are authorized provide increases above 6%, but not to exceed 9% to address equity, performance, retention, or salary compression.
 - Increases for employees in union-represented titles will be stipulated via an agreement between the University and the respective bargaining unit.
- Employer ERB 1% increase, \$3.9M non State funded expense
- Group Health Insurance 9.8 % increase
- Utilities 3% increase



UNM HOSPITALS FY 2024 Key Budget Assumptions

Revenues

- Inpatient access
 - Inpatient volumes to remain at capacity
 - Discharges expected to stay flat as LOS has come down in FY23
 - Case Mix Index conservatively budgeted
- Ambulatory access
 - Clinic visits are budgeted to increase
 - Primary Care initiative around patient access to care
 - Specialty Visits increases primarily in neurosciences and women's services
- Surgeries are expected to increase slightly

Expenses

- Compensation and Benefits
 - FTEs in alignment with volume & programmatic changes
 - Health Insurance increases in line with prior year
 - Reductions in Contract Labor in FY24 based on rate reductions
- Housestaff
 - Expansion of programs and residents in pediatrics, family planning, infectious disease, physical medicine & rehabilitation, dermatology, plastic surgery & cardiac electrophysiology
- Supplies
 - 3% inflation for supplies & pharmaceuticals
 - 2% reduction for process improvement initiatives
- Equipment
 - Ongoing renovations & repairs of existing facilities



UNM MEDICAL GROUP FY 2024 Key Budget Assumptions

Revenues

- 3% increase in provider productivity from FY23 resulting in a 4.3% increase in patient services revenue
- Decline in Medicaid professional services
- Lovelace UNM Rehabilitation Hospital Joint Venture –continuing to support the mission

Expenses

- 3% Cost of Living increase for non-executive UNMMG employees
- 6% Cost of Living increase for UNM employees working for the Medical Group, excluding faculty
- Reduction of Management Company costs from 12.8% of revenue in FY23 to 12.2% of revenue in FY24
- Distributions to School of Medicine to fund on-going operations



UNM SANDOVAL REGIONAL MEDICAL CENTER FY 2024 Key Budget Assumptions

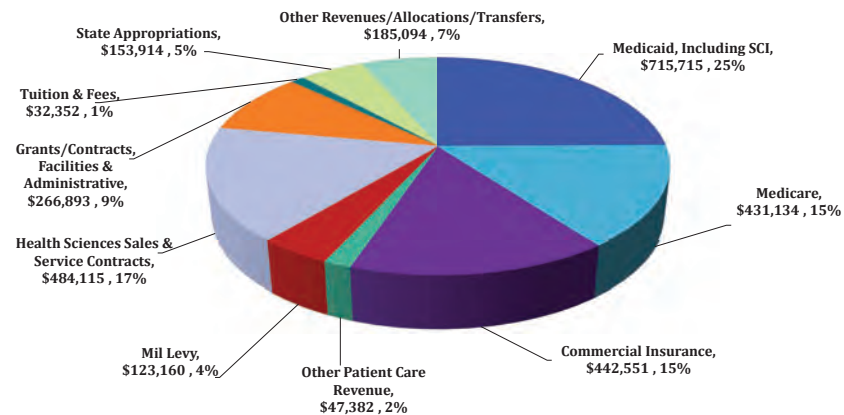
Revenues

- Inpatient access and throughput
 - Overall inpatient census flat
 - ALOS 4.6 and CMI 1.7 flat
 - 5% increase in ED volumes
- Ambulatory volume increase - Cardiology, Derm, ENT, General Surgery, Bariatrics, Family Practice
- Increase surgical volumes
 - General Surgery and Bariatric new provider hires
 - OB/GYN and ENT
- Hospital Licensing change – revenue in 2nd half of the year

Expenses

- Compensation and Benefits
 - FTE in alignment with programmatic changes and volume
 - Decrease in shift bonuses and OT dollars
 - Contract labor decrease for usage and rates
 - Benefit increase for claims experience rate
- Outside Medical Services decrease for contract termination
- Supplies and Pharmaceuticals increase for CPI and 5% reduction in usage
- Occupancy increase for property insurance (rebate in FY23)
- Depreciation decrease for capital purchases
- Gross receipt taxes for increased revenue

UNM Health & Health Sciences All Components FY 2024 Budgeted Revenues (In thousands)

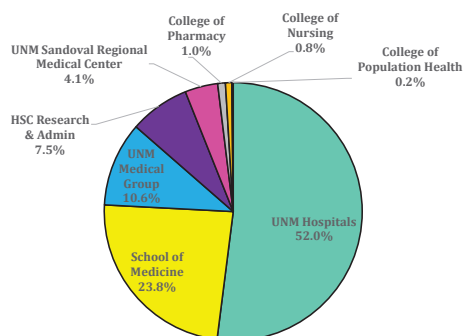


Total Budgeted Revenues \$2,882,310

3.6% Increase over FY 2023 Original Budget

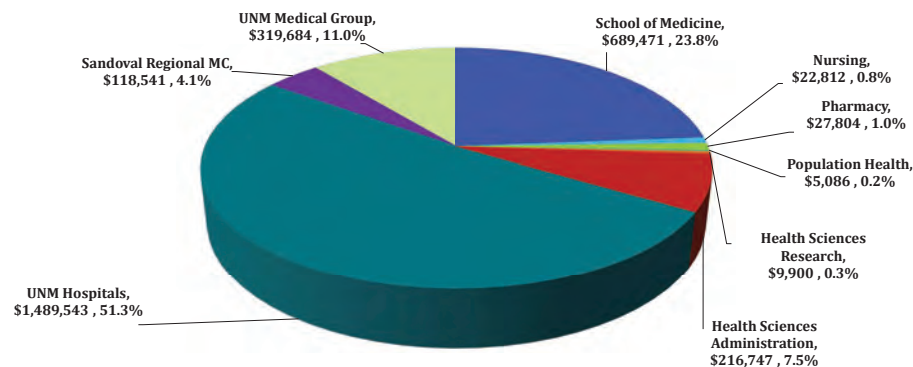
UNM Health & Health Sciences FY 2024 Budgeted Revenue

Total UNM Health & Health Sciences Revenue by Unit



Unit	FY 2024 Budgeted Revenue Dollars
UNM Hospitals	\$1,497,974,549
School of Medicine	\$688,189,901
UNM Medical Group	\$304,910,432
HSC Research & Admin	\$217,038,277
UNM Sandoval Regional Medical Center	\$118,544,217
College of Pharmacy	\$27,820,338
College of Nursing	\$22,798,177
College of Population Health	\$5,033,992
Total FY 2024 Budgeted Revenue	\$2,882,309,883

UNM Health & Health Sciences All Components FY 2024 Budgeted Expenditures (In thousands)



Total Budgeted Expenditures \$2,899,588

4.3% Increase over FY 2023 Original Budget

UNM Health & Health Sciences

Budgeted Staffing FY 2024

UNM Health and Health Sciences	Budgeted Staffing FY 2024	Percent of Total
UNM Health Sciences - Faculty	1,111	9.1%
UNM Health Sciences - Staff & Other	3,035	24.9%
UNM Medical Group	695	5.7%
UNM Hospitals	6,737	55.3%
UNM SRMC	594	5.0%
Total UNM Health and Health Sciences	12,172	100.0%



UNM Health Sciences

Comparative Analysis: Prior Year - Current Year - Next Year
(In thousands)

	FY 2022 Actuals	FY 2023 Revised Budget	FY 2024 Original Budget	Percent Change 2023-24
Total UNM Health Sciences				
Revenues	\$859,152	\$926,911	\$960,881	3.7%
Expenses	\$791,467	\$939,885	\$971,820	3.4%
Net Margin	\$67,685	(\$12,974)	(\$10,939)	

- FY22 Project ECHO \$25M Gift and closeout of AHRQ grant
- FY23 Compensation increase of 7.12% and 2% Employer ERB expense increase.
 - Project ECHO **\$8.0M**, SOM **\$2.9M**, COP **\$1.0M** and Research **\$800k** use of reserves
- FY24 Compensation increase of 6.0% for eligible staff and Non-SOM faculty. School of Medicine faculty were appropriated \$1M for faculty compensation.
 - Project ECHO and Research is budgeting another use of reserves.



UNM Health Sciences

FY 2024 Budget
(In thousands)

	School of Medicine	College of Nursing	College of Pharmacy	College of Population Health	Project ECHO	Research	Library & Admin.	UNM Health Sciences FY 2024 Total
Revenues	\$688,191	\$22,798	\$27,820	\$5,034	\$95,771	\$20,646	\$100,621	\$960,881
Expenses	\$689,471	\$22,812	\$27,804	\$5,086	\$103,854	\$24,414	\$98,379	\$971,820
Net Margin	(\$1,280)	(\$14)	\$16	(\$52)	(\$8,083)	(\$3,768)	\$2,242	(\$10,939)

• SOM Budget utilizes \$20M of UNMMG revenues. These funds are being used to replace cuts in reimbursement as the public health order ends and we return to the licensed bed capacity; decrease in Medicaid enrollment and reductions in hospital support related to their financial pressures.

• CoPH \$10M Appropriation in FY23 to spend over 2 years



UNM Health and Health Sciences

FY 2024 State Appropriations (see additional detail in Appendix A)

PROGRAM	Total HB2 w Comp & Benefits	HB2 Specials & Supplementals	FY24 SB192 Junior Bill	Tobacco Settlement	Total
HSC I&G	\$ 82,735,700			\$ 581,500	\$ 83,317,200
Research & Special Projects, Continuing	\$ 59,578,300	\$ 2,300,000	\$ 550,000	\$ 2,277,600	\$ 64,705,900
Research & Special Projects, NEW					
Accelerated BSN	\$ 1,174,100				\$ 1,174,100
Anesthesia Program	\$ -		\$ 200,000		\$ 200,000
Cerebral Cavernous Angioma Initiative	\$ -		\$ 305,000		\$ 305,000
Create Pharmacist Practice Guidelines	\$ -		\$ 200,000		\$ 200,000
Neurosurgery Equip & Lab Support	\$ -		\$ 100,000		\$ 100,000
Rural and Urban Underserved Program	\$ 200,000		\$ 75,000		\$ 275,000
Totals	\$ 143,688,100	\$ 2,300,000	\$ 1,430,000	\$ 2,859,100	\$ 150,277,200



UNM Health Sciences FY 2024 Capital Appropriations

Comprehensive Cancer Center	\$ 5,000,000
Interprofessional Healthcare Simulation Center	\$ 5,000,000
Research Center, includes eight hundred thousand dollars (\$800,000) for Neurosurgery equipment	\$ 3,200,000
Health Sciences Library	\$ 2,850,000
Public Health	\$ 1,550,000
Dermatology	\$ 575,000
Brain Therapy Equipment	\$ 215,000
HSRR IT Equipment	\$ 90,000
Nursing and Pharmacy Building	\$ 75,000
Physical Therapy	\$ 50,000
Total	\$ 18,605,000



UNM Hospitals

Comparative Analysis: Prior Year - Current Year - Next Year
(In thousands)

	FY 2022 Actuals	FY 2023 Revised Budget	FY 2024 Original Budget	Percent Change 2023-24
Revenues	\$1,534,865	\$1,465,223	\$1,497,975	2.2%
Expenses	\$1,529,155	\$1,502,303	\$1,489,543	-0.8%
Net Margin	\$5,710	(\$37,080)	\$8,432	

- FY 24 salaries and benefits are expected to decrease due to a decrease in rates paid for contract labor and program initiatives focusing on efficiencies
- FY 24 non-operating expenses will increase by \$3.8M over FY 2023 due to mortgage interest expense that will be incurred for the new critical care tower



UNM Medical Group

Comparative Analysis: Prior Year - Current Year - Next Year
(In thousands)

	FY 2022 Actuals	FY 2023 Revised Budget	FY 2024 Original Budget	Percent Change 2023-24
Revenues	\$305,501	\$298,007	\$304,910	2.3%
Expenses	\$285,076	\$299,329	\$319,684	6.8%
Net Margin	\$20,425	(\$1,322)	(\$14,774)	

- FY24 Original Budget includes the use of \$20M distribution to support the School of Medicine



UNM Sandoval Regional Medical Center

Comparative Analysis: Prior Year - Current Year - Next Year
(In thousands)

	FY 2022 Actuals	FY 2023 Revised Budget	FY 2024 Original Budget	Percent Change 2023-24
Revenues	\$110,956	\$112,540	\$118,544	5.3%
Expenses	\$110,329	\$117,816	\$118,541	0.6%
Net Margin	\$627	(\$5,276)	\$3	

- FY 24 Revenue budgeted to increase by 5% as a result of increased OP volumes and increased surgical volumes and SRMC hospital licensure consolidation with UNMH.
- FY 24 salaries and benefits are expected to decrease due to a decrease in rates paid for contract labor and program initiatives focusing on efficiencies.



UNM Health

FY 2024 Budget
(In thousands)

	UNM Hospitals	UNM Medical Group	UNM Sandoval Regional Medical Center	UNM Health Total
Revenues	\$1,497,975	\$304,910	\$118,544	\$1,921,429
Expenses	\$1,489,543	\$319,684	\$118,541	\$1,927,768
Net Margin	\$8,432	(\$14,774)	\$3	(\$6,339)

• FY24 UNM Medical Group Budget includes a \$20M distribution to support the School of Medicine.



UNM Health and Health Sciences

FY 2024 Budget
(In thousands)

	UMM Health Sciences	UNM Health	UNM Health and Health Sciences
Revenues	\$960,881	\$1,921,429	\$2,882,310
Expenses	\$971,820	\$1,927,768	\$2,899,588
Net Margin	(\$10,939)	(\$6,339)	(\$17,278)



Minutes of the Special Meeting of
The Board of Regents of the University of New Mexico
May 23, 2023
8:00 AM Open Session-Student Union Building (SUB), Ballroom C
Livestreamed for public viewing

Members Present

Kim Sanchez Rael, Chair
Bill Payne
Paul Blanchard
Robert L. Schwartz, Secretary-Treasurer
Randy Ko
Paula Tackett
Jack L. Fortner, Vice Chair (virtual)

Administration Present

Garnett S. Stokes, President; James Holloway, Provost and EVP for Academic Affairs; Teresa Costantinidis, EVP for Finance and Administration; Doug Ziedonis, EVP for Health Sciences and CEO of the Health System; Loretta Martinez, General Counsel; Terry Babbitt, President's Chief of Staff; deans and others

CALL TO ORDER AND CONFIRMATION OF A QUORUM

Chair Kim Sanchez Rael called the meeting to order at 8:06 AM in and confirmed a quorum with 7 members present, 6 in person: Paul Blanchard, Bill Payne, Paula Tackett, Randy Ko, Rob Schwartz and Kim Rael. Jack Fortner attended via Zoom.

Regent Rael affirmed UNM's Land Acknowledgement Statement by reading it aloud:

Land Acknowledgement Statement of the University of New Mexico

Founded in 1889, The University of New Mexico sits on the traditional homelands of the Pueblo of Sandia. The original peoples of New Mexico – Pueblo, Navajo, and Apache – since time immemorial, have deep connections to the land and have made significant contributions to the broader community statewide. We honor the land itself and those who remain stewards of this land throughout the generations and also acknowledge our committed relationship to Indigenous peoples. We gratefully recognize our history.

ADOPTION OF THE AGENDA

- **The motion to adopt the agenda passed unanimously (1st Payne; 2nd Schwartz).**

PUBLIC COMMENT

Mark Peceny, Professor of Political Science and former Dean of the College of Arts and Sciences, spoke in favor of the proposed new humanities building. Dr. Peceny said he had been a faculty member at UNM since 1992 and it was extremely exciting that the Humanities Building and Ortega Hall building might finally be replaced in his lifetime at the University. Dr. Peceny talked about the uniqueness of UNM and why the new buildings could be so impactful. "We have an undergraduate student population unlike that of any other flagship university...Hispanic students and Native American students together are a majority of our undergraduate student population. We have a large number of non-traditional students and first-generation students, and this is extremely unusual for a flagship university to have this diversity along ethnicity, national origin, and race, as well as diversity in terms of the socioeconomic status of the people who come here." Dr. Peceny said that UNM can become a national leader

in delivering a flagship university education for the emerging American majority, because students at universities across the country are looking more and more like the ones that UNM has served for many years. He talked about how the current Humanities Building and Ortega Hall are not welcoming buildings and that the problems they have cannot be fixed at this point. He added that UNM has an opportunity to enhance the area and create a welcoming space for students and others, to be a focal point for campus right across from Zimmerman Library.

Regent Rael thanked Dr. Peceny for his comments and provided some framing for the rest of the meeting, explaining that the special meeting was called because the last meeting had a long agenda and the intent here was to look at the framework of the integrated campus planning (ICP) process as an umbrella to help shape decisions on the capital outlay and capital planning proposals. It would be first a look at the whole equation from a comprehensive perspective, and then the particular projects. The Humanities Building is proposed as a big initiative for the GO bond cycle. Regent Rael emphasized that she wanted to ensure the Board could thoughtfully consider and evaluate this really important project in its bigger context. She thanked the staff and team for their efforts in preparing for another meeting.

INFORMATION ITEM: INTEGRATED CAMPUS PLAN

Teresa Costantinidis presented the item. The integrated campus plan (ICP) is a project underway, utilizing the Sasaki design firm with the goal of developing a top-level plan to guide the physical development of the University to support the mission and the 2040 strategic vision of the institution. It is a comprehensive effort - all sites are included and it will replace the 2009 master plan. Efforts started in September of 2022 and are expected to wind up at the end of the calendar year. Phase one was a gathering effort, pulling in information, and phase two involves development and drafting of concepts. Phase three will be when the plan ultimately gets developed and implementation options are considered. EVP Costantinidis explained that the process is currently at the end of the second phase of the plan, and materials were presented at the May 9th Finance and Facilities Committee meeting. In general, the messages are a reminder that the goals and objectives of the UNM 2040 strategic framework are what's driving physical planning at UNM, and there has been considerable campus engagement, indicating a high interest level and also that not everyone is in agreement. Another finding is that UNM has underutilized land, and this provides opportunities. EVP Costantinidis affirmed that the next two items on the agenda, the five-year capital plan and the capital outlay request package for fiscal year 2024-25, are in alignment and are also being guided by the 2040 strategic vision, similar to the ICP, although at different levels.

Regent Schwartz inquired to what extent the ICP was a plan or if it was a way to make a plan, adding that it seemed like it might be a really good start. Ms. Costantinidis responded the word plan is being utilized in multiple ways, and the ICP would best be considered as a kind of guidebook. As a guidebook, the ICP will be utilized when making decisions like placing new buildings, expansions, parking or housing or changing roads and layouts and the interconnections of elements. The ICP is more of a master planning document that can guide those decisions as they come along in the future.

Regent Schwartz inquired about the sites that were listed as 'opportunity sites' on the ICP maps. EVP Costantinidis responded that the sites labeled opportunity sites were not university-owned land, but may pose opportunities to rethink the area, if for example leasing was an option.

Regent Schwartz commented that Regents' Policy Manual Section 2.10, "Architectural Style for Camps Buildings and Campus Master Plan" outlines that the Pueblo Revival style is a requirement for central campus, but that it had been ignored lately. He added that he thought this was important and really significant in the long run at the university. EVP Costantinidis responded that Sasaki will also address design standards and make recommendations based also on input it receives from the community. EVP Costantinidis clarified that the Regents have the prerogative, but Sasaki's recommendations may offer interesting opportunities. When Sasaki makes its design recommendations, UNM doesn't have to follow anything, but they might make a recommendation that would possibly warrant revisiting policies. Regent Schwartz talked about the Pueblo Revival style being at risk and the need to stick with the current policy until in fact there had been a decision to change it.

Regent Payne inquired about the non-contiguous ownership of land along the Lomas corridor and the Sandia Foundation's ownership of some parcels along that corridor. EVP Costantinidis confirmed that UNM had recently invited the Sandia Foundation to communicate with the ICP Sasaki team so that there could be collaborative work along the corridor.

Regent Rael inquired how the process was bringing in the futurist perspective to address such questions as, what does a campus for an institution like this need to look like in 10, 15, 30, 40 years from now, versus what we think today. EVP Costantinidis responded that the design firm was utilizing UNM 2040 as a helpful guide, and that consideration of flexible design and future flexibility was an important element in the design process, but she clarified that the process did not include looking at, for example, data related to the students that will attend in the year 2035 – "it's not that level of futurism".

Regent Schwartz requested readable copies of the open house boards that were used to gather constituent input, as the information provided in the handouts was difficult to read.

ACTION ITEM: FIVE-YEAR CAPITAL PLAN, DETAILING PROJECTS WHICH WILL CONSTRUCT AND/OR SIGNIFICANTLY IMPROVE AND RENEW NUMEROUS FACILITIES ON THE UNIVERSITY OF NEW MEXICO CAMPUSES (CENTRAL CAMPUS, BRANCH CAMPUSES, AND HEALTH & HEALTH SCIENCES)

Teresa Costantinidis opened the presentation. Provost Holloway was also available to answer questions. Each year, UNM is required to submit a five-year plan to the New Mexico Higher Education Department (HED), and the plan is a list of all the projects that might happen on the University of New Mexico campus over the next five years. The plan is comprehensive, so it includes UNM Health and Health Sciences, the Main Campus and the Branch Campuses, and it is assembled primarily through a survey, a call out to all the branches, schools, colleges, and divisions for the identification of any project that is possible or probable, even if it does not have an identified funding source. So this makes a lengthy listing, and it's about \$2 billion worth of projects over five years. EVP Costantinidis clarified that for a project to have made it onto the list, it needed to be in alignment with the 2040 strategic plan. EVP Costantinidis explained that the list was significant because whenever a project is funded and taken to HED for approval, one of the first questions the HED asks is, was this listed on your five-year plan. From the HED perspective, the plan provides a forward-looking set of information about future capital needs for the institution.

Regent Blanchard requested clarification as to what exactly the Regents were being asked to approve, as some of the projects listed seemed to already have funding, but others not and there was a lot of variation on the list. He also asked if projects would come back to the Regents for approval once detailed funding had been worked out. Ms. Costantinidis explained that any project, before it can start, must come back to the Regents for approval before it then goes to the HED and the State Board of Finance. So all projects would come back to the Board with details. At this point, the HED requires Regents' approval of the 5-year list, but as a very rough, large list of possible projects for UNM over the next five years. Regent Blanchard inquired specifically about the proposed new Humanities building, as the cost was looking like \$1,000 a foot, not including the \$5 million for the demolition, which was another \$42 a foot. He inquired the methodology for establishing the estimate. Ms. Costantinidis responded that the estimate was based on recommendations from the McClain + Yu architect firm for a building of that size, and the estimates were for a fully furnished, with all systems and controls in place for the building.

Regent Payne commented that the Ortega Hall building was ill-designed with a very confusing layout, so it had never worked well and should never have been built in the first place.

Regent Schwartz inquired if the order of the projects on the list was significant and if the Regents would be approving the order. Ms. Costantinidis responded that UNM is held to the priorities of the top projects listed in the first year, but not for the out years. She reiterated that it's a communication message to the HED of what's likely to come down the pipe to them as projects.

Regent Tackett expressed concern for such a large upfront ask for the Humanities building at \$120 million and inquired if the likelihood of receiving funding would be improved if the project were parsed into phases, for example 2 phases at \$60 million. Provost Holloway explained that UNM would take the stance of starting with the need, and that there was no question about the need to replace both of the existing building. Additionally, there could be doubts about whether a second phase would receive funding. He explained that more would be learned about the funding possibilities at the summer HED hearings.

Regent Blanchard was in agreement that the gross cost estimates should include the FF&E and control systems, etc., adding that further analysis could be done when more detail was available to determine if estimates were realistic. He agreed with going ahead and asking the HED for all of it, because the projects do need to go forward.

Student Regent Ko inquired about the process for projects further down on the list and how those would play out. EVP Costantinidis explained that projects further down on the list are not going to be spelled out in detail and what they encompass until it looks like UNM might be able to identify funding for them. She touched on the capital projects leadership team (CPLT) process, and asked Lisa Marbury if she had any information on the projects Regent Ko specifically inquired about. Lisa Marbury explained that what is on the list are things that the colleges and the schools have brought forward, projects they would like to pursue, and the five-year plan is made up of both institutional priorities and individual departmental priorities that could potentially be funded through, GO bonds, Severance Tax Bonds, individual legislators, fundraising, departmental funds, or auxiliary funds - everything goes into the five-year plan.

There was discussion.

Regent Blanchard commended the team for putting together a comprehensive list. He emphasized the importance of keeping an eye on deferred maintenance and he urged the exploration of alternative funding and partnership models for parking structure projects.

Regent Rael inquired how priorities are integrated when talking to funders, particularly between the Health Sciences and non-health sciences priorities. EVP Costantinidis explained that President Stokes had stipulated, since 2019, that everyone must work together - Health Sciences, Main Campus, and the Branches - and that everyone must attend the CPLT meetings for maximum coordination, which is also the venue where efficiencies can be discovered and discussed. This ensures that the presentations at the HED hearings are a much more coordinated effort.

Regent Rael:

"And I think that when we look at these plans, as I said earlier, how are we really thinking about the future learner, the future researcher, and making sure that we're not making big hundred million dollar capital decisions based on the way things have been done in the past? And I know that's not an easy thing for all of us to get our heads around, but I think that it needs to be top of mind as we go through this process. And one of the things that I would ask on the process, I think there's a missing part of the conversation that just became clear to me, listening today and reviewing this board packet, even though I've been on the board for four years now. That is, I would like to ask you to do, when you survey the units about what should go into the capital priorities, I'd like you to also survey the Regents as a body. Because I think we have a distinct charter as a board to really represent this, the people of New Mexico. And that's a different charter than any of the other units. They all have important charters of their own. But I do feel like the perspective of the governing body isn't really present until we get to this point. There are some priorities that I would like to at least have this, the governing board, to have a conversation about and if they are worthy, that they would be on the list. And there hasn't really been a process for the governing body to play that role, which I think is part of our constitutional mandates. So I would ask that we do that going forward. I would also ask, it's interesting, Regent Schwartz, that you brought up the question of the Pueblo Revival style, because I have also been sort of wondering how, I mean, I've been wandering around this campus off and on for 40 some years, and to me, the sense of place is not what it used to be from an architectural, from a design perspective. I'm unaware if that has been intentional. I actually had forgotten that there was a policy... So, I do think that's also a conversation on these projects. We've got a really big one that's about to go into design, the CCAT project, which is a really cool initiative. That we have that conversation, because is that intentional? Do we really want this sense of place to move so far away from what it used to be here? And that's a question I would pose. That's it. I really appreciate the time and effort that everybody put into this conversation."

Regent Rael inquired if Sasaki had the Regents' Policy as an input, to which EVP Costantinidis responded, absolutely, adding that they also had a lot of input from other groups, including a group of about 65 architects who have very strong feelings about the Spanish Pueblo Revival and have been meeting with Sasaki to talk with them about that. EVP Costantinidis further explained that there was also an opposing group who had a different perspective, so both perspectives would be taken into consideration when devising and recommending a strategy.

Regent Blanchard spoke in favor of a Regents' policy that provides guidelines for administration to work with.

- **The motion to approve the Five-Year Capital Plan, including all of the campuses and Health Sciences, passed with a unanimous vote in favor (1st Payne; 2nd Schwartz).**

[Attachment A]

ACTION ITEM: CAPITAL OUTLAY REQUEST PACKAGE FOR 2023-2024 GENERAL OBLIGATION BONDS, SEVERANCE TAX BONDS, AND GENERAL FUND PROJECTS WHICH MUST BE SUBMITTED TO THE HIGHER EDUCATION DEPARTMENT (HED)

Teresa Costantinidis introduced the item. This is a list of projects that will be turned into the HED on June 1, and presentations will be made in the summer at the hearings on July 27th. The projects are in alignment with the Integrated Campus Plan, the process by which they were identified and scored and assessed was about a ten-month process that led to the Capital Planning Leadership Team's recommendation that one large project, the Humanities and Social Sciences Complex, be the singular request from UNM Main Campus.

Provost Holloway discussed the scope and details of the proposal. This project would replace the current Humanities Building and Ortega Hall with a single building or a building complex that houses the Humanities and some of the Social Sciences units in the College of Arts & Sciences. For the planning, design and construction of a new 110,000 sqft. building, to furnish and equip it, along with other associated project costs, the total GO Bond request is \$110 million. An additional \$10 million would be raised by UNM, bringing the total build cost to \$120 million. Additionally, the ask includes a severance tax bond request of \$5.868 million for demolition of the existing buildings. Provost Holloway discussed the significance of the College of Arts and Sciences (CAS) and the physical location of the project, both being at the heart of the University. The COS faculty teach half of the student credit hours at UNM, and the Humanities comprise about 1/3 of what the CAS teaches. As far as physical location, the site is just south of Zimmerman Library and west of the Student Union Building. Provost Holloway emphasized that the facility replacement will be an enhanced collaborative space that will provide a platform to rethink educational strategies beyond the boundaries of individual units and traditional disciplines - it will be a center of critical thinking and soft skills at UNM. Provost discussed how the project aligns with the UNM 2040 strategic goals and the specifics of programmatic needs, including an efficient, sustainable, flexible and maintainable building that supports liberal arts education and its evolution over the next 50-100 years. The project rationale includes a high cost for not replacing the current structures. The Construction Industries Division (CID) of the NM Regulation and Licensing Department will not allow UNM to renovate the Humanities building! Both building assessments concluded in recommendations of replacement over repair. There are also structural issues that create safety issues, and the current spaces are deemed not suitable and not optimizable for academic operation and collaboration. Provost touched on the academic impact of such a project, which would go way beyond the majors represented under the humanities and liberal arts – over 30 programs are represented in the current use of the buildings, amounting to 26,000 student credit-hours per term, impacting 8700 unique students. Provost Holloway emphasized the current facility failures, contributing to flooding, ADA

access issues, annual maintenance costs and life safety issues. He reviewed the timelines - the design phase will take 12 months, and the construction phase will take 32 months, kicked off at the beginning of 2025 with anticipated completion August 2027. The demolition timeframe consists of a 6-month design phase followed by 12 months of de-construction and demolition to be completed fall 2024. Provost stood for questions.

Regents emphasized the need for their involvement as a source of input during the planning of the project and not just at the final stage of approval.

Regent Rael requested that the designers emphasize flexibility for the future learner. She also asked about space utilization on campus and how higher education institutions measure efficiency of capital assets, specifically, if there were benchmarks appropriate for the utilization of assets. Lisa Marbury, Assistant Vice President of Campus Environments & Facilities, responded that an asset utilization group at UNM oversees that, and she confirmed that a benchmarking exercise was underway and that Sasaki also utilizes benchmarks.

There was also discussion on the demographic outlook. Regent Rael requested to see more data on demographics as well as space efficiency versus benchmarks.

- **The motion to approve the Capital Outlay Request Package passed with a unanimous vote in favor (1st Payne; 2nd Schwartz).**

[Attachment B]

ADJOURN

Regent Rael announced there would not be a closed session; there being no further business, Regent Rael asked for a motion to adjourn the meeting; Student Regent Ko motioned; Regent Schwartz seconded; all voted in favor; the meeting adjourned at 9:41 AM.

Approved:

Attest:

Kim Sanchez Rael, Chair

Robert L. Schwartz, Secretary-Treasurer

ATTACHMENT A

(Attachment to the Minutes of the May 23, 2023 BOR Special Meeting)

**MEMORANDUM TO ADVANCE
COMMITTEE AGENDA ITEM TO
THE BOARD OF REGENTS
THE UNIVERSITY OF NEW MEXICO**

TO: Members of the Finance and Facilities Committee

FROM: James Holloway, Provost & EVP for Academic Affairs
Teresa Costantinidis, EVP of Finance & Administration

DATE: May 9, 2023

RE: **Five-Year Capital Plans**

RECOMMENDED ACTION:

Recommend to the Board of Regents Finance & Facilities Committee the following:

1. Five-Year Capital Plans, detailing projects which will construct and/or significantly improve and renew numerous facilities on The University of New Mexico Campuses.

Thank you for your consideration.



New Mexico Department of Higher Education

2024-2028 Five Year Capital Project Funding Plan

INSTITUTION:

The University of New Mexico

DATE:

4/17/2023

Institution acronym	FY24 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Full Project	Phase	Total Cost of Project or Phase	TOTAL Request from State	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
Year 1																		
2024 (GOB Year)																		
UNM	1	1	Humanities and Social Sciences Complex	Replacement facility to house the Humanities and Social Sciences programs for the College of Arts & Sciences	2024	X		\$ 120,000,000	\$ 110,000,000	X		X	92%	8%	Fundraising	X		120,500
UNM	2	2	Demolition Request: Humanities & Ortega Hall	Removal of Humanities & Ortega Hall to allow for new HSSC facility	2024	X		\$ 5,868,395	\$ 5,868,395			X		100%	One-Time Demo Funding			120,500
UNM	3	3	Seidler Natatorium Improvements	Improvements to the Seidler Natatorium Threapy Pool at Johnson Center	2024	X		\$ 6,900,000	\$ 6,900,000		X	X	70%	30%	Other Fundings		X	35,550
UNM		4	NM Research Innovation Center @ UNM (NMRIC@UNM) Phase 1	A research collaborative center between New Mexico's premier research institutions to lead the Nation in areas critical to the State.	2025		X	\$ 30,000,000	\$ -			X		100%	Other Fundings	X		TBD
UNM		5	IT Technology Refresh	Technology refresh: network, learning environments, servers, and infrastructure	2024	X		\$ 5,000,000	\$ 5,000,000		X		100%	0%			X	N/A
UNM		6	IFDM/Mesa del Sol HVAC	HVAC replacement - safety improvements to address refrigeration leaks, excessive noise levels for recording/teaching work and electrical harmonics issues.	2024	X		\$ 2,500,000	\$ 2,500,000			X	0%	100%	One-Time BR&R		X	N/A
UNM		7	Utilities Tie Feeder Line Upgrades	Upgrade and installation power feeders to bridge to North campus	2024	X		\$ 2,000,000	\$ 2,000,000		X	X	100%	0%		X	X	N/A
UNM		8	Facility Investment Needs (FIN) Repairs & Renovations	Facility Investment Needs (FIN) Repairs & Renovations across campus		X		\$ 10,000,000	\$ -			X		100%	BR&R		X	TBD
UNM		9	School of Public Health	New Facility for the School of Public Health	2024	X		\$ 50,000,000	\$ 50,000,000	X			100%	0%		X		TBD
UNM		10	STEM Space Planning (A&S, COEHS and SOE needs)	Planning for STEM space needs and anticipated building renovations or new construction for the combination of SOE Mechanical Engineering building, ECE building and Biology lab space renovations for related to current and prospective faculty hiring.	2024		X	\$ 300,000	\$ 300,000		X		100%	0%				TBD
UNM		11	A&S Comprehensive Facilities Plan	Comprehensive facility planninfr for College of Arts & Sciences including facilities, buildings and infrastructure.	2024		X	\$ 300,000	\$ 300,000		X		100%	0%				740,000
UNM		12	Predock Center for Design & Research Phase 2	Complete upgrade to make center functional	2024		X	\$ 630,000	\$ 630,000		X		100%	0%			X	13,137
UNM		13	Earth & Planetary Sciences Meteoritics Museum Upgrades	Institute for Meteoritics Renewal/Upgrades	2024	X		\$ 400,000	\$ 400,000		X		100%	0%			X	
UNM		14	Northrop Hall Radiogenic Isotopes Lab HVAC	Reconditioning of the existing HVAC unit for the Radiogenic Isotopes Lab in Northrop Hall	2024	X		\$ 375,000	\$ -			X	0%	100%	BR&R		X	N/A
UNM		15	Popejoy Hall 10 Year Feasibility Study	Feasibility Study for future Popejoy Hall needs	2024	X		\$ 100,000				X		100%	Auxiliary Capital Funds			N/A
UNM		16	Data Center	Shared data center with Center for Advanced Research Computing, University Hospital and others.	2024	X		\$ 9,000,000	\$ -			X		100%	Institutional Bond	X		TBD
UNM		17	Parking Structure(s)	1-2 parking structures to be built on the central UNM Campus	2024	X		\$ 30,000,000	\$ -			X		100%	Institutional Bond	X		TBD
UNM		18	Portfolio Reduction: Humanities & Ortega Hall	Demolition of non-historic facilities, beyond useful life and in need of major structural, system, Life/Safety or ADA upgrades beyond the value of the facility	2024	X		\$ 5,868,395	\$ 5,868,395			X		100%	Other Fundings			12,200
UNM		19	Residential Life & Student Housing	Improve facilities to accommodate student needs: Coronado Hall, Hokona-Zia Hall, DeVargas Hall, Laguna Hall, Redondo Village, Santa Clara	2024	X		\$ 18,900,000				X		100%	Institutional Bond		X	TBD
UNM		21	Dining and Food Services	Conduct venue specific upgrades per Chartwells Contract	2024	X		\$ 300,000				X		100%	Chartwell Capital Funds		X	
UNM		22	La Posada Dining Hall	La Posada Dishwasher replacement and dishroom renovation	2024	X		\$ 650,000				X		100%	Auxiliary Capital Funds		X	
UNM		23	Lobo Grill	Lobo Grill interior refresh	2024	X		\$ 250,000				X		100%	Auxiliary Capital Funds		X	
UNM		24	Golf Course Pavilion	Golf Course Pavilion Refresh	2024	X		\$ 900,000				X		100%	Auxiliary Capital Funds		X	



New Mexico Department of Higher Education

2024-2028 Five Year Capital Project Funding Plan

INSTITUTION:				The University of New Mexico					DATE:							4/17/2023		
Institution acronym	FY24 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Full Project	Phase	Total Cost of Project or Phase	TOTAL Request from State	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM		25	Student Union Building Roof Replacement	Replacement of the remaining portion of the SUB roof	2024	X		\$ 1,250,000				X		100%	Minor Capital		X	N/A
UNM		26	Track/Soccer Stadium	Develop a stadium for track and soccer teams	2024		X	\$ 400,000			X		100%			X		TBD
UNM		27	Football Practice field Repair	Renovate existing football practice fields by replacing artificial turf field and grade and re-sod grass. Install drainage and irrigation as needed. Purchase field maintenance equipment. Health, life and safety concerns.	2024	X		\$ 800,000				X		100%	Other Fundings		X	N/A
UNM		28	Stadium Light Improvements	Replace existing light poles, electrical wiring and fixtures at UNM stadiums. Asset protection.	2024	X		\$ 1,000,000				X		100%	Other Fundings		X	N/A
UNM		29	Student Success Bldg Renovation	Renovate existing space by adding necessary walls, electrical, plumbing, paint, carpet, office furniture, IT and phone. Asset protection.	2024	X		\$ 700,000				X		100%	Other Fundings		X	TBD
UNM		30	Track Resurface Renovation	Remove and replace NCAA track surface on all track lanes, long jump, high jump, javelin and shot put areas. Asphalt repair may be required. Health, life, and safety concerns.	2024	X		\$ 880,000				X		100%	Other Fundings		X	N/A
UNM		31	University Arena Improvements	Replace scoreboard, video and TV system control and content equipment at The Pit. Asset protection.	2024	X		\$ 700,000				X		100%	Other Fundings		X	N/A
UNM		32	Portfolio Reduction	Demolition of non-historic facilities, beyond useful life and in need of major structural, system, Life/Safety or ADA upgrades beyond the value of the facility		X		\$ 150,000	\$ -			X		100%	Facilities Investment Needs (FIN)			4,750
Year 1 Total									\$ 306,121,790									
Year 2 2025 (Severance Tax Bond Year)																		
UNM			NM Research Innovation Center @ UNM (NMRIC@UNM) Phase 2	A research collaborative center between New Mexico's premier research institutions to lead the Nation in areas critical to the State.	2025		X	\$ 60,000,000	\$ -			X		100%	Other Fundings	X		TBD
UNM			Learning Environments Renewal	Upgrade existing classroom laboratory spaces with basic upgrades and technology- gathering more information about whether these are classroom labs, classrooms, or a combinations of classroom lab and research space. Could possibly be considered in the STEM Space Planning.	2025	X		\$ 1,000,000	\$ 1,000,000		X		100%	0%			X	TBD
UNM			Honors College Living Learning Space	Honors College expansion and related housing space. Assessment completed in 2023	2025	X		\$ 50,000,000	\$ -			X		100%	Donor/Fundrasing	X	X	TBD
UNM			Anderson School of Management Phase 2 Planning	Planning for phase 2 for Anderson School of Management facility replacement	2025		X	\$ 268,000	\$ 250,000		X		75%	25%	Department Funds			TBD
UNM			Renewal of Bratton hall Forum Upgrades	Update SOL Forum, which is the large central space in the main SOL building. The Forum is very worn and outdated.	2025		X	\$ 767,636	\$ 767,636		X		100%	0%			X	TBD
UNM			Lab Safety Improvements	Replace failing laboratory controls and integrating with building automation systems, reducing energy consumption and improving lab safety	2025	X		\$ 4,500,000			X		100%				X	TBD
UNM			Maxwell Museum Upgrade	"Ancestors Exhibit" renewal/upgrade- They received an initial capital award of \$434,000 for the Maxwell project, toward an exhibition that will cost approximately \$1.2 million in total. They currently have received a third of the anticipated total costs, and the remaining ~\$800K is still needed. They have been spending the initial award	2025		X	\$ 800,000	\$ 800,000		X		100%	0%			X	TBD
UNM			Psychology Department Facility Planning	Feasibility study of Dept. of Psychology needs, which includes Logan Hall and other buildings. Based on study potential building renovations or new construction.	2025		X	\$ 100,000	\$ 100,000		X		100%	0%				N/A
UNM			CASAA Facility Planning	CASAA has been leasing off campus space for the past 3 decades and the cost of off-campus leases have skyrocketed, which means F&A generated by CASAA is supporting off-campus building management companies. We are requesting non-recurring funds to do a feasibility	2025		X	\$ 100,000	\$ -			X	0%	100%		X	X	TBD
UNM			Expand the Indigenous nationa Library Program (INLP)	Expansion includes more collaborative spaces for students	2025	X		\$ 2,500,000	\$ 2,500,000		X		100%	0%		X	X	TBD



New Mexico Department of Higher Education

2024-2028 Five Year Capital Project Funding Plan

INSTITUTION:				The University of New Mexico							DATE:						4/17/2023		
Institution acronym	FY24 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Full Project	Phase	Total Cost of Project or Phase	TOTAL Request from State	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)	
UNM			Museum Facility Needs	Museum Council requesting facility assessment of all UNM museums in letter dated 4/11/23.	2025		X	\$ 75,000	\$ 75,000		X	X	75%	25%	Department Funds		X	TBD	
UNM			Lobo Drome	Facility for testing drones, needs further assessment of need.	2025		X	\$ 350,000	\$ 350,000		X	X	75%	25%	Department Funds	X		TBD	
UNM			Zimmerman Library	Extend Fire Protection System	2025	X		\$ 1,500,000	\$ 1,500,000		X		100%				X	TBD	
UNM			Cloud Infrastructure	Moving services to public cloud provider, to provide additional functionality that is not available on campus. This request is dependent on Data Center funding request included in 2023 Capital Outlay recommendations above.	2025	X		\$ 1,200,000			X		100%			X	X	N/A	
UNM			Faculty/Staff Workstation Refresh - Main Campus	Annual computer refresh for faculty/staff. (5,346 Main faculty/staff count, Fall 2018 - 4 year refresh)	2025	X		\$ 2,005,000			X		100%				X	N/A	
UNM			Campus Drive Improvements	Resurface roadway, improve signage, crosswalks, sidewalks, parking, landscaping and lighting increasing safety for pedestrians, cyclists	2025	X		\$ 1,500,000			X	X	34%	66%	BR&R/Parking Capital Funds		X	N/A	
UNM			North Campus Plant	Construct a second plant interconnected to the existing District Energy System to supply additional heat, power, and cooling throughout campus	2025	X		\$ 20,000,000		X			100%			X		TBD	
UNM			Chiller Expansion	Add chiller capacity for projected new building expansion.	2025	X		\$ 2,000,000			X		100%				X	TBD	
UNM			Gas Turbine Overhaul	overhaul of existing gas turbine	2025	X		\$ 2,000,000				X		100%	Sustainability Surcharge		X	N/A	
UNM			Sewer System Upgrades	Civil infrastructure; correction of Sanitary and Storm Sewer Systems issues.	2025	X		\$ 1,000,000			X						X	N/A	
UNM			Campus Integrated Controls Upgrade	Upgrade controls to improve integration of units on campus	2025	X		\$ 500,000				X		100%	Sustainability Surcharge		X	N/A	
UNM			UNM Championship Infrastructure	Repair of access roads and cart paths, replacement pump stations and reclaimed water infrastructure, New irrigation and irrigation storage improvements, Landscape restoration, tree replacement and tee improvements	2025	X		\$ 5,579,000				X		100%	State General Funds		X	N/A	
UNM			Popejoy Hall Lobby Improvements	Replacement of the original 1960's ceiling, replace and upgrade lighting, replace and upgrade flooring, replacement of the veneered wall coverings and refurbishment of concessions and replacement of patron lobby seating.	2025	X		\$ 1,500,000	\$ -			X		100%	Other Fundings		X	TBD	
UNM			Residential Life & Student Housing	Improve facilities to accommodate student needs: Alvarado, Coronado Hall, DeVargas Hall, Laguna Hall, Redondo Village, Santa Clara, SRC Apartments	2025		X	\$ 21,000,000				X		100%	Housing Capital Funds		X	TBD	
UNM			Dining and Food Services	Conduct venue specific upgrades per Chartwells Contract	2025		X	\$ 250,000				X		100%	Chartwell Capital Funds		X	N/A	
UNM			Centrally Scheduled Classroom Modernization	Upgrade and refresh audio/visual systems that are no longer under warranty, continue to add lecture capture capability to medium sized classrooms.	2025	X		\$ 1,000,000			X		100%				X	N/A	
UNM			Johnson Field Improvements	Update irrigation system to provide water savings, install new lighting, turf, shade trees and a walking path	2025	X		\$ 4,000,000			X		100%				X	N/A	
UNM			Portfolio Reduction	Demolition of non-historic facilities, beyond useful life and in need of major structural, system, Life/Safety or ADA upgrades beyond the value of the facility		X		\$ 1,500,000	\$ 1,000,000			X		100%	UNM & HED Demolition Funding			18,000	
Year 2 Total					\$ 186,994,636														
Year 3 2026 (General Obligation Bond Year)																			
UNM			STEM Facility Needs	STEM space renovations/new construction for Mechanical Engineering, ECE, Castetter, etc.	2026	X		\$ 75,000,000	\$ 75,000,000	X			100%			X	X	TBD	
UNM			CASAA Capital Improvements	New construction or renovation for CASAA	2026	X		\$ 3,000,000			X		100%	0%		X		TBD	
UNM			Physics & Astronomy Observatory Replacement	New site for Observatory- assessment is currently in process (FY23)	2026	X		\$ 2,500,000	\$ 2,500,000		X		100%	0%		X		TBD	



New Mexico Department of Higher Education

2024-2028 Five Year Capital Project Funding Plan

INSTITUTION:				The University of New Mexico							DATE:							4/17/2023		
Institution acronym	FY24 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Full Project	Phase	Total Cost of Project or Phase	TOTAL Request from State	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)		
UNM			Children's Campus	The Children's Campus has long had an issue with capacity as the facility can not come close to accommodating total demand. Plans for an expansion have been drawn up and renewed several times in the past few years.	2026	X		\$ 21,500,000	\$ 21,500,000		X			50%	UNMH Capital Funds		X	TBD		
UNM			School of Engineering Maker's Space	Maker's space- additional assessment is needed across campus on the overall need for Maker's space.	2026	X		\$ 1,500,000	\$ 1,500,000		X		100%	0%			X	TBD		
UNM			Institute of Public Law	No estimated cost- building renovations TBD- process of owning the entire building. Need further assessment of potential cost- pit \$1M as a place holder.	2026	X		\$ 1,000,000	\$ 1,000,000		X		100%	0%			X	TBD		
UNM			CHTM Nano-Fabrication Expansion & Incubator	The Center for High Technology Materials (CHTM) requests \$40,000,000 for the purpose of completing a capital construction project to build a stand-alone ISO 5 and ISO 6 cleanroom facility adjacent to the existing CHTM facility. Per discussion with OVPR there could be some synergies between this project and the NMRIc.	2026	X		\$ 40,000,000	\$ 40,000,000	X	X		100%	0%		X	X	TBD		
UNM			Speech & Hearing Sciences	Second floor to support research needs, gathering additional information regarding this request	2026	X		\$ 2,000,000	\$ 2,000,000		X		100%	0%			X	TBD		
UNM			Las Lomas Road Improvements	Resurface roadway, improve signage, crosswalks, sidewalks, parking, landscaping and lighting increasing safety for pedestrians, cyclists	2026	X		\$ 1,200,000			X		100%				X	N/A		
UNM			New Well & Reservoir on North Campus	new well and reservoir on north campus	2026	X		\$ 15,000,000		X			100%			X		TBD		
UNM			Yale Parking Structure	Install Fire Supression System	2026	X		\$ 1,025,000			X		100%				X	TBD		
UNM			Yale @ Redondo Improvements	Pedestrian and traffic control improvements at Yale & Redondo intersection	2026	X		TBD			X		100%	0%			X	TBD		
UNM			Residential Life & Student Housing	Improve facilities to accommodate student needs: Alvarado, Hokona Commons, Hokona-Zia, Santa Clara	2026	X		\$ 21,000,000				X		100%	Housing Capital Funds	X	X	TBD		
UNM			Dining and Food Services	Conduct venue specific upgrades per Chartwells Contract	2026	X		\$ 250,000				X		100%	Chartwell Capital Funds		X	TBD		
UNM			Softball	Title XI improvements	2026	X		\$ 500,000			X		100%				X	TBD		
UNM			PIT	TV System, Water Soften System, HVAC Equipment Update	2026	X		\$ 420,000			X		100%				X	N/A		
UNM			Men's & Women's Basketball	Men's Equipment upgrades and team study area; Women's locker Rm improvements and office enhancements	2026	X		\$ 300,000			X		100%				X	TBD		
UNM			Portfolio Reduction	Demolition of non-historic facilities, beyond useful life and in need of major structual, system, Life/Safety or ADA upgrades beyond the value of the facility		X		\$ 3,500,000	\$ 3,000,000			X		100%	UNM & HED Demolition Funding			76,000		
Year 4					Year 3 Total \$ 189,695,000															
2027 (Severance Tax Bond Year)																				
UNM			Antropology Renovation	Bring historic facility up to modern standards	2027	X		\$ 30,000,000	\$ 30,000,000		X		100%				X	57,668		
UNM			New Well and Reservoir on North Campus	Build a second well and reservoir to provide redundancy in domestic water supply for campus and improved fire safety	2027	X		\$ 15,000,000			X		100%			X		N/A		
UNM			Gas Turbine Overhaul	overhaul of existing gas turbine	2027	X		\$ 2,000,000				X		100%	Sustainability Surcharge		X	N/A		
UNM			Popejoy Hall Stage Expansion	Renovation of Popejoy Hall stage for expansion.	2027	X		\$ 10,000,000				X		100%	Donor/Fundrasing		X	TBD		
UNM			Residential Life & Student Housing	Improve facilities to accommodate student needs: Alvarado, Hokona Commons, Hokona-Zia, Redondo Village, SRC Apartments	2027	X		\$ 13,100,000				X		100%	Housing Capital Funds		X	TBD		
UNM			New Golf Team Facility	Men's and Women's Golf Team Facility	2027	X		\$ 700,000			X		100%			X		TBD		
UNM			Women's Soccer Locker Room	Create a women's soccer locker room within Robertson	2027	X		\$ 500,000			X		100%				X	TBD		
UNM			PIT	Main roof recoating	2027	X		\$ 1,000,000			X		100%				x	N/A		



New Mexico Department of Higher Education

2024-2028 Five Year Capital Project Funding Plan


INSTITUTION:

The University of New Mexico

DATE:

4/17/2023

Institution acronym	FY24 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Full Project	Phase	Total Cost of Project or Phase	TOTAL Request from State	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
Year 4 Total									\$ 72,300,000									
Year 5			2028 (General Obligation Bond Year)															
UNM			College of Fine Arts - CCAT Phase 2	Renewal and replacement of College of Fine Arts Facilities. Assessment already completed part of Phase 1 for CCAT.	2028		X	\$ 65,000,000	\$ 65,000,000	X			100%	0%		X		TBD
UNM			Psychology Department Facility	Replacement or renovation of Logan Hall for Psychology Department	2028	X		\$ 50,000,000	\$ 50,000,000	X			100%	0%		X		TBD
UNM			Residential Life & Student Housing	Improve facilities to accommodate student needs: Laguna, Santa Clara, SRC Apartments	2028	X		\$ 1,400,000				X		100%	Housing Capital Funds		X	TBD
Year 5 Total									\$ 116,400,000									

New Mexico Department of Higher Education													
2023 Summer Hearing - Five Year Capital Project Funding Plan													
INSTITUTION:			The University of New Mexico - Health Sciences Center			DATE:				3/2/2023			
Institution Acronym	Overall Funding Priority #	Project Title	Description	Will this project be phased?	Cost of Project or Phase	Request type	Percent of state request	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)	
Year 1		2024 (GOB Year)											
UNM HSC	1	Pharmacy Building Renovation	Program, design, renovate and equip a new College of Pharmacy building . This building is 48 years old and building systems require extra maintenance. To continue to maintain is becoming cost prohibitive. Renovation will include wet and dry labs and faculty and staff offices.	No	\$60,315,400	GOB	95%	5%	HSC Capital Funds		x	96,300	
UNM HSC	2	Health Sciences Network Upgrade Project	Plan, design, and equip an upgraded network for the entire health and health sciences network to provide better coverage and replace dated distribution switches, Optical Fiber, and network equipment.	Yes	\$12,330,000	STB	92%	8%	HSC/UNMH Capital Funds		X	N/A	
UNM HSC	3	UNMCCC CT Simulator Replacement	Program, design and equip a replacement of the existing computed tomography (CT) Simulator at the UNM Comprehensive Cancer Center in the Radiation Oncology Department.	No	\$1,800,000	STB	92%	8%	UNM HSC Capital Funds		X	N/A	
UNM HSC	4	HSLIC Refurbishment Project	Plan, design, renovate, and equip a needed renovation of the 2nd floor of Health Sciences Library to accommodate for modern student-focused and improved library services space. The project will incorporate enhanced LED lighting in low-lit areas and new lay-in ceiling tile system to improve the building's HVAC system and reduce costly maintenance.	No	\$6,000,000	STB	89%	11%	HSC Capital Funds		X	8,564	
UNM HSC/ UNMH	5	Truman Health Services Clinical Space	Plan, program, design, and construct a new health services space to create needed facilities for the Health Sciences	No	\$17,000,000	N/A	TBD	TBD	TBD	X		25,000	
UNM HSC/ UNMH	6	Health and Health Sciences Workforce & Innovation Center	Plan, program, design, and construct a new Health and Health Sciences Work Force Training and Collaboration Center to create a space that fosters innovation, collaboration	No	\$15,000,000	N/A	TBD	TBD	TBD	X		22,000	
UNM HSC	7	Health Sciences Child Care Center	Plan, program, design, and equip a childcare center to serve the Health Sciences community	No	TBD	N/A	TBD	TBD	HSC Capital Funds		X	10,000	
UNM HSC/ UNMH	8	Dermatology Renovation and Expansion	Program, Design, construct, and equip for the renovation and expansion of Dermatology. Project to include renovation of clinical space, landing space for staff, and patient areas.	No	\$1,750,000	STB	0%	100%	HSC/UNMH Capital Funds	X		TBD	
UNM HSC	9	School of Public Health building	Plan, design, construct, and equip a new 3 floor building for the College of Public Health.	No	\$50,000,000	GOB	0%	0%	State	X		98,000	
UNMH	10	UNM Hospital facilities renewal, repairs, replacement	Funding for facilities, utilities, infrastructure and differed maintenance projects for the UNM Hospital.	No	\$15,000,000	N/A	0%	100%	UNMH Capital Funds		X	N/A	
Year 1 Total					\$179,195,400								
Year 2		2025 (STB Year)											
UNMH	11	Replacement/Repair of Lomas Pedestrian Bridge	Design and construct bridge based upon feasibility recommendations along with considerations to provide safe and controlled pedestrian circulation from North Campus to South Campus.	No	\$5,750,000	STB	100%	0%	State		X	N/A	
UNM HSC	12	UNMCCC Roof Replacement	Design and construct replacement of the TPO roofing membrane of the UNM Comprehensive Cancer Center, consisting of a total area of approximately 66,953 square feet, along with approximately 28,950 lineal feet of coping cap.	No	\$3,997,300	STB	90%	10%	HSC Capital Funds		X	66,953	
UNM HSC	13	Center for Obesity Prevention and Research	Program, design, construct, and equip a unified physical research space to bring together expertise and resources that will allow the University of New Mexico Health Sciences center to dramatically augment scientific discoveries in metabolic research	No	\$12,000,000	STB	100%	0%	State Funding	x		18,000	
UNMH	14	Community-Based Clinic	Similar to North 4th Street and SW Clinics to expand Primary Care Services to the Community to increase access to health care	No	\$6,000,000	N/A	TBD	TBD	UNMH		X	TBD	
UNMH	15	UH Main Operating Suite Backfill Project	Demolish and reconstruct 30,831 SF of existing OR and Pre/Post-Operative services to increase capacity for patient throughput.	No	\$39,167,916	N/A	0%	100%	UNMH Capital Funds		x	30,831	
UNM HSC	16	Parking Structure / Central Utility Plant (M Lot)	Plan, design, construct, and equip a new 6 floor parking structure and Central utility plant (CUP) in the M-Lot to serve North campus visitors, students, staff, faculty and buildings.	No	\$40,000,000	N/A	0%	100%	TBD	X		370,000	
UNMH	17	UNM Hospital facilities renewal, repairs, replacement	Funding for facilities, utilities, infrastructure and differed maintenance projects for the UNM Hospital.	No	\$15,000,000	N/A	0%	100%	UNMH Capital Funds		X	N/A	
Year 2 Total					\$407,660,616								
Year 3		2026 (GOB Year)											
UNM HSC SRMC	18	Academic Building 1 Expansion - Rio Rancho	Program, design, construct, and equip the expansion of building 1 to provide necessary space to expand academic programing to support increasing undergraduate nursing enrollment and other academic programming	No	\$16,848,000	GOB	100%	0%	State	x		27,392	
UNM HSC	19	Administration Building	Provide space for expansion of clinical, research, and education administration. Units of the UNM HSC need additional administrative space - to include faculty and staff offices, conference spaces, and public/private partnership options for commercial amenities.	Yes	TBD	GOB	0%	100%	HSC/UNMH Capital and Public/Private Partnership	X		TBD	



New Mexico Department of Higher Education

2024-2028 Five Year Capital Project Funding Plan

INSTITUTION:

The University of New Mexico - Gallup Campus

DATE:

4/17/2023

Institution acronym	FY24 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Full Project	Phase	Cost of Project or Phase	TOTAL Request from State	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM-G	1	1	Gurley Hall Fine Arts Renovation	Renovation of the Fine Arts space in Gurley Hall	2024		X	\$ 5,500,000	\$ 5,500,000	X			100%	0%			X	5,352
UNM-G	2	2	Gurley Hall Center for Career Technology & Education Supplemental Funding	Supplemental funding for the Gurley Hall Center for Career Technology & Education renovation	2024		X	\$ 8,400,000	\$ 2,400,000		X	X	68%	32%	Local		X	
UNM-G		3	Facility Repair and Renewal	Repair existing facilities and necessary upgrades to achieve peak energy efficiency and appropriate safe educational environments that building Renewal and Repair isn't enough to complete	2025	X		\$ 2,500,000	\$ 2,000,000		X	X	75%	25%	Equity - Campus		X	N/A
UNM-G		4	Facility Repair and Renewal	Repair existing facilities and necessary upgrades to achieve peak energy efficiency and appropriate safe educational environments that building Renewal and Repair isn't enough to complete	2027	X		\$ 1,500,000	\$ 1,125,000		X	X	75%	25%	Equity - Campus		X	N/A



New Mexico Department of Higher Education

2024-2028 Five Year Capital Project Funding Plan

INSTITUTION:				The University of New Mexico - Los Alamos Campus					DATE:							4/17/2023		
Institution acronym	FY24 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Full Project	Phase	Cost of Project or Phase	TOTAL Request from State	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM-LA	1	1	Student Services & Success Center Renovation	Creating a collaborative student space that is an extension of the LRC and connected to Student Affairs support in Building 1	2024	X		\$ 3,000,000	\$ 2,700,000	X		X	90%	10%	Local funds		X	4,167
UNM-LA	2	2	Campuswide Infrastructure & Workforce Training Supplemental Funding	Supplemental Funding Request to support increased labor and material costs for campuswide infrastructure & workforce training projects	2024	X	X	\$ 8,220,000	\$ 4,620,000		X	X	90%	10%	Local funds		X	
UNM-LA		3	UNM-LA Open Space Design and Upgrade Part 2	Design, repair, renovate, and develop open space on campus, including access, wayfinding, and parking areas to meet safety and ADA campus environs standards for land improvements controlled by UNM-LA.	2025		X	\$ 1,500,000	\$ 1,125,000	X		X	75%	25%	Local funds	X	X	N/A
UNM-LA		3	Building 2 Renovation	Pulled from our current infrastructure project. Appropriation ID F3155, PDC22034. See Vigil & Associates 100% drawings for detailed project plans.	2026	X		\$ 1,800,000	\$ 1,350,000	X		X	75%	25%	Local funds		X	TBD
UNM-LA		4	Building 3 Workforce Development	Pulled from our current infrastructure project. Appropriation ID F3155, PDC22034. See Vigil & Associates 100% drawings for detailed project plans.	2027	X		\$ 1,000,000	\$ 750,000		X	X	75%	25%	Local funds		X	TBD



New Mexico Department of Higher Education

2024-2028 Five Year Capital Project Funding Plan

INSTITUTION:

The University of New Mexico - Taos Campus

DATE:

3/23/2023

Institution acronym	FY24 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Month/Year Project to be started	Month/Year Project to be completed	Full Project	Phase	Cost of Project or Phase	TOTAL Request from State	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM-T	1	1	Observatory Classroom Facility	Phase 1: Plan, design, engineer, site development and construct and equip an observatory to house a donated 36 inch Dobsonian telescope. To include development of ADA trail system. Phase 2: Design, engineer and Construct Classroom Facility for Astronomy Instruction and public events associated with telescope.	2024	Jul-24	Aug-27	X		\$ 3,100,000	\$ 1,500,000	X		X	75%	25%	local tax funds	X		
UNM-T		2	Facilities Management & IT Building	Plan, design, engineer, site develop, construct, equip and furnish a facility for the Facilities Management and IT Departments.	2025	Jul-25	Aug-28	X		\$ 4,000,000			X	X	75%	25%	local tax funds		X	Upgrades
UNM-T		3	Campus Landscaping Outdoor Education Venues	Plan, design, engineer and site development for landscaping, drainage, water catchment, and a campus quad for outdoor education and campus events.	2026	Jul-26	Aug-27	X		\$ 2,000,000	\$ 15,000,000	X		X	75%	25%	local tax funds		X	TBD
UNM-T		4	Bataan Hall Event Center Renovations	Renovations and facility upgrades (including Fire Suppression System, HVAC, Electrical, Plumbing and Envelope upgrades)	2027	Jul-27	Aug-29	X		\$ 2,000,000		X			75%	25%	local tax funds		X	TBD
UNM-T		5	Early Childhood Learning Center Addition	Plan, design, engineer, site develop, construct, equip and furnish a facility to support the growth of the Early Childhood Program. Kids Campus expansion and addition of 5,000 sq ft. to provide 4 more classrooms.	2028	Jul-28	Dec-30	X		\$ 3,000,000	\$ 2,250,000	X		X	75%	25%	local tax funds	X	X	5,000



New Mexico Department of Higher Education

2024-2028 Five Year Capital Project Funding Plan

INSTITUTION:			The University of New Mexico - Valencia Campus								DATE:							3/23/2023		
Institution acronym	FY24 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Month/Year Project to be started	Month/Year Project to be completed	Full Project	Phase	Cost of Project or Phase	TOTAL Request from State	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM-V	1	1	Nursing & Health Sciences Complex	Nursing and Health Sciences complex to include classrooms, a health clinic, physiology laboratories, offices and other spaces for store of instructional materials and other artifacts	2024	Jul-24	Jun-25	X		\$ 8,000,000	\$ 6,000,000	X		X	75%	25%	Local Bond	X	X	
UNM-V		2	B&T Renovation and Classroom Update	Renovate all classroom spaces including ceilings, doors, carpet and wall paint, removing large doors and covering the south kiln space. Includes stucco, concrete repairs and remodeling of the photo lab and DMA spaces.	2025	Jul-25	Dec-27	X		\$ 2,800,000	\$ 2,100,000	X		X	75%	25%	Local Bond	X		TBD
		3	Campus Entrance - New Campus entrance	Install a new road entrance on the south end of campus, including power and fiber-optic for signage and lights. Concrete structures and landscaping, security features	2025	Jul-25	Dec-26	X		\$ 3,450,000	\$ 2,588,000	X		X	75%	25%	Local Bond	X	X	N/A
UNM-V		4	Childcare Education Facility	13,000 sqft Early Childhood Education Facility to include daycare training spaces and other classrooms	2026	Jul-26	Dec-28	X		\$ 5,500,000	\$ 4,119,000		X	X	75%	25%	Local Bond	X		TBD
UNM-V		5	General Education Building for Early College High School	Build and equip a 20,000 sq ft general classroom building on Tome to house the Early College High School facility to include classrooms, office space, computer and science labs and parking access. Building will include CTE spaces for welding, automotive, electronics, trades and other vocational spaces. Building will also include food services and other highschool specific needs.	2026	Jul-26	Dec-28	X		\$ 8,000,000	\$ 6,000,000	X		X	75%	25%	Local Bond		X	N/A
UNM-V		6	Stucco and Concrete Rehabilitation	Re-stucco older buildings and replace heaving and damaged concrete walks that have become dangerous trip hazards. Remove brick replace as needed.	2027	Jul-27	Jun-29	X		\$ 2,500,000	\$ 1,875,000		X		75%	25%	Local Bond		X	N/A
UNM-V		7	Restroom Rehabilitation and Renovations	Renovate 8 restrooms in Academics, Student Community Center with updated fixtures, tile and configurations to meet UNM standards and ADA compliance	2028	Jul-28	Dec-29	X		\$ 2,400,000	\$ 1,800,000	X		X	75%	25%	Local Bond		X	TBD

ATTACHMENT B (Attachment to the Minutes of the May 23, 2023 BOR Special Meeting)

UNM CAPITAL PLANNING LEADERSHIP TEAM DRAFT CAPITAL FUNDING REQUEST PRIORITIES

4/19/2023

	ESTIMATED PROJECT COST	2024 APPROPRIATION REQUEST	FUNDING TYPE	2023 APPROPRIATION	FUNDING TYPE	MATCHING FUNDS	FUNDING TYPE
1	ALBUQUERQUE CAMPUS CAPITAL REQUESTS						
2	Humanities and Social Sciences Complex	\$120,000,000	\$110,000,000	GOB	\$0	\$10,000,000	Match
3	Demolition Request - Humanities & Ortega Hall	\$5,868,395	\$5,868,395	GF	\$0	\$0	
4	ALBUQUERQUE CAMPUS TOTALS	\$125,868,395	\$115,868,395		\$0	\$10,000,000	
5							
6	HEALTH & HEALTH SCIENCES CAPITAL PRIORITIES						
7	College of Pharmacy Renovation	\$60,315,400	\$57,000,000	GOB	\$75,000	\$3,315,400	Match
8	Health Sciences Network Upgrade	\$12,330,000	\$11,300,000	GOB	\$0	\$1,030,000	Match
9	UNM Comprehensive Cancer Center CT Simulator Replacement	\$1,800,000	\$1,650,000	STB	\$0	\$150,000	Match
10	Cancer Center Expansion Supplemental Funding	\$16,500,000	\$15,000,000	GF	\$5,000,000	\$1,500,000	Match
11	HHS CAMPUS TOTALS	\$90,945,400	\$84,950,000		\$5,075,000	\$5,995,400	
12							
13	BRANCH CAMPUSES						
14	GALLUP CAMPUS						
15	Gurley Hall Phase 3 Project	\$5,500,000	\$5,500,000	GOB	\$0	Waiver	
16	Gurley Hall Center for Career Technology & Education Supplemental Funding	\$7,400,000	\$2,400,000	STB	\$1,800,000	\$4,600,000	Local
17	<i>GALLUP CAMPUS SUBTOTAL</i>	<i>\$12,900,000</i>	<i>\$7,900,000</i>		<i>\$1,800,000</i>	<i>\$4,600,000</i>	
18	LOS ALAMOS CAMPUS						
19	Student Services and Success Center Renovation	\$3,000,000	\$2,700,000	GOB	\$0	\$300,000	Local
20	Campuswide Infrastructure Improvements & Workforce Training Supplemental Funding	\$8,220,000	\$4,620,000	STB	\$2,100,000	\$453,000	Local
21	<i>LOS ALAMOS CAMPUS SUBTOTAL</i>	<i>\$11,220,000</i>	<i>\$7,320,000</i>		<i>\$2,100,000</i>	<i>\$753,000</i>	
22	TAOS CAMPUS						
23	Observatory and Classroom Building	\$3,081,212	\$1,500,000	GOB	\$1,423,225	\$375,000	Local
24	<i>TAOS CAMPUS SUBTOTAL</i>	<i>\$3,081,212</i>	<i>\$1,500,000</i>		<i>\$1,423,225</i>	<i>\$375,000</i>	
25	VALENCIA CAMPUS						
26	Nursing-Allied Health Complex	\$8,000,000	\$6,000,000	GOB	\$0	\$2,000,000	Local Bond
27	<i>VALENCIA CAMPUS SUBTOTAL</i>	<i>\$8,000,000</i>	<i>\$6,000,000</i>		<i>\$0</i>	<i>\$2,000,000</i>	
28	BRANCH CAPITAL REQUEST TOTAL	\$35,201,212	\$22,720,000		\$5,323,225	\$7,728,000	
29							
30	UNM TOTAL	\$252,015,007	\$223,538,395		\$10,398,225	\$23,723,400	



President's Administrative Report

Garnett S. Stokes

The President will deliver her report at the meeting

Research and Public Service Project FY25 Request Process Overview

Each year, the New Mexico Legislature appropriates recurring funds for projects to be carried out by New Mexico's higher education institutions in the subsequent fiscal year. During the 2023 legislative session, \$78.3 million was appropriated from the State's General Fund to UNM's Research and Public Service Projects (RPSPs) and Categorical Funds. While 10 expansion and 2 new RPSP requests were funded in the General Appropriations Act (House Bill 2), the majority of the \$78.3 million was directed to flat funding of our existing projects. These results illustrate how difficult it is to obtain new funding for RPSPs, and we expect that very few, if any, new and expansion requests will be funded for FY25 during the 2024 legislative session.

While new funding through the RPSP mechanism is unlikely, we recognize that it is an important step in the larger legislative process that allows us to signal to the state some of our priorities for the upcoming year and also pursue other funding opportunities that may arise.

Internal requests for FY25 State funding included 23 new requests, 29 expansion requests, and 2 categorical requests from across our campuses. This year, for the first time, the Higher Education Department implemented limitations on the number of institutional RPSP requests: 5 new from research institutions, 3 new from branches, and 3 expansions from each campus. These limitations made this year's RPSP process particularly competitive.

Review Timeline

Applications were evaluated by committees comprised of faculty and staff. The committee evaluations were used by the Executive Vice Presidents to prioritize recommendations before they were presented to the President's Senior Leadership Team. The following review criteria and guidelines were considered during each level of review.

Each project was evaluated based on the following:

- fit to UNM's strategic goals as articulated in [UNM 2040 Opportunity Defined](#),
- alignment with state goals,
- clarity and feasibility of project objectives and implementation,
- clarity, specificity, and justification of actual spending (existing RPSP) and the proposed budget,
- quality, specificity, and measurability of performance indicators, including direct measures of impact, and
- (for existing projects) historical performance related to stated objectives.

Applicants were also provided the following guidelines for requests:

- new requests should have an FY25 budget of at least \$500,000,
- expansion requests should be at least a 20% increase over FY24 budget (expansion requests should not only address increased costs due to inflation),
- expanded scope should be relevant to current programmatic scope,
- expansion requests should show how increased budget will result in increased activities, and outcomes, and
- proposers are encouraged to coordinate with other units on campus as appropriate.

The attached RPSP summaries are the new, expansion, and categorical requests recommended for Regent approval and submission to the Higher Education Department. Full applications for all submitted projects can be found at this link: [FY25 RPSP Applications](#). Continuing applications for existing RPSPs and categorical projects that requested a flat budget can be found at this link: [Continuing RPSPs](#).

New & Expansion Recommendations

New Requests

Title	UNM Campus	FY24 Funding	FY25 Request	Change from FY24
Centers for Excellence to Reduce Opioid and Substance Use Related Harm	Main Campus		\$4,622,000	
Accelerating Resilience Innovations in Drylands Institute	Main Campus		\$997,946	
UNM Student Mental Health and Wellbeing	Main Campus		\$2,958,396	
The Center for Fire Resilient Ecosystems and Society (FIRES)	Main Campus		\$749,635	
Program for Achievement by Rural College Students (PARCS)	Main Campus		\$862,000	
Student Retention and Success Funds -- UNM-Valencia	Branch Campus		\$581,996	
Health Equity for All New Mexicans: Growing our Health Workforce and Aligning Resources to Serve Diverse Counties	HSC		\$5,617,300	
Improving Health for New Mexicans: Incorporating Artificial Intelligence in the Training and Practice of Medicine	HSC		\$2,400,000	
Enhancing and Evaluating Primary and Secondary Education- Social Determinant of Health in NM	HSC		\$5,592,823	
HSC Learning Environment Office	HSC		\$575,000	
Special Needs Dental Clinic	HSC		\$500,000	

Expansion Requests

Title	UNM Campus	FY24 Funding	FY25 Request	Change from FY24
ROSE: Research Opportunities for Science Educators	Main Campus	\$100,000	\$466,883	\$366,883
Veteran Student Services	Main Campus	\$158,000	\$346,320	\$188,320
Corinne Wolfe Center for Child and Family Justice	Main Campus	\$165,100	\$275,000	\$109,900
Continuing Nursing Expansion Funds UNM-Valencia FY25	Branch Campus	\$582,240	\$785,403	\$203,163
College of Nursing Expansion - Nurse Practitioners and Accelerated BSN	HSC	\$3,170,800	\$4,700,000	\$1,529,200
UNM Comprehensive Cancer Center	HSC	\$6,682,200	\$8,022,200	\$1,340,000
New Mexico Poison and Drug Information Center	HSC	\$2,020,300	\$2,712,501	\$692,201

Categorical Requests

Title	Type	FY24 Funding	FY25 Request	Change from FY24
Athletics	Categorical	\$8,358,700	\$11,941,700	\$3,583,000
KNME Educational Television	Categorical	\$1,087,900	\$1,307,900	\$220,000

New Requests

Centers for Excellence to Reduce Addiction Related Harm is requesting new funding in the amount of **\$4,622,000**.

Our project mission is to (1) bring together researchers and clinicians with expertise across New Mexico to develop innovative strategies via a combination of research, workforce development, and prevention projects, and to (2) bring to NM a hub-spoke model of tele-consultation service that would provide support to non-addiction specialist clinicians across NM in better treating people with substance use disorders. These efforts will decrease addiction and its impacts on health, education, crime, economic development, homelessness, health care services, and social welfare across New Mexico.

This RPSP integrates the clinical, research, and teaching strategies that will enhance our NM workforce and improve addiction treatment access and outcomes. Funding will support the development of a state-wide addiction treatment tele-consultation service to support non-UNM providers across the state, as well as support for related NM specific evaluation / research projects, workforce development, and evidence-based prevention projects.

The long-term objectives of this state-wide initiative is to reduce addiction, harms related to addiction, and overall economic costs of substance related morbidity and mortality by 20% by the year 2040. In 2025, our key project objective is to secure sufficient infrastructure support to do the following:

1. increase training and uptake of prescribing and retention on medications for opioid and other substance use disorders;
2. execute research and prevention projects that will directly target prevention of addiction related harm in rural and underserved areas of New Mexico;
3. successfully apply for and secure external funding devoted to prevention, treatment, and policy related addiction in New Mexico;
4. increase training and support for prevention and treatment of addiction throughout the state; and
5. Implement a tele-consultation service to support and provide real-time education to non-addiction specialists across the state when they are seeing their patients.

The program will engage faculty from across UNM campuses and colleges across the state, as well as support non-UNM non-addiction specialists in providing substance use related prevention and treatment efforts across the state.

The total cost of \$4,622,000 would provide funding to dedicate a clinical, teaching, and research workforce to better address addiction across the state, including support for needed protected research time for faculty, program managers, pharmacy clinicians (PhCs), addiction counselors, research/program assistants, Pharmacy and Psychology graduate students, medical/psychiatric residents, peer recovery support specialists, continuing pharmacist education, within state travel to community programs, and clinical research locations across New Mexico, supplies and duplication costs, and shared equipment. This funding would support the clinicians and staff of the new Addiction Tele-Consult Service (MDs, RNs, PhCs, MSWs, Addiction Counselors, and Peer Specialists), workforce development efforts, and pilot research and prevention projects dedicated to innovative solutions to prevent harm related to addiction and addiction treatment outreach across New Mexico.

Accelerating Resilience Innovations in Drylands Institute is requesting new funding in the amount of **\$997,946**.

Climate change, water scarcity, pollution, fire, and public health crises imperil the southwestern U.S. and drylands worldwide. New Mexico ranks as the #1 most water-stressed state and among the most vulnerable states for worsening health and loss of livelihood from climate change, compromising the capacity of New Mexico's students, residents, and businesses to thrive in the coming decades. To maximize the resilience of drylands to climate change, the Accelerating Resilience Innovations in Drylands (ARID) Institute fosters transdisciplinary research and education, co-creates innovations with community and industry partners, and equitably trains the next generation to improve economic, human, and ecosystem health in New Mexico and beyond.

The ARID Institute has two novel elements.

1. The ARID Institute will create the connective tissue necessary for transdisciplinary integration across existing faculty and centers in health sciences, biology, chemistry, engineering, geography, law (including the Utton Center), earth and planetary sciences, landscape architecture, community planning, and education, not only at UNM but across the state, including collaborations with the New Mexico Water Resources Research Institute (WRRRI) in Las Cruces, and with partners from other NM colleges and universities.
2. New Mexico's diversity is our strength in closing the gap between poverty and workforce needs. The ARID Institute will cultivate two-way training in which communities train students and researchers as much as researchers train community members. ARID's partnerships build on a model of Indigenous Knowledge and Western Science in Informal STEM education (I-WISE model) that promotes Indigenous knowledge in decision-making to benefit a sustainable world seven generations into the future. The ARID Institute will co-produce knowledge and innovation in partnership with communities to improve our quality of life, facilitate economic growth, and maximize both human and ecosystem resilience to climate change, not only here in New Mexico, but in drylands globally.

New funding will support 3 full-time staff positions, 2 faculty co-directors, a faculty liaison between HSC and Main, a trained program assessor, a Research Professor; Science Communication Scholarships for students, Resilience Solutions Incubators, Big data boot camps, outreach activities, and proposal writing workshops available to all UNM faculty to build transdisciplinary networks across UNM and increase external funding success.

UNM Student Mental Health and Wellbeing requests new funding in the amount of **\$2,958,396**

UNM SHAC serves the more than 24,000 diverse undergraduate, graduate, and professional students across all campuses with mental healthcare, both in-person and virtually. The program mission is to provide accessible, affordable and expert mental healthcare to all eligible students who need it.

Currently, one of UNM's greatest concerns regarding student mental health is long wait times to assessment and to see an ongoing mental health provider. The resource that will exert the greatest impact on wait-times is additional counselors. Currently, UNM's Clinical Load Index (CLI) is 203 (Mean = 90), which places SHAC in the 98th percentile with regards to other collegiate mental health centers, indicating that we do not currently have enough providers to adequately meet the campus mental health need thus impeding SHAC's capacity to provide effective therapeutic care to students. With the requested resources, we hope to move closer to the mean, better able to provide meaningful mental health interventions to the increasing number of students arriving with chronic mental health conditions and improving their ability to succeed in college. In addition to improving college student's access to mental health providers, this project improves access to SHAC crisis services and enables more programming focused on preventative measures, particularly for suicide and substance use.

Resources for the UNM Student Mental Health and Wellbeing program will be utilized to reduce and address

1. suicidal ideation and crises involving risk of harm to self and others
2. substance use and other behavioral disorders, to provide
3. adequate number of clinicians to serve our student population, to provide
4. sufficient resources for mental health screening across our campuses, and to fund
5. temporary housing and support for UNM student basic needs. Providing these supportive services will permit more students to remain in college and in progress toward their degree completion.

New funding will support staff salaries, fringe and basic needs.

The Center for Fire Resilient Ecosystems and Society (FiRES) requests new funding in the amount of **\$749,635**

In New Mexico, our forests are dense and fuel loaded and, with ongoing warming and drying, have become more flammable. Fire managers use thinning and prescribed burning to reduce the risk of our flammable landscapes to our communities and watersheds, but for these treatments to be effective, efficient, and safe requires advanced modeling and analysis that they currently lack. Even with recent increases in federal funding for fuels treatments, there is insufficient funding to thin and burn everywhere. Further, as the recent Hermits Peak and Calf Canyon fires have demonstrated, the rulebook that fire managers are using to determine safe burning conditions was developed under a climate that no longer exists.

For the past seven years we have averaged \$450,000 per year in competitive grant funding (\$750,000 over the past three years) to develop modeling and analysis approaches that allow us to bring cutting-edge tools to improve management planning. For the past three years, we have been working collaboratively with fire managers on the Santa Fe National Forest to operationalize our research and that work is now informing thinning and burning treatment placement for the Santa Fe fireshed, which is the larger area that surrounds and includes the municipal watershed. Our work is helping to deploy treatment dollars more efficiently on the landscape to help ensure that management operations are effective at reducing the risk of high-severity wildfire.

The Center for Fire Resilient Ecosystems and Society (FiRES) will conduct translational research to help mitigate fire risk to New Mexico communities and ecosystems. The Center's work will initially focus on communities within the upper Rio Grande watershed, but will expand state-wide over time. The fuel moisture modeling work to improve prescribed fire safety will be applicable to the entire state upon development.

The RPSP work will contribute to meeting the objectives related to mitigating high-severity wildfire risk detailed in the New Mexico Forest Action Plan and it will develop new prescribed fire planning and landscape planning tools to decrease the risk of prescribed fire escape.

1. The prescribed fire planning tool will be designed to support ignition planning at the individual burn unit scale and will be applicable to the entire state.
2. The landscape planning tool work will be implemented at the watershed scale, with specific watersheds determined by forest and fire managers. Tool and model output users will be forest and fire managers working on state, federal, and tribal lands in New Mexico.

This budget will support faculty, professional staff, a full-time partnership manager, and assistantships.

Program for Achievement by Rural College Students (PARCS) requests new funding in the amount of **\$862,000**.

Among New Mexico students starting at UNM in Fall 2018 through Fall 2021, only 69% of students from rural communities and only 72% of students from urban clusters were retained to the third semester, as compared with a 76% third-semester retention rate for students from urbanized communities (population > 50,000). Program for Achievement by Rural College Students (PARCS) is a peer mentorship retention program that engages successful rural juniors and seniors in mentoring first-year rural students outside of and within the classroom. The program facilitates first-year student retention and junior and senior development of transferable workforce skills.

This RPSP proposes a curricular and co-curricular support package to improve rural and urban cluster student third-semester retention and to provide rural and urban cluster students who are juniors and seniors with jobs on campus as peer mentors.

The goals of the project are to

- Increase 3rd-semester retention of rural and urban cluster students to > 80%, for an improvement of 11% and 8% respectively, where 3rd-semester retention correlates with improved degree completion.
- Enable return-to-community service by 100 rural students.
- Support FY25 training for 20 advanced rural student cohort mentors and 40 advanced rural student peer learning facilitators.

Significant infrastructure and staff and faculty capacity already exist within the Division of Student Affairs and Services, Undergraduate Research Arts & Design network, the Peer Learning Facilitator Program, and the College Enrichment and Outreach Program. \$86,400 would support compensation and fringe for a project manager. The remaining \$258,533 would support 20 juniors and seniors serving as co-curricular mentors, 40 juniors and seniors serving as curricular peer learning facilitators, and stipends for each of 400 rural and urban cluster first-year student participants.

UNM-Valencia Student Retention and Success Funds requests new funding in the amount of **\$581,996**.

The UNM-Valencia Student Retention and Success Funds project seeks funding to deliver comprehensive wrap-around services to students that will address both academic challenges and non-academic obstacles impacting student success. The initiative will also increase the exposure of students at a 2-year institution to research opportunities, better preparing them for their future paths at 4-year institutions.

The main goals of the project are to provide holistic wrap-around services that address the hardships students face outside the classroom and to offer undergraduate research experiences to associate's level students. By implementing these services and research opportunities, the project will increase student retention, graduation rates, and increase transitions to enrolling at 4-year institutions.

The requested FY25 budget of \$581,996 includes several essential components of the project, including faculty and staff salaries with associated fringe benefits, support costs, office and research expenses, and travel expenses. Additionally, the budget will facilitate the creation and administration of undergraduate research experiences for associate's level students, broadening their exposure to research and enhancing their readiness for advanced studies.

Health Equity for All New Mexicans: Growing our Health Workforce and Aligning Resources to Serve Diverse Counties requests new funding in the amount of **\$5,617,300**

Our mission is to improve health and healthcare equity in New Mexico by bringing UNM's resources to the doorstep of communities throughout the State.

RPSP funding will support the creation of a comprehensive and innovative Office of Health Equity (OHE) and five new Regional Health Equity Hubs. The OHE will accelerate the growth of the health care workforce, assure community-driven priorities via two Centers of Excellence (Rural and Hispanic/Latino), implement cross-cutting training, education and clinical service (medical, social, mental health and substance abuse) to better serve community-academic partnerships, and advance collaboration with the existing programs at the Office for Community Health. The OHE will be responsible for ensuring that all of UNM's equity initiatives are community-driven through the five Regional Health Equity Hubs and County Health Extension Offices, linking UNM resources with community health and social priorities to catalyze our success and assure that resources are aligned to adequately serve diverse communities. The OHE will also train and educate the next generations of health professionals, researchers, and students, in collaboration with capacity-building of community partners, to advance the health of New Mexico's rural, frontier, tribal, and underserved communities.

Our overarching objective is to

1. unite our internal efforts in major areas of social science, technology, mathematics, health disparities and health services innovations and research, community based participatory action and research, behavioral science, population health, law and medicine and
2. expand our external efforts with five Regional Health Equity Hubs and county-based health extension to grow community capacities and the workforce pipeline that is capable of advancing health equity for all.

\$3,297,516 will support salaries and fringe benefits, including salaries to complete health extension offices in all counties with an estimated 6 tribal HEROs. \$515,325 will support travel, equipment and supplies. Other expenses of \$1,841,448 are resources dedicated directly to the five regions/communities including investment of building capacity with the workforce.

Improving Health for New Mexicans: Incorporating Artificial Intelligence in the Training and Practice of Medicine requests new funding in the amount of **\$2,400,000**

There is emerging data showing the power of Artificial Intelligence (AI) and machine learning in diverse areas of medicine. For example, a recent study from University of California showed that responses to patient questions by a chatbot (powered by AI) were better and more empathetic than responses by busy human physicians. The clinical application of AI has been used in imaging studies where computer algorithms have been shown to be more accurate than human radiologists.

We propose to develop a program to integrate artificial intelligence (AI) in the training and practice of medicine at the University of New Mexico (UNM), with plans to expand across the state of New Mexico.

Our project includes two goals:

- 1) Develop a mentoring and educational program to prepare the New Mexico healthcare/scientific workforce artificial intelligence (AI) and data science, and
- 2) Integrate AI into clinical practice to improve both healthcare access (in a primary care and a Rheumatology clinic, both with long wait times) and patient care outcomes [for type 2 diabetes (T2D) and substance use disorder (SUD)].

To initiate the program, we will leverage existing UNM academic and health system resources including faculty from Schools of Medicine (SOM), Engineering, and Computer Science, as well as other institutions (e.g., Sandia, Los Alamos National Labs, and Santa Fe Institute), and the UNM Health System Institutional Analytics Office.

We are requesting \$2.4M to support faculty salaries in the School of Medicine, Engineering (Computer Sciences and Engineering), and Library Science, as well as other staff and 100 student stipends. Equipment expenses are requested for AI platform fees and licenses to facilitate development and implementation of AI models relevant to medicine and health system improvement.

Enhancing and Evaluating Primary and Secondary Education - A major social determinant of health and a key driver of economic development in NM requests new funding in the amount of **\$5,592,823**

Education is both a key determinant of an individual's economic and social success and a key social determinant of health. Educational achievement is strongly associated with longer life expectancy, lower morbidity, and positive health behaviors.

RPSP funding will support the creation of the Office of Outcome-Based Educational Evaluation (OUTCOMES), a new state resource for educational research and evaluation, and the use of the ECHO model to train elementary teachers in core instructional areas: literacy, math and science.

Educational research and evaluation provide a critical basis to assess if and how education efforts demonstrate efficacy in improving academic experiences and outcomes for students, teachers, and families. The proposed OUTCOMES Office will promote effective, educational programming for all students at all educational levels by using an interdisciplinary, capacity-building PK20 perspective to evaluate the impacts of educational practices and programming for advancing equity, access and achievement in classrooms. We accomplish this by using applied educational research methodologies and analysis to provide high-quality information to support public deliberation about educational policies for community, university, state and national stakeholders.

Over the past five years, ECHO for Education, working in the Birth to grade 12 space in New Mexico, has grown to its current capacity to provide over 10,200 hours of high-quality professional development in a virtual community of practice. Our proposed ECHO programs will reach 10% of the state's K-5 teachers and at least 80 high school algebra teachers, training 1280 teachers across the state in just one year. ECHO for Education professional development programming will focus on support for teachers in core instructional areas at key developmental points in a child's life: Structured Literacy Implementation (K-2), Elementary Math (3-4), Evidence-based practices in Algebra (9), and Science Practices (4-5).

Key project objectives of the RPSP include:

- Expansion of ECHO for Education to support K-9 teachers.
- Increase availability of highly effective teacher professional throughout New Mexico.
- Provide high-quality, high-impact, data-driven evaluations regarding the effectiveness of educational programs.
- Advance the learning of evaluation and applied educational research methodologies.

For the Project ECHO parts of this initiative, this request would support 28.57 FTEs and add an expansion of 11 additional FTE's for NM Education Projects. For the College of Education and Human Sciences, the requested funding will support faculty, whose expertise will be critical for analysis and conducting evaluations, and create graduate and undergraduate certificates.

Learning Environment Office requests new funding in the amount of **\$575,000**

The mission of the Learning Environment Office (LEO) is to foster an inclusive learning environment where teachers, staff and learners thrive and form respectful and beneficial relationships. For learners, we are a confidential space to share grievances, respond to incidents of mistreatment, to work with faculty employment relations staff and administrative leaders, and to provide options to for supervisors to consider for next steps. For faculty/teachers and staff, we provide tailored skill-based trainings for creating and maintaining safe, supportive, and inclusive learning environments, and ensure that all processes are equitable and standardized across the institution to protect teachers from being falsely accused and ensure their due process rights are upheld. For administrators, we offer consultations for addressing learning environment challenges as well as a standardized approach for addressing behavioral concerns.

As the diversity of the SOM student body has increased over the past couple of decades, so have rates of mistreatment, harassment, and discrimination. Learners who experience mistreatment and do not have access to support services are more likely to experience academic setbacks, drop out, and mental health concerns, including depression, anxiety, and suicide ideation. LEO services seek to help trainees be in a safe, supportive, and inclusive learning environments and that teachers are provided with the feedback and skills to become the best teachers they can be.

The overarching goals of LEO are to

- 1) increase exemplary behavior (measured by iTeach (exemplary teacher) recognitions quarterly), and
- 2) reduce learner mistreatment (LEO surveys learners annually to assess prevalence of mistreatment).

Currently, LEO serves all learners, teachers/faculty, staff, and administrators in the School of Medicine (SOM). RPSP funding would expand LEO's services to the entire Health Sciences, beginning with the College of Pharmacy and the College of Population Health. Currently, the LEO team is comprised of 11 individuals including 3 full-time staff, 6 affiliated faculty, and 2 part-time administrative staff. The RPSP funds will support the expansion of LEO staffing to include an additional 4 case managers, 1 program and evaluation manager, and 0.25 FTE faculty person in each college. This funding will also pay for the development of an enhanced system-wide confidential tracking system and database.

Special Needs Dental Clinic requests new funding in the amount of **\$500,000**

There is currently only one state-funded Special Needs Dental Clinic in Albuquerque which currently has a two-year wait-list for patients to be seen. UNM has a tremendous opportunity to develop a sustainable program to care for special needs dental patients. The UNM Department of Dental Medicine's core mission is to serve as an accessible, high-quality, and safety-focused dental care center for Bernalillo County, surrounding counties, and across the state. We aim to be a safety-net program for patients whose needs are not met by conventional community dental services. We are very excited, in particular, to expand our special needs dental program to become a bulwark of support for this community.

We would like to expand our special needs program by creating a Division of Special Needs Dentistry and increasing our number of special needs providers. We plan to serve a total of 800 special needs hygiene patients and 50 special needs surgical patients in FY25 and increase that by 20% each year we have recurring funding. Once at full staffing capacity we can serve 1,200 special needs hygiene patients and 100 special needs surgical patients per year. Since the beginning of FY23 we have been able to provide special needs patients with a myriad of services ranging from basic cleanings, deep cleanings, extractions, root canals, removable prosthetics, partial dentures, and complete upper and lower dentures. However, our ability to provide these services is severely limited by lack of faculty and a sustainable funding model.

The goals of the Department of Dental Medicine include:

1. Create a clinical space for safe, compassionate, and respectful dental care interactions with Students, Residents, Dentists, and Patients to increase access and enhance health for community members.
2. Support the advanced workforce by increasing graduate and resident success by aligning practicum experiences with partners and enhancing educational opportunities related to special needs care.
3. Build a multi-year strategic plan (to include budget) to ensure that our clinic and concurrent academic processes are effective and efficient.

UNM Dental Services requests \$500,000 to support faculty salary and fringe, specialized equipment, and supplies.

Expansion Requests

The Research Opportunities for Science Educators (ROSE) program is requesting \$466,883 for FY25, an increase of **\$366,883**.

The Research Opportunities for Science Educators (ROSE) program brings public middle and high school science teachers (ROSE Scholars) from across New Mexico to UNM for a month-long summer research experience. This initiative aims to engage teachers in hands-on research, fostering enthusiasm for science, and inspiring their students. ROSE Scholars join ongoing research projects, gain new perspectives on science, and collaborate with students and senior scientists, enhancing their teaching practices, and benefiting schools across New Mexico.

The primary goal of ROSE is to empower science teachers with authentic research experiences to enrich their teaching practices. Objectives include energizing scholars, integrating scientific research into their classrooms, increasing teacher retention, and building a statewide community of science educators for resource sharing. Longer-term objectives aim to improve student science proficiency, foster interest in STEM, and increase graduation and college matriculation rates in New Mexico schools.

The ROSE Program is requesting an increase of \$366,883 over its FY24 funding. The funds will support 40 teacher scholars (an increase of 20 scholars) for the summer 2025 session, covering stipends and on-campus housing. Additional funds will pay for operational costs including faculty, staff, and graduate student time. ROSE continues to seek funding from various sources with plans to explore private donations and Federal grants in the future.

Veteran Student Services is requesting \$346,320 for FY25, an increase of **\$188,320**.

The Veteran Student Services (VSS) program is a component of the UNM Veteran & Military Resource Center (VMRC), which supports military-affiliated students' success within the University and community. With a focus on academic and life transitions, VSS uses best practices to collaborate with academic units to develop the Veteran Bridge Program. This transitional education program empowers military-affiliated students to transition to higher education successfully through academic achievement, community engagement, and career development.

VSS aims to ensure the success of military-affiliated students at UNM through integrated advising, professional development, and community engagement. The program seeks to develop a Veterans Transition Course and a mentoring program in partnership with Peer Advisors for Veteran Education. The VMRC continues to increase its ranking as a "Military Friendly" university. UNM went from unranked, to Silver and Gold status, to the rank of #8 nationally. The additional support for VSS will help it continue improve its ranking by improving the retention and graduation rates of military-affiliated students through offering support and resources throughout their academic journey.

The requested expansion funding of \$346,320, an increase of \$188,320, will address staffing and infrastructure needs within VSS. With the additional funding, two positions (Student Eligibility Specialist and Student Success Specialist) will be made full-time, and two other positions (an administrative assistant, and a professional support intern) will be filled at 0.75 FTE each. The VMRC aims to continue the mentorship program and seeks to cover the membership dues for eligible student veterans in the SALUTE Veterans Honor Society.

Corinne Wolfe Center for Child and Family Justice is requesting \$275,000 of funding for FY25, an increase of **\$109,900**.

The Corinne Wolfe Center for Child and Family Justice was established in 1997 at UNM's Institute of Public Law as part of the New Mexico Supreme Court Foster Care Task Force to enhance the effectiveness of judicial proceedings under the Children's Code in New Mexico. The Center's mission promotes the constitutional and legal rights of New Mexicans, with a focus on preventative lawyering to keep vulnerable children and families out of costly systems like child welfare, juvenile justice, and behavioral health.

The Center provides law-focused, interdisciplinary training, educational resources, and technical assistance to professionals and volunteers involved in children's court proceedings. This diverse group includes judges, lawyers, social workers, Court Appointed Special Advocates, probation officers, service providers, resource families, and others. The Center also seeks to improve the practice of professionals and volunteers in the child and family welfare and juvenile justice systems by (1) offering high-quality training and education; (2) providing useful information resources to law students, professionals, and volunteers involved in the child and family welfare system; (3) enhancing the understanding of the state's child welfare and juvenile justice systems by developing readily accessible handbooks and other resources; (4) offering meaningful assistance and supporting activities, such as research, consultation, and technical advice, to address a wide array of legal issues and system concerns.

The Center is requesting an increase of \$109,900, to support a combination of state appropriations, federal training grants administered by the Administrative Office of the Courts, and intermittent contracts to provide specialized training. Additional funding in FY25 is requested to enrich training on changes to the Children's Code, address important legislative updates, and hire staff to complete essential work, such as updating the Child Welfare Law Handbook and the Juvenile Justice Handbook.

UNM-Valencia Nursing Expansion is requesting \$785,403 of funding for FY25, an increase of **\$203,163**.

The UNM-Valencia Nursing Expansion program aims to address the critical nursing shortage in the region by training associate degree-prepared nurses for the healthcare workforce. The nursing program at UNM-Valencia admits 23 new students each fall, totaling 46 students in the two-year program. Additionally, the program supports half of its nursing cohort through a bridge program to the bachelor's degree program at the UNM College of Nursing.

The program seeks to address the statewide healthcare workforce shortage by producing well-prepared nurses to serve the region. The program has enrolled a target of 23 students each of the last two years. Currently, the program boasts a 100% job placement rate for its associate degree graduates with nearly all of them staying in New Mexico. Additionally, the program has successfully transitioned half of the student cohort to the UNM College of Nursing BSN program each of the last two years. Moreover, the program has actively engaged with the community, organizing outreach activities such as COVID and flu vaccination clinics on campus.

The UNM-Valencia Nursing Expansion program requests a total FY25 allocation of \$785,403, an increase of \$203,163. The increased budget will be used to retain faculty and staff, improve classroom technology, and provide summer and supplementary instruction to increase student success.

College of Nursing Expansion - Nurse Practitioners and Accelerated Bachelor of Science in Nursing requests funding in the amount of \$4,700,000 for FY25. This is an increase of **\$1,529,200**.

New Mexico is severely underserved in access to primary care providers, including 6,200 nurses. Testimony presented to the State Legislature shows that the state's nursing programs provide a solution to grow a workforce from within. The UNM College of Nursing trains Registered Nurses (RN) and the Family Nurse Practitioners (FNP), Pediatric Nurse Practitioners (PNP), Psychiatric Mental Health Nurse Practitioners (PMHNP), and Certified Nurse-Midwives (CNM), all help alleviate this shortage as they have full scope of practice authority. Further, to this same end, the new Accelerated Bachelor of Science in Nursing Program (ABSN) provides an additional pathway to become a registered nurse in 12-16 months for individuals with a bachelor's degree in another discipline.

Funding for this project supports the growth in enrollment. In FY25, the advanced practice nursing programs aim to admit an additional 20-25 students, and, when fully established, the ABSN program will enroll and graduate 120 students annually. It is important to note the advance practice graduates are educationally prepared to enter nursing faculty positions, alleviating the state's nursing faculty shortage, and over 80% of all CON graduates remain in the state to practice.

The state funds will increase the advanced practice nursing workforce including primary care, as well as ABSN prepared nurses. Please see projected output table below:

NP/PA RPSP Projected Expansion FY over FY				
Fiscal Year	FY22 Baseline	FY23	FY24	FY25
Amount Requested	\$85,200	\$1,744,400	\$1,996,700	\$3,200,000
Projected Add'l APRN Admissions	0	10	15	10
Total APRN Admissions	40	50	65	75
Add'l New Faculty	1	5	2	4
Total Faculty Faculty	1	6	8	12
Add'l New Staff	0	7	0	3
Total Staff	0	7	7	10

ABSN Projected Cohort Admission Expansion by FY

FY24 Year 1 - 24 BSNs; FY25 Year 2 - 48 BSNs;

FY26 Year 3 - 72 BSNs; FY27 Year 4 - 96 BSNs;

FY28 Year 5 - 120 BSNs

Expansion funding for the advance practice pathways (\$1.2 million) will allow the College of Nursing to hire four (4) additional faculty for a total of 12 and hire three (3) additional staff for a total of ten (10) in order to provide quality nursing education as well as recruit, retain and graduate advanced practice nurse practitioners across all concentrations. Similarly, the ABSN expansion funds (\$325,900) are primarily related to salaries for (28) dedicated faculty and staff comprised of sixteen (16) faculty, including a dedicated program director, six (6) nurse simulation educators, one (2) staff advisors, one (1) clinical placement specialist, one (1) administrative coordinator, one (1) student recruiter, and one (1) instructional designer. Funding will also support travel for clinical experiences to rural/underserved communities, simulation equipment/supplies, as well as marketing to recruit and retain students across New Mexico.

UNM Comprehensive Cancer Center requests expansion funding in the amount of **\$1,340,000** - for a FY25 total of **\$8,022,200**

The University of New Mexico Comprehensive Cancer Center (UNMCCC) was founded at the UNM School of Medicine by the NM State Legislature in 1971 and was funded as one of State's first Research and Public Service Projects. Over the past 24 years, the Center has grown rapidly to become NM's largest cancer practice and primary cancer research engine. In FY23, the UNMCCC provided care for 16,148 patients diagnosed with cancer in more than 100,820 visits.

In addition, the UNMCCC houses the New Mexico HPV Pap Registry (NMHPVPR), the nation's only statewide cancer screening registry. The NMHPVPR captured cancer preventive care across New Mexico for cancers that are fully preventable through Human Papillomavirus (HPV)-based vaccination and screening, early diagnosis and precancer treatment. The NMHPVPR documented the statewide delivery and coverage of care to prevent high-risk HPVs and their precancerous conditions for more than 1 million New Mexican patients with over 5 million clinical visits to address areas of the state lacking adequate cancer prevention and access to requisite specialty cancer prevention services.

RPSP funding supports UNMCCC efforts in the following areas:

1. Recruitment of outstanding cancer physicians and cancer scientists.
2. Promote research through the funding of pilot projects, which serves as vital "seed money" for UNMCCC faculty.
3. Hiring of critical clinical staff (nurses, pharmacists, ancillary staff) to continue the development of critical cancer clinical services not available in NM.
4. Clinical Services, the New Mexico HPV Pap Registry Statewide Cancer Prevention Programs, Statewide Clinical Trials Network, and Community Outreach Programs.
5. Maintenance and expansion of the UNMCCC educational mission, for training and education in cancer clinical specialties, medicine and cancer research.
6. Enhancement of the Center's informatics and data systems to manage large scale data.

Expansion funding would provide \$250,000 in additional funding to support the continued recruitment of flex track junior physician scientists. \$250,000 would support the continued development of the informatics platform and associated service and license fee. \$840,000 would sustain the New Mexico HPV Pap Registry's faculty, bioinformaticians, and public health scientists, bioinformatics equipment and associated services and license fees.

New Mexico Poison and Drug Information Center requests expansion funding in the amount of **\$692,201** - for a FY25 total of **\$2,712,501**

The NMPDIC (New Mexico Poison & Drug Information Center) provides expert, 24-hour assistance to all residents of New Mexico concerning possible poisoning emergencies. NMPDIC is a nationally accredited poison and drug information center. The RPSP provides support to maintain this service to all residents of New Mexico at a level that maintains accreditation standards. We train healthcare professionals in clinical toxicology and drug information. Our research adds to the global expertise regarding poisoning. Our health professional and public education outreach programs target important topics in New Mexico, such as opioid use disorder, and vulnerable populations, such as children and older adults.

In addition to providing 24/7/365 service statewide, training healthcare professionals in clinical toxicology, providing outreach to the public statewide, performing research, developing guidelines, and providing outreach on opioid toxicology to rural areas, we have expanded our outreach to cover more hospitals in the state. We expect with expanded buprenorphine availability to novice providers, that our consultations regarding use of buprenorphine for opioid use disorder will increase greatly. NMPIC also plays an important role in public health. A partnership with DOH allows the center to operate a COVID-19 hotline, which ended July 2023. We also provide DOH with cannabis, environmental, and occupational exposure data. We have trained all of our staff pharmacists on opioid use disorder (OUD) management. They currently provide consultation, along with our medical director and the NM Bridge program, to selected hospitals in New Mexico within and outside of the NM Bridge program (16 in FY23) and are seeking to expand this service.

Additional RPSP funding would support faculty salary and fringe, increased overhead, and cover existing budget shortfall due to Tobacco Settlement Funds cut in Q4 of FY23.

Categorical Requests

Athletics is requesting **\$11,941,700** of funding for FY25, an increase of **\$3,582,000**.

The University of New Mexico Athletics Department supports over 400 student-athletes participating in 18 intercollegiate athletic programs for men and women at the Division I level. Athletics takes immense pride in being a unifying force that brings together students, faculty, staff, alumni, the local community, and the entire state of New Mexico. Alongside its commitment to fostering academic success, UNM Athletics emphasizes program integrity, athletic performance, good sportsmanship, and gender equity for its student-athletes and staff.

Although UNM Athletics is subject to the ever-evolving landscaping of collegiate Athletics, the department's key objectives remain consistent. Key objectives include: (1) enhancing and maintaining student-athlete experiences and welfare by funding cost of attendance to remain competitive with peer institutions; (2) strengthening recruitment efforts and enhancing the university's brand; (3) engaging in community outreach to foster state pride and unity; (4) ensuring overall compliance with NCAA legislation, safety protocols, and other key areas, and (5) achieving fiscal sustainability and stability after navigating the challenges of the global pandemic.

UNM Athletics is requesting a total FY25 allocation of \$11.9 million, an increase of \$3.583 million. The requested funding will be used to further enhance the experiences and welfare of student-athletes, address ongoing Title IX compliance issues, and promote fiscal sustainability within the department. Most of the expansion request will be used to support the academic needs of student-athletes, covering tuition, fees, cost of attendance, and academic-based opportunities, thereby supporting recruitment, retention, and graduation efforts. In FY24, state policymakers appropriated \$1.175 million for this purpose through the junior bill; this request would make those funds and their impact recurring. The additional FY25 expansion funds (\$408,000) requested will address inflationary costs related to direct student expenses like team meals, team travel, safety-compliant uniforms/sport equipment, and grants-in-aid/scholarships (cost of attendance) for student.

KNME Public Television is requesting \$1,307,900 for FY25, an increase of \$220,000,

New Mexico PBS serves approximately 720,000 New Mexican households, reaching around 1.8 million citizens across the state. This includes a contract with the Navajo Nation to serve as the only public television service on the proprietary Navajo Nation Television System. Throughout the pandemic, New Mexico PBS's mission gained greater urgency, providing essential information, educational opportunities, and solace to people sheltering at home. It also broadcast K-5 classroom instruction, streamed oral arguments for the New Mexico Supreme Court, and hosted forums addressing the pandemic's impact on Native American communities.

KNME's long-term objectives include informing, engaging, educating, and connecting with New Mexico's diverse communities by reflecting their interests and needs through quality programming services. KNME is also expanding its online content that can be accessed universally anytime and anywhere. To accomplish these goals, KNME seeks to expand student employment and training opportunities, maintain academic classes, and reach rural and at-risk populations by bridging the digital divide.

KNME is requesting an increase of \$220,000. The additional funds will be used as operating funds to sustain our public service mission, engineering maintenance and community outreach services. The appropriation provides for the student opportunities and support staff for our professional training in everything from normal business operations to journalism to film and digital media production. Expanding our services into Datacasting, KNME is providing internet content to students who lack broadband access, real-time updates of important information to parents and care-givers, real time web-based emergency information to rural and disconnected communities, and vital real-time information for public safety first responders, providing a free alternative delivery mechanism for internet content where broadband is not an option.

Continuing RPSPs

	A	B	C	D	E	F
1	Main Campus					
2	HB2 Line Name	HB 2 Campus Designation	FY24 HB2 Total	FY25 Request Amount	FY25 Type of Request	Summary of Continuing Requests
3	Africana Studies	Main Campus	\$292,700	\$292,700	Continuing	The Department of Africana Studies is an interdisciplinary major degree-granting department, which provides students with a broad understanding of the political, social, and historic linkages between peoples of Africa and other African-descended people in the Southwest, the rest of the United States, and throughout the Black Diaspora in Mexico, Latin America, Europe, and the Caribbean.
4	American Indian summer bridge	Main Campus	\$250,000	\$250,000	Continuing	The prominent focus is centered on increasing the retention and graduation rates of American Indian students attending the UNM-Main Campus via proactive academic & student support programmatic initiatives designed to: 1). engage beginning freshman, continuing, transfer and graduate students; 2). expand & enhance campus-wide student development efforts; 3). continue vigorous alliance with the academic development of courses, programs and curriculum that enhance the ability of American Indian students to be successful; and 4). strengthen and expand collaborative efforts with the 23 NM Tribes & their respective higher education departments.
5	Disabled Student Services	Main Campus	\$160,600	\$160,600	Continuing	The Institute for American Indian Education seeks to transform the education of K-12 Indigenous youth of the 23 Native Nations in New Mexico through work in four areas: curriculum, pedagogy, research, and community engagement.
6	Economics Department research	Main Campus	\$133,200	\$125,000	Continuing	This RPSP for the UNM Department of Economics has been created to conduct research related to NM economic development. The Department is ideally situated to help policy makers better understand the impact that different policies, laws, and programs can and have had on the NM economy. In this RPSP, Economics faculty and graduate students will complete 3-4 empirically driven studies annually.
7	Geospatial and population studies/bureau of business and economic research	Main Campus	\$100,400	\$100,400	Continuing	The program provides a key interface between the State of New Mexico and the US Census Bureau by maintaining databases used to generate publicly available population estimates and projections used by the various federal and state agencies to fund and evaluate public services.
8	Geospatial and population studies/bureau of business and economic research	Main Campus	\$289,700	\$289,700	Continuing	The program provides a key interface between the State of New Mexico and the US Census Bureau by maintaining databases used to generate publicly available population estimates and projections used by the various federal and state agencies to fund and evaluate public services.
9	Graduation Reality / Dual Role Skills	Main Campus	\$150,000	\$150,000	Continuing	Graduation Reality and Dual-Role Skills prioritizes graduate-degree attainment and mentoring programming that prepares underrepresented minority graduate students for the workforce, in and outside of academia.
10	Ibero-American Education	Main Campus	\$43,200	\$42,700	Continuing	Ibero-American Science and Technology Education Consortium supports open digital data and repositories, trusted data, community-based projects, advanced teaching and learning labs, student recruitment and leadership, entrepreneurship, ethics, and Peace Engineering to foster international economic-social development.
11	Ibero-American Education	Main Campus	\$41,100	\$45,396	Continuing	The Spanish Resource Center is a project in which the Embassy of Spain collaborates with the New Mexico Department of Education, the National Hispanic Cultural Center and with the University of New to provide gathering and resources for Spanish teachers, bilingual education teachers, students of all educational levels, administrators, and other people interested in the knowledge and diffusion of the Spanish language and Hispanic cultures.
12	Judicial Selection	Main Campus	\$52,300	\$52,300	Continuing	The Judicial Selection Commission actively solicits, accepts and evaluates applications for judicial office vacancies as they occur on the following New Mexico courts: Supreme Court, Court of Appeals, 8 District Courts, and Bernalillo Metro Court.
13	Manufacturing Engineering Program	Main Campus	\$538,000	\$538,000	Continuing	The Manufacturing Engineering Program promotes research and development in the semiconductor and microsystems industry while also training high-demand skilled workers through hands-on teaching, research, and commercialization

	A	B	C	D	E	F
2	HB2 Line Name	HB 2 Campus Designation	FY24 HB2 Total	FY25 Request Amount	FY25 Type of Request	Summary of Continuing Requests
14	Mock Trials program	Main Campus	\$100,000	\$100,000	Continuing	The RPSP funds allow our association to recruit and retain teachers to serve as sponsors, to grow existing programs, and to carry out our mission that every middle and high school student in New Mexico has access to quality Speech and Debate education.
15	Native American Studies	Main Campus	\$258,400	\$258,400	Continuing	The Native American Studies department supports students with scholarships, graduate assistantships, and for their work in communities or Native-centered organizations to gain hands-on experience while applying their knowledge and skills.
16	New Mexico Historical Review	Main Campus	\$45,200	\$45,200	Continuing	The New Mexico Historical Review, a scholarly, nonprofit journal, engages two problems. First, how does a quarterly academic journal advance the knowledge and understanding of the history and culture of New Mexico and the Greater Southwest? Second, how does the faculty editor of the journal train graduate students in the profession or discipline of
17	Reserve Officer's training	Main Campus	\$50,000	\$50,000	Continuing	The UNM ROTC programs provide an intense and well-designed preparation for future officers for each service, consisting of roughly 180 students across the three units each year participating in the educational and training programs. Funding for these programs supports increased retention and graduation rates, professional development opportunities through base visits, guest speakers, and interaction/competition with other ROTC units.
18	Resource geographic information system	Main Campus	\$66,100	\$66,100	Continuing	The GIS Program serves the state as a central coordinating body for geospatial and socioeconomic data and technologies, project-specific resources, and the development of partnerships and collaborations for data-acquisition and economic-development programs used for government agencies, research and academic pursuits, climate change, health emergencies, wildfire and flood disasters, emergency response and planning, and enhanced elevation/lidar data acquisition programs, and economic grant applications.
19	School of Law - Border Justice Initiative	Main Campus	\$180,000	\$180,000	Continuing	In cooperation with nonprofit organizations serving immigrants at the border and throughout rural and urban New Mexico, the Border Justice Initiative recruits and trains lawyers, law students, and volunteers who, in turn, provide high quality legal services to immigrants in need.
20	Southwest Indian Law Clinic	Main Campus	\$205,200	\$215,460	Continuing	The Southwest Indian Law Clinic provides clinicians to represented tribes and individual members of the pueblos and tribes, many of whom may have no other opportunity for legal representation.
21	Student Mentoring Program	Main Campus	\$76,900	\$76,900	Continuing	College Prep Mentoring promotes higher education opportunities to at-risk, low-income, and first-generation students around the state through workshops, team activities, and college/career readiness.
22	Substance Abuse Program	Main Campus	\$71,800	\$68,600	Continuing	The State Substance Abuse Program - educates students, counselors, and behavioral health professionals in substance abuse studies. This training is used to work in the field of addiction and behavior health counseling.
23	SW Research Ctr (incl Ctr Reg Stud + Span Col RC)	Main Campus	\$115,800	\$115,800	Continuing	The Center for Regional Studies also known as the Southwest Research Center develops and promotes knowledge of New Mexico, the Southwest, U.S./Mexico borderlands, Indigenous communities, and the Americas through student and faculty support, and community-based initiatives.
24	SW Research Ctr (incl Ctr Reg Stud + Span Col RC)	Main Campus	\$695,700	\$695,700	Continuing	The Center for Regional Studies also known as the Southwest Research Center develops and promotes knowledge of New Mexico, the Southwest, U.S./Mexico borderlands, Indigenous communities, and the Americas through student and faculty support, and community-based initiatives.
25	Teacher Education Programs	Main Campus	\$60,000	\$60,000	Continuing	This project extends the availability of bachelor's level teaching credentials through UNM branches for aspiring teachers to remain in their communities throughout their preparation experience and effectively address the state's teacher shortage.
26	Tribal Education Initiatives	Main Campus	\$250,000	\$250,000	Continuing	The Indigenous Child Language Research Center connects child language researchers with teachers, families, and policymakers to inform pedagogical approaches in languages nests and schools that are working to reverse language loss in New

	A	B	C	D	E	F
2	HB2 Line Name	HB 2 Campus Designation	FY24 HB2 Total	FY25 Request Amount	FY25 Type of Request	Summary of Continuing Requests
27	Tribal Education Initiatives	Main Campus	\$200,000	\$200,000	Continuing	The Native Curriculum Partnership uses resources and expertise at the Center for Regional Studies, Department of Native American Studies, and the Institute for American Indian Education to address the need for K-12 curricular resources targeting the histories of and contemporary issues within the Navajo, Jicarilla, Mescalero, and 19 Pueblos of New Mexico.
28	Tribal Education Initiatives	Main Campus	\$200,000	\$200,000	Continuing	The Institute for American Indian Education seeks to transform the education of K-12 Indigenous youth of the 23 Native Nations in New Mexico through work in four areas: curriculum, pedagogy, research, and community engagement.
29	Tribal Education Initiatives	Main Campus	\$400,000	\$400,000	Continuing	has not submitted as of 8/3/23
30	UNM Press	Main Campus	\$456,300	\$456,300	Continuing	The mission of UNM Press is to advance the boundaries of scholarship by publishing works of original research, new theoretical approaches, and syntheses of academic fields; to be the publishing voice of the state and the region, publishing books by, for, and about New Mexico and the Southwest, and especially the region's historically underrepresented voices; and to be fiscally responsible and self-sustaining by publishing works for the broadest possible audience to reach revenue and growth goals.
31	Wild Friends Program	Main Campus	\$75,000	\$170,300	Continuing	The Wild Friends Program provides hands-on experiential civics education through science-based, common-ground wildlife conservation issues for underserved students throughout New Mexico.
32	Wildlife Law Education	Main Campus	\$95,300	\$170,300	Continuing	The Wild Friends Program provides hands-on experiential civics education through science-based, common-ground wildlife conservation issues for underserved students throughout New Mexico.
33	African American Student Services	Main Campus	\$173,900	\$405,100	expansion	AASS seeks to build out specific programs at the sophomore/junior level will support the 4th-8th semester retention, an area often not thought about as we work so hard to get students to their 3rd semester. AASS has limited programmatic offerings for graduate students. We seek to expand our services beyond a traditional 8-5 model to accommodate student's schedules. This would encompass regular targeted communications and quarterly networking, mentorship opportunities, and a weekly study night where graduate students can harness their mentoring and tutoring skills with other graduate students while also building pathways of support for undergrads. Expansion funds will sustain the FY24 non-recurring funding of \$80,000 and develop a Manager of Student Success position.
34	Athletics	Main Campus	\$8,358,700	\$11,941,700	expansion	Key objectives include: (1) enhancing and maintaining student-athlete experiences and welfare by funding cost of attendance to remain competitive with peer institutions; (2) strengthening recruitment efforts and enhancing the university's brand; (3) engaging in community outreach to foster state pride and unity; (4) ensuring overall compliance with NCAA legislation, safety protocols, and other key areas, and (5) achieving fiscal sustainability and stability after navigating the challenges of the global pandemic.
35	Chicano and Chicana Studies	Main Campus	\$600,900	\$1,812,545	expansion	Chicana and Chicano Studies (CCS) is requesting \$1.8 million dollars: \$588,400 for CCS operations and ~\$1.2M for expanding the College Prep Program (now Initiatives for Student-engaged Educational Ecosystems/ ISEE COLLEGE!) through increased infrastructure, and addition of 8 new Title 1 high schools outside Albuquerque, 12 new high school teachers, and significant expansion of mentoring, advising, evaluation and data collection. The K-12 teachers who are currently enrolled in CCS MA and PhD programs are also Chicana/o/Hispanic (although this is not a requirement) and bilingual, first-generation college students. As these teachers progress in their degrees and learn more about Chicano history and culture, they gain a deeper knowledge that enriches their teaching.

	A	B	C	D	E	F
2	HB2 Line Name	HB 2 Campus Designation	FY24 HB2 Total	FY25 Request Amount	FY25 Type of Request	Summary of Continuing Requests
36	Community based educ (aka family dev program)	Main Campus	\$547,800	\$667,800	expansion	FDP is making an Expansion Request of \$120,000 to increase our base of support for continuity of educational services responsive to community partner requests not covered by other funding. FDP deliberately works to sustain grant and prior contract investments by maintaining trusted relationships with FDP's network of over 20 statewide community coalitions and partners, along with new relationships forged for professional development within COEHS. FDP will expend the proposed increase by providing statewide early childhood professional development and education to communities, coalitions, and educators not included in contracts and grants. This will include expenses toward staff salaries (\$10,000), hiring a graduate assistant (\$25,000), and increased travel (an additional \$3,000) to accommodate community-based support. FDP also plans to retain an external evaluator (\$40,000) to examine FDP outcomes for all our initiatives, guiding FDP to develop new systems of accountability for our work that has changed significantly through increased EC systems-building efforts. We have also received community requests to digitize our 400+ page Leadership Tool Kit to be an interactive online guide highly utilized throughout our work (initial cost estimate of \$30,000). FDP will purchase new computers for the entire team as we have not done this in several years and our technology needs updating (total \$8,000). Lastly, inflation has significantly impacted travel costs for our educational services (additional \$4,000) requiring an increase to effectively cover costs of our long-standing commitment to statewide community-based
37	Corrine Wolfe Children's Law Center	Main Campus	\$165,100	\$275,000	expansion	The CWC is the only program in the state dedicated to training and supporting lawyers, judicial officers, tribes, non-legal professionals, and volunteers in the intricacies of the unique and inter-related state and federal law applicable to child and family welfare cases. The FY25 funding will allow the Center to continue offering quality training and support that leads constituents to tell us they "would be lost" without us and that they are more "comfortable deciding" cases in child and family welfare work. Hiring full-time support will allow us to complete updates and expand training back to previous funding levels.
38	Educational television	Main Campus	\$1,087,900	\$1,307,900	expansion	Across the two licensed channels New Mexico PBS programs five different streams of programming 24/7/365. The RPSP appropriation is under 20% of our budget, which is used as operating funds to sustain our public service mission, engineering maintenance and community outreach services. The appropriation provides for the student opportunities and support staff for our station training students for professional careers in everything from normal business operations to journalism to film and digital media production. Expanding our services into Datacasting we are able to provide internet content to students who lack broadband access, real-time updates of important information to parents and care-givers, real time web-based emergency information to rural and disconnected communities, and vital real-time information for public safety first responders, providing a free alternative delivery mechanism for internet content where broadband is
39	Land Grant Studies	Main Campus	\$127,400	\$190,000	expansion	The LGSP conducts research and analysis relating to Spanish and Mexican land grants-mercedes; it provides direct services to land grants-mercedes including land grant-merced youth leadership programming; is working with UNM School of Law to develop future courses/seminars on land grant-merced history and legal issues.
40	Minority Student Services	Main Campus	\$99,200	\$149,200	expansion	The program's goal is to increase the access to graduate/professional education among underrepresented minority undergraduates from the state of New Mexico. The completion of a graduate-level research project by our student participants makes them nationally competitive candidates for graduate school admission.

	A	B	C	D	E	F
2	HB2 Line Name	HB 2 Campus Designation	FY24 HB2 Total	FY25 Request Amount	FY25 Type of Request	Summary of Continuing Requests
41	Minority Student Services	Main Campus	\$492,300	\$812,300	expansion	During FY 25 we will use the requested increase to hire additional staff who are sorely needed to build capacity and expand services including sustaining specific programming to support freshmen and sophomores, develop a graduate initiative, work on expanding our outreach efforts both on and off campus as well as continuing to support our Mental Health Collaborative to meet the needs of students. Thus, we are requesting an increase for FY 25 to meet the need to grow our capacity. This proposal will help us accomplish the following: 1) increase the number of students served, 2) sustain freshman and sophomore initiatives 3) build and implement more mental health and culturally relevant wellness initiatives, 4) develop graduate student initiatives and 5) assist with our marketing, communications and grant development plans to expand our outreach efforts.
42	Minority Student Services	Main Campus	\$61,000	included in AASS above	expansion	AASS seeks to build out specific programs at the sophomore/junior level will support the 4th-8th semester retention, an area often not thought about as we work so hard to get students to their 3rd semester. AASS has limited programmatic offerings for graduate students. We seek to expand our services beyond a traditional 8-5 model to accommodate student's schedules. This would encompass regular targeted communications and quarterly networking, mentorship opportunities, and a weekly study night where graduate students can harness their mentoring and tutoring skills with other graduate students while also building pathways of support for undergrads. Expansion funds will sustain the FY24 non-recurring funding of \$80,000 and develop a Manager of Student Success position.
43	Mock Trials program	Main Campus	\$311,600	\$371,600	expansion	We executed the first middle school mock trial program and had 20 teams participate. Middle schools do not have resources to send teams to Albuquerque for the program. We supplemented travel costs. The high school program had its highest number of teams ever participating this past season. There are teams from rural and underserved communities who would like to participate but do not have the funds to travel. We would like to be able to supplement those costs. Team NM placed 2nd in the nation at Nationals and our Natural Heritage New Mexico (NHNM) seeks to expand the capacity of the Environmental Resource Database of New Mexico (EnviroData-NM) as a data and research hub to help address the increasing complexity of environmental issues in the state while enabling ready economic development. The goal will be to create an advanced tool for conservation planning and natural resources management that will support finding equitable solutions to the environmental challenges that we currently face. RPSP funding will not only be used to build out the platform and add new data but also to leverage additional extramural funding to support the underlying conservation science research (commonly at a 3:1 ratio of
44	Natural Heritage NM Database / Museum of SW Biology	Main Campus	\$51,600	\$235,000	expansion	
45	New FY24 - School of Public Administration	Main Campus	\$100,000	\$648,456	expansion	The FY24 RPSP funding will lay the foundation for a comprehensive executive and senior management education program. The current funding will allow SPA/MPP to plan and pilot 2 courses of executive and senior management instruction with a capacity of 100 seats overall (50 participants per course). The proposed expansion will increase offerings up to 10 courses and a capacity of 500 seats. The expansion will also support an increase in MPA, MHA, and MPP degrees and in graduates with the new Public Service minor. The mechanism is the expansion of faculty members, including Professors of Practice, from .5 FTE currently to 3.5 FTE with the expansion.

	A	B	C	D	E	F
2	HB2 Line Name	HB 2 Campus Designation	FY24 HB2 Total	FY25 Request Amount	FY25 Type of Request	Summary of Continuing Requests
46	NM Teacher Pipeline	Main Campus	\$100,000	\$466,883	expansion	The Research Opportunities for Science Educators (ROSE) program brings middle and high school science teachers (ROSE Scholars) to the UNiversity of New Mexico (UNM) for a month-long summer research experience designed to engage their enthusiasm and help them to spark a love of science in their students. Scholars join ongoing, externally-funded projects for “hands on” participation in discovery-based research, acquire new tools and new ways of thinking about science, and interact with a variety of students and senior scientists in a professional setting. In the Fall Scholars bring new ideas, tools and enthusiasm back to their classrooms. ROSE leverages the research resources of UNM and the educational resources of the NM Public Education Department (PED) to benefit schools across the state. Teachers are selected based on the underrepresented minority (URM) and economically disadvantaged student populations of their schools, geographic diversity, and their expressed scientific interests and background. Over the next several years we expect to build a statewide virtual community of ROSE Scholars and UNM faculty, facilitating ongoing communication and the sharing of educational and scientific resources. Expansion funding would increase the number of teacher/scholars in summer of 2025.
47	Staff Support for the Indigenous design & Planning Institute	Main Campus	\$130,000	\$525,312	expansion	Funds will be used to support existing staff support for iD+Pi, and two special projects: Indigenous Architecture and Indigenous Planning on-line certificate program. \$195,312 will go towards full time staff support, this includes a staff position that needs to be filled; \$330,000 for two special projects: Indigenous Architecture project and Indigenous Planning on-line certificate program
48	Student Mentoring Program	Main Campus	\$100,800	\$300,800	expansion	The purpose of this program is to enhance the quality of mentoring services provided at UNM and New Mexico by addressing specific educational and training needs in mentoring effective practices. 98% of the funding supports a 0.65 FTE professional staff position, and 2% is dedicated to institutional support expenses and supplies. We seek additional funding in the amount of \$200,000 committed to part-time program manager, instructors’ salaries, registration costs, and Learning Management Software (LMS) fees for the establishment of a Mentoring Micro-Credentials Certificate Program (MMCP) for students, faculty, and staff to become certified mentors, mentees, and program managers and achieve professional recognition by earning basic, intermediate, and advanced micro-credentials through nine sequential eight-hours mentoring courses. We aim to deliver 27 courses on a rolling basis per fiscal year.
49	Utton Transboundary Resources Ctr (School of Law)	Main Campus	\$429,200	\$571,734	expansion	The Utton Transboundary Resources Center at the UNM School of Law is a leader in water and natural resources policy, research, diplomacy, and community engagement in the West. We are requesting a state appropriation of \$571,734, which will accommodate the salaries, fringe benefits, equipment, and travel for the Utton Center Director, the Joe M Stell Adjudications Ombudsman, a Program Specialist, a new Staff Attorney and a new Tribal Liaison, an Administrative Assistant II, a 0.25FTE Professor of Practice, and up to twenty student research assistants.

	A	B	C	D	E	F
2	HB2 Line Name	HB 2 Campus Designation	FY24 HB2 Total	FY25 Request Amount	FY25 Type of Request	Summary of Continuing Requests
50	Veterans Center	Main Campus	\$228,000	\$346,320	expansion	The VSS impacts military-affiliated students by helping veterans and their dependents reach their academic, professional, and personal goals. The proposed additional funding will support an increase in the following outputs, as well as continuing our partnership with the PAVE program (as stated in the previous paragraph), helping develop and implement the Veteran Bridge Program (including a First Year Experience class for military-affiliated students and a student veteran retreat), develop and implement a Veterans and College Athletes Together (VCAT) program to provide a safe, welcoming community for UNM military-affiliated students to workout with UNM student-athletes and to gain knowledge about healthy behaviors, lifestyles, and resources offered on and off campus, further developing and continuing the Military-Affiliated New Student Orientation (NSO) specifically for first-year and transfer UNM military-affiliated students, and develop and implement a student veteran retreat for 20 student veterans per year.
51	Branches					
52	HB2 Line Name	HB 2 Campus Designation	FY24 HB2 Total	FY25 Request Amount	FY25 Type of Request	Summary of Continuing (flat budget) Requests
53	Gallup Branch Workforce Development Programs	Branch Campus	\$182,400	\$176,000	Continuing	The Workforce Development Program seeks to improve the offerings and services to local businesses and industries in the greater Gallup area, better support student/participant success, and meet the needs of the local business community.
54	Gallup Branch Tribal Education Initiatives	Branch Campus	\$100,000	\$100,000	Continuing	The Tribal Education Initiatives is used for student support services and recruitment efforts to address the teacher shortage in McKinley County and surrounding areas.
55	Gallup Branch Nurse Expansion	Branch Campus	\$803,500	\$403,500	Continuing	The nursing program seeks to retain more students admitted into the program while also increasing the number of nursing graduates. The nursing program will also offering a high school LPN program in the Fall of 2024.
56	Taos Career services and workforce	Branch Campus	\$150,000	\$150,000	Continuing	This funding supports career technical education workforce instruction and programming, career services support, and outreach to address workforce needs in northern New Mexico, including a 100 percent enrollment increase in the Commercial Driver's License program and growth in Construction Technology courses.
57	Taos Branch Nurse Expansion	Branch Campus	\$884,600	\$884,600	Continuing	The UNM-Taos Nursing Expansion project provides pathways for associate or dual degree (AND-BSN) prepared nurses to address the nursing shortage in New Mexico.
58	Valencia Branch Nurse Expansion	Branch Campus	\$427,200	\$785,403	expansion	This funding is necessary to provide our region with associate's degree-prepared nurses for the workforce in order to increase the number of healthcare professionals. Nursing is a serious workforce need in our region. In addition to our ADN-track nursing students, half of our nursing cohort is guided through a bridge program to the bachelor's degree program at UNM main campus. We are comitted to addressing the nursing shortage in New Mexico. Our program admits 23 new students each fall, for a total of 46 students total in the two-year program. The requested funding increase would allow us to retain faculty members and improve technolody to enhance the experience for the expanded cohorts that we now admit as of the last funding cycle.
59	HSC					
60	HB2 Line Name	HB 2 Campus Designation	FY24 Total Amount	FY25 Request Amount	FY25 Type of Request	Summary of Continuing (flat budget) Requests
61	Carrie Tingley Hospital	HSC	\$8,313,900	\$8,313,900	Continuing	Funding for Carrie Tingley Hospital provides salary support for pediatric orthopedic surgeons, highly specialized therapists, and nurses to care for medically complex patients and children with special healthcare needs throughout New Mexico. Without this funding, services would be at risk and patients would be required to travel out of state. In addition, the long standing outreach program which serves pediatric orthopedic patients in Las Cruces, Farmington, Roswell, Silver City, Gallup, and Hobbs is supported by this funding.

	A	B	C	D	E	F
2	HB2 Line Name	HB 2 Campus Designation	FY24 HB2 Total	FY25 Request Amount	FY25 Type of Request	Summary of Continuing Requests
62	Center for Excellence in Bioscience (from HSC)	HSC	\$316,500	\$316,500	Continuing	The New Mexico Bioscience Authority seeks to increase the amount of bioscience industry in the state through community readiness efforts, co-investment support with private investment firms, a Small Business Innovation Research and Small Business Technology Transfer bioscience accelerator program, and the centralization of State Resources to serve as a
63	Center for Native American Health (CNAH)	HSC	\$324,400	\$324,400	Continuing	The Center for Native American Health addresses health disparities through STEM-H undergraduate peer learning facilitators, two student centers available to health professions students, public health efforts, and supporting 9 National Institutes of Health studies addressing health disparities, community engagement, and interventions.
64	Children's Psychiatric Hospital	HSC	\$9,444,000	\$9,444,000	Continuing	Children's Psychiatric Center is the safety net provider for behavioral health services for youth and their families in New Mexico, including providing care coordination and health promotion services statewide. The Center also provides educational opportunities for Child Psychiatric Fellows, Psychiatric Medical Residents, Medical Students, Family Psychiatric Nurse Practitioners, Clinical Psychology Interns, Psychology Post Doctoral fellowships, Nursing Students and Counseling Students.
65	CNAH, Student Success	HSC	\$60,000	\$60,000	Continuing	The Center for Native American Health addresses health disparities through STEM-H undergraduate peer learning facilitators, two student centers available to health professions students, public health efforts, and supporting 9 National Institutes of Health studies addressing health disparities, community engagement, and interventions.
66	Comprehensive Movement Disorders Clinic	HSC	\$416,500	\$416,500	Continuing	The Nene and Jamie Koch Comprehensive Movement Disorder Center at UNMH is the only clinic in New Mexico that provides expert, comprehensive, multidisciplinary, subspecialty care and management of Parkinson disease and other movement disorders.
67	DEI, Minority Student Services BOSS	HSC	\$166,800	\$166,800	Continuing	Building Outstanding STEM-H Students (BOSS) is a series of science, technology, engineering, art, math and health enrichment programs for K-12 African American, Black and underrepresented learners
68	GME Residencies	HSC	\$2,368,700	\$2,368,700	Continuing	This project funds approximately 28 residencies in Internal Medicine, Surgery, Family and Community Medicine, and Psychiatry, as well as in other programs for rural and community rotations.
69	Hepatitis C, Project ECHO	HSC	\$6,764,400	\$6,764,400	Continuing	Operational expenses for Project ECHO
70	Native American Suicide Prevention	HSC	\$93,600	\$93,600	Continuing	
71	Newborn ICU	HSC	\$3,408,700	\$3,408,700	Continuing	The Newborn Intensive Care Program provides specialized care to acutely ill newborns from throughout the state and is the only level IV program in the State. This service has evolved into a multifaceted perinatal program with broad-based support in the medical, academic, and lay communities.
72	Nurse Education, Graduate	HSC	\$1,653,100	\$1,653,100	Continuing	The funding for the College of Nursing's Graduate Education in primary care supports programs including the Family Nurse Practitioner, Pediatric Nurse Practitioner, Psychiatric Mental Health Nurse Practitioner, and Certified Nurse-Midwives to help alleviate the primary care shortage in the state as they have full scope of practice authority through New Mexico statute and/or their respective board regulations.
73	Nurse Expansion	HSC	\$951,600	\$951,600	Continuing	The funding for the College of Nursing's baccalaureate nursing program supports salaries teaching faculty to sustain enrollment of Pre-Licensure BSN students at the current target of 112 students annually.
74	Office of the Medical Investigator (OMI)	HSC	\$10,305,400	\$10,305,400	Continuing	The Office of the Medical Investigator is a statewide medical examiner jurisdiction that is tasked by state statute to investigate all sudden and unexpected deaths that occur in New Mexico.
75	Ped Onc	HSC	\$1,579,100	\$1,579,100	Continuing	The Pediatric Oncology project funding supports comprehensive care of children with cancer with support from clinical trial infrastructure, clinical research, social work, specialized nursing and specialized medical services.

	A	B	C	D	E	F
2	HB2 Line Name	HB 2 Campus Designation	FY24 HB2 Total	FY25 Request Amount	FY25 Type of Request	Summary of Continuing Requests
76	Accelerated BSN - NEW	HSC	\$1,174,100	\$1,500,000	expansion	Plan to enroll 24 ABSN students annually until we obtain a steady state of enrollment of 120 students each year into the ABSN. Once this new pathway is established, we plan to enroll and graduate 120 students annually, thus, increasing the BSN workforce by 120 each year.
77	Child Abuse Services	HSC	\$155,200	\$844,963	expansion	The UNM Family Resilience Program will expand current UNM maltreatment services into an integrated program for improved clinical care, education, research and outreach. Funding will support expansion work by current child maltreatment program providers and staff, and the addition of a third board-certified child abuse pediatrician, social worker, and mental health therapist. We are including additional budgetary items to support therapy programs and scholarly projects.
78	DEI, Pipeline Communities to Careers	HSC	\$125,000	\$325,000	expansion	Create innovative and sustainable K-20+, STEAM-H educational health careers opportunities for the diverse learners of New Mexico. The proposed expansion of \$200,000 for a FY25 total of \$325,000 (maintaining the FY24 \$125,000 recurring funds) will support health career pathway opportunities for multiple NM regions, counties, and learners. Expansion supports increased staff, supplies and expenses, and other expenditures.
79	ENLACE for Student Support	HSC	\$50,600	\$50,600	expansion	
80	ENLACE Statewide Collaborative	HSC	\$812,200	\$1,747,200	expansion	ENLACE statewide collaborative - 1)student retention and success, 2)government leadership and community engagement & 3)workforce development. FY25 expansion request would decrease faculty salaries by \$100k. It is unclear what the expansion would fund as expenditures decrease between FY24 and FY25.
81	HPV pap registry	HSC	\$310,000	Included in Comprehensive Cancer Center Request	expansion	This public health program has conducted cancer prevention surveillance across the entire state in every county of New Mexico for approximately 1,000,000 New Mexicans, serving as a critical public service and health information platform targeting reductions in HPV-related cancer. Expansion would support staff, equipment and overhead.
82	NM Poison & Drug Information Center	HSC	\$2,610,500	\$2,712,501	expansion	In addition to providing 24/7/365 service statewide, training healthcare professionals in clinical toxicology, providing outreach to the public statewide, performing research, developing guidelines, and providing outreach on opioid toxicology to rural areas, we have expanded our outreach to cover more hospitals in the state. We expect with expanded buprenorphine availability to novice providers, that our consultations regarding use of buprenorphine for opioid use disorder will increase greatly. Expansion will support increased
83	OMI Grief Services	HSC	\$322,600	\$406,920	expansion	This Project seeks to ease the impact of deaths associated with public health and safety, including homicide, suicide, drug overdose, car crash fatality, and public health emergencies (COVID-19), by providing support to bereaved adults and children. Expansion funding would support additional FTE and overhead costs.
84	Physician Assistant, Nurse Practitioners	HSC	\$2,650,000	\$3,200,000	expansion	This project is designed to increase student enrollment in all areas of advanced practice nursing concentrations (FNP, PNP, PMHNP, CNM and AGACNP) and graduate these students. This project admits an additional 10 advanced practice nursing students, for a total of 50, per year in across all advanced practice nursing concentration areas of FNP, PNP, PMHNP, CNM and AGACNP. This project increases the advanced practice nursing workforce including primary care in New Mexico to improve the health and welfare of all New Mexicans. Expansion would support an additional faculty and staff, travel and recruitment, marketing, and simulation supplies and equipment. Increased investment would result in an increase of 20-25 students in FY25.

	A	B	C	D	E	F
2	HB2 Line Name	HB 2 Campus Designation	FY24 HB2 Total	FY25 Request Amount	FY25 Type of Request	Summary of Continuing Requests
85	Rural and Urban Underserved Program - NEW	HSC	\$200,000	\$406,780	expansion	This FY2025 request will allow RUUP to expand the number of medical students who are able to perform portions of their clinical training in rural and underserved communities around the state and establish a robust support structure for RUUP alumni with the goal of helping to connect them with job openings in underserved communities as they complete their residency training. Expansion funding would support seminars/workshops, instructional materials, personnel costs, and contracting with physicians leadership outside of SOM.
86	UNM Comprehensive Cancer Center	HSC	\$6,682,200	\$8,022,200	expansion	The UNMCCC uses its RPSP and Other State Funds to Support: 1. Recruitment of Outstanding Cancer Physicians and Scientists (Faculty Recruitment, Salary, and Start up Support). 2. Pilot Projects. 3. Development and Delivery of Education and Training Programs. 4. Clinical Services, Statewide Clinical Trials Network, and Community Outreach Programs. 5. Cancer IT/Informatics. <i>\$250,000 of the expansion request is to provide additional funding in support for the continued recruitment of flex track junior physician scientists. \$250,000 is for the continued development of the informatics platform and associated service and license fees.</i>
87						
88	Genomics, Biocomputing, Environ Health	HSC	\$937,400	\$937,400	TSF	Funds are used for pilot funding, “core” facility support and accelerating the translation of basic research into clinical practice in tobacco related diseases. The \$690K of this allocation is used to match \$26 million of federal programs which would be lost with reduction.
89	Specialty Ed Trauma	HSC	\$250,000	\$250,000	TSF	These funds support efforts in specialty education in Trauma, including all medical students and over 100 residents.
90	Specialty Ed Peds	HSC	\$250,000	\$250,000	TSF	These funds support efforts in pediatric subspecialists including Emergency Medicine, Anesthesiology, and Surgery.
91	Children's Psychiatric Hospital	HSC	\$1,000,000	\$1,000,000	TSF	This project would fund staffing and operations costs associated with Medication Assisted Treatment for Opioid Use Disorder, harm-reduction needs, and community outreach projects, as well as an infrastructure of data tracking and screening across the UNMH pediatric system to identify high-risk youth and ensure they are engaged in the systems of care necessary to prevent negative outcomes associated with opioid

-----CONSENT DOCKET-----

1. ASUNM Constitutional Amendments C-1
2. New Mexico HED Institutional Finance Division, 4th Quarter Financial Actions Report and Certification through June 30, 2023..... C-2
3. Project Construction: C-3
 - Institutional Support Services Projects:
 - 1) UNM-Taos Peralta Hall Renovation
 - 2) Fitz Hall & Biomedical Research Facility – UNM Fire Safety Improvements Re-Approval
 - 3) Tie Feeder Upgrade
 - 4) Seidler Therapy Pool Renovation
 - 5) Woodward Hall – Upper-Level Restroom Renovation
 - 6) Bratton Hall – Forum Renovations Re-Approval
 - 7) New Mexico PBS KNME-TV – Chiller Replacement
 - 8) Castetter Hall – Biology Lab A Renovations
 - 9) Center for the Arts – AHUs Optimization Controls, Phase 1
 - 10) Castetter Hall – Biology Lab B Renovations
 - 11) Taos Harwood Museum: RTU 1&2 Replacement
 - 12) Taos Harwood Museum: Boiler Replacement
 - 13) Elizabeth Waters Center for Dance at Carlisle Gymnasium – Fire System
 - 14) Anthropology – Fire Alarm Upgrade
 - Athletics Projects:
 - 1) University Arena - Fan Experience and Security Improvements
 - Information Technology Services Projects:
 - 1) Fiber Optics Cabling on Lands West
 - 2) Copper Cabling Bundle Replacement
4. Appointments (2) to UNM Rainforest Innovations Board of Directors C-4
 - Linda Griego
 - Donna Riley
5. Revisions to the 5-Year Capital Plan and Capital Outlay Submission for UNM-Gallup, UNM-Los Alamos, and UNM-Taos Branch Campuses..... C-5
6. Ground Lease between the UNM Foundation and the Regents of the University of New Mexico for Construction of a New Office Building to House the UNM Foundation C-6
7. Revisions to Regents’ Policy Manual Section 6.11 “Dependent Educational Benefits”, and Update on Proposed Enhancements to Employee Education Benefit Programs . C-7
8. Repurpose Quasi-Endowment Fund for Consultation Liaison Psychiatry..... C-8
9. Real Property Acquisition – Vacant Site located at State Rd. 528 & Iris Rd. NE, Rio Rancho..... C-9
10. State-of-the-art Biomedical Research Cell Sorting Instrument..... C-10
11. 2023 HSC Research Equipment C-11
12. Appointments (2) to UNM Hospital Board of Trustees..... C-12
 - Anjali Taneja
 - Trey Hammond

*Docket Note: #1 moved from Student Success, Teaching and Research [SSTAR] Committee; #2-7 from Finance & Facilities Committee; #8-12 from Health Sciences Center Committee

BILL #11S

**Introduced by: Senator M. Schmitz (A)(S)(E), Senator G.
Ramkowsky (A)(S)(E)**

Summary: Alters the definition of “organization” in the ASUNM
Constitution to reflect a better, more accurate definition

BILL #11S

2023 SPRING SESSION

Legislative Action:

Introduced by: Senator M. Schmitz (A)(S)(E), Senator G. Ramkowsky (A)(S)(E)

1st Reading: 03/01/2023

Referred To: Steering & Rules

2nd Reading: 03/08/2023

Committee Action: 5-0-0-0

3rd Reading:

Senate Action: 12-2-3-3

Executive Action:

☒ Approved ☐ Vetoed



3/20/23

ASUNM President

Date

Unsigned by the President on this ____ day of _____ 2023. Bill automatically becomes law.

Legislative Response:

Veto override vote taken: _____ Senate Action: _____

Be it enacted by the Associated Students at the University of New Mexico that the following be amended in (**Article I**) of the ASUNM (**Constitution**):

ARTICLE I

Section 1. Definitions

E. Organization: any **student** group which ~~meets~~ **has completed** the chartering requirements of the University.

BILL #12S

**Introduced by: Senator M. Schmitz (A)(S)(E), Senator G.
Ramkowsky (A)(S)(E)**

Summary: Strengthens the Authority of Financial Control section of the ASUNM Constitution by adding a restriction to prohibit any service entity from spending in excess of ASUNM provided fund allocations

BILL #12S

2023 SPRING SESSION

Legislative Action:

Introduced by: Senator M. Schmitz (A)(S)(E), Senator G. Ramkowsky (A)(S)(E)

1st Reading: 03/01/2023

Referred To: Steering & Rules

2nd Reading: 03/08/2023

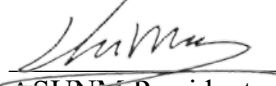
Committee Action: 5-0-0-0

3rd Reading:

Senate Action: 14-1-2-3

Executive Action:

☒ Approved ☐ Vetoed



ASUNM President

3/20/23

Date

Unsigned by the President on this ____ day of _____ 2023. Bill automatically becomes law.

Legislative Response:

Veto override vote taken: _____ Senate Action: _____

Be it enacted by the Associated Students at the University of New Mexico that the following be amended in (**Article VII**) of the ASUNM (**Constitution**):

Article VII. Fiscal Responsibility

Section 4. Authority of Financial Control

A. The SGAO shall be the sole fiscal agent for all ASUNM Government financial transactions.

B. All expenditures must have prior clearance from the SGAO.

C. The ASUNM Government, Student Service Agencies, **any service entity**, and any organizations funded through ASUNM Government may not spend in excess of their approved allocation.

D. Deficit spending may result in substantial penalties as governed by ASUNM Government law.



To: Cenissa Martinez, Director, Operations Finance & Administration

From: Norma Allen, University Controller

Re: Agenda items for August 2, 2023 Board of Regents' Finance and Facilities Committee Meeting

July 12, 2023

Ms. Martinez,

Please find one item for the Board of Regents' Finance and Facilities Committee Meeting to be held on August 2, 2023.

1. Fiscal watch report: Action item: requires the signature approval of President Stokes, Executive Vice President for Finance and Administration Costantinidis, and Regent Payne.

If you have any questions or need additional information, please don't hesitate to contact me.

Respectfully,

A handwritten signature in black ink that reads 'Norma Allen'.

Norma Allen

University Controller

nallen@unm.edu

505-277-5111

University of New Mexico

Quarterly Financial Actions Report

Fiscal year 2023

Date 8/2/2023

Period (check one)

Quarter 1 ☐ Quarter 2 ☐ Quarter 3 ☐ Quarter 4 ☒

During the period of time covered by this report; did your institution:

(1) Request an advance of state subsidy? Yes ☐ No ☒

(2) Fail to make its required payments, as scheduled, to appropriate retirement system(s)? Yes ☐ No ☒

(3) Fail to make its payroll payments, as scheduled? Yes ☐ No ☒

(4) Fail to make its scheduled debt service payments? Yes ☐ No ☒

(5) Fail to make payments to vendors, as scheduled, due to a cash deficiency or a substantial deficiency in the payment processing system? Yes ☐ No ☒

(6) Relative to the original fiscal year budget, experience any significant actual or anticipated financial changes that are not reflected in a submitted Budget Adjustment Request (BAR). Significant financial changes refers to fiscal activity that will result in a substantially reduced year-end fund balance or any increase in a fund balance deficit. Yes ☐ No ☒

If the answer to any of the above questions is "Yes," please describe in a separate document:

- (i) the reason for the occurrence,
- (ii) the actions taken by your institution to resolve this particular occurrence, and
- (iii) the actions taken by your institution to prevent events such as this from occurring again.

In addition, if the answer to number 6 is "Yes," please describe in a separate document the nature of the financial changes and describe and assess the impact that the changes will have on your institution's planned year-end financial position. (See attached.)

New Mexico Higher Education Department
Institutional Finance Division
Quarterly Financial Certification Report Template

Please complete and sign the following Financial Certification Report and submit with the Quarterly Financial Actions Report.

To the best of my knowledge, I certify that the information provided in the attached Financial Actions Report for the:

1st ___ 2nd ___ 3rd ___ 4th __X__ Quarter, FY __2023__

is correct as of the signature dates noted below, and that

The University of New Mexico

has a functioning financial accounting system that captures assets, liabilities, revenues, and expenditures on a timely basis, and the Governing Board receives timely notification of any significant actual or projected variances between budgeted and actual revenues and expenditures.

William H. Payne, Chair, Board of Regents-Finance & Facilities	Date
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Garnett S. Stokes, President	Date
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Teresa Costantinidis, Executive VP for Finance & Administration	Date
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**MEMORANDUM TO ADVANCE
COMMITTEE AGENDA ITEM TO
THE BOARD OF REGENTS
THE UNIVERSITY OF NEW MEXICO**

DATE: August 2, 2023

TO: Teresa Costantinidis, Sr. VP Finance & Administration

FROM: Lisa Marbury, Assistant Vice President, Campus Environments & Facilities,
Vice President Office for Institutional Support Services

RE: Requested Approval

RECOMMENDED ACTION:

Recommend to the Board of Regents Finance and Facilities Committee the following requests for Project Construction Approval:

Institutional Support Services Projects:

1. UNMT Peralta Hall Renovation
2. Fitz Hall & Biomedical Research Facility – UNM Fire Safety Improvements
Re-Approval
3. Tie Feeder Upgrade
4. Seidler Therapy Pool Renovation
5. Woodward Hall- Upper-Level Restroom Renovation
6. Bratton Hall – Forum Renovations Re-Approval
7. New Mexico PBS KNME-TV - Chiller Replacement
8. Castetter Hall-Biology Lab A Renovations
9. Center for the Arts – AHUs Optimization Controls, Phase 1
10. Castetter Hall-Biology Lab B Renovations
11. Taos Harwood Museum: RTU 1&2 Replacement
12. Taos Harwood Museum: Boiler Replacement

13. Elizabeth Waters Center for Dance at Carlisle Gymnasium – Fire System
14. Anthropology – Fire Alarm Upgrade

Athletics Projects:

1. University Arena-Fan Experience and Security Improvements

Information Technology Services Projects:

1. Fiber Optics Cabling on Lands West
2. Copper Cabling Bundle Replacement

cc: E. Nunez, E. Manzanares, R. Berryman, M. McKernan– Athletics
A. Sena, R. Notary, D. Penasa, R. Sobieski, J. Hart, R. Garcia– FM
J. Zumwalt, J. Shaw, B. Adams, - FM Utility
D. Arruti, K. Moeller, B. Pietrewicz – IT
A. Coburn, M. Dion, M. Bailey, C. Martinez, S. Rodgers, M. Pierce, T. Silva,
J. Orona– PDC

**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
UNM TAOS FRED PERALTA HALL RENOVATIONS
UNIVERSITY OF NEW MEXICO**

August 2, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for **Fred Peralta Hall Renovations (building #T0002) on the UNM Taos Klauer Campus.**

PROJECT DESCRIPTION:

The project includes a renovation of Fred Peralta Hall (#T0002) based on the 2022-23 review and assessment of the facility's existing systems. Fred Peralta Hall serves as the fine arts education building. It is comprised of the 1995 original construction of approximately 3,600 SF and the 2003 addition of approximately 8,000 SF. The renovation will address accessibility, life safety, mechanical, electrical, plumbing, technology, window repair, and a complete roof replacement. The project also includes design-only to renovate interior art labs, including Metallurgy, Ceramics, Drawing, Painting, Wood Shop, Student Commons, and Gallery Space.

PROJECT RATIONALE:

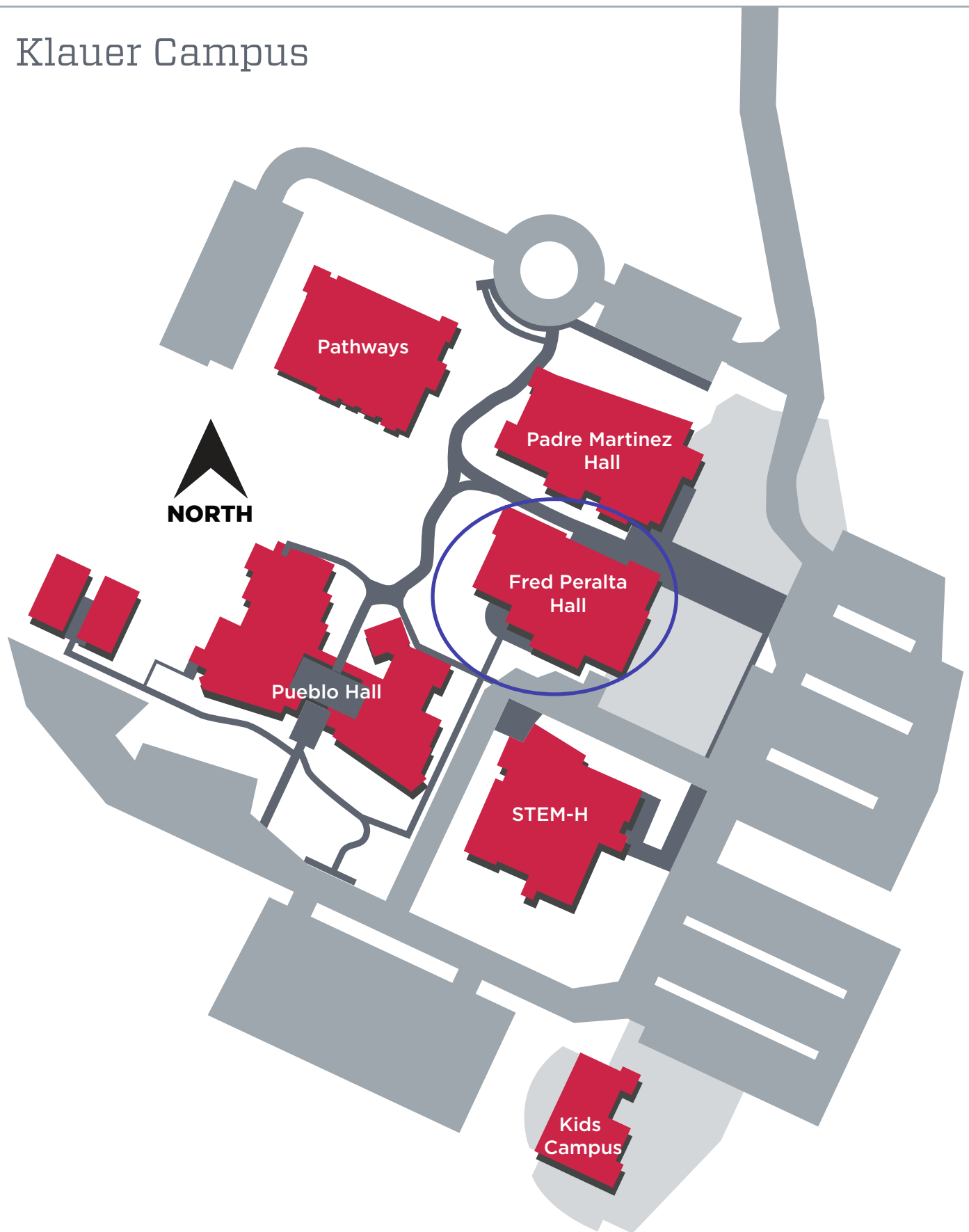
Fred Peralta Hall needs many code compliance corrections, the facility is currently not sprinkled and multiple deficiencies exist with door clearances, close times, and opening force requirements causing the building to have only one fully code-compliant exit. There are many slip and trip hazard conditions at the building entries, especially given the cold weather conditions of Taos and the predominately north-facing main entries. Mechanical systems are at the end of their useful life, and the roof is beyond its useful life with significant leaks. Windows are showing signs of water intrusion, requiring repair. Art programs have seen significant growth in recent years. Without renovation, this well-used building will continue to not meet the code and pose accessibility challenges and risks to building users.

FUNDING:

The total estimated Project Budget is \$3,770,000:

- \$3,000,000 is funded from 2023 General Obligation Bonds
- \$770,000 is funded from Institutional Funds

Klauer Campus



**REQUEST FOR CAPITAL PROJECT CONSTRUCTION RE-APPROVAL for
FITZ HALL & BIOMEDICAL RESEARCH FACILITY – UNM FIRE SAFETY
IMPROVEMENTS RE-APPROVAL
UNIVERSITY OF NEW MEXICO
August 2, 2023**

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for the **Fitz Hall & Biomedical Research Facility (BRF) – UNM Fire Safety Improvements Re-Approval, on the Albuquerque North Campus.**

PROJECT DESCRIPTION:

Reginal Heber Fitz Hall (#A0211) and Biomedical Research Facility (BRF) (#A0253) both house medical research for the School of Medicine at the University of New Mexico. The approximate 288,000 GSF facility comprises research spaces, laboratories, conservation storage, seminar spaces, and numerous classroom and office spaces. The facilities currently lack sufficient fire and life safety systems for its Group B, business occupancy.

The project entails renovating the existing building's fire alarm and protection systems. The entire fire alarm system will be replaced with a new addressable fire voice evacuation emergency communication system that will integrate all portions of the facility. The existing building fire alarm system will remain operational while the new fire alarm system is installed, tested, and finally accepted by the NM State Fire Marshal's Office. The existing fire protection system will be modified to extend a wet-pipe automatic fire sprinkler system to cover the majority of the six levels of the facility.

This re-approval is for the additional funding which will address sprinkler coverage to the two uppermost levels of the facility. The previous funding primarily addressed the lower four levels. The existing manual dry standpipe systems will also be modified to function as a single standpipe system. The existing mechanical HVAC systems, new electrical power circuits, and existing emergency power equipment will incorporate new fire alarm components and functions to meet the requirements for fire and life safety components.

PROJECT RATIONALE:

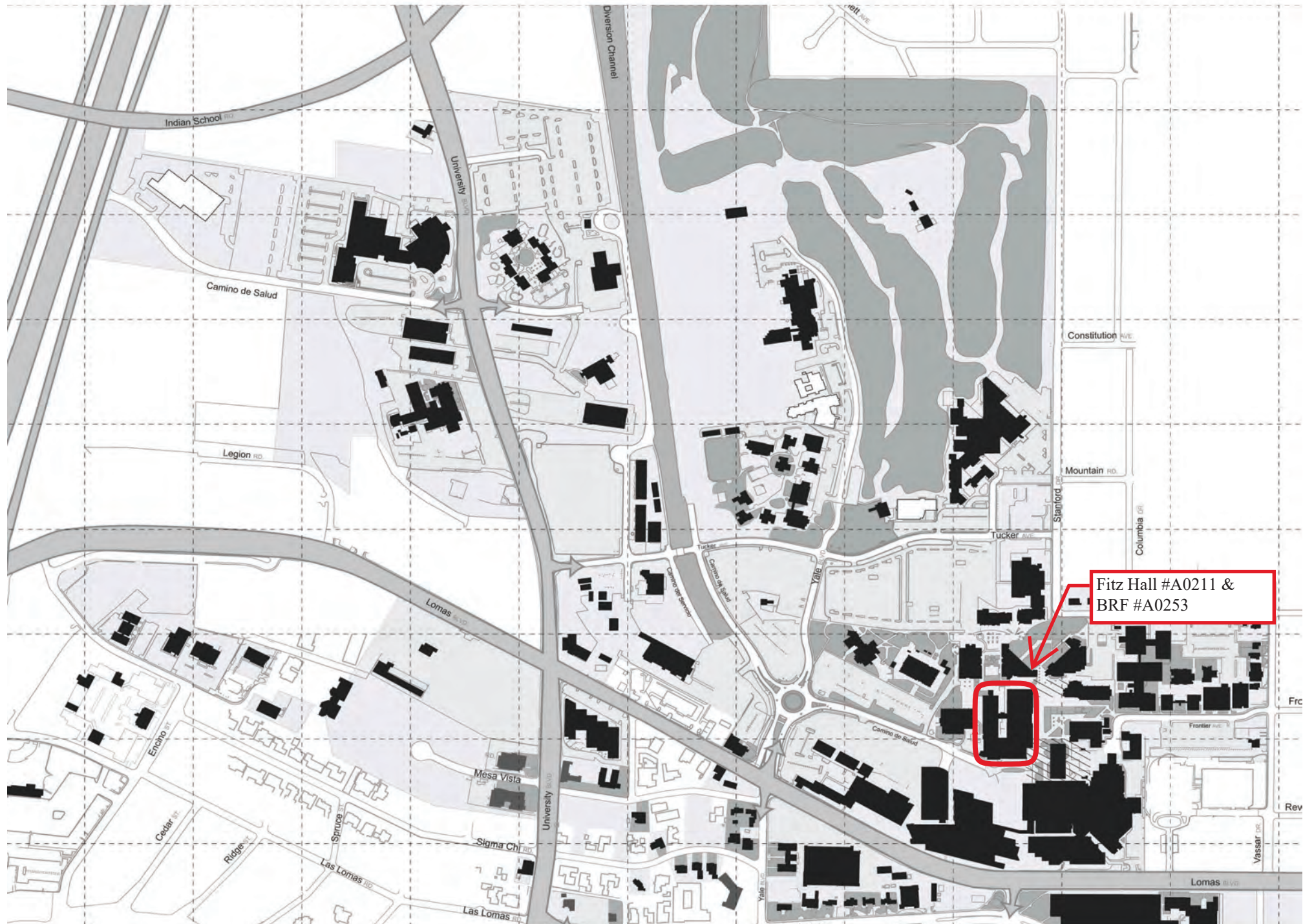
Upgrades are needed for the entire fire alarm and fire protection systems to comply with current codes and University design standards. Without this project, the University is at extreme risk during an emergency fire scenario. Only 23% of the floor area is currently protected by automatic sprinkler systems and many floor levels lack proper occupant notification and HVAC shutdown sequences. It is vital that these systems be updated to meet all applicable code and standard requirements since the facility is a hub for the UNM School of Medicine predominately catering to graduate and postdoctoral students and faculty who utilize this building on a continuous basis.

FUNDING:

The total estimated Project Budget is \$2,968,635.00:

- \$2,000,000.00 is funded from 2021 Legislative Appropriation STB F3144
- \$500,000.00 is funded from 2022 Sustainability Surcharge
- \$468,635.00 is funded from 2024 One-Time Building Renewal & Replacement (BR&R)

The University of New Mexico - Albuquerque: North Campus



**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
CAMPUS INFRASTRUCTURE IMPROVEMENTS-TIE FEEDER UPGRADE
UNIVERSITY OF NEW MEXICO**

August 2, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for the **Tie Feeder Upgrade, on the Albuquerque Central and North Campuses.**

PROJECT DESCRIPTION:

The purpose of this project is to increase the capacity of the electrical circuits connecting the North Campus Substation (building #167) and the Central Campus Substation (building #257). The installation of the tie feeders will involve engineering design services, excavation, installation of electrical conduits (piping), appropriate wire installed in the conduits, and encasement of the conduits in concrete.

PROJECT RATIONALE:

The UNM electric grid is connected to the PNM grid at the North Campus Substation and the Central Campus Substation. The buildings on these campuses are connected directly to their respective substation. The original design of the substations included a connection between them that allows either of the substations to power the other campus. Thus, if the Central campus substation transformer is down for maintenance, the Central campus would be powered through the “tie feeder” from the North Substation.

Projections of campus growth indicate that the tie feeder will not have the capacity to provide this backup capability. This project will double the capacity of the tie feeder and provide the backup capability through at least 2035.

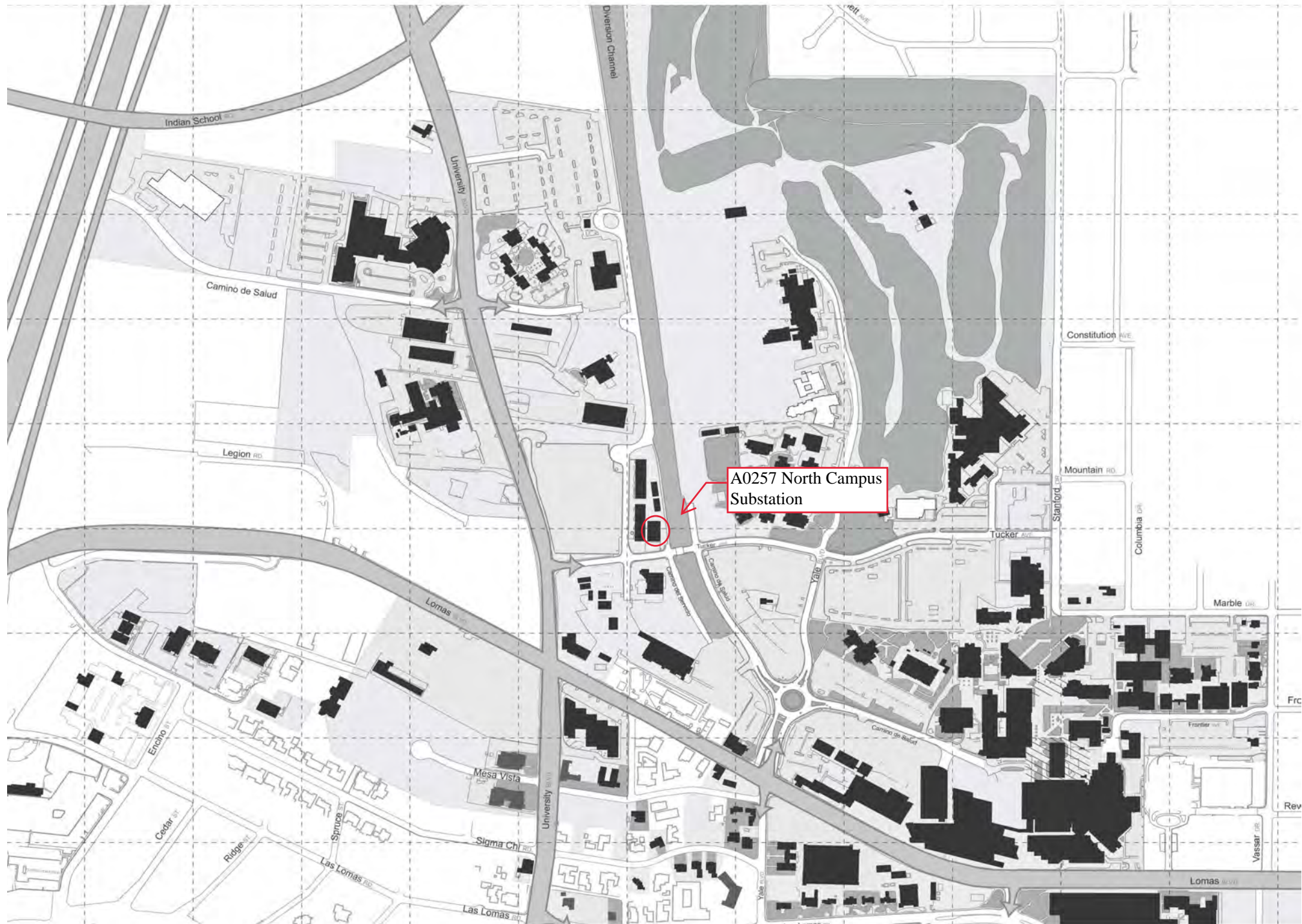
FUNDING:

The total estimated Project Budget is \$2,000,000.00

- \$2,000,000 is funded from FY24 General Fund

The map displays the Yale University campus with various buildings and streets. A red circle and arrow highlight the location of the A0167 - Central Campus Substation. The substation is situated near the intersection of Las Lomas Rd and Redondo Rd, south of the Student Center. The map includes labels for streets such as Ridge St, Spruce St, Las Lomas Rd, Roma Ave, Redondo Rd, and Central Ave. It also shows landmarks like Duck Pond, Johnson Field, and the Student Center. The substation is located near the intersection of Las Lomas Rd and Redondo Rd, south of the Student Center.

The University of New Mexico - Albuquerque: North Campus



**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
JOHNSON CENTER - SEIDLER THERAPY POOL RENOVATION
UNIVERSITY OF NEW MEXICO**

August 2, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested **for Johnson Center – Seidler Therapy Pool Renovation on the Albuquerque Central Campus.**

PROJECT DESCRIPTION:

This project will create a separate indoor environment for the Johnson Center (#0059) Seidler Therapy Pool. The therapy pool will be physically separated from the Olympic pool, however, a visual connection will be maintained between the two pools by using a glazed storefront. The therapy pool will receive a dedicated HVAC system that matches the indoor air requirements for the therapy pool. The existing ceiling insulation will be completely removed and replaced along with repairing the ceiling sections that have been compromised. New LED lighting that meets current energy standards will also be installed.

PROJECT RATIONALE:

The Seidler Therapy Pool ceiling insulation has been falling off due to temperature and humidity fluctuations. These fluctuations are caused by the different indoor temperature requirements of the Olympic pool and the therapy pool, which currently share the same HVAC system. These temperature variations have caused condensation to form on the metal ceiling thus compromising the insulation. A separate indoor air environment and dedicated HVAC system are required to create the proper environment for the therapy pool. This will allow for stable temperature and humidity control thus mitigating the deterioration of the ceiling insulation. This will allow for better management of the therapy pool as the space air temperature is directly related to the pool water temperature. Users of the pool will also experience a better environment due to the dedicated space and HVAC system for the therapy pool.

If the project does not receive approval, the therapy pool will continue to experience temperature and humidity fluctuations, thus further compromising the ceiling insulation.

FUNDING:

The total estimated Project Budget is \$1,400,000:

- \$1,400,000 is funded from FY24 Building Renewal & Replacement (BR&R)

Johnson Center, Bld# A0059, Seidler Naratorium

**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
WOODWARD HALL UPPER-LEVEL RESTROOM RENOVATION
UNIVERSITY OF NEW MEXICO**

August 2, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for **Woodward Hall Upper-Level Restroom Renovation on the Albuquerque Central Campus.**

PROJECT DESCRIPTION

This project renovates the upper-level main restrooms G154 and G155, totaling 1,800 GSF, in Woodward Hall building #A0082 at the University of New Mexico. The renovation will include the removal of fixtures, toilet partitions, flooring, ceiling tiles, and accessories which will be replaced with new products that meet current standards.

PROJECT RATIONALE:

This project will make the upper-level restrooms of Woodward Hall code and ADA-compliant. The plumbing chase of the current restrooms is inaccessible, making repairs difficult and more expensive. Remodeling these restrooms will provide access to the plumbing chase. The restrooms will have a consistent look with other recently remodeled spaces in the facility. Woodward Hall houses the largest lecture hall on UNM Central Campus and is also used for special events such as new student orientation and graduation ceremonies.

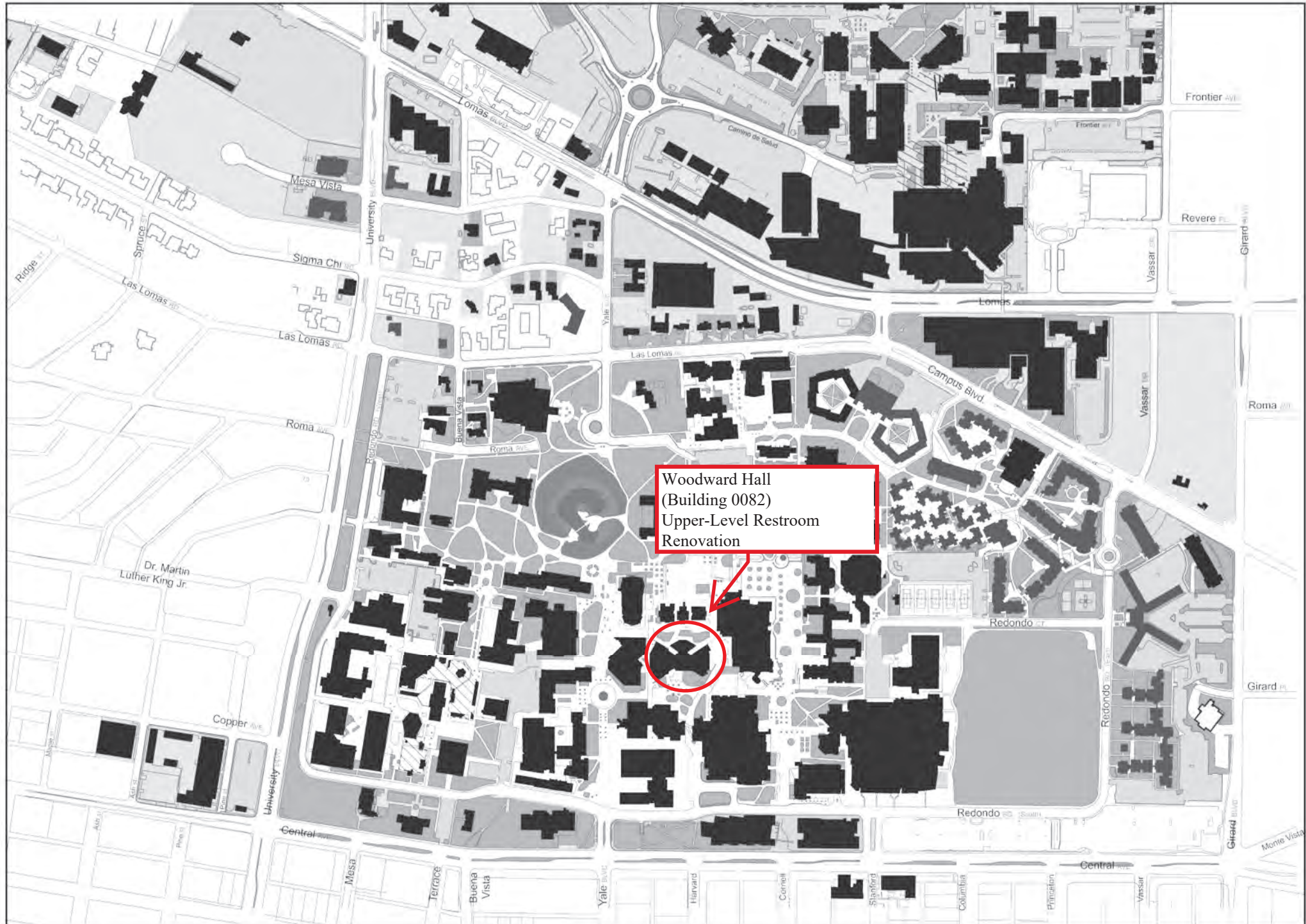
If this project is not approved, these restrooms will remain outdated, non-compliant with current standards and requirements, and inaccessible to those with accessibility needs.

FUNDING:

The total estimated Project Budget is \$805,000:

- \$805,000 is funded from FY24 One-Time Building Renewal & Replacement (BR&R)

The University of New Mexico - Central Campus



**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
BRATTON HALL – FORUM RENOVATIONS
UNIVERSITY OF NEW MEXICO
August 2, 2023**

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for the **Bratton Hall – Forum Renovations on the Albuquerque North Campus.**

PROJECT DESCRIPTION:

The project is located at the UNM School of Law in building #A0218 - Bratton Hall, Room 2400, known as the Forum. It will remodel approximately 8,192 square feet and include new maple rotunda finishes, new floor finishes, new solid wood maple veneer doors, storefront door finishes in select areas, and new paint on walls surrounding the concourse areas. The project consists of removing the existing dark brown wood panels on the concrete rotunda and replacing them with a vertical wood maple grill panel system with sound insulation and removing and replacing selected existing dark wood doors with storefront door systems and new maple-finished solid wood doors to match the new rotunda maple finishes.

PROJECT RATIONALE:

The majority of the UNM School of Law is housed in Bratton Hall (building #218), and the forum is often the first impression of the School. Unlike other areas of Bratton Hall, the forum has not been updated, and the current finishes reflect the design concepts of the original construction in 1969. This area hosts high-profile events throughout the year for the School of Law and serves as a gathering space for students and faculty. The new flooring and maple finishes will provide a durable, modern appearance to the forum with a continuity of door finishes throughout the space. The consequences of not approving this project are poor visibility to a high-profile and heavily frequented area for School of Law faculty, students, and the visiting public.

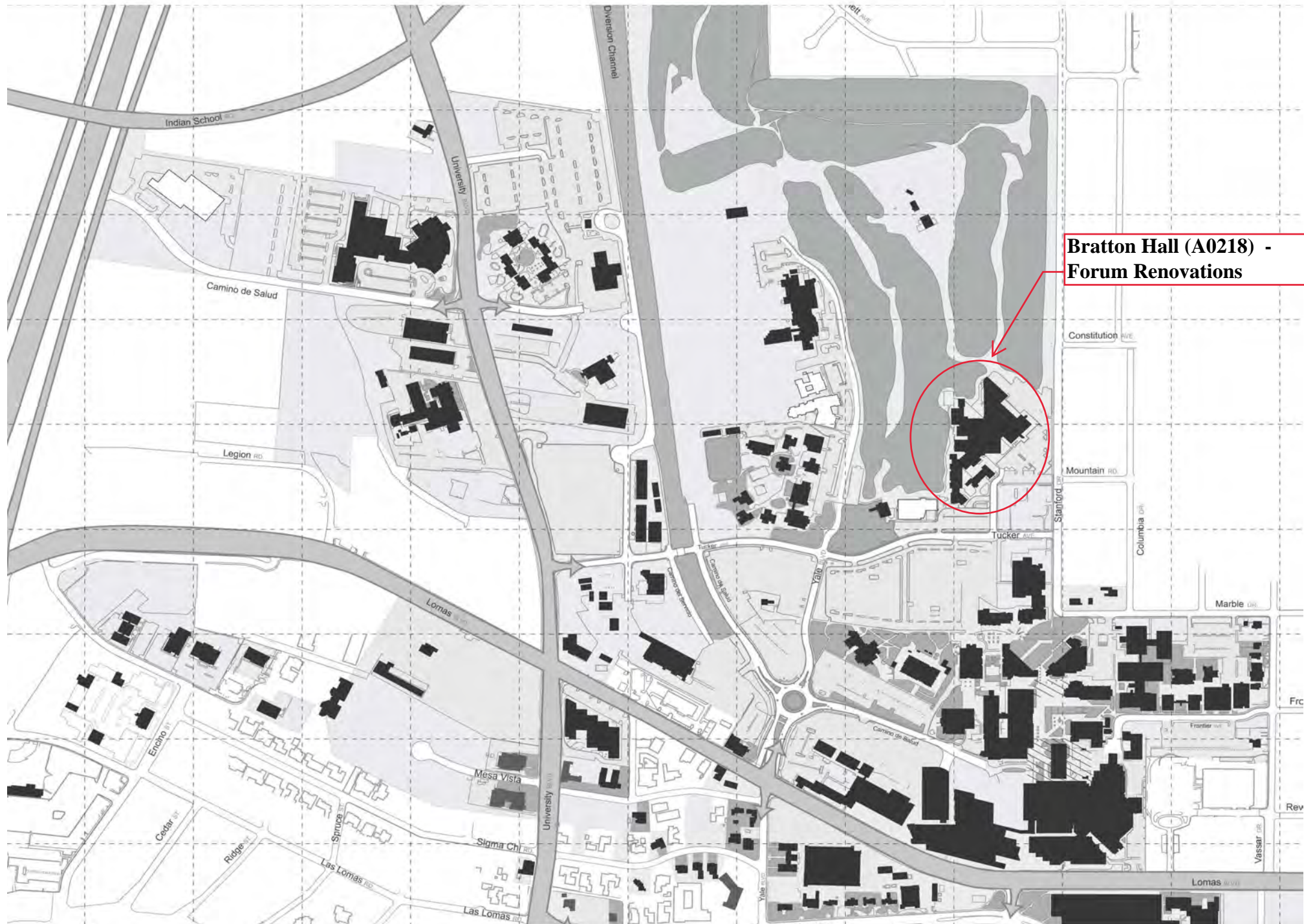
Due to increased construction materials costs, the budget for this project has increased from **\$560,476.00** to **\$735,547.00**, requiring reapproval. The additional funding is from FY 23 Department Funds.

FUNDING:

The total estimated Project Budget is as follows:

- \$735,547.00 is funded from FY23 Department Funds

The University of New Mexico - Albuquerque: North Campus



**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
NEW MEXICO PBS KNME-TV - CHILLER REPLACEMENT
UNIVERSITY OF NEW MEXICO**

August 2, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested **for New Mexico PBS KNME-TV - Chiller Replacement on the Albuquerque North Campus.**

PROJECT DESCRIPTION:

The KNME-TV Studio located in building #217, is a 20,672 gross square foot facility and houses New Mexico PBS member station KNME-TV broadcast studios and offices. This project creates redundancy in the cooling system of the facility by replacing the existing 110-ton air-cooled chiller to provide reliable and redundant cooling for the facility and its recording, production, broadcast equipment, and studios. The previously approved new chiller will be installed in December 2023 and will serve as the primary chiller for the facility. This replacement chiller will be an identical 90-ton air-cooled chiller to match the added chiller and serve as the backup source for cooling in the event of a failure by the new main chiller.

PROJECT RATIONALE:

“New Mexico PBS' Mission is to inform, engage, educate and connect New Mexico's diverse communities, reflecting their interests and needs through quality programming, services, and online content that can be accessed anytime, anywhere.” The facility currently relies on a single air-cooled chiller which is at critical risk of failure and the end of its useful life. The addition of another chiller will provide a reliable and primary source for cooling while the replacement of the existing chiller will allow the replacement chiller to become a backup source for cooling. A reliable backup source for cooling is critical to keeping the recording, production, and broadcasting equipment from overheating and fulfilling New Mexico PBS’ mission. The facility currently has a reliable backup source for electrical power through a backup generator, however, there is no backup source for cooling. If the project is not approved, the building will continue to operate utilizing a backup chiller that has had reliability issues and poses a risk of future failure. If the facility loses its cooling, there is a risk of recording, production, and broadcasting overheating which could lead to the station going off the air.

FUNDING:

The total estimated Project Budget is \$600,000:

- \$600,000 is funded from FY24 Building Renewal & Replacement (BR&R)

The University of New Mexico - Albuquerque: North Campus



**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
CASTETTER HALL-BIOLOGY LAB A RENOVATIONS
UNIVERSITY OF NEW MEXICO**

August 02, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for **Castetter Hall-Biology Lab A Renovations, Albuquerque -Central Campus**.

PROJECT DESCRIPTION:

This project will renovate Biology Laboratory A (Rooms 257/261/210) in Castetter Hall (#A0021) on the Albuquerque Central Campus. The scope of work includes the removal of outdated laboratory casework and associated mechanical, electrical, and plumbing utilities, installation of new casework, and extension of utilities to new casework in Rooms 257 and 261. New interior walls will be constructed in Room 261 to provide individual, lockable spaces for lab equipment.

PROJECT RATIONALE:

The current casework is over 30 years old with rusted bottoms and dangerous corners. The benchtops that are chem-resin are heavily stained and could affect future research. A portion of the countertops is a particle board laminated product that does not meet lab safety standards. These lab renovations support the federally funded grant for animal research for a recently hired Biology faculty member. The UNM Biology Department is pursuing the expansion of its animal research opportunities by collaborating with other University departments and other universities across the country. This space will serve as a recruitment tool to encourage potential faculty and students to perform their research at UNM.

If this project is not funded, it would prevent the Biology Department from fully implementing its research initiative and impact the future hiring of faculty to support the department.

FUNDING:

The total estimated Project Budget is \$580,000:

- \$380,000 is funded from the 2022 Severance Tax Bond
- \$200,000 is funded from Department Funding

[illegible]

**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
CENTER FOR THE ARTS – AIR HANDLING UNITS OPTIMIZATION CONTROLS,
PHASE 1**

UNIVERSITY OF NEW MEXICO

August 2, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for the **Center for the Arts – Air Handling Units (AHUs) Optimization Controls, Phase 1, on the Albuquerque Central Campus.**

PROJECT DESCRIPTION:

The Center for the Arts (#A0062) is the renowned destination for cultural arts at the University of New Mexico within the State of New Mexico. The approximate 374,779 GSF facility houses performance spaces, a museum-quality art gallery, collections storage, multiple rehearsal spaces, as well as numerous classroom and office spaces.

The goal of the project is to reduce the building's energy use by modifying the operational capabilities of the existing air handling units (AHUs). Modifications will include, but not be limited to, reductions in fan energy, indoor comfort direct digital controls (DDC) improvements for return air, supply air, and breathing zone temperature sensing and tracking, AHU operational scheduling, and separated individual room zone supply air distribution through potentially new terminal unit design for improved occupant comfort which will equate to a decrease in electrical energy consumed and a decrease in campus plant chilled water and generated heating water utilities. Additionally, 1960's era AHUs will be replaced with current energy-efficient models of similar size and orientation.

PROJECT RATIONALE:

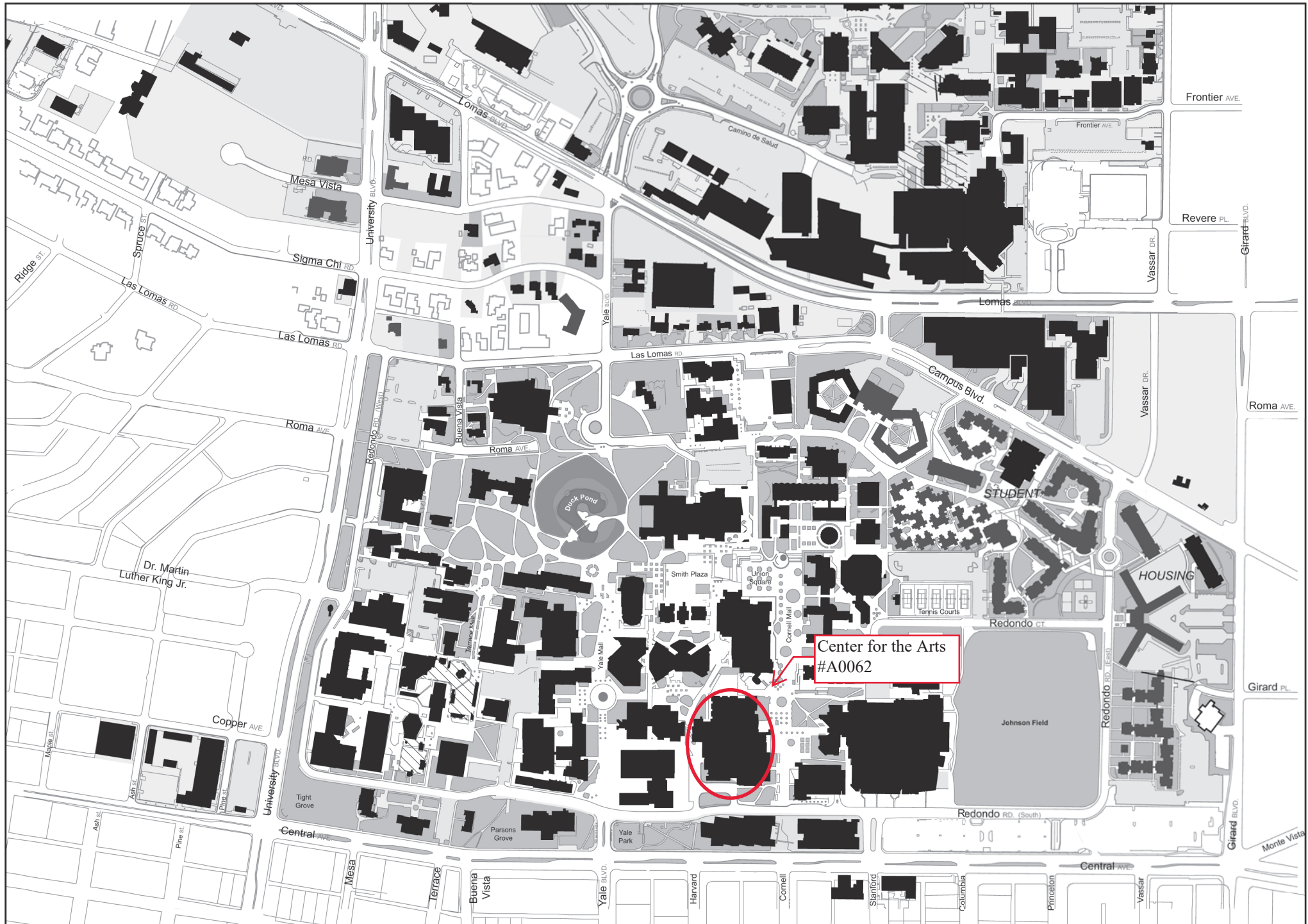
This expansive facility desperately needs upgrades to the building's existing heating, ventilating, and air conditioning (HVAC) systems. Without this project, the University is at extreme risk for multiunit impairments during critical student lead activities such as performances, recitals, and practices. These HVAC systems must be updated to meet all applicable codes and industry standards. There are many institutional groups, such as the Department of Art, Department of Cinematic Arts, Department of Music, Department of Theatre & Dance, and the UNM Art Museum which utilize this building on a continuous basis. Additionally, the facility hosts local K-12 students, community organizations, and various national traveling companies throughout the full calendar year. If the building continues to operate these 1960s-era units, the University will have increased maintenance costs and the potential for unit malfunctions during a performance event or instructional workshop.

FUNDING:

The total estimated Project Budget is \$500,000.00:

- \$500,000.00 is funded from 2023 Sustainability Surcharge Fund

The University of New Mexico - Central Campus



**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
CASTETTER HALL-BIOLOGY LAB B RENOVATIONS
UNIVERSITY OF NEW MEXICO**

August 02, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for **Castetter Hall-Biology Lab B Renovations, Albuquerque -Central Campus.**

PROJECT DESCRIPTION:

This project will renovate Biology Laboratory B (Rooms 108 and 109 in Castetter Hall (#A0021) on the Albuquerque Central Campus. The scope of work includes the removal of outdated laboratory casework and associated mechanical, electrical, and plumbing utilities, installation of new casework, and extension of utilities to new casework

PROJECT RATIONALE:

The current casework is over 30 years old with rusted bottoms and dangerous corners. The benchtops that are chem-resin are heavily stained and could affect future research. A portion of the countertops is a particle board laminated product that does not meet lab safety standards. These lab renovations support the federally-grant-funded animal research activities of a recently hired Biology faculty member. The UNM Biology Department is pursuing growth in animal research. It has a current initiative to encourage expanding this research to other University departments and working with other universities nationwide. This space will be a recruiting space to encourage potential faculty and students to perform their research at UNM.

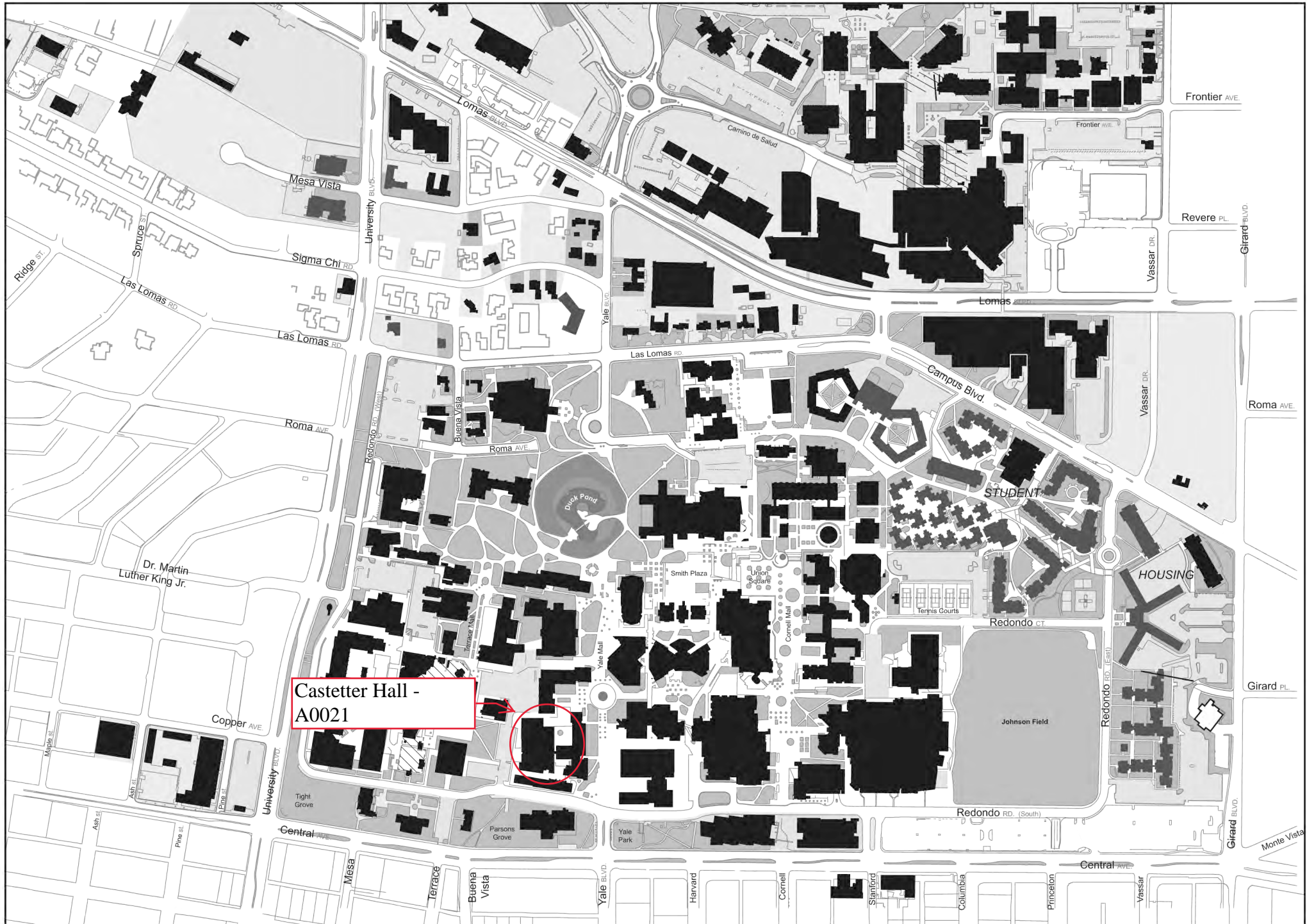
If this project is not funded, it would prevent the Biology Department from fully implementing its research initiative. It may also impact the future hiring of faculty to support the anticipated growth and expansion of the department.

FUNDING:

The total estimated Project Budget is \$405,000:

- \$405,000 is funded from the 2022 Severance Tax Bond F3139

The University of New Mexico - Central Campus



**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
TAOS HARWOOD MUSEUM: ROOF TOP UNITS 1&2 REPLACEMENT
UNIVERSITY OF NEW MEXICO**

August 2, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for **Taos Harwood Museum: Roof Top Units (RTU) 1&2 Replacement.**

PROJECT DESCRIPTION:

This project will replace two existing Roof Top Units (RTU) that provide cooling, heating, and dehumidification to the Harwood Museum in Taos, NM. This requires a new conduit, new wire, and new breakers, and includes a new electrical power feed within the electrical panel. In addition, there may be structural modifications, and reinforcement of the roof deck, due to the new unit size and increased weight. Before start-up, mechanical controls will be integrated into the existing system to operate the new units, including programming and commissioning.

PROJECT RATIONALE:

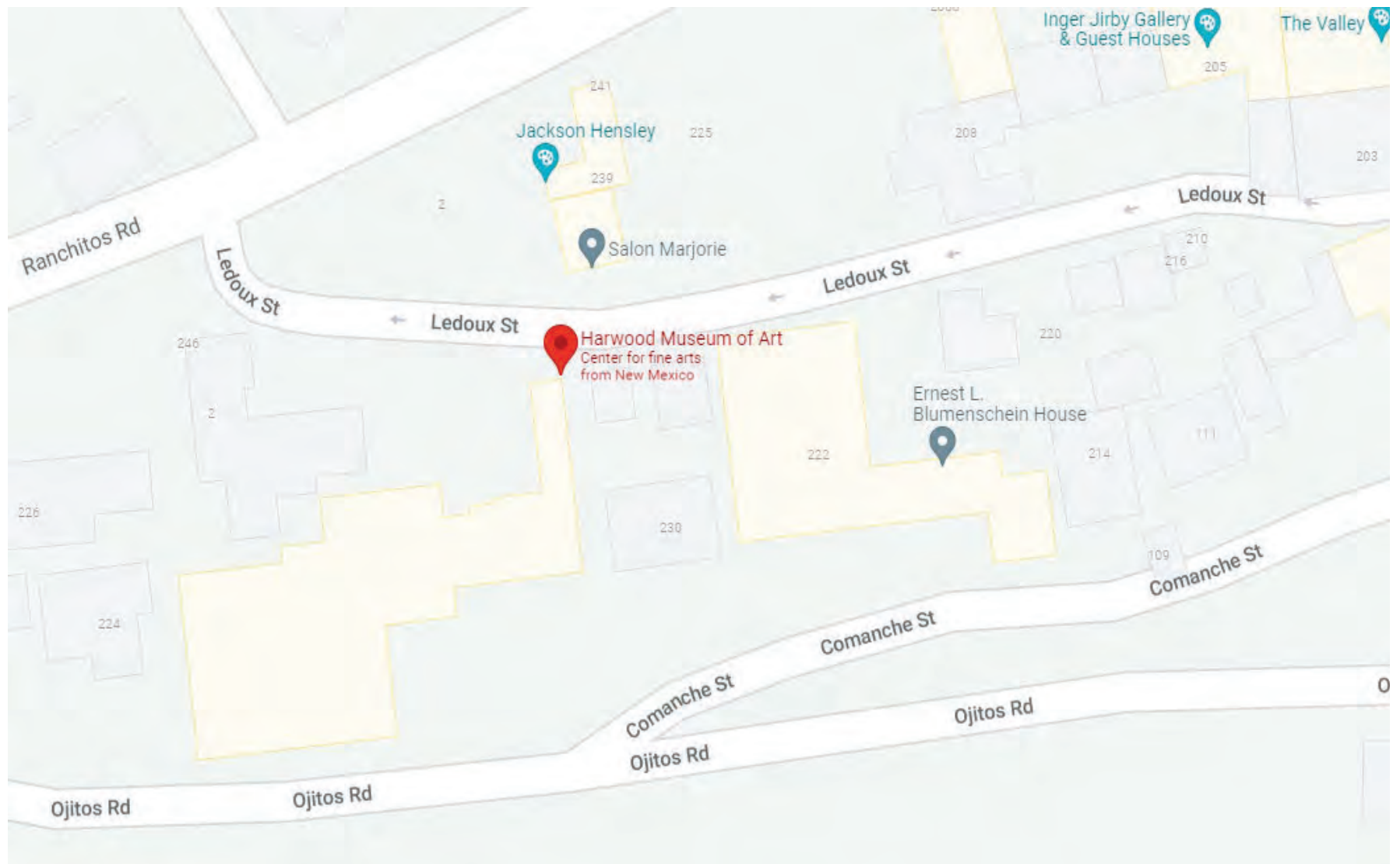
The Harwood Museum has 2 of the 4 RTUs that are approximately 23 years old and in need, of replacement. RTU-1 and RTU-2 are currently beyond their useful service life. The existing RTUs are not connected to the building automation system which allows remote monitoring and control of the HVAC systems. The new RTUs will be connected to the building automation system and will allow for remote monitoring, control, and troubleshooting from the main campus that supports this building. Both replacement units are required to maintain the museum exhibits' proper heating or cooling temperature needs and humidity requirements.

If the project does not receive approval, the museum collections are at risk and the facility's American Association of Museums accreditation is jeopardized due to not being able to meet the indoor air requirements for temperature and humidity.

FUNDING:

The total estimated Project Budget is \$350,000:

- \$50,000 is funded from FY24 General Fund
- \$300,000 is funded from FY 24 Building Renewal & Replacement (BR&R)



**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
TAOS HARWOOD MUSEUM: BOILER REPLACEMENT
UNIVERSITY OF NEW MEXICO**

August 2, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for **Taos Harwood Museum: Boiler Replacement.**

PROJECT DESCRIPTION:

This project will replace the boiler for the Harwood Museum in Taos, NM. New pumps and piping will be installed. Mechanical controls will be integrated into the existing building automation system to operate the new boiler plant including programming and commissioning of the heating plant before start-up. The new boiler will have a 15-20 years lifespan and a high-efficiency condensing that will meet the current energy standards. Replacement of the Harwood Museum's main boilers is required due to cracked burners and multiple mechanical and electrical code violations that will need to be corrected.

PROJECT RATIONALE:

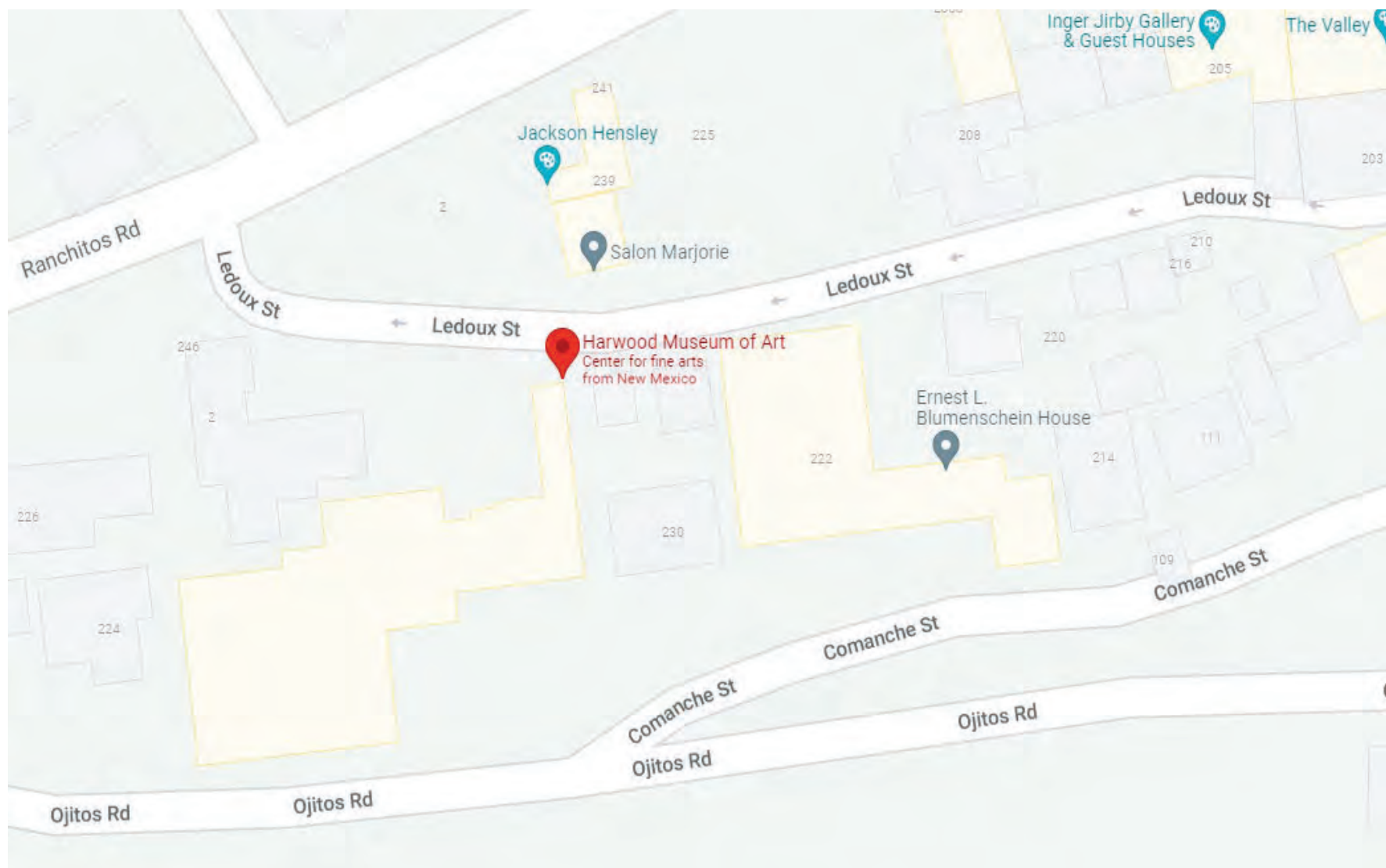
The Harwood Museum has two boilers that are approximately 17 years old and need to be replaced due to cracked burners that cannot be repaired or replaced. These boilers provide heat for the administration wing, the Acalde wing, the main entrance, and the museum's gift shop. In addition, there are multiple mechanical and electrical code violations where the boilers are housed that present life safety concerns that need to be corrected.

If the project does not receive approval, the museum is at risk of losing heat which could result in significant damages due to frozen water lines. Temporary heating would need to be procured and placed around the facility to maintain temperatures above freezing. In addition, the mechanical room where the boilers are located would continue to present an unsafe working environment due to the uncorrected code violations.

FUNDING:

The total estimated Project Budget is \$350,000:

- \$200,000 is funded from FY24 General Fund
- \$150,000 is funded from FY24 Building Renewal & Replacement (BR&R)



**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
ELIZABETH WATERS CENTER FOR DANCE AT CARLISLE GYMNASIUM – FIRE
SYSTEM**

UNIVERSITY OF NEW MEXICO

August 2, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for the **Elizabeth Waters Center for Dance at Carlisle Gymnasium – Fire System, on the Albuquerque Central Campus.**

PROJECT DESCRIPTION:

The Elizabeth Waters Center for Dance (building #4) is located in the historic Carlisle Gymnasium and is an integral component of the College of Fine Art's core mission. The approximate 37,545 GSF facility is comprised of studio spaces, a large performance arena, offices, conference rooms, and multiple storage spaces. The facility is currently lacking sufficient fire and life safety systems for its mixed Group A, assembly, and Group B, business occupancies.

The project will provide a new fire protection system for the facility. It is an extension of the facility's fire and life safety improvements, which underwent a complete fire alarm upgrade in 2021. A new wet-pipe automatic fire sprinkler system will be designed and installed for this primarily single-story structure. Modifications are required for the fire alarm system and will also be administered through this project. No modifications to the building's exterior are anticipated at this time, and the building's operational schedule will be minimally affected. Final system acceptance is through the NM State Fire Marshal's Office.

PROJECT RATIONALE:

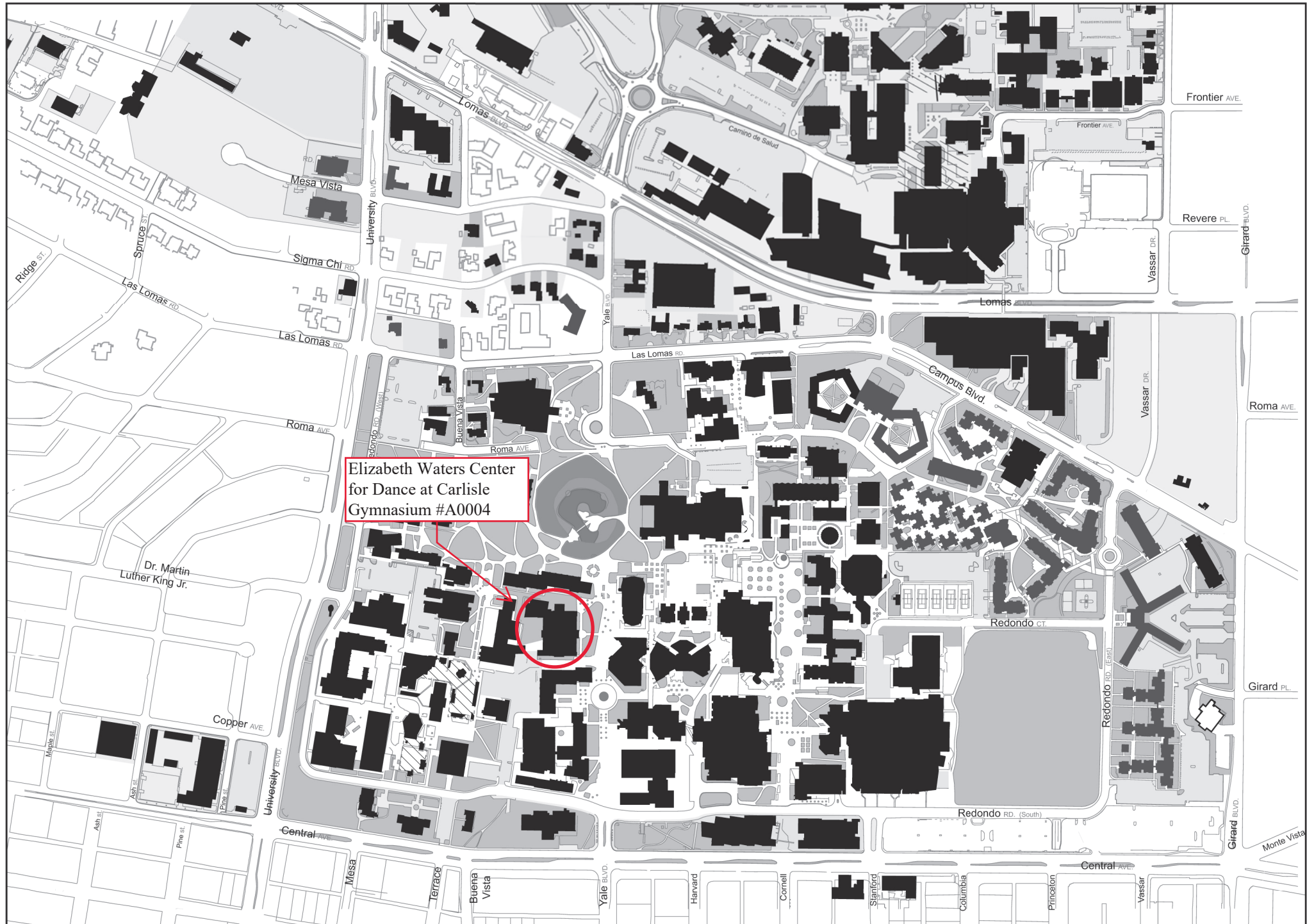
The addition of a fire protection system is needed to comply with current codes and University design standards. Without this project, the University is at extreme risk during an emergency fire scenario, especially during a performance event when hundreds of people are meandering throughout all portions of the facility. This system must be installed to meet all applicable code and standard requirements since the facility is a hub for the UNM Theatre and Dance Department which cater to graduate and undergraduate students, faculty, and outside theater and performance arts groups who utilize this building almost continuously.

FUNDING:

The total estimated Project Budget is \$334,800.00:

- \$334,800.00 is funded from 2024 One-Time BR&R

The University of New Mexico - Central Campus



**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
ANTHROPOLOGY – FIRE ALARM UPGRADE
UNIVERSITY OF NEW MEXICO**

August 2, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for the **Anthropology – Fire Alarm Upgrade, on the Albuquerque Central Campus.**

PROJECT DESCRIPTION:

The Anthropology building (#A0011) is utilized by the University of New Mexico Department of Anthropology which is inclusive of the subfields of archaeology, evolutionary anthropology, and sociocultural and linguistic anthropology. The approximate 57,668 GSF facility comprises research spaces, laboratories, conservation storage, seminar spaces, and numerous classrooms and office spaces. The facility is currently lacking sufficient fire and life safety systems for its Group B, business occupancy.

This project will renovate the existing building's fire alarm system. The entire fire alarm system will be replaced with a new addressable fire voice evacuation emergency communication system that will integrate all portions of the facility. The existing building fire alarm system will remain operational while the new fire alarm system is installed, tested, and finally accepted by the NM State Fire Marshal's Office. The existing mechanical HVAC systems, new electrical power circuits, and specialized fire suppression equipment will be incorporated into the new fire alarm components and functions to meet fire and life safety system requirements.

PROJECT RATIONALE:

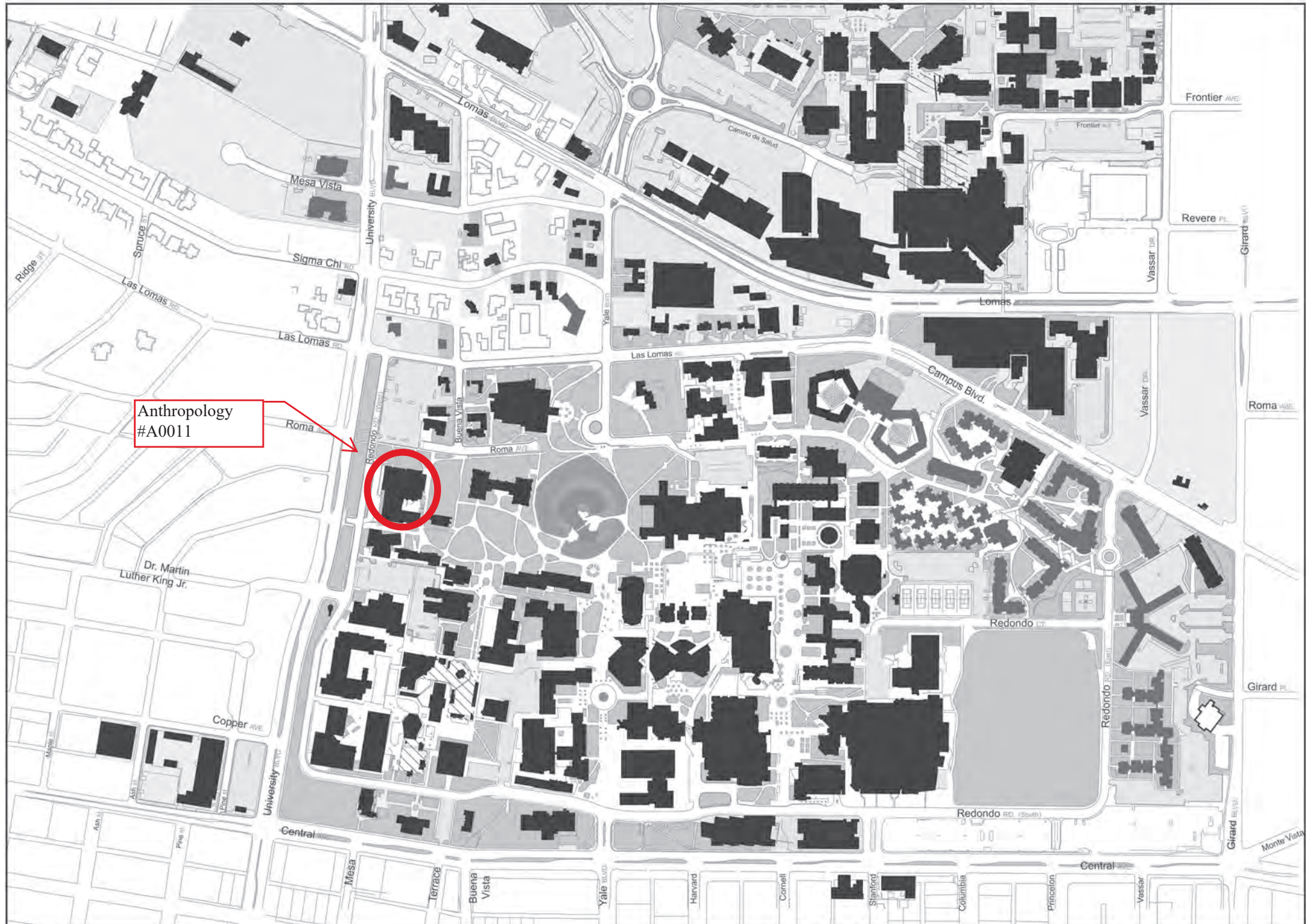
Upgrades are needed for the building's entire fire alarm system to comply with current codes and University design standards. Without this project, the University is at extreme risk during an emergency fire scenario. Many spaces lack proper occupant notification and HVAC shutdown sequences. It is vital that these systems be updated to meet all applicable code and standard requirements since the facility is a hub for the UNM Department of Anthropology which also houses the Maxwell Museum of Anthropology that predominately caters to graduate and undergraduate students, faculty, and the general public who utilize this building on a continuous basis.

FUNDING:

The total estimated Project Budget is \$313,200.00:

- \$313,200.00 is funded from 2024 One-Time Building Renewal & Replacement (BR&R)

The University of New Mexico - Central Campus



**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
UNIVERSITY ARENA “THE PIT” FAN EXPERIENCE & SECURITY IMPROVEMENTS
UNIVERSITY OF NEW MEXICO**

August 2, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for **Fan Experience and Security Improvements at University Arena “The Pit”, on South Campus, in Albuquerque, New Mexico.**

PROJECT DESCRIPTION:

The University Area “The Pit” (#A0302) is approximately 160,000 sq ft and these improvements will touch most areas of the facility including the concourse, ticketing areas, concession stands, parking lots, and production room.

Fan Experience & Security improvements include the installation of metal detectors at guest entry locations, installation of security cameras throughout, installation of new point-of-sale systems for ticketing and concession areas, installation of a spotlight for basketball games, and exterior lighting improvements for security & visibility.

This project also includes The Pit video control room equipment replacement including the existing outdated graphic display and video equipment used to manage advertising content and display videos at University Arena. Computers, video cameras, fiber optic cabling, in-house communications, and other related equipment will be replaced. Initial funding proved insufficient once the project was sent out for a request for proposal.

PROJECT RATIONALE:

The improvements will allow guests, staff, students, and student-athletes to access The Pit safely by increasing security measures and ease of entry into the facility. The control room upgrade and the spotlight will improve the events’ audio/visual presentation. The point-of-sale systems will speed service times by making ordering and paying for concession items or tickets easier. These improvements allow UNM Athletics to meet current standards in security and entertainment. The current systems are either well past their useful life or do not exist currently.

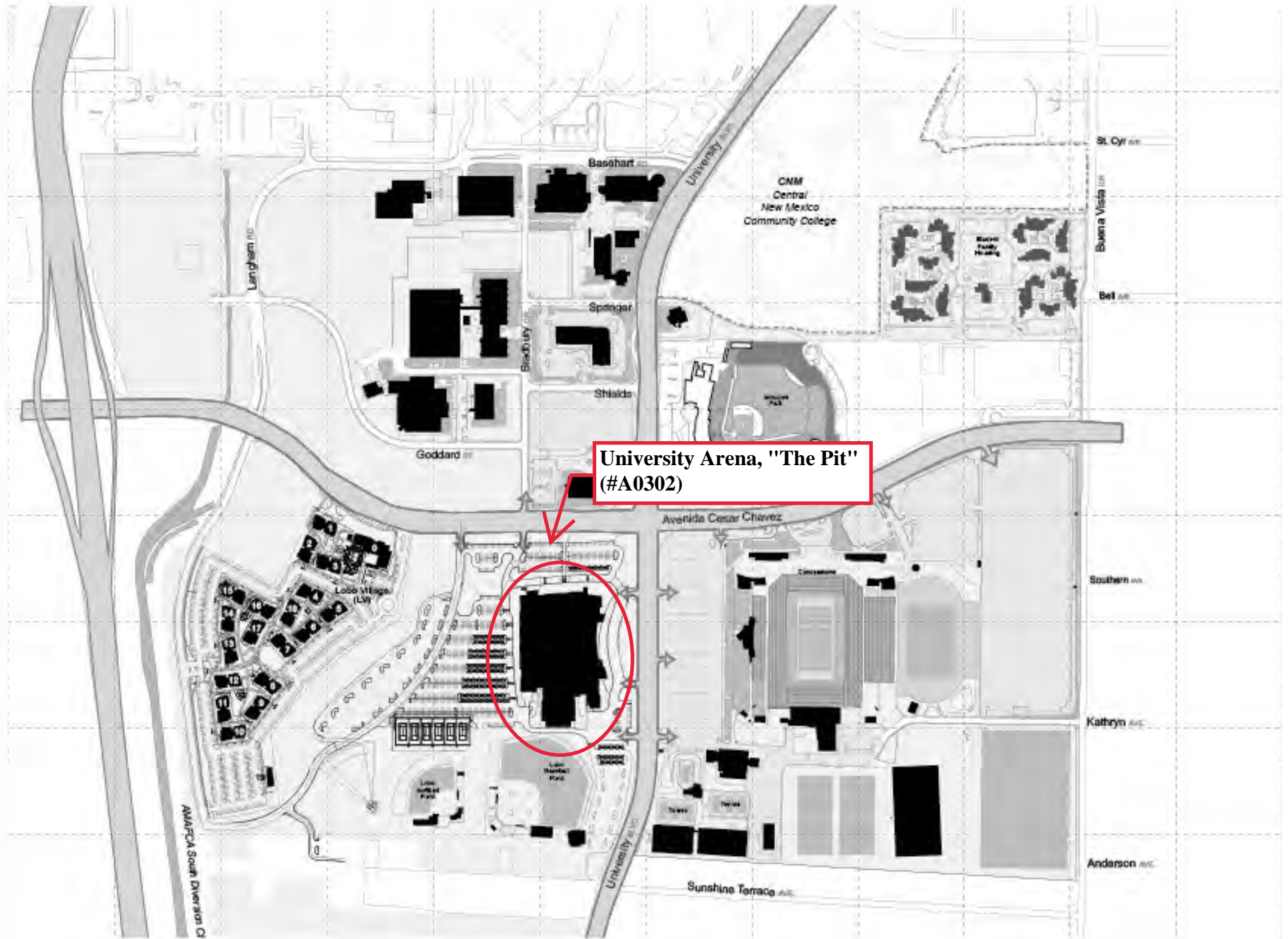
If the fan experience items are not approved, our graphic displays and video systems as well as the point of sale systems will keep the system operating at 2010 levels and risk equipment failure leaving the Athletic Department without advertising revenues, customer entertainment, and point of sale systems. The security items not receiving approval would leave UNM Athletics’ inefficient means of screening guests while also leaving them vulnerable to criminal behavior.

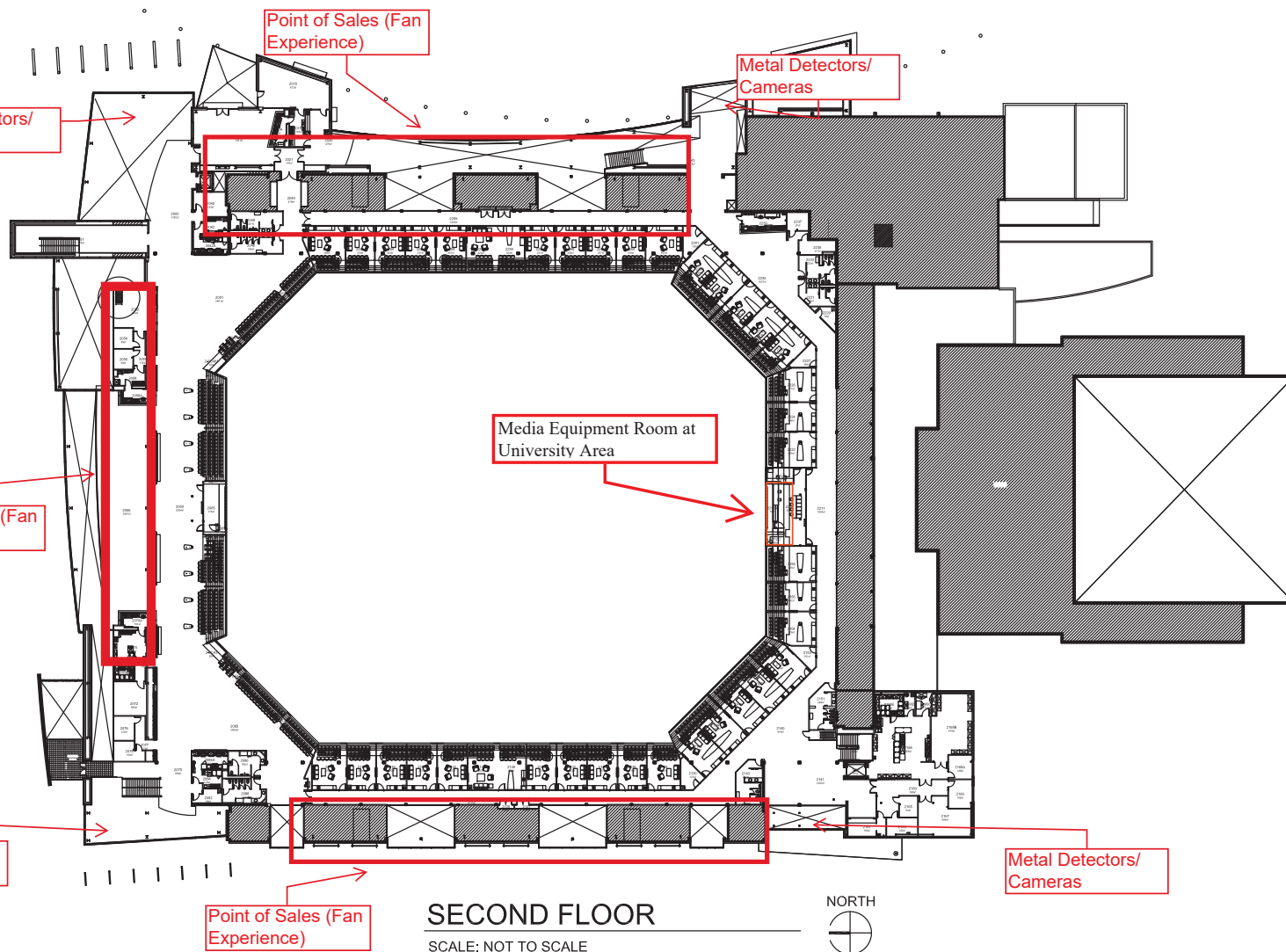
FUNDING:

The total estimated Project Budget is: \$1,450,000

- \$700,000.00 is funded from 2022 Severance Tax Bonds
- \$750,000 is funded from 2024 Severance Tax Bonds

The University of New Mexico - Albuquerque: South Campus





PLANNING & CAMPUS DEVELOPMENT
OFFICE OF SPACE MANAGEMENT

TOTAL FLOORS:	3	FLOOR:	SECOND
TOTAL GROSS SQUARE FEET:	271839	GROSS SQUARE FEET:	71843
MAIN ENTRANCE		SECONDARY ENTRANCE	

UNIVERSITY ARENA - "THE PIT"

SECOND FLOOR
1111 UNIVERSITY BLVD SE

#302

3 OF 3
302-00-02

**QUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
UNM CAMPUS INFRASTRUCTURE IMPROVEMENTS – FIBER OPTICS CABLING
FOR LANDS WEST
UNIVERSITY OF NEW MEXICO
August 2, 2023**

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for **Fiber Optics Cabling on Lands West in Albuquerque, New Mexico.**

PROJECT DESCRIPTION:

The purpose of this project is to build optical fiber routes to UNM buildings West of Tucker and East of Indian School including Continuing Education, Materials Management, and Environmental Health and Safety Services. This project includes upgrading IT rooms and making them code-compliant and repairing or replacing manhole conduit entrances. New routes are necessary due to planned UNM Health expansion for the area. The project will utilize the existing pathway and duct bank, wherever possible, to serve the building's connectivity, either from the Cancer Center or Novitski Hall, and will serve to improve business continuity

PROJECT RATIONALE:

The fiber optic cabling that will be replaced has been in place in the UNM environment for more than 20 years and is at the end of its life. Upgrades have been completed to address emergency repairs, but no other significant refresh has taken place. Fiber optics connectivity to buildings in this area is currently served either from Novitski Hall or the Facilities Management building. With the next phase of UNMH's expansion, the Facilities Management building, currently a fiber zone hub for the area may be demolished or severely impacted due to construction. It is imperative to have these surrounding building fiber optic uplinks rerouted out of harm's way before the next UNM Health expansion and is required for backbone and internet connectivity for campus users and services.

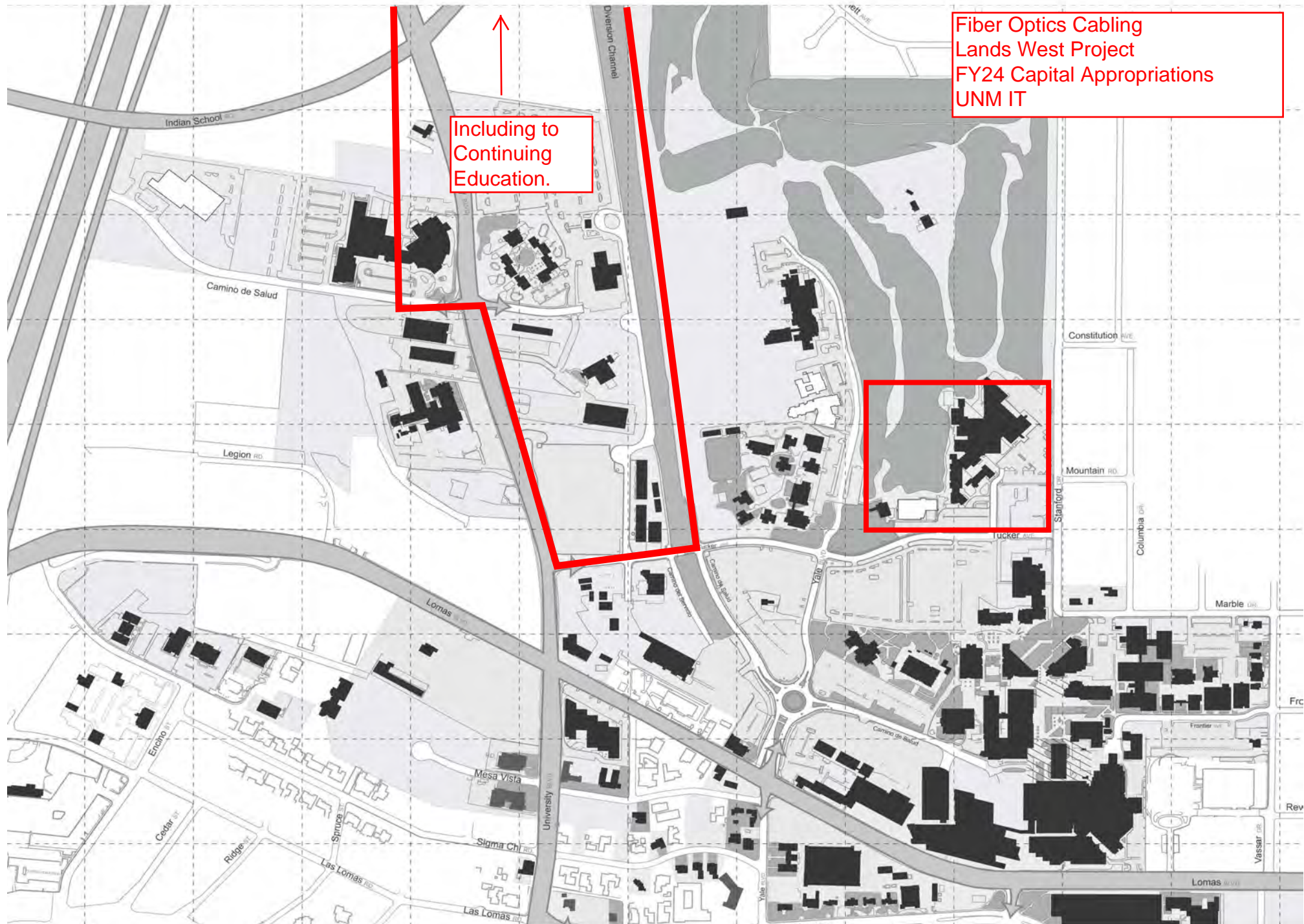
Wireless and wired networks, research, cellular, security, life safety, and building maintenance systems are all dependent upon the bandwidth of fiber and copper cabling systems. Higher education needs for campus networks have increased significantly to meet academic, administration, and research needs, and will continue to grow in demand. A reliable, high-speed, and secure network facilitates on-campus and off-campus instruction.

FUNDING:

The total estimated Project Budget is \$450,000

- \$450,000 is funded by FY24 General Fund

The University of New Mexico - Albuquerque: North Campus



**REQUEST FOR CAPITAL PROJECT CONSTRUCTION APPROVAL for
UNM CAMPUS INFRASTRUCTURE IMPROVEMENTS – COPPER CABLING
BUNDLE REPLACEMENT
UNIVERSITY OF NEW MEXICO
August 2, 2023**

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for **Copper Cabling Bundle Replacement on the Central Campus, in Albuquerque, New Mexico.**

PROJECT DESCRIPTION:

This project will replace sections of the copper cabling bundles identified as 1) North bundle, 2) West bundle, and 3) PPD bundle, each with 600 pairs. These cables are currently failing by evidence of high-resistance insulation breakdown. The cables will be rerouted through the new duct bank presently under construction under the New Hospital Tower. The section that will be replaced is from the Tunnel at 2201 Lomas Blvd to the splice pit 10-04 near the intersection of Camino de Salud and the AMAFCA Diversion Channel. The work also includes the installation of conduits and manholes for infrastructure access and connections.

PROJECT RATIONALE:

This project will reduce the deferred maintenance backlog, specifically by upgrading/replacing the copper infrastructure, which is over twenty years old, and supports critical network infrastructure on campus. The copper cabling bundles that will be replaced as part of this project have been in place in the UNM environment for more than 30 years. Upgrades in these areas have been completed to address emergency repairs, but no other significant refresh has taken place for this aging infrastructure. The existing copper cables are currently failing with evidence of high resistance insulation breakdowns causing outages of service. Nearby work taking place in the impacted areas allows surrounding building fiber optic uplinks to be rerouted before construction.

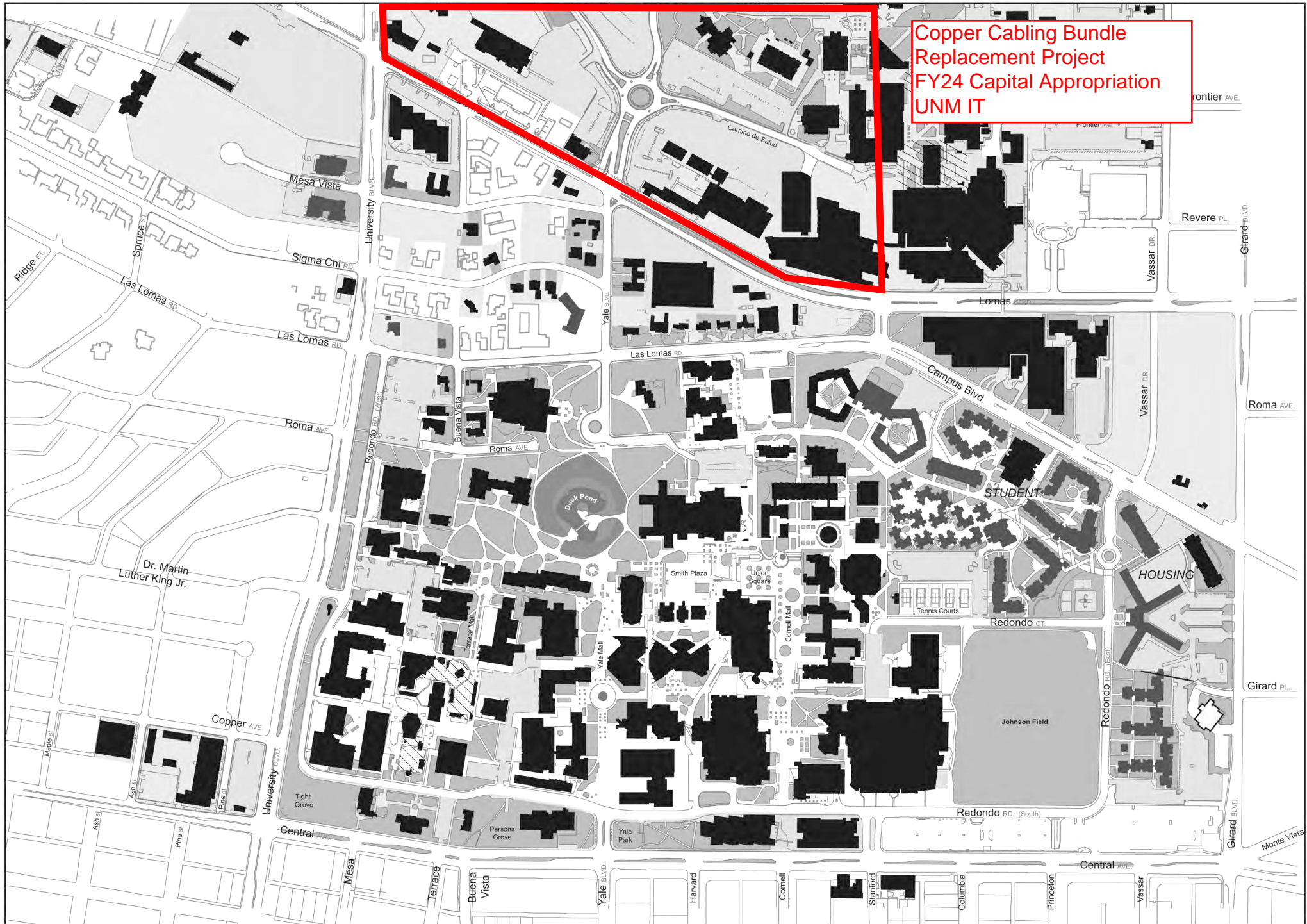
Alarms, emergency phones, and other critical phone applications rely heavily on copper cabling bundles for business connectivity. New construction being built on top of or around the lines makes accessing the existing copper lines difficult and, in some cases, impossible. Failed cabling will take months to repair or replace due to worsening supply chain issues, hence putting critical services at risk. This replacement will ensure business continuity for areas such as UNM Pharmacy, Cancer Center, Carrie Tingley, 1650 University, and others.

FUNDING:

The total estimated Project Budget is \$450,000

- \$450,000 is funded by FY24 General Fund

The University of New Mexico - Central Campus



**TO: University of New Mexico Board of Regents
Finance & Facilities Committee Meeting**

**FROM: UNM Rainforest Innovations (UNMRI)
Board of Directors**

DATE: August 2, 2023

RE: Approval of Board Appointment(s): Ms. Linda Griego and Dr. Donna Riley

The UNMRI Board of Directors submits for approval the appointments of Ms. Linda Griego and Dr. Donna Riley to its Board of Directors for a four-year term, beginning upon approval by the Board of Regents and ending June 30, 2027. Ms. Griego and Dr. Riley were recommended for appointment by the UNMRI Nominations Committee and approved by the UNMRI Board of Directors at its July 28, 2023 board meeting, subject to Board of Regents' approval.

Ms. Linda Griego
Dr. Donna Riley

Bio Attached
Bio Attached

Ms. Linda Griego



Founder, MLK Health and Wellness Community Development Corporation

Education

B.A. – History, University of California, Los Angeles

Business/Research Background

Ms. Griego's diverse career encompasses civic leadership, entrepreneurship, government service, corporate and non-profit directorships, and philanthropy.

In 2016, she founded the non-profit MLK Health and Wellness Community Development Corporation focused on the 42-acre MLK Medical Campus in South Los Angeles. Infrastructure projects include the newly opened Jacqueline Avant Children Center that houses the MLK Pediatric Clinic which serves 4,000 children and teens in foster care; and the renovated MLK Behavioral Health Center (former hospital).

Her entrepreneurial career includes real estate development and historical renovation of an abandoned 1912 firehouse in downtown Los Angeles into offices and a prominent 136-seat restaurant, Engine Co. No. 28, that she operated for over twenty years. She also developed and operated two other restaurants and two bakeries in LA; and a fishing lodge in Chama, NM.

Ms. Griego's government service and appointments include Deputy of Mayor of Los Angeles in charge of economic development, President and CEO of the LA Community Development Bank focused on the HUD empowerment zone; and President and CEO of Rebuild LA, that entity charged with rebuilding following the 1992 Civil Unrest. In her early career, she was a congressional staffer for the U.S. Senator (CA) and a U.S. Congressman (NM) in Washington, D.C. She has also served on several commissions including most recently the Los Angeles County Economic Resiliency Taskforce, the LA Community Redevelopment Agency, Cultural Affairs Commission, Handicapped Access Commission, and the California Community College Board of Governors.

She serves on the board of directors of media and entertainment conglomerate Paramount Global (former ViacomCBS). She has served on several boards of directors including Capital Group/American Funds, AECOM, Granite Construction, Southwest Water Company, City National Bank, First Interstate Bank, and the Federal Reserve Bank of San Francisco (Los Angeles director). Service on non-profit boards of directors including the Martin Luther King, Jr. Community Hospital, Cedars Sinai Medical Center, Los Angeles Area Chamber of Commerce, the



LA Convention Center, the YMCA of Metropolitan Los Angeles, and the Community Development Technologies Center.

For more than two decades, Ms. Griego has served as a trustee of philanthropic foundations, including the Robert Wood Johnson Foundation, the David and Lucile Packard Foundation, and the Ralph M. Parsons Foundation. She also served as a trustee of the boards of the National Trust for Historic Preservation, the Charles R. Drew University of Medicine and Science and Art Center College of Design.

Particular Knowledge and Skills

Ms. Griego holds a Bachelor of Arts degree in History from UCLA. In 2008, she was awarded the UCLA Medal, the highest honor bestowed by the university. She serves on the UCLA Iris Cantor Women's Health Center; and is a former senior fellow of the UCLA School of Public Policy. In 2022, Ms. Griego was awarded the Los Angeles Area Chamber of Commerce Civic Medal of Honor for her work at the MLK Medical Campus and decades of civic leadership in Los Angeles. In 2020, she and her husband moved back to her native New Mexico after forty years in California. Ms. Griego recently joined the advisory board of the UNM Innovate ABQ focused on economic development and job creation.

Dr. Donna Riley



**Jim and Ellen King Dean of Engineering and Computing
School of Engineering
Professor, Department of Civil, Construction and Environmental Engineering
University of New Mexico**

Education

Ph.D. – Engineering and Public Policy, Carnegie Mellon University
M.S. – Engineering and Public Policy, Carnegie Mellon University
B.S.E – Chemical Engineering, Princeton University

Business/Research Background

Dr. Riley is Jim and Ellen King Dean of Engineering and Computing and Professor in the Gerald May Department of Civil, Construction and Environmental Engineering at the University of New Mexico. Before joining UNM, Riley was the Kamyar Haghighi Head and Professor in the School of Engineering Education at Purdue University. During her time at Purdue, she served as Director of Workforce Development for the ASPIRE Engineering Research Center, a 10-year NSF-funded project developing research, education, innovation, and industrial ecosystems supporting the electric vehicle transition, integrating wireless and wired charging with transportation and electric utility systems.

Previously, Dr. Riley was founding faculty member of the Picker Engineering Program at Smith College, the first engineering program at a U.S. women's college, where she spent 13 years. From 2013-2015 she was Program Director for Engineering Education at the National Science Foundation. Dr. Riley currently serves as Vice President of Scholarship for the American Society for Engineering Education and as a member of the Advisory Committee of the National Science Foundation's Engineering Directorate.

Particular Knowledge and Skills

Dr. Riley is the author of two books, *Engineering and Social Justice* and *Engineering Thermodynamics and 21st Century Energy Problems*. She has served as a Fulbright Specialist in New Zealand and an AAAS Science and Technology Policy Fellow at the US Environmental Protection Agency. She is a fellow of the American Society for Engineering Education.



New Mexico Department of Higher Education

2024-2028 Five Year Capital Project Funding Plan **REVISED**

INSTITUTION:

The University of New Mexico - Gallup Campus

DATE:

6/30/2023

Institution acronym	FY24 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Full Project	Phase	Cost of Project or Phase	TOTAL Request from State	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM-G	1	1	Gurley Hall Fine Arts Renovation	Renovation of the Fine Arts space in Gurley Hall	2024		X	\$ 4,000,000	\$ 4,000,000	X			100%	0%			X	5,352
UNM-G	2	2	Gurley Hall Phase 1 & Phase 2 Supplemental Funding	Supplemental funding for the Gurley Hall Phase 1 CCTE & Phase 2 Student Experience renovation	2024		X	\$ 16,105,300	\$ 3,900,000		X	X	73%	27%	Local		X	
UNM-G		3	Facility Repair and Renewal	Repair existing facilities and necessary upgrades to achieve peak energy efficiency and appropriate safe educational environments that building Renewal and Repair isn't enough to complete	2025	X		\$ 2,500,000	\$ 2,000,000		X	X	75%	25%	Equity - Campus		X	N/A
UNM-G		4	Facility Repair and Renewal	Repair existing facilities and necessary upgrades to achieve peak energy efficiency and appropriate safe educational environments that building Renewal and Repair isn't enough to complete	2027	X		\$ 1,500,000	\$ 1,125,000		X	X	75%	25%	Equity - Campus		X	N/A



New Mexico Department of Higher Education

2024-2028 Five Year Capital Project Funding Plan **REVISED**

INSTITUTION:				The University of New Mexico - Los Alamos Campus					DATE:							6/30/2023		
Institution acronym	FY24 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Full Project	Phase	Cost of Project or Phase	TOTAL Request from State	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM-LA	1	1	Student Services & Success Center Renovation	Creating a collaborative student space that is an extension of the LRC and connected to Student Affairs support in Building 1	2024	X		\$ 3,000,000	\$ 2,700,000	X		X	90%	10%	Local funds		X	4,167
UNM-LA	2	2	Campuswide Infrastructure & Workforce Training Supplemental Funding	Supplemental Funding Request to support increased labor and material costs for campuswide infrastructure & workforce training projects	2024	X	X	\$ 8,945,000	\$ 4,620,000		X	X	90%	10%	Local funds		X	
UNM-LA		3	UNM-LA Open Space Design and Upgrade Part 2	Design, repair, renovate, and develop open space on campus, including access, wayfinding, and parking areas to meet safety and ADA campus environs standards for land improvements controlled by UNM-LA.	2025		X	\$ 1,500,000	\$ 1,125,000	X		X	75%	25%	Local funds	X	X	N/A
UNM-LA		3	Building 2 Renovation	Pulled from our current infrastructure project. Appropriation ID F3155, PDC22034. See Vigil & Associates 100% drawings for detailed project plans.	2026	X		\$ 1,800,000	\$ 1,350,000	X		X	75%	25%	Local funds		X	TBD
UNM-LA		4	Building 3 Workforce Development	Pulled from our current infrastructure project. Appropriation ID F3155, PDC22034. See Vigil & Associates 100% drawings for detailed project plans.	2027	X		\$ 1,000,000	\$ 750,000		X	X	75%	25%	Local funds		X	TBD



New Mexico Department of Higher Education

2024-2028 Five Year Capital Project Funding Plan - REVISED

INSTITUTION:				The University of New Mexico - Taos Campus							DATE:							6/30/2023		
Institution acronym	FY24 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Month/ Year Project to be started	Month/Year Project to be completed	Full Project	Phase	Cost of Project or Phase	TOTAL Request from State	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM-T	1	1	Space STEM (S-STEM) Center	Phase 1: Plan, design, engineer, site development and construct and equip an observatory to house a donated 36 inch Dobsonian telescope. To include development of ADA trail system. Phase 2: Design, engineer and Construct Classroom Facility for Astronomy Instruction and public events associated with telescope.	2024	Jul-24	Aug-27	X		\$ 4,769,454	\$ 3,577,091	X		X	75%	25%	local tax funds	X		
UNM-T	2	2	Peralta Hall Renovation Supplemental Funding Request	Renovation, exterior repairs, code and ADA compliance for Fred Peralta Hall supplemental funding request	2024	Jul-24	Jul-25	X		\$ 5,900,464	\$ 1,775,464		X	X	81%	19%	Taos Reserves		X	12,034
UNM-T		3	Facilities Management & IT Building	Plan, design, engineer, site develop, construct, equip and furnish a facility for the Facilities Management and IT Departments.	2025	Jul-25	Aug-28	X		\$ 4,000,000			X	X	75%	25%	local tax funds		X	Upgrades
UNM-T		4	Campus Landscaping Outdoor Education Venues	Plan, design, engineer and site development for landscaping, drainage, water catchment, and a campus quad for outdoor education and campus events.	2026	Jul-26	Aug-27	X		\$ 2,000,000	\$ 15,000,000	X		X	75%	25%	local tax funds		X	TBD
UNM-T		5	Bataan Hall Event Center Renovations	Renovations and facility upgrades (including Fire Suppression System, HVAC, Eletrical, Plumbing and Envelope upgrades)	2027	Jul-27	Aug-29	X		\$ 2,000,000		X			75%	25%	local tax funds		X	TBD
UNM-T		6	Early Childhood Learning Center Addition	Plan, design, engineer, site develop, construct, equip and furnish a facility to support the growth of the Early Childhood Program. Kids Campus expansion and addition of 5,000 sq ft. to provide 4 more classrooms.	2028	Jul-28	Dec-30	X		\$ 3,000,000	\$ 2,250,000	X		X	75%	25%	local tax funds	X	X	5,000



New Mexico Department of Higher Education

2024-2028 Five Year Capital Project Funding Plan **REVISED**

INSTITUTION:			The University of New Mexico - Valencia Campus								DATE:							6/30/2023		
Institution acronym	FY24 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Month/Year Project to be started	Month/Year Project to be completed	Full Project	Phase	Cost of Project or Phase	TOTAL Request from State	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM-V	1	1	Nursing & Health Sciences Complex	Nursing and Health Sciences complex to include classrooms, a health clinic, physiology laboratories, offices and other spaces for store of instructional materials and other artifacts	2024	Jul-24	Jun-25	X		\$ 8,000,000	\$ 6,000,000	X		X	75%	25%	Local Bond	X	X	
UNM-V	2	2	Campus Entrance - New Campus entrance	Install a new road entrance on the south end of campus, including power and fiber-optic for signage and lights. Concrete structures and landscaping, security features	2024	Jul-24	Jun-25	X		\$ 3,450,000	\$ 2,588,000	X		X	75%	25%	Local Bond	X	X	N/A
UNM-V		3	B&T Renovation and Classroom Update	Renovate all classroom spaces including cielings, doors, carpet and wall paint, removing large doors and covering the south kiln space. Includes stucco, concrete repairs and remodeling of the photo lab and DMA spaces.	2025	Jul-25	Dec-27	X		\$ 2,800,000	\$ 2,100,000	X		X	75%	25%	Local Bond	X		TBD
UNM-V		4	Childcare Education Facility	13,000 sqft Early Childhood Education Facility to include daycare training spaces and other classrooms	2026	Jul-26	Dec-28	X		\$ 5,500,000	\$ 4,119,000		X	X	75%	25%	Local Bond	X		TBD
UNM-V		5	General Education Building for Early College High School	Build and equip a 20,000 sq ft general classroom building on Tome to house the Early College High School facility to include classrooms, office space, computer and science labs and parking access. Building will include CTE spaces for welding, automotive, electronics, trades and other vocational spaces. Building will also include food services and other highschool specific needs.	2026	Jul-26	Dec-28	X		\$ 8,000,000	\$ 6,000,000	X		X	75%	25%	Local Bond		X	N/A
UNM-V		6	Stucco and Concrete Rehabilitation	Re-stucco older buildings and replace heaving and damaged concrete walks that have become dangerous trip hazards. Remove brick replace as needed.	2027	Jul-27	Jun-29	X		\$ 2,500,000	\$ 1,875,000		X		75%	25%	Local Bond		X	N/A
UNM-V		7	Restroom Rehabilitation and Renovations	Renovate 8 restrooms in Academics, Student Community Center with updated fixtures, tile and configurations to meet UNM standards and ADA compliance	2028	Jul-28	Dec-29	X		\$ 2,400,000	\$ 1,800,000	X		X	75%	25%	Local Bond		X	TBD

UNM CAPITAL PLANNING LEADERSHIP TEAM
CAPITAL FUNDING REQUEST PRIORITIES REVISED

6/30/2023

		ESTIMATED PROJECT COST	2024 APPROPRIATION REQUEST	FUNDING TYPE	2023 APPROPRIATION	FUNDING TYPE	MATCHING FUNDS	FUNDING TYPE
1	ALBUQUERQUE CAMPUS CAPITAL REQUESTS							
2	Humanities and Social Sciences Complex	\$120,000,000	\$110,000,000	GOB	\$0		\$10,000,000	Match
3	Demolition Request - Humanities & Ortega Hall	\$5,868,395	\$5,868,395	GF	\$0		\$0	
4	ALBUQUERQUE CAMPUS TOTALS	\$120,000,000	\$115,868,395		\$0		\$10,000,000	
5								
6	HEALTH & HEALTH SCIENCES CAPITAL PRIORITIES							
7	College of Pharmacy Renovation	\$60,390,400	\$57,000,000	GOB	\$75,000	GF	\$3,315,400	Match
8	Health Sciences Network Upgrade	\$12,330,000	\$11,300,000	GOB	\$0		\$1,030,000	Match
9	UNM Comprehensive Cancer Center CT Simulator Replacement	\$1,800,000	\$1,650,000	STB	\$0		\$150,000	Match
10	Cancer Center Expansion Supplemental Funding	\$16,550,500	\$15,000,000	GF	\$0		\$1,550,500	Match
11	HHS CAMPUS TOTALS	\$91,070,900	\$84,950,000		\$75,000		\$6,045,900	
12								
13	BRANCH CAMPUSES							
14	GALLUP CAMPUS							
15	Gurley Hall Phase 3 Project	\$4,000,000	\$4,000,000	GOB	\$0		Waiver	
16	Gurley Hall Phase 1 & Phase 2 Supplemental Funding	\$16,105,300	\$3,900,000	STB	\$7,800,000	GF	\$4,405,300	Local
17	<i>GALLUP CAMPUS SUBTOTAL</i>	<i>\$20,105,300</i>	<i>\$7,900,000</i>		<i>\$7,800,000</i>		<i>\$4,405,300</i>	
18	LOS ALAMOS CAMPUS							
19	Student Services and Success Center Renovation	\$3,000,000	\$2,700,000	GOB	\$0		\$300,000	Local
20	Campuswide Infrastructure Improvements & Workforce Training Supplemental Funding	\$8,945,000	\$4,620,000	STB	\$3,400,000	GOB/STB	\$925,000	Local
21	<i>LOS ALAMOS CAMPUS SUBTOTAL</i>	<i>\$11,945,000</i>	<i>\$7,320,000</i>		<i>\$3,400,000</i>		<i>\$1,225,000</i>	
22	TAOS CAMPUS							
23	Space STEM Center	\$4,769,454	\$3,577,091	GOB	\$0		\$1,192,363	Local
24	Fred Peralta Hall Renovation Supplemental Funding	\$5,900,464	\$1,775,464	STB	\$3,000,000	GOB	\$1,125,000	Local
25	<i>TAOS CAMPUS SUBTOTAL</i>	<i>\$10,669,918</i>	<i>\$5,352,555</i>		<i>\$3,000,000</i>		<i>\$2,317,363</i>	
26	VALENCIA CAMPUS							
27	Nursing-Allied Health Complex	\$8,000,000	\$6,000,000	GOB	\$0		\$2,000,000	Local Bond
28	New Campus Entrance	\$3,450,000	\$2,588,000	STB	\$0		\$862,000	Local Bond
29	<i>VALENCIA CAMPUS SUBTOTAL</i>	<i>\$11,450,000</i>	<i>\$8,588,000</i>		<i>\$0</i>		<i>\$2,862,000</i>	
30	BRANCH CAPITAL REQUEST TOTAL	\$54,170,218	\$29,160,555		\$14,200,000		\$10,809,663	
31								
32	UNM TOTAL	\$265,241,118	\$229,978,950		\$14,275,000		\$26,855,563	

UNM CAPITAL PLANNING LEADERSHIP TEAM
DRAFT CAPITAL FUNDING REQUEST PRIORITIES

4/19/2023

		ESTIMATED PROJECT COST	2024 APPROPRIATION REQUEST	FUNDING TYPE	2023 APPROPRIATION	FUNDING TYPE	MATCHING FUNDS	FUNDING TYPE
1	ALBUQUERQUE CAMPUS CAPITAL REQUESTS							
2	Humanities and Social Sciences Complex	\$120,000,000	\$110,000,000	GOB	\$0		\$10,000,000	Match
3	Demolition Request - Humanities & Ortega Hall	\$5,868,395	\$5,868,395	GF	\$0		\$0	
4	ALBUQUERQUE CAMPUS TOTALS	\$125,868,395	\$115,868,395		\$0		\$10,000,000	
5								
6	HEALTH & HEALTH SCIENCES CAPITAL PRIORITIES							
7	College of Pharmacy Renovation	\$60,315,400	\$57,000,000	GOB	\$75,000	GF	\$3,315,400	Match
8	Health Sciences Network Upgrade	\$12,330,000	\$11,300,000	GOB	\$0		\$1,030,000	Match
9	UNM Comprehensive Cancer Center CT Simulator Replacement	\$1,800,000	\$1,650,000	STB	\$0		\$150,000	Match
10	Cancer Center Expansion Supplemental Funding	\$16,500,000	\$15,000,000	GF	\$5,000,000	GF	\$1,500,000	Match
11	HHS CAMPUS TOTALS	\$90,945,400	\$84,950,000		\$5,075,000		\$5,995,400	
12								
13	BRANCH CAMPUSES							
14	GALLUP CAMPUS							
15	Gurley Hall Phase 3 Project	\$5,500,000	\$5,500,000	GOB	\$0		Waiver	
16	Gurley Hall Center for Career Technology & Education Supplemental Funding	\$7,400,000	\$2,400,000	STB	\$1,800,000	GF	\$4,600,000	Local
17	<i>GALLUP CAMPUS SUBTOTAL</i>	<i>\$12,900,000</i>	<i>\$7,900,000</i>		<i>\$1,800,000</i>		<i>\$4,600,000</i>	
18	LOS ALAMOS CAMPUS							
19	Student Services and Success Center Renovation	\$3,000,000	\$2,700,000	GOB	\$0		\$300,000	Local
20	Campuswide Infrastructure Improvements & Workforce Training Supplemental Funding	\$8,220,000	\$4,620,000	STB	\$2,100,000	GOB/STB	\$453,000	Local
21	<i>LOS ALAMOS CAMPUS SUBTOTAL</i>	<i>\$11,220,000</i>	<i>\$7,320,000</i>		<i>\$2,100,000</i>		<i>\$753,000</i>	
22	TAOS CAMPUS							
23	Observatory and Classroom Building	\$3,081,212	\$1,500,000	GOB	\$1,423,225	GF	\$375,000	Local
24	<i>TAOS CAMPUS SUBTOTAL</i>	<i>\$3,081,212</i>	<i>\$1,500,000</i>		<i>\$1,423,225</i>		<i>\$375,000</i>	
25	VALENCIA CAMPUS							
26	Nursing-Allied Health Complex	\$8,000,000	\$6,000,000	GOB	\$0		\$2,000,000	Local Bond
27	<i>VALENCIA CAMPUS SUBTOTAL</i>	<i>\$8,000,000</i>	<i>\$6,000,000</i>		<i>\$0</i>		<i>\$2,000,000</i>	
28	BRANCH CAPITAL REQUEST TOTAL	\$35,201,212	\$22,720,000		\$5,323,225		\$7,728,000	
29								
30	UNM TOTAL	\$252,015,007	\$223,538,395		\$10,398,225		\$23,723,400	



Memo

To: Teresa Costantinidis, UNM Executive Vice President for Finance and Administration

From: Kelly S. Ward, Executive Director, Lobo Development Corporation
Thomas M. Neale, Director, UNM Real Estate Dept.

Date: July 19, 2023

Re: Lease Approval - Ground Lease between The University of New Mexico Foundation and the Regents of the University of New Mexico for construction of a new office building to house the UNM Foundation

Lobo Development Corporation (LDC) and the UNM Real Estate Department seek approval to enter into a ground lease with the UNM Foundation for a 0.97-acre site located at the southeast corner of Lomas Blvd. NE and Yale Blvd. NE (Attachment A). The Board of Regents reviewed and approved a Development Project Proposal for this site and use at its February 14, 2023, meeting.

The proposed development is a multi-tenant, mixed-use building with office, retail, food, and beverage tenants. The UNM Foundation will construct the Center for Philanthropy which will serve to elevate the culture of philanthropy at UNM and will house the UNM Foundation's headquarters. The UNM Foundation currently resides in a UNM-owned building at 700 Lomas Blvd. NE. The UNM Foundation is seeking to relocate to a building more proximate to UNM's Main and North Campuses, which will better serve its mission and clientele. As noted, there will be available office and retail space for additional tenants.

UNM is nearing completion of the Welcome Center at 720 Yale Blvd. NE and desires additional improvements in the area to create a gateway entrance to Main Campus. The proposed site and initial development concept would integrate with UNM's vision for the campus entrance and with the current expansion of the UNM Hospital on the north side of Lomas Blvd. NE.

The terms of the ground lease are:

1. Term: A twenty-five (25) year initial term with three (3) fifteen (15) year renewals
2. Initial term commences on January 1, 2024
3. Lease rate (rent) is \$63,380.00 per annum

The UNM Foundation will have thirty-six (36) months to complete the construction and LDC will assist in the management and oversight of design and construction.

Action: Approval of the Ground Lease between The University of New Mexico Foundation and the Regents of the University of New Mexico.

ATTACHMENT A




MEMORANDUM

Date: July 26, 2023

To: Board of Regents' Finance and Facilities Committee

Thru: Teresa Costantinidis, EVP for Finance and Administration

From: Kevin Stevenson, VP for Human Resources 

Re: Approval of Revisions to Regents' Policy Manual Section 6.11: Dependent Education Benefits and Update on Proposed Enhancements to Employee Education Benefit Programs

I am writing to provide an update on HR's efforts to simplify and enhance employee education benefits, and to request approval of proposed revisions to Regents' Policy Manual Section 6.11: Dependent Education Benefits.

Summary

Employee education benefits are designed to not only support an educated workforce, but are also a critical tool in attracting key talent and retaining great employees. Indeed, the availability of benefits such as tuition remission and dependent education scholarships can be the turning point for a candidate selecting UNM over other opportunities. HR is planning a series of updates to administrative policy to improve the quality and effectiveness of these benefits, some of which require us to make minor revisions to Regents Policy. These changes are necessary to continue evolving our benefit offerings in support of our UNM2040 objective of ensuring a stable and high-quality workforce for UNM.

Background

UNM currently offers a variety of education benefits to our employees, including tuition remission for academic, professional development, and health, fitness, and personal enrichment classes, as well as a dependent education scholarship that covers undergraduate tuition costs for spouses and dependent children. Over the past several years, HR has received feedback from various stakeholders regarding these benefit offerings to employees and ways to improve the overall value and effectiveness of the benefits.

Through this process, several key themes for improvement emerged:

- Simplification of eligibility criteria across employment types and between tuition remission and dependent education.
- Examination of tuition benefits for employees living and working out of state, where UNM provides support equivalent to in-state tuition and employees are required to pay the difference between in-state and out-of-state rates.
- Expansion of the type of courses that can be taken for professional and career development purposes.

In addition, the adoption of a new Remote Work policy and formalization of out of state remote work heightened the need for updates, particularly the tuition benefits for out of state employees. In collaboration with the Faculty Staff Benefits Committee and other campus partners including Enrollment Management and the Bursar's Office, HR developed recommendations for revisions to University Administrative Policy 3700: Education Benefits.

These revisions specifically addressed the themes referenced earlier, and comprised the following specific changes:

- Specifies that the University assesses all employees, retirees, and their eligible dependents in-state tuition for courses taken while utilizing applicable tuition remission or dependent education benefits.
- Aligns the eligibility criteria for tuition remission and dependent education benefits, removing the requirement that employees be employed in a benefits-eligible job for at least one continuous year as of the last day of student registration for the applicable semester.
- Expands eligibility for education benefits to Post-Doctoral Fellows.
- Expands the allowability for employees to use tuition remission benefits and paid time off for courses taken for professional and career development purposes.

Assessing Employees In-State Tuition

The most significant of the proposed changes is the desire to assess in-state tuition to employees, retirees, and their eligible dependents when utilizing UNM's Tuition Remission or Dependent Education programs. Historically, tuition charges for courses taken utilizing these programs have been charged based on residency status, with UNM policy limiting the value of the benefits provided to the equivalent of resident tuition. In cases where employees or their dependents cannot achieve resident status, either in the case of international employees physically working in New Mexico but unable to attain residency or employees working remotely out of state, current practice results in their UNM benefits covering only a portion of the total tuition charges. In contrast, employees who are NM residents have the full cost of their tuition covered via these programs.

In an effort to improve the value of the benefit provided to these employees, as well as bring equivalency to the value of the benefit across all employees (i.e. taking courses at no cost to the employee), HR has proposed charging in-state tuition to employees, retirees, and their eligible dependents taking courses through these programs. The creation of an employee "in-state" rate that is equivalent to the resident rate is expected to increase satisfaction amongst employees who for various reasons are unable to be considered residents for tuition purposes and/or employees who are working remotely outside of New Mexico. The creation of an employee "in-state" rate will also mitigate the potential of additional tax burden that may potentially exist if UNM were simply waiving, or paying, the difference between resident and non-resident tuition. This approach also supports a uniform benefit equally offered to all eligible employees.

In addition to collaborating with Enrollment Management and the Bursar's Office on this change, HR sought advice from University Counsel on this proposed change. Based on their review, they concluded that the proposed change poses a low risk to the institution, as there is not express law that prohibits the university from assessing a specific tuition rate to its employees. Further, utilization of this benefit by out of state employees is expected to be relatively low. Indeed, there are fewer than a hundred benefits-eligible employees currently working out of state, a very small fraction of which are projected to utilize these education benefits. While this number will likely grow over time, it will continue to comprise a relatively small portion of UNM's overall employee population and have only a marginal impact on the utilization of UNM's tuition remission and dependent education programs.

Proposed Revisions to RPM 6.11

As the proposed revisions to UAP 3700: Education Benefits progressed through the policy process, we became aware that some of the proposed revisions to the Dependent Education Scholarship program are out of sync with the content of Regents Policy Manual Section 6.11: Dependent Education Benefits. RPM 6.11 has not been amended since its initial adoption in 1996, and as such we are seeking approval of the attached minor revisions.

The requested revisions to RPM 6.11 remove overly specific eligibility requirements from Regents Policy (for instance, the applicability to only full-time, permanent employees), enabling the details of program eligibility and implementation to be managed via University Administrative Policy. With the evolving and dynamic benefits environment, this is an important change and provides key flexibility to the administration to further develop and evolve our benefit offerings to enhance the recruitment and retention of our faculty and staff.

Thank you for your consideration.

Regents' Policy Manual - Section 6.11:

Dependent Educational Benefits

Adopted Date: 09-12-1996

Applicability

This policy applies to all faculty and staff employees of the University.

Policy

The University wishes to improve employer-paid benefits for faculty and staff to enhance recruitment and retention. As one means of accomplishing this goal, the Regents authorize the creation of an educational benefits program in which the spouse, domestic partner and/or dependent children of ~~full-time permanent~~-employees may receive a waiver of tuition for up to eight ~~consecutive~~-semesters, ~~not including summer session~~.

Implementation

The President shall adopt administrative policies and procedures to implement this policy which will address eligibility requirements, the number of tuition waivers that will be granted, the process for granting the waivers, and other features of the program.

References

~~UBPPM Policy 3785~~UBPPM Policy 3700.
Privileges and Benefits, RPM 6.3.

To: Patricia Finn, MD
Dean, School of Medicine

Subject: Repurpose Quasi-Endowment Fund Purpose

CC: Bill Uher, VP of Development – UNM Foundation
Liz Kahane, Director of Development – UNM Foundation

Dear Dean Finn,

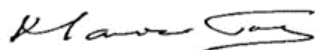
In September of 2013, Psychiatry and Behavioral Sciences received permission to establish a quasi-endowment, titled “Psychiatry Vice-Chair for Behavioral Sciences.” The quasi-endowment is currently not utilized as funding for its original purpose has been secured through other sources, including clinical revenue and the UNMH UCP Behavioral Health MOU. I would like to request your consideration in changing the funding purpose, enabling Psychiatry and Behavioral Sciences to use the funding for an endowment of a Professorship in Consultation-Liaison Psychiatry.

For context, the original quasi-endowment was created as the department recognized a national trend to engage all areas of psychiatric and behavioral sciences in integrated clinical services, translational research, education, and community engagement. Expanding the faculty to include a leader with experience and expertise in behavioral sciences was needed to help meet the demands of a more complex and expanding health system. As stated, this purpose was met through other funding sources.

I therefore respectfully request that the quasi-endowment be repurposed to Consultation-Liaison Psychiatry. The value added of consultation Psychiatry has been highlighted by the high prevalence of psychiatric and substance use conditions in patients with severe medical conditions which many times leads to medical re-hospitalizations and visits to emergency services, as well as the need to provide ongoing psychiatric consultation to patients in primary care settings.

The quasi-endowment would be renamed “Consultation Liaison Psychiatry.” The purpose will be to support a leader who will conduct research and educate a new generation of psychiatrists who will take care of patients with medical conditions as well as comorbid psychiatric and substance abuse disorders.

Sincerely,



Mauricio Tohen MD, DrPH, MBA
University Distinguished Professor and Chairman
Department of Psychiatry and Behavioral Sciences
University of New Mexico Health Sciences Center

Memorandum

To: **Regent Rob Schwartz, Chair, Health Sciences Center Committee
Douglas Ziedonis, MD, MPH, Executive Vice President for UNM Health
Sciences and Chief Executive Officer for the UNM Health System
Teresa Costantinidis, Executive Vice President for Finance and
Administration**

From: **Thomas M. Neale, Director of Real Estate**

Date: **August 3, 2023**

Re: **Real Property Acquisition – Vacant Site located at the northwest corner of
State Road 528 - Pat D'Arco Highway and Iris Road NE, Rio Rancho, New
Mexico**

On behalf of the UNM Medical Group (UNMMG), the Real Estate Department is seeking Regent's approval to acquire the real property located at the northwest corner of State Road 528 (Pat D'Arco Highway) and Iris Road NE, Rio Rancho, New Mexico. The vacant site contains approximately 2.514 acres. The site will be developed with an approximate 25,000-square-foot medical clinic that will be primarily occupied by primary care.

The market value as determined by appraisal is \$700,000.00, or \$6.40 per square foot. The contract price is \$6.20 per square foot, and the total square footage will be determined by an ALTA Survey.

The acquisition cost will be funded by the UNMMG and title to the property will be held by the Regents of the University of New Mexico. If the acquisition is approved by the Regents, land use control of the site will be conveyed to UNMMG by a long-term ground lease for one dollar per year. UNMMG shall be responsible for all of the costs associated with development and maintenance of the site and proposed improvements.

Please refer to the attached exhibits for location.







REQUEST FOR CAPITAL PROJECT APPROVAL for:

State-of-the-Art Biomedical Research Cell Sorting Instrument

UNIVERSITY OF NEW MEXICO

August 3rd, 2023

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regent Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for:

State-of-the-Art Biomedical Research Cell sorting instrument.

PROJECT DESCRIPTION:

The University of New Mexico Cancer Center (UNMCC) was designated as “the Official cancer center of the state of New Mexico” by the state legislature in 1971. UNM Cancer Center senior leadership team developed a vision and strategy for the development of the center so that all New Mexicans had access to outstanding cancer care and benefitted from advances in cancer research. Because of this the UNMCC was recognized and supported by the National Cancer Institute (NCI) at the National Institutes of Health. In 2005, the Center was recognized as an NCI designated cancer center and awarded an NCI Cancer Center Support Grant that has been renewed every 5 years, most recently in 2021. Based on the further growth development of the center, it was recognized by the NCI as a Comprehensive Cancer Center in 2015, one of only 54 centers in the US with this prestigious designation.

For advanced biomedical research at the center, a state-of-the-art cell sorting instrument is necessary. Access to this instrument and technology will enable researchers to isolate and analyze various types of cells, assisting in the discovery of new cancer treatments and a better understanding of the disease's underlying mechanisms.

Cell sorting instrumentation provides fast, objective and quantitative recording of fluorescent signals from individual cells as well as physical separation of specific cell populations based on attributes distinguishable by size or fluorescent tags. Specialized fluorescent markers help to identify distinctive populations of cells and cell surface receptors, determine cell contents and more. Thus, this high throughput method enables researchers to purify gene edited cells, produce stable cell lines and isolate specific cell subtypes from complex tissues, such as tumors. Therefore, cell sorting is a cornerstone technology that is essential for the research programs of many of the researchers and faculty members across the biomedical and life sciences departments at UNM.

Currently, the cell sorter housed in the Flow Cytometry Shared Resource in the Cancer Research Facility at the University of New Mexico Health Sciences Center is the only cell sorter in the state of New Mexico that is available on a fee-for-service basis. Cell sorting services provided by The Flow Cytometry Shared Resource are available to all faculty at UNM (HSC, main campus and branch campuses) and other New Mexico Institutions of Higher Education as well as external users from Sandia National Laboratories, Lovelace Biomedical and local industry partners. Because of their complexity, this type of cell sorter requires a highly skilled operator. Time on the cell sorter and the services of the operator can be reserved on-line on the Flow cytometry shared resource website. The Flow Cytometry Shared Resource is directed by an expert faculty director, Professor Jennifer Gillette and staffed by an experienced full-time operator, Dr. Yuanyuan Gao. In addition, the shared resource director and staff are available for consultation about the capabilities of the cell sorter and experimental design.

The new sorter will replace a SONY iCyt Sy3200 high-speed sorter that is housed and operated in a Baker biocontainment cabinet that was purchased in 2012. While still functional, it is no longer state-of-the art and is becoming increasingly unreliable and difficult to repair. Over the last decade since purchasing our current instrument, many technological advances in cell sorting have occurred, resulting in newer instruments with advanced automation, simplified use, reduced set up time, and improved consistency and experimental robustness. These collective advances have led us to select the Beckman Coulter CytoFLEX SRT 4 laser, 15 detector instrument, which maximizes speed of set up time and ease of use with instrument stability.

PROJECT RATIONALE:

The University of New Mexico is the only R1 designated university in New Mexico. Access to cutting edge instrumentation and technologies is critical for faculty at UNM and other New Mexico Institutions of Higher Education to develop research programs that are competitive for federal grant funding. Since cell sorting is a cornerstone technology found in R1 universities and National Cancer Institute (NCI)-designated Comprehensive Cancer Centers, it is critical that the current aging cell sorter is replaced with a new state-of-the-art instrument in order to maintain the prestigious R1 university designation and for the University of New Mexico Cancer Center to retain its comprehensive designation from the National Cancer Institute.

As noted above, the current cell sorter is becoming increasingly unreliable. This is a particular problem as this approach utilizes live cells and so instrument availability is critical. In a recent survey of users of the Flow Cytometry Shared Resource, the age and reliability of the cell sorter was the major concern raised. The new the CytoFLEX SRT instrument will not only address this concern but will have novel features and capabilities that will enable the isolation of smaller, 100 nm structures, such extracellular vesicles, and nanoparticles, which are of interest to many fields of medicine as biomarkers and mediators of or treatments for disease.

From FY16-FY20, the Flow Cytometry Shared Resource was used by more than 70 UNM faculty who were funded by more than 130 peer-reviewed grants. During this period, the Flow Cytometry Shared Resource contributed to more than 150 peer-reviewed publications. The purchase of a new Cell sorting instrument as a key component of a professionally operated, cutting-edge Flow Cytometry Shared Resource will greatly enhance our ability to recruit talented new faculty, to retain current successful research faculty and to increase research productivity.

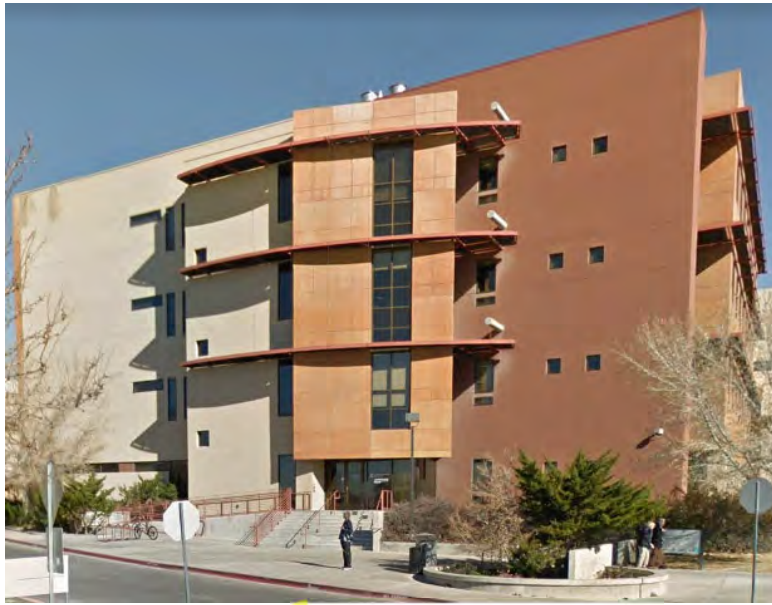
The new cell sorter will not only enhance research capabilities but will contribute to the training and education of lab technicians and trainees at various career stages in cutting-edge cell sorting approaches. In addition to a web page that has up to date information on cell sorting technologies and capabilities as well as how to reserve instrument time (<http://cancer.unm.edu/research/shared-resources/unm-flow-cytometry-shared-resource-facility/>) , the Flow Cytometry Shared Resource Director, Professor Jennifer Gillette, and the operator, Dr. Gao, provide both lectures and hands-on training in cell sorting and analysis across the campus, including yearly lectures in the BIOM 522 course.

FUNDING:

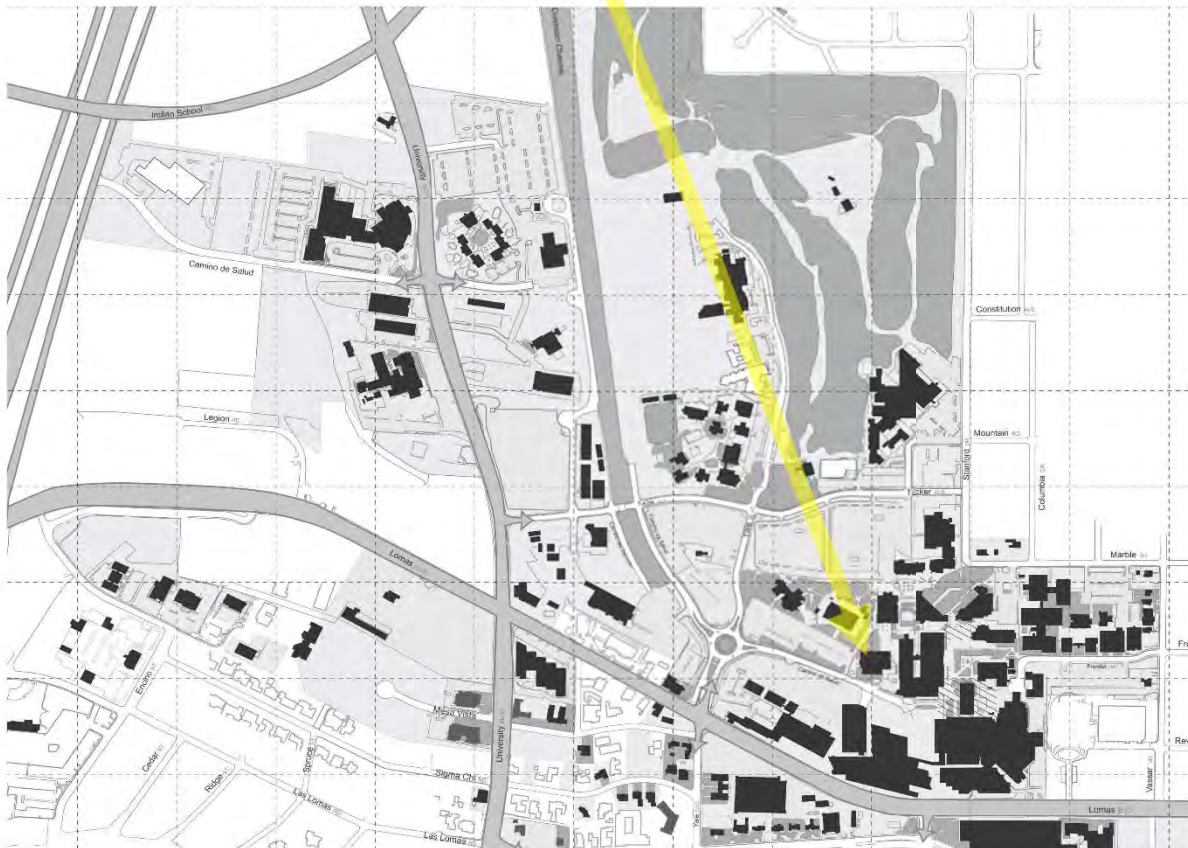
This project was recommended by 21-1-27 NMSA 1978, and 5.3.14 NMAC, the Technology Enhancement Committee, and received the appropriation in the amount of \$400,000 as a portion of state-wide funding for the technology enhancement for New Mexico State Research Institutions.

PROJECT SITE:

Building 229- Cancer Research Facility



The University of New Mexico - Albuquerque: North Campus



State-of-the-Art Biomedical Research Cell Sorting Instrument

Capital Projects Presentation



THE UNIVERSITY OF NEW MEXICO HEALTH SCIENCES

State-of-the-Art Biomedical Research Cell Sorting Instrument

Project Overview



Total Project Budget: \$400,000

PROJECT OUTLINE

- Procure, install, and equip the Health Sciences Center with a new state-of-the-art Biomedical Research Cell Sorting Instrument
- The center needs a state-of-the-art cell sorting instrument to isolate and analyze various types of cells, enabling researchers to possibly discover new cancer treatments and improve their understanding of the disease.
- The current cell sorter in use was purchased over a decade ago and is no longer the industry standard as well as becoming increasingly unreliable.
- Cell sorting can isolate and study specific cell types in cases such as tumors, allowing researchers to identify those cells most important for cancer development, progression, and treatment.



THE UNIVERSITY OF NEW MEXICO HEALTH SCIENCES

State-of-the-Art Biomedical Research Cell Sorting Instrument

Rationale



- Cell sorting is a cornerstone technology found in R1 universities and NCI-designated Comprehensive Cancer Centers.
- Access to cutting-edge instrumentation and technologies, such as cell sorting, is critical for faculty at UNM to develop research programs that are competitive for federal grant funding and attract talented researchers to make New Mexico a destination for cutting-edge research.
- The current cell sorter is aging and becoming increasingly unreliable. This is a particular problem as this approach utilizes live cells, so instrument availability is critical.
- The purchase of a new cell sorting instrument will greatly enhance our ability to recruit talented new faculty, retain current successful research faculty, and increase research productivity.
- The new cell sorter will not only enhance research capabilities but will also contribute to the training and education of lab technicians and trainees at various career stages in cutting-edge cell sorting approaches.



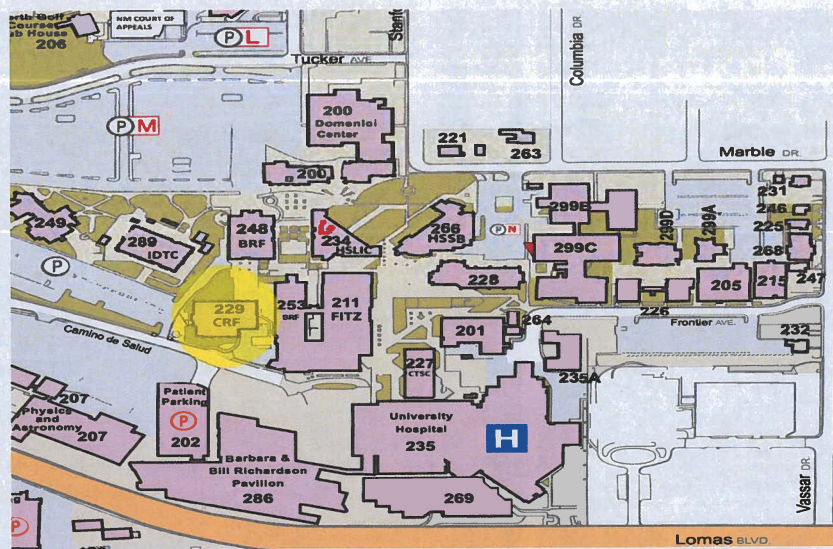
THE UNIVERSITY OF NEW MEXICO HEALTH SCIENCES

State-of-the-Art Biomedical Research Cell Sorting Instrument

PROJECT LOCATION



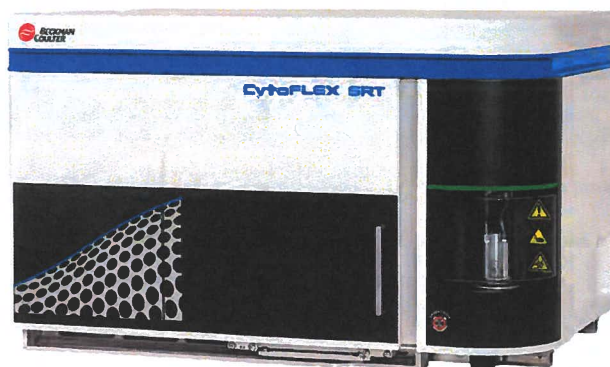
PROJECT LOCATION:
Bldg. 229- Cancer Research Facility (CRF)
Address: 2325 Camino de Salud, Albuquerque,
NM 87131



THE UNIVERSITY OF NEW MEXICO HEALTH SCIENCES

State-of-the-Art Biomedical Research Cell Sorting Instrument

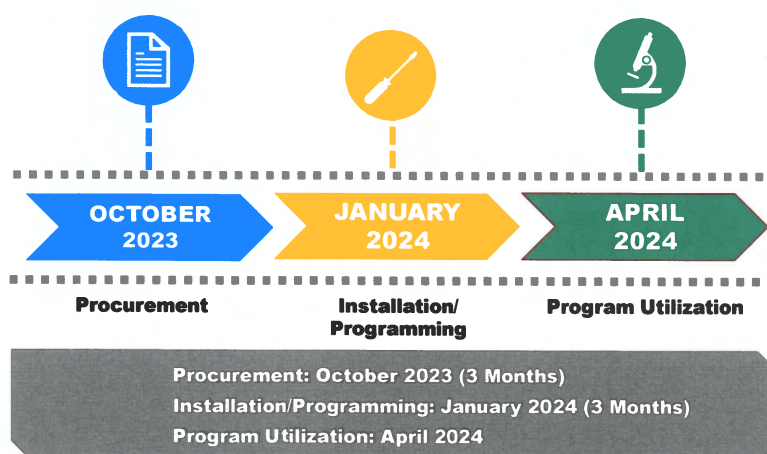
PROPOSED EQUIPMENT



THE UNIVERSITY OF NEW MEXICO HEALTH SCIENCES

State-of-the-Art Biomedical Research Cell Sorting Instrument

Project Schedule



THE UNIVERSITY OF NEW MEXICO HEALTH SCIENCES

REQUEST FOR CAPITAL PROJECT APPROVAL for:

HSC Research Equipment

UNIVERSITY OF NEW MEXICO

REQUESTED ACTION:

In accordance with Section 7.12 of the Board of Regent Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for:

HSC Research Equipment

PROJECT DESCRIPTION:

The Health Sciences Research Centers in New Mexico conducts over 300 clinical trials and 900 research projects to create a healthier state. From lab-based science to community-based investigations, their work translates into real benefits for the people they serve. The HSC's research mission is growing and funded by nonstate funds that must be competed for against other universities. Their scientists continue to make remarkable progress in identifying the causes of disease and exploring new ways to restore health and save lives.

The equipment would serve multiple programs across the HSC. Specifically, the equipment would accelerate programs in:

- **Emerging Infections and Pandemic Control:** This equipment will provide increased safety, efficiency, and accuracy for research regarding emerging infections and pandemic control. It includes a variety of instruments for cell culture, molecular biology, and protein analysis.
- **Laboratory Safety:** This equipment will provide increased safety, efficiency, and accuracy across UNM HSC through water purification and sterilization. It includes a water purification system and three autoclaves.
- **Laboratory Storage and Processing:** This equipment will provide increased efficiency and research capacity across UNM HSC laboratory storage and processing. It includes four freezers, a BioSafe Optima XPN-80 Ultracentrifuge and Rotors, a Scratch Wound Healing Module Software for the Incucyte S3 Live Cell Imaging System, a CryoStar TM NX50 Cryostat, and an Eppendorf 5702R Refrigerated Centrifuge with 4 x 100 ml Rotor Cell Pack.
- **State-of-the-art Cellular Analysis:** This equipment will provide increased efficiency, accuracy, and research capacity. It includes a Mesoscale Discovery System, a Nanostring GeoMx Digital Spatial Profiler and nCounter Analysis System, an Electric Cell Impedance Sensing (ECIS) system, and a LI-COR, Inc. Odyssey M (Fluorescence) - Data Integrity Bundle.
- **State-of-the-art Human Imaging:** This equipment will provide enhanced capability, increased efficiency, and new capacity across UNM HSC. It includes Bruker 7T Magnetic Resonance Imaging (MRI) Scanner Upgrades and a Skyscan 1275 Micro CT Scanner.
- **State-of-the-art Protein Analysis:** This equipment will provide flexibility and enhancements for advancing biomedical research. It includes a High-Performance Mass Spectrometry Platform.
- **Anatomy Dissection:** This equipment will provide interactive learning experiences on a virtual platform. It includes an Anatomage Convertible Table.
- **Neurosurgery Equipment:** The proposed neurosurgery equipment will provide state-of-the-art tools that allow our students, researchers, and staff to better work with greater precision and safety in the Neurosurgery field.

The project will increase safety and efficiency in research, increase research capacity, increase competitiveness for extramural funding, improve training opportunities for students and faculty, and enhance research capabilities across UNM HSC.

PROJECT RATIONALE:

The request would enhance HSC's capability to produce quality research that ultimately improves patient care. The current equipment that is 5+ years old does not provide the same capabilities and capacity as the new requested equipment. This request has a few pieces of equipment that will replace outdated equipment that does not perform up to par. However, the majority of the request will be new pieces of equipment that will serve to expand research programs and education programs in emerging infections and pandemic control, state-of-the-art research, and anatomy dissection. Additionally, some new pieces will assure laboratory safety and increase laboratory storage and processing. All equipment will benefit the training of students and our ability to compete for funds nationally.

FUNDING:

A total of \$3,200,000 was awarded in House Bill 505 to purchase, install, program and equip research centers, including up to \$800,000 for neurosurgery equipment

PROJECT SITES:

Building
A0211 - REGINALD HEBER FITZ HALL
A0227 - CLINICAL & TRANSLATIONAL SCIENCE CENTER
A0205 - RESEARCH INCUBATOR BUILDING
A0253 - BIOMEDICAL RESEARCH FACILITY

The University of New Mexico - Albuquerque: North Campus



Project Street View



View: Looking South

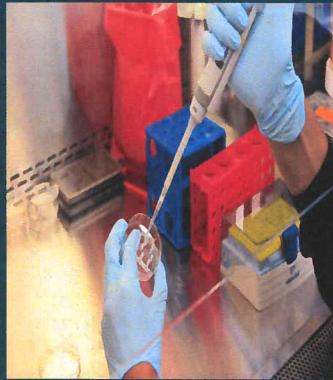
2023 Health Sciences Research Equipment

Capital Project Approval Presentation



2023 Health Sciences Research Equipment

Project Overview



Total Project Budget: \$3,200,000

PROJECT OUTLINE

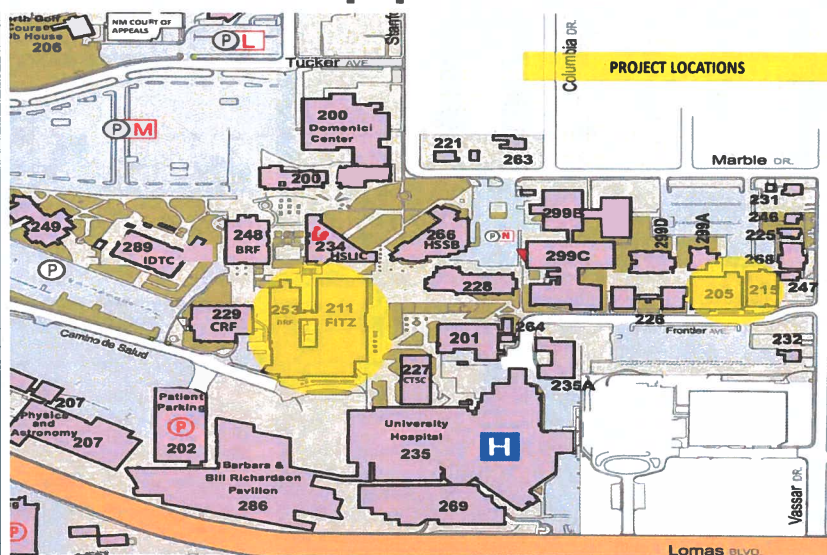
- Procure, install, program, and equip Health Sciences research centers with new state-of-the-art research equipment
- Requested equipment is critical to maintaining the University and State's competitiveness with other universities in obtaining extramural funding as well as providing our faculty, staff, and trainees the needed equipment work to address our state's health needs.
- The planned equipment will be accessible to all faculty, staff, and students to promote collaboration among various departments and programs and would accelerate programs in:
 - Emerging Infections and Pandemic Control
 - Laboratory Safety
 - Laboratory Storage and Processing
 - State-of-the-art Cellular Analysis
 - State-of-the-art Human Imaging
 - State-of-the-art Protein Analysis
 - Anatomy Dissection
 - Neurosurgery Equipment



THE UNIVERSITY OF NEW MEXICO HEALTH SCIENCES

2023 Health Sciences Research Equipment

PROJECT LOCATIONS



THE UNIVERSITY OF NEW MEXICO HEALTH SCIENCES

2023 Health Sciences Research Equipment

THE NEED



- The HSC Research Equipment request has a direct impact on the research mission at the UNM Health Sciences Center (UNMHSC), which takes many forms, from laboratory-based research to clinical trials and community-based investigators.
- This funding will help enhance UNMHSC's capability to produce quality research to enable us to further the research mission, improve patient care, and create a healthier New Mexico.
- This request will support approximately 270 faculty members, 230 research teams, 620 students, and 240 grants.
- The funds will allow for the overall research mission and training to continue to grow resulting in increased grant funding and number of healthcare professionals who are expertly trained to work in New Mexico.



THE UNIVERSITY OF NEW MEXICO HEALTH SCIENCES

2023 Health Sciences Research Equipment

PROPOSED EQUIPMENT WILL BENEFIT THESE AREAS



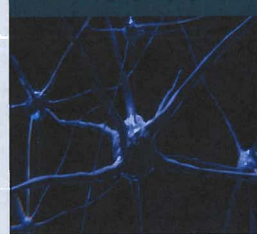
Emerging Infections and Pandemic Control



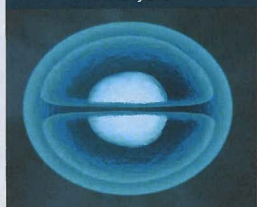
Laboratory Safety Storage and Processing



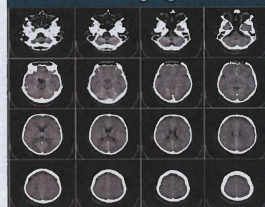
Neurosurgery Equipment



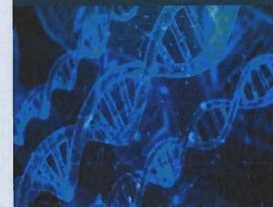
State-of-the-art Cellular Analysis



State-of-the-art Human Imaging



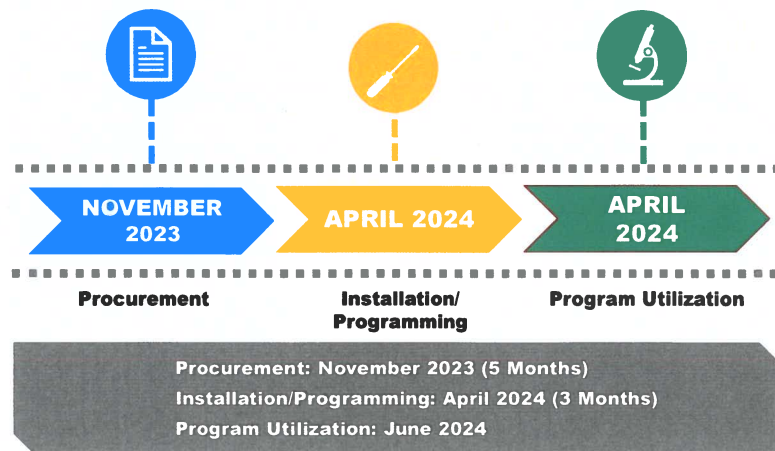
State-of-the-art Protein Analysis



THE UNIVERSITY OF NEW MEXICO HEALTH SCIENCES

2023 Health Sciences Research Equipment

Project Schedule



Questions?



MEMORANDUM

DATE: July 28, 2023

TO: HSC Committee and UNM Board of Regents

FROM: Kate Becker *KB*
CEO, UNM Hospital

SUBJECT: Board Re-Appointment, UNM Hospital Board of Trustees
Mr. Trey Hammond (Bernalillo County Appointee)

Bernalillo County has approved Mr. Trey Hammond to be re-appointed to a 2nd term as a Member of the UNM Hospital Board of Trustees (letter attached). At today's UNM Hospital Board of Trustees Meeting, the Board approved Bernalillo County's endorsement of Mr. Hammond's 2nd term re-appointment.

Mr. Hammond's term would be July 1, 2023 thru June 30, 2026.

County Manager's Office

415 Silver Ave. SW, 8th Floor

Albuquerque, New Mexico 87102

Office: (505) 468-7000

Fax: (505) 462-9813

www.bernco.gov



May 10, 2023

Mr. Trey Hammond
1513 Hendolo NE
Albuquerque, NM 87110

Dear Mr. Hammond:

On behalf of the Board of County Commissioners, I am pleased to inform and congratulate you on your reappointment to the UNMH Board of Trustees representing At Large. We are privileged to have a person with your experience and expertise to consult and advise us on issues relative to this Board. Your appointment is a three (3) year term expiring on May 8, 2026.

You are involved with a group of very dedicated individuals with diverse backgrounds. The common interest of the Board is to assure that the University Hospital/Mental Health Center and facilities are meeting its goals and objectives.

We extend our appreciation to you for your commitment, dedication, and support of the Boards efforts. Fontaine Whitney, UNMH Board of Trustees Liaison, can be reached at (505) 272-2263. She can assist you with any questions you may have regarding the Board.

Sincerely,

Julie Morgas Baca
County Manager

JMB:sjb

cc: Commissioner Barboa
Fontaine Whitney, UNMH Board of Trustees Liaison
File

County Commissioners

Barbara Baca, Chair, District 1 • Adriann Barboa, Vice-Chair, District 3
Steven Michael Quezada, District 2 • Walt Benson, District 4 • Eric C. Olivas, District 5

Elected Officials

Damian R. Lara, Assessor • Linda Stover, Clerk • Cristy J. Carbón-Gaul, Probate Judge
John D. Allen, Sheriff • Nancy M. Bearce, Treasurer

County Manager

Julie Morgas Baca

Resume for Rev. Trey Hammond

Education

Master of Environmental Science | University of Texas at Dallas, Spring 1986

Master of Divinity | McCormick Theological Seminary, Chicago, IL Spring 1980

Bachelor of Science | Southern Methodist University, Dallas, Spring 1975

Work History

Pastor, La Mesa Presbyterian Church, Albuquerque, NM, October 1999 - Present

Coordinator for Urban Ministry, Presbyterian Church USA, Louisville, KY

September 1996 - September 1999

Pastor, Trinity Presbyterian Church, Dallas, TX February 1987 - August 1996

Associate Pastor, NorthPark Presbyterian Church, Dallas, TX, Sept. 1982 - January 1987

Pastor, Highland Hills Presbyterian Church, Dallas, TX March 1980 - August 1982

Community Service

Interfaith Housing Coalition, Dallas TX, Consultant, Board Member 1984-1988

Downtown Dallas Family Shelter, Consultant, Board Member, 1984-1989

Dallas City Homes, Board President, 1989-1994

Greater Dallas Community of Churches, Board Vice President, 1989-1991

Homeless Advocacy Coalition, Albuquerque, Board Member, 2001-2005

Metropolitan Homelessness Project, Albuquerque, Founding Board President, 2003- 2012

Heading Home, Board Member, 2015- Present

Hogares, Albuquerque, Board Member, 2010-Present

Samaritan Counseling Center, Albuquerque, Board Member, 2010-2016

Centro Savila, Albuquerque, Board Member, 2017-Present

Albuquerque Interfaith, Co-Chair, Executive Team, 2001-Present

Publications

"Homelessness: The Church Responds to an Enduring Tragedy," *Church and Society*, PC(USA) 2001, Won an Award of Excellence, Associated Church Press

Exposure and Risk: A Half Century of Urban Ministry, with George Todd, 2016



MEMORANDUM

DATE: July 28, 2023

TO: HSC Committee and UNM Board of Regents

FROM: Kate Becker
CEO, UNM Hospital *KB*

SUBJECT: Board Appointment, UNM Hospital Board of Trustees
Dr. Anjali Taneja

Bernalillo County has approved Dr. Anjali Taneja to be appointed as a Member of the UNM Hospital Board of Trustees (letter attached). The UNM Hospital Board of Trustees Meeting approved Dr. Taneja at today's meeting and are requesting approval by the HSC Committee with final approval and appointment by the UNM Board of Regents. Dr. Taneja would be replacing Mr. Michael Brasher, whose term appointment expired on June 30, 2023.

Dr. Anjali Taneja's term would be August 10, 2023 thru June 30, 2026. Her resume is attached for review.

County Manager's Office

415 Silver Ave. SW, 8th Floor
Albuquerque, New Mexico 87102
Office: (505) 468-7000
Fax: (505) 462-9813
www.bernco.gov



May 10, 2023

Dr. Anjali Taneja
207 Amherst Drive SE
Albuquerque, NM 87106

Dear Dr. Taneja:

On behalf of the Board of County Commissioners, I am pleased to inform and congratulate you on your appointment to the UNMH Board of Trustees representing At Large. We are privileged to have a person with your experience and expertise to consult and advise us on issues relative to this Board. Your appointment is a three (3) year term expiring on May 8, 2026.

You are involved with a group of very dedicated individuals with diverse backgrounds. The common interest of the Board is to assure that the University Hospital/Mental Health Center and facilities are meeting its goals and objectives.

We extend our appreciation to you for your commitment, dedication, and support of the Boards efforts. Fontaine Whitney, UNMH Board of Trustees Liaison, can be reached at (505) 272-2263. She can assist you with any questions you may have regarding the Board.

Sincerely,

Julie Morgas Baca
County Manager

JMB:sjb

cc: Commissioner Baca
Commissioner Olivas
Fontaine Whitney, UNMH Board of Trustees Liaison
File

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Damian R. Lara, Assessor • Linda Stover, Clerk • Cristy J. Carbón-Gaul, Probate Judge
John D. Allen, Sheriff • Nancy M. Bearce, Treasurer

County Manager
Julie Morgas Baca

The University of New Mexico
Board of Regents' Audit and Compliance Committee
August 3, 2023 – 1:00 PM
Meeting

Meeting Summary Briefing Points:

- Approved Audits
 - Project Echo
 - Health System
 - Controlled Substances
 - UNMMG Procurement
- University-Wide Risk Assessment (Internal Audit and Main Campus Compliance office)
- Approval of Internal Audit Three-year Audit Plan
- Information Security update

Memo

To: Teresa A. Costantinidis, Executive Vice President for Finance and Administration

From: Thomas M. Neale, Director of Real Estate

Date: August 3, 2023

Re: Real Property Acquisition – 1801 Las Lomas Rd. NE, Albuquerque, NM

The Real Estate Department (RED) is requesting Board of Regents' approval for the acquisition of a former single-family residence at 1801 Las Lomas Rd NE. The vacant property is owned by the United Methodist Church Wesley Foundation and was last used as a campus ministry facility. The property is situated on the northeast corner of Las Lomas Rd and Buena Vista Dr. NE and is strategically located for future development.

The three-bedroom and one bath residence was constructed in 1925 and contains 2,952 square feet, including a 983-square-foot basement. Limited remodeling has been performed on the property in the last 15 years. The lot has approximately of 60 feet of frontage along Las Lomas Rd, a depth of 130 feet and a total land area of approximately 7,800 square feet.

The market value determined by appraisal is \$465,000. The agreed upon purchase price is \$460,000, or \$155.83 per square foot. The funding source for this will be the Regents Endowment Fund.

This site is situated in an area on the northern edge of Central Campus with mixed ownership bounded by University Boulevard, Lomas Boulevard, Yale Boulevard, and Las Lomas Road. This area includes former residential properties currently being used for a variety of institutional uses, sorority and fraternity houses that are either privately held or developed on leased land owned by UNM, single-family and multi-family housing, and commercial uses along Lomas Boulevard.

This area is of strategic interest to the University, and the Real Estate Department routinely seeks to acquire any property that is listed for sale in this zone and brings potential acquisitions forward to the Regents whenever we are able to negotiate acceptable terms. It is difficult to plan and budget for these transactions in advance since the timing of the opportunities are out of our control. In an effort to react expeditiously to future opportunities in this area, we would also like Regents' authorization to move forward on these transactions with the expectation that the funding source for acquisition efforts will be the Regents' Endowment Fund, recognizing that all potential transactions will require Board of Regents approval before they can be finalized.

Use of funds from the Regents' Endowment Fund for this purpose is consistent with Regents' Policy Section 7.19: Regents' Endowment Fund. Paragraph 3 states that "All reductions of the Regents' Endowment Fund principal balance must be approved by the Board of Regents and shall generally be limited to acquisition of real property." The policy is attached.

With Board of Regents approval, the Real Estate Department will complete due diligence on the property to insure compliance with the Higher Education Department and State Board of Finance requirements. This will include an environmental site assessment, asbestos and lead-based paint survey, title commitment, survey, and building condition assessment.

11 NOV

This is a detailed campus map of Yale University. The map shows a grid of streets including University Blvd, Lomas Blvd, and Campus Blvd. Numerous buildings are labeled with numbers and names, such as 'University Hospital', 'Dane Smith Hall', 'Scholes Hall', 'Zimmerman Library', and 'Student Union'. A red arrow points to a 'Site Location' near building 187. The map also shows parking areas, a pond, and various other campus features. A scale bar in the top left corner indicates 1.2 miles.





Regents' Policy Manual - Section 7.19: Regents' Endowment Fund

Adopted Date: 09-12-1996

Amended: 08-16-2005

Applicability

This policy applies to all allocations and expenditures from the Regents' Endowment Fund.

Policy

The Regents' Endowment Fund has been created as a quasi-endowment of the University. It shall be managed and used as follows:

1. The Regents' Endowment Fund shall be invested as part of the University's endowment funds and portfolio and shall be managed in accordance with the Regents' Investment Management Policy.
2. The proceeds from the sale of all real property owned by the University, net of any disposal costs, shall be deposited into the Regents' Endowment Fund.
3. All reductions of the Regents' Endowment Fund principal balance must be approved by the Board of Regents and shall generally be limited to acquisition of real property.
4. Investment income distributed annually in accordance with the investment management guidelines approved by the Board of Regents shall be limited to programs which: (1) enhance the recruitment and retention of outstanding faculty, staff and students; (2) contribute to the merit-based scholarship program of the University, including the Regents' Scholars Program; (3) support the development of real estate; (4) provide for the University President's Advancement Program; (5) reward outstanding performance of the SAM Financial Services Center Investment Management Program, to be used for improvements to and upgrade of the facilities, equipment, software, and special projects for the Finance Services Center.
5. The University administration shall provide information to the Regents in June of each year regarding the Regents' Endowment Fund's principal balance and the proposed distribution of income for the next fiscal year.
6. To provide an opportunity for Anderson Schools of Management (ASM) students to receive realistic investment experience and training, the Board of Regents will transfer Two Million Dollars (\$2,000,000) from the UNM/Foundation Consolidated Investment Fund to the Financial Services Center Investment Management Program of the Anderson Schools of Management. The funds will be invested as part of an ASM faculty-guided educational program. This transfer is effective August 31, 2005, in accordance with the Resolution adopted by the Board of Regents on April 12, 2005, and implemented in accordance with the Investment Management Guidelines for ASM Financial Services Center Investment Management Program, as reviewed and revised by the Board of Regents. The funds remain part of the Regents' Endowment and the Board of Regents retains the right to terminate the program and require the return of any or all of their fund balance.

Implementation

The President may adopt administrative policies and procedures to implement this policy.

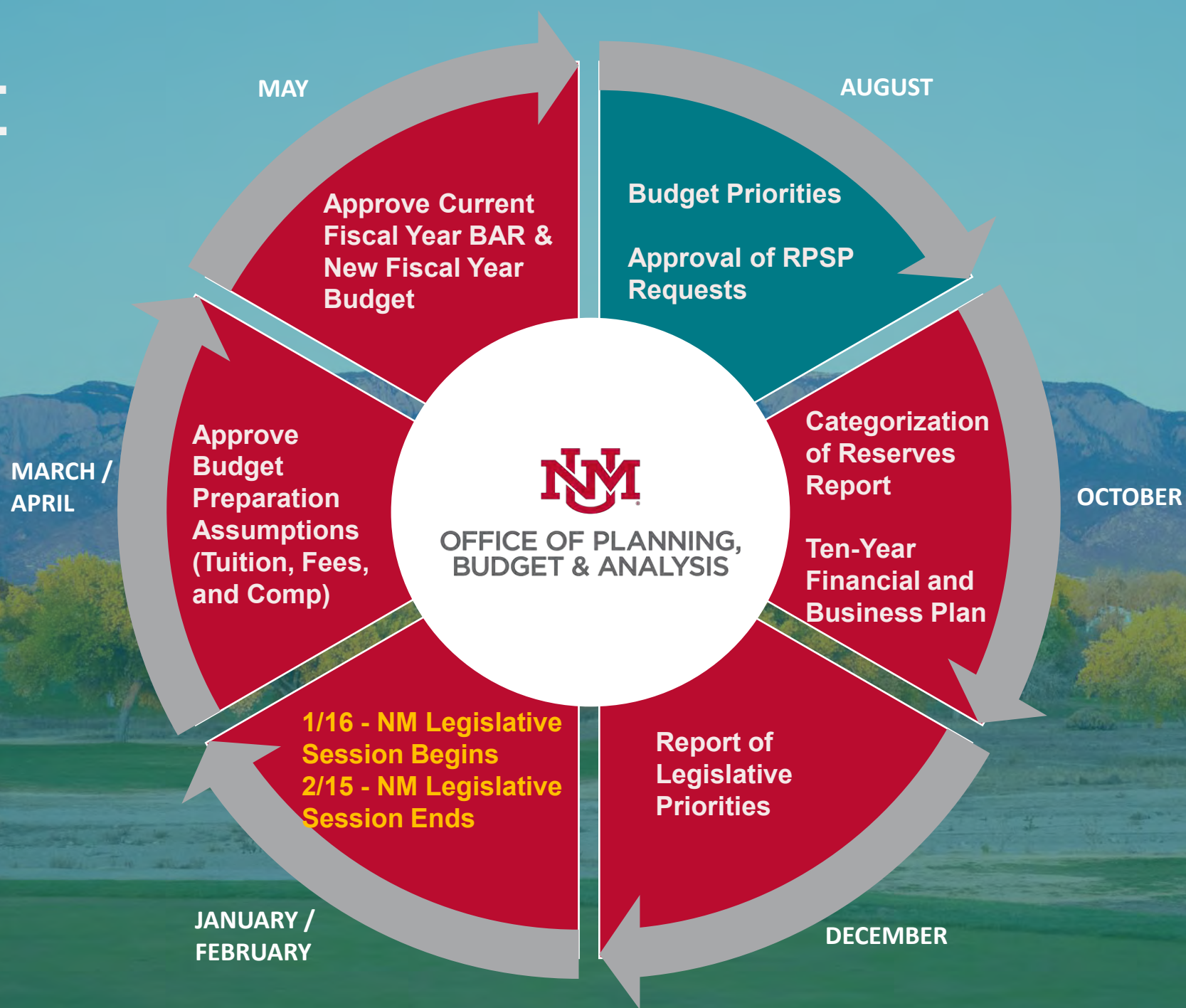
References

RPM 7.13 (Receipt and Investment of Gifts to the University).

The background image is a photograph of a large, abstract bronze sculpture in the foreground, with a multi-story building featuring many windows in the background. The entire image is dimmed with a dark overlay to make the white text stand out.

UNM Budget Priorities for Fiscal Year 2024-25

ANNUAL BUDGET CYCLE



VISION

UNM 2040

OPPORTUNITY DEFINED

Be a global leader in realizing human potential, addressing critical community challenges, and demonstrating the power of inclusive diversity.



MISSION



OPPORTUNITY DEFINED

As the state's premier institution of higher learning and provider of health care, The University of New Mexico promotes discovery, generates intellectual and cultural contributions, honors academic values, and fosters an educated, healthy, and economically vigorous New Mexico.



GOALS

GOAL ONE | ADVANCE NEW MEXICO



Understand the needs and unique opportunities of our distinct New Mexican cultures and peoples, economic enterprises, and communities to address critical issues and opportunities facing humanity and contribute to the quality of life, growth, prosperity, and advancement of New Mexico and of human societies across the globe.

GOAL TWO | STUDENT EXPERIENCE AND EDUCATIONAL INNOVATION



Transform the educational experience by creating supportive, intellectually challenging, exciting, diverse, joyful learning environments both inside and outside of the classroom to ensure the lifelong success, upward social mobility, and engagement of all learners. Through the education of people, our University will contribute to the growth of societies in New Mexico and across the globe.

GOAL THREE | INCLUSIVE EXCELLENCE



Utilize an equity and inclusion lens to expand opportunity, cultivate the potential of students, faculty and staff, create new knowledge, and provide service to all New Mexicans by leveraging our assets as a highly research-intensive university and health system.

GOAL FOUR | SUSTAINABILITY



Create long-term sustainability and ensure the necessary resources—human, financial, and physical—to achieve our aspirations while protecting the natural environment that supports all people of the state and the world.

GOAL FIVE | ONE UNIVERSITY



As a foundation for achieving the other 2040 goals, align and integrate our distinctive academic, research, patient care, and service components, and enhance our administrative functions to strengthen the University and its impact.

- In the following slides we suggest some high-level priorities to help guide resource decision making over the next 9 months as we develop the FY25 budget
- These are not meant to be a set of specific resource decisions, but rather to set the priorities for such decisions as they are made at multiple levels within the University
- Each priority area is tied to specific UNM 2040 Goals and Regents Presidential Goals

ADVANCE NEW MEXICO



- Enhance economic development of New Mexico focusing on the nine state-identified priorities
- Increase access to high quality clinical care while promoting health equity
- Strengthen community engagement and impact
- Prioritize diversity, equity, and inclusion across all areas of the institution



STUDENT SUCCESS AND WELLNESS



- Continue to strengthen student enrollment and pipelines
- Promote the Student Achievement Project
 - Increase student advisor numbers
 - Expand innovative teaching and learning strategies
 - Integrate student support across campuses
 - Expand student wellness (e.g. behavioral health, student financial well-being)
- Strengthen engagement, retention, and graduation rates by expanding student services
 - Reduce achievement gaps
 - Support childcare expansion
 - Revitalize on-campus housing



INTELLECTUAL CAPITAL FOR SUCCESS

- Achieve faculty salary competitiveness and equity
- Increase faculty positions in strategic areas
- Support faculty recruiting, start-up, and retention costs, including partner placement support and childcare opportunities
- Implement recruitment strategies for an equitable and inclusive workforce
- Improve graduate student support
- Provide critical operational support (e.g. travel, technology, etc.)



SUSTAINABLE FUTURE

- Increase employee engagement scores and overall wellness
- Enhance multi-year financial planning and revenue enhancement
- Reduce operational frictions to enhance effectiveness
- Transform our facilities for 21st century learning and research
- Improve campus physical and information technology security
- Foster environment of inclusion by improving equal access for the disabled
- Define and achieve strategic vision for Athletics
- Promote energy efficiency, geothermal investment, and related carbon reduction



LOVE RED. LIVE GREEN.

THE UNIVERSITY OF NEW MEXICO

SUSTAINABLE FUTURE | 10

RESEARCH, INNOVATION & ONE UNIVERSITY FUTURE

- Expand research infrastructure and programs with multi-unit cross campus impact (e.g. Grand Challenges, Health Equity, Quantum New Mexico Institute, Accelerating Resilience Innovation in Dryland Institute, Environmental Health, Data Science, Biostatistics)
- Advance Center of Excellence in Substance Use by synchronizing existing expertise
- Utilize Huron and HelioCampus study data to identify key opportunity areas for action
- Remove barriers to collaboration and operations across areas of institution



A modern, multi-story building with a white facade and large glass windows. The building is partially obscured by green trees on the left and right. The sky is clear and blue. The text "Regents Thoughts & Feedback" is overlaid in the center of the image.

Regents Thoughts & Feedback

Geothermal Utility Project

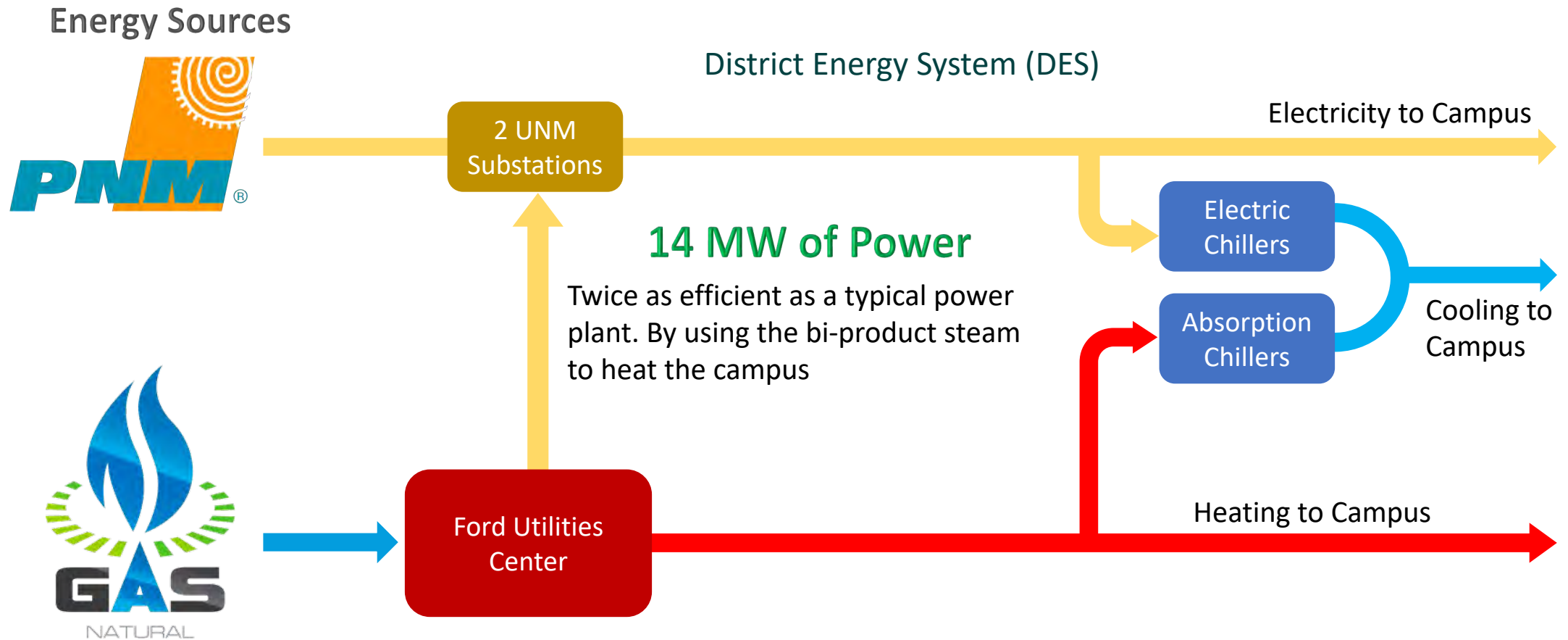


UNM is poised to take advantage of investments in sustainability

Key Benefits of a Geothermal Project

- For the first time in 25 years, the most sustainable option could also be the most economical option.
- It is possible to reduce our Greenhouse gas emissions by 85% with proven reliable technology that reduces the water usage on campus.
- This approach aligns with the Federal, State, and university sustainability goals.
 - Federal: Inflation Reduction Act
 - State: Energy Transition Act
 - UNM 2040 Opportunity Defined Goals
- A project of this size would be an economic driver in the State.

Currently, UNM has a DES that supplies all our utilities



UNM's plan says we need more capacity and must reduce our GHG

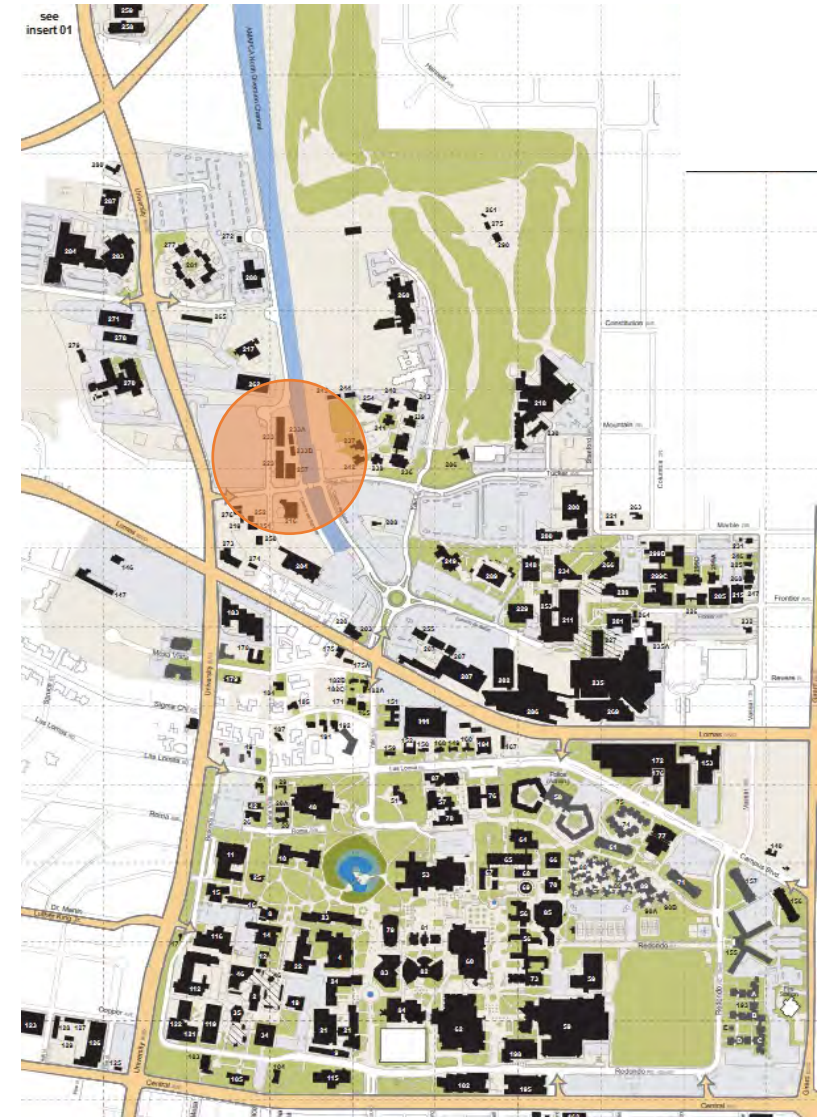
Utility Comprehensive Plan/Feasibility Study

Scope of Work

- Central and North campus 20-year projection
- 2 million additional square feet
- Additional utility capacity needed by 2028

Questions to be answered

- Where to locate the new plant?
- What technologies should be deployed considering:
 - Natural gas prices
 - Electricity prices
 - Greenhouse gas emissions
 - Energy Transition Act / PNM's commitment to be carbon-free by 2040



These are the options and factors under consideration

Utility Comprehensive Plan/Feasibility Study

Technology Options

- Conventional: boilers and chillers for new growth only
- Combined Heat and Power: gas turbines with heat recovery boilers
- Electrification: geothermal heat exchange pumps

Decision Inputs

- Economic Analysis (Total Life Cycle Cost)
 - Initial Cost
 - Energy Cost(s)
 - Operational/Maintenance Cost
 - Potential State & Federal Funding (I.R.A.)
- Environmental Analysis
 - Green House Gas Impact
 - Energy Transition Act / PNM's 2040 Carbon Commitment



LIFE CYCLE COST



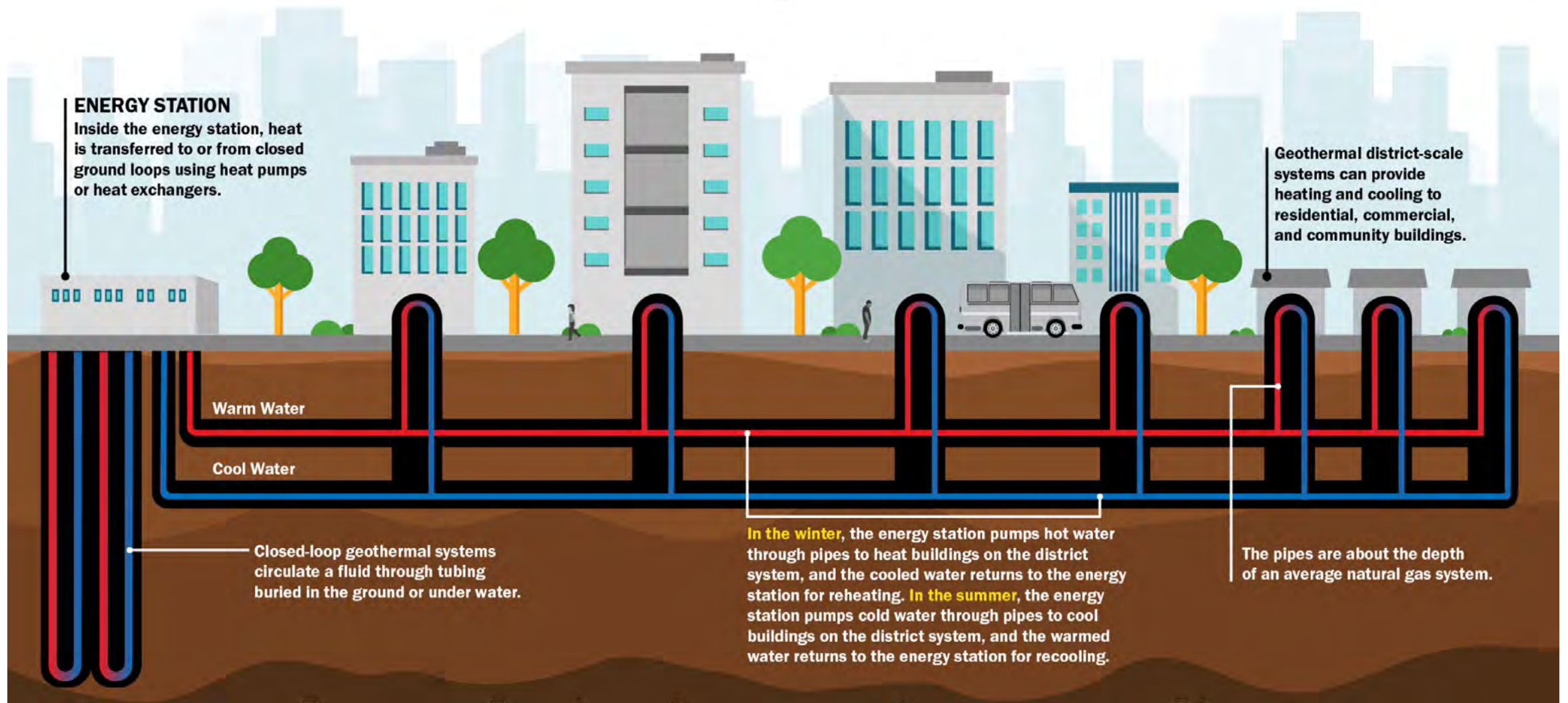
**ENVIRONMENTAL
IMPACT**

Geothermal is the optimal energy solution and reduces water consumption

Electrification: Geothermal

- Electrification at UNM would transition the source for heating the campus from natural gas to electricity. This would be accomplished with a large-scale geothermal heat pump system.

Here is a model of how it works

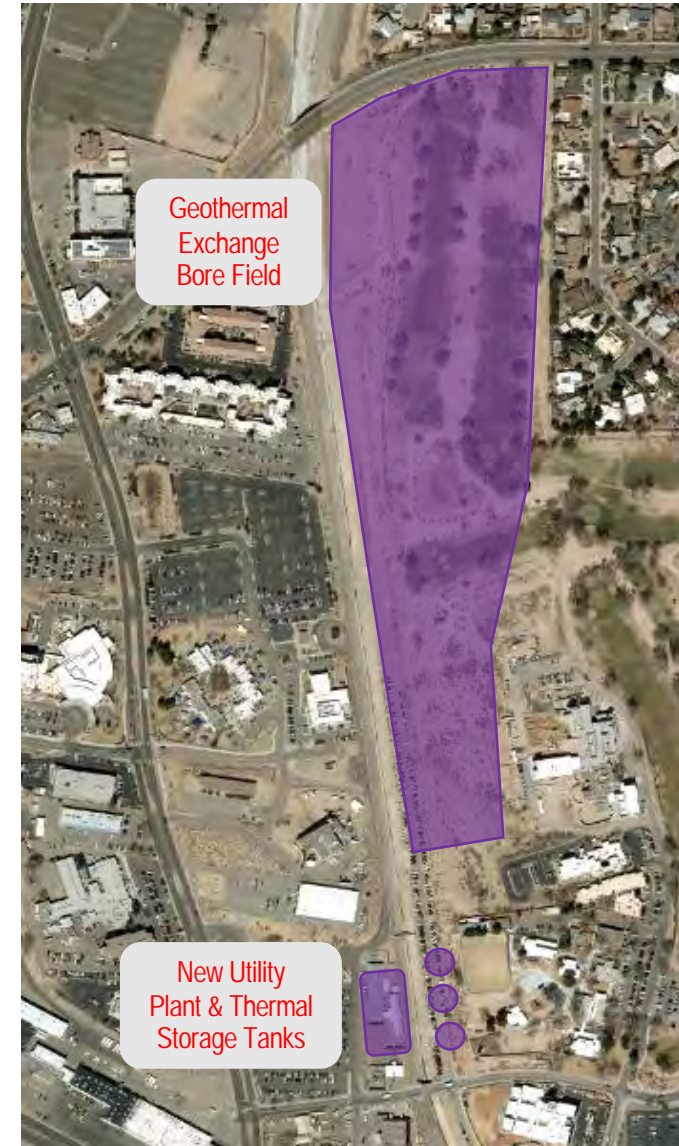


UNM has the space and is ready for this endeavor

Electrification: Geothermal

Location: North Campus

- Requires access to land that will supply the geothermal heat sink load without losing its existing functionality.
- Proximity to the New Utility Plant site
- Requires thermal storage tanks

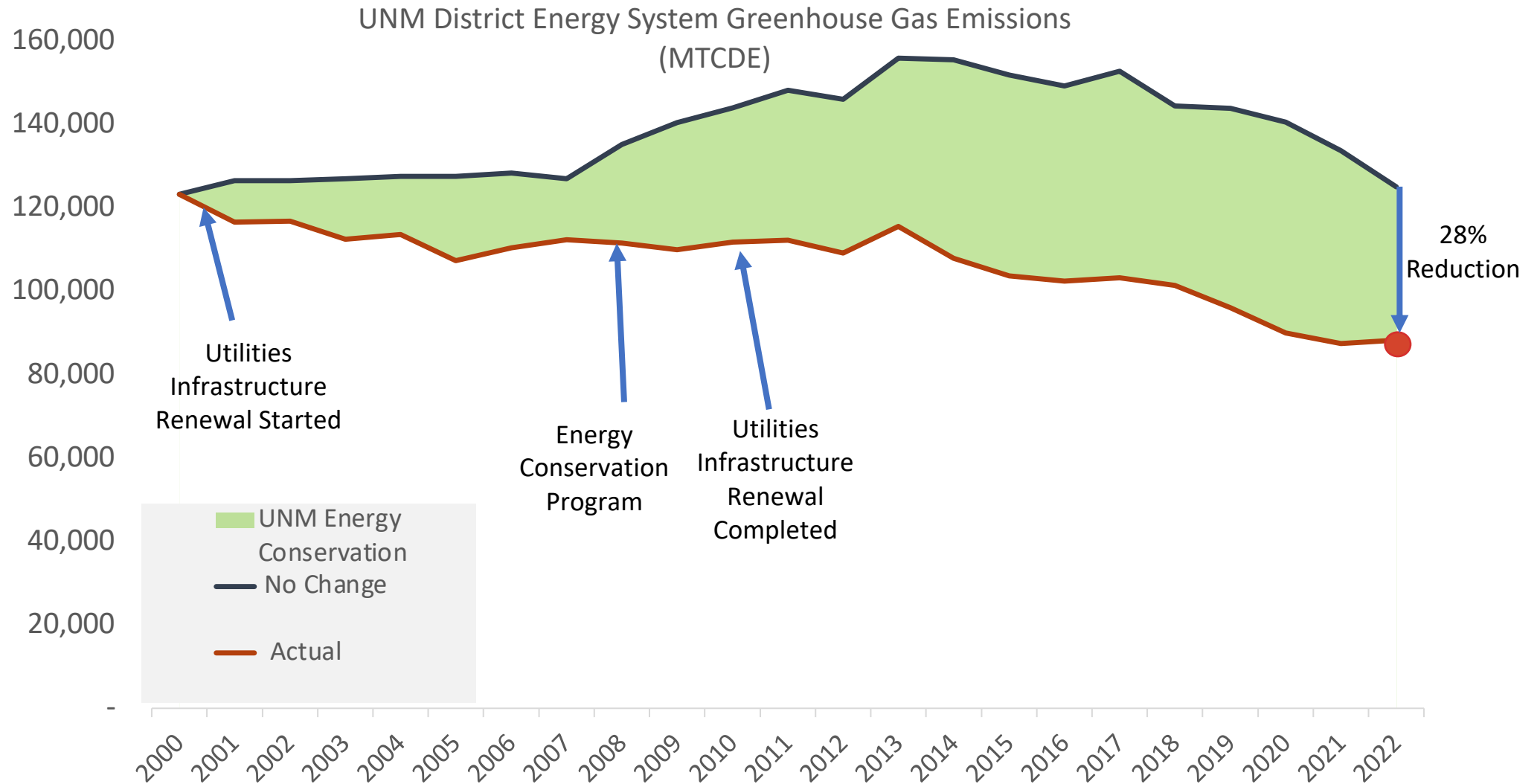


The lower operating costs offset the higher initial cost

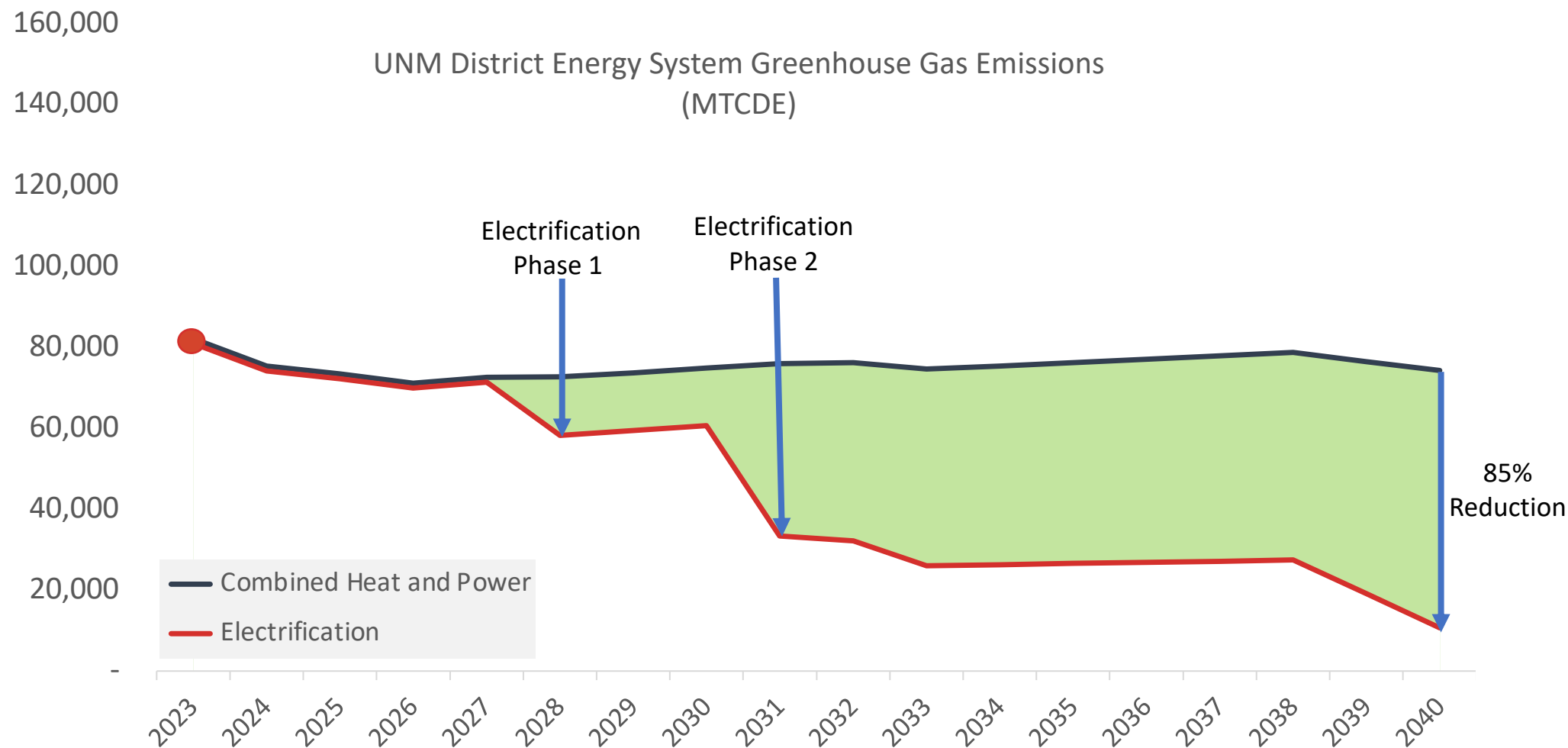
Electrification with battery Storage: Using Geo-exchange heat pumps

- The analysis showed that the electrification option had a higher initial cost (\$176M) but a surprisingly reasonable life cycle cost (\$422M) due to the much higher efficiency of the heat pump system combined with battery storage.
 - This is only 12.5% higher than the lowest life cycle cost option of Combined Heat & Power (\$375M). If this project is eligible for and receives the Inflation Reduction Act, it would become the lowest total life cycle cost at (\$370M) while reducing our GHG by 85%.

UNM has a history of success!



With this option, UNM can reduce 85% of its GHG by 2040



UNM is poised to take advantage of investments in sustainability

Key Benefits of a Geothermal Project

- For the first time in 25 years, the most sustainable option could also be the most economical option.
- It is possible to reduce our Greenhouse gas emissions by 85% with proven reliable technology that reduces the water usage on campus.
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QUESTIONS?

 **LOVE RED. LIVE GREEN.**
THE UNIVERSITY OF NEW MEXICO.=====



THE UNIVERSITY OF
NEW MEXICO

Strategic Housing Plan

**BOARD OF REGENTS
ENGAGEMENT**

August 2023



BRAILSFORD & DUNLAVEY



Engagement Summary

B&D'S ACTIVITIES (AUGUST 2022 – MARCH 2023)

- Strategic Asset Value (“SAV”) Work Session
- Project Initiation
- Document + Data Transfer
- Stakeholder Interviews
- Demographic Analysis
- Off-Campus Market Analysis
- Student Focus Groups
- Web-Based Student Survey Development
- Survey + Demand Analysis
- Competitive Context Analysis
- Operational Baseline Assessment
- Financial Analysis
- Implementation + Ownership Plan
- Housing Program Recommendations
- Preliminary Asset Management Plan



Engagement Summary

UNM STAKEHOLDER ENGAGEMENT

- Planning, Design + Construction
- Residence Life + Student Housing Leadership
- Resident Advisor (RA) Training
- Student Affairs
- Facilities Management
- Living-Learning Community Leadership
- Academic Affairs
- Enrollment Management
- Finance + Administration
- Institutional Support Services
- Office of Planning, Budget + Analysis
- Lobo Development Corporation
- Student Union Building (SUB)
- Student Activities
- Recreational Services
- Foodservice
- Office of the President
- Athletics
- Honors College
- Residential Life Staff
- UNM Foundation
- Office of Real Estate
- Student Focus Groups
 - Resident Advisors (RA)
 - First-Year On-Campus Residents
 - Off-Campus Undergraduate Students
 - Upper-Division Undergraduate On-Campus Residents
 - Graduate On-Campus Residents
 - Graduate Off-Campus Residents
- ACC On-Site + National Leadership
- All UNM Students (via web-based survey)

Survey Analysis

REPRESENTATIVE SAMPLE + STATISTICALLY SIGNIFICANT

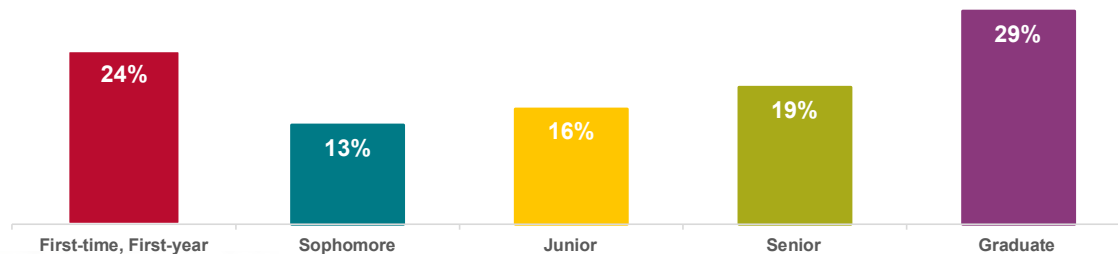
Confidence Level: **95%**

Margin of Error: **± 1.8%**

Over/Under Representation:

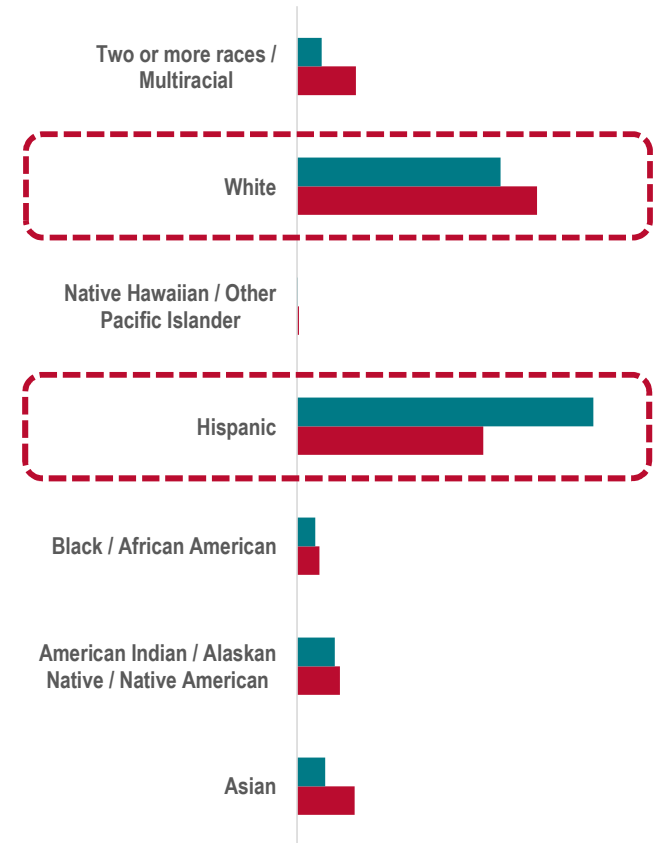
- Hispanic: -18%
- White: +6%
- First-year: -6%

2,206 Survey Respondents



Ethnicity Representation

■ University ■ Survey



Findings + Recommendations



Key Findings

STRATEGIC HOUSING PLAN

1

Mission-Critical

Housing is a **mission-critical strategic asset** for UNM that **warrants investment** to improve its impact on stated objectives.

Slides 11-16

2

Rental Rates

UNM's Housing **rental rates (\$718/month)** are in line with the off-campus market and **significantly below its competitive context (27% on average)** institutions.

Institutions typically command 10%-15% premium for on-campus housing compared to the off-campus market

Slides 17-21

3

Satisfaction

On-campus **residents are generally satisfied** with UNM's Housing (70%); however, on-campus residents report **low levels of satisfaction with the safety/security** when compared to off-campus residents (49% vs. 82%)

4

Facilities

Current Housing **facilities generally align with stated strategic objectives and market demand** but will **require investment** (an additional \$96.6M over 10 years) to extend to beneficial asset life and improve satisfaction levels

Slides 27-37

Key Findings

STRATEGIC HOUSING PLAN

4

Housing Demand

Latent demand exists for new/improved **housing**, which allows UNM to **confidently invest** in facility and programmatic improvements **without infusing tolerable risk** to the institution

5

SAV-Aligned Inventory

Achieving the **ideal SAV-aligned housing inventory** requires **expanding** the existing system's design capacity (4,313 beds) by **316 beds** targeting lower-division unit types

*Improvements to UNM's coordinated **marketing approach** for housing will be required to capture latent demand*

*ACC's historical approach to **lower density** in **Casas del Rio** exacerbates need for **additional beds***

Slides 22-24

6

Family Housing

Limited demand exists for **family housing** at UNM

*Institutions typically provide family housing in response to a **financially or geographically inaccessible off-campus housing market**, which is not Albuquerque's current context*

Only 1.7% of survey respondents (43 total) who report living with dependents and rent an off-campus property stated that they would choose to live in on-campus housing at the surveyed rental rates

This cohort's preferred unit type was a 2BR/2BA apartment, which UNM could provide (with a policy change) in Lobo Rainforest (\$1,600/month for the entire unit); these respondents report currently paying an average of \$1,144 for rent and utilities monthly

Recommendations

STRATEGIC HOUSING PLAN

7

Financial Performance

Housing is **currently generating positive cash flow and maintaining appropriate occupancy/debt coverage ratios** due to high occupancy levels, which **allows for investment without infusing significant risk to the University**

Slides 33-34

8

Renovation Program

UNM must pursue a **surgical, multi-year renovation program** of its current central campus Housing facilities to achieve stated strategic objectives

*Given UNM's current rental rates and construction market conditions, pursuing **new construction for Housing facilities** infuses too much financial risk to the University*

***Focus on financial performance** at system-level (rather than building-specific) to ensure maintenance of positive long-term financial performance and ability to re-invest and mitigate risk*

Significant investments in non-revenue generating spaces must be made in response to success (i.e., availability of additional funds stemming from improved construction market conditions vs. rental rate environment)

Slides 25-32 + 39-47

9

Rental Rate Strategy

UNM must **establish a long-term plan for setting Housing rental rates** to ensure alignment with stated financial objectives and institutional risk tolerance while providing **affordable accommodations to students** amidst system-wide improvements/investments

*Address **inflationary risk and offset capital investments required** to improve existing assets*

Slides 35-36

Recommendations

STRATEGIC HOUSING PLAN

10

Safety + Security

UNM must invest in **conspicuous improvements to safety and security initiatives** focused toward on-campus residents

11

Hokona-Zuni

UNM should **consider returning Hokona-Zuni (currently office use) to Housing** to cost-effectively address latent demand, given its ideal location and unit type

12

Casas del Rio Control

UNM should **pursue higher levels of control for Casas del Rio** to access additional capacity, improve room assignment consistency, simplify marketing strategy, and achieve consistent residential programming on central campus

Potential strategies include establishing a master lease with ACC or modifying current contractual relationship

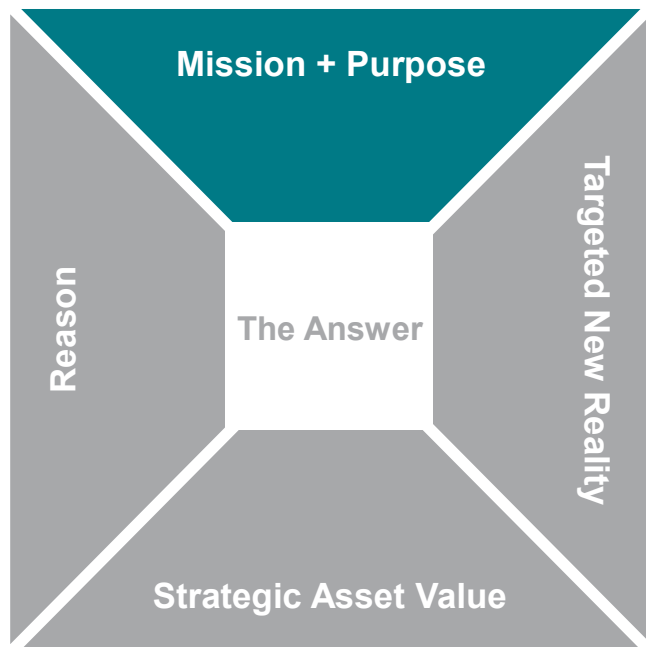
Slides 48-55

Detailed Findings



Institutional Framework

MISSION + PURPOSE



What difference must UNM make in the world and for whom?

“What” Options:

- I. Curation and Dissemination of Knowledge
- II. Creation of New Technologies
- III. **Public Service / Community Wellbeing**
- IV. Life Skill Development / Career Preparation

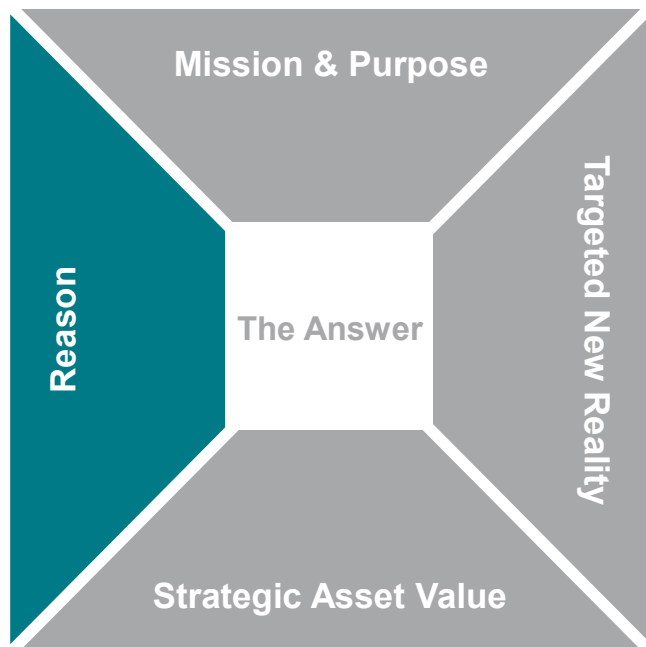
“Whom” Options:

1. Geographic Focus
 1. The World
 2. Country
 3. **Region / State**
 4. City
 5. Individual
2. Segment of Humanity Focus
 - A. **All of Humanity (Secondary)**
 - B. Corporations / Employers
 - C. Employees
 - D. Individuals
 - E. **Community / Cultural Segment**

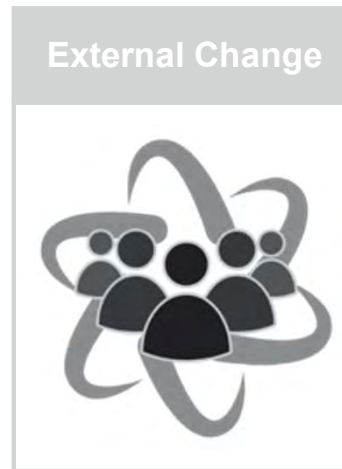
	1	2	3	4	5
A					
B					
C					
D					
E					

Institutional Framework

THE REASON

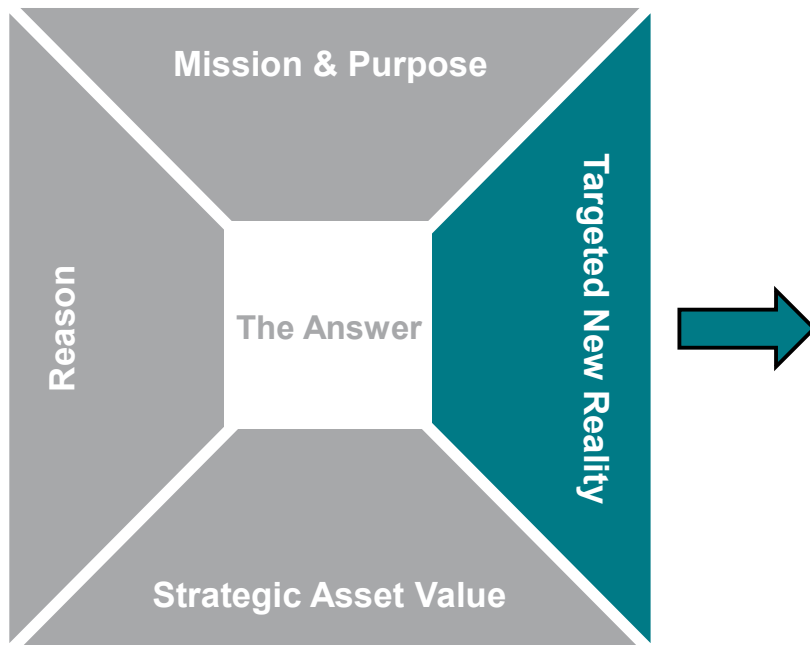


What is the relationship dynamic between UNM's current condition and its targeted new reality that **requires a response**?



Institutional Framework

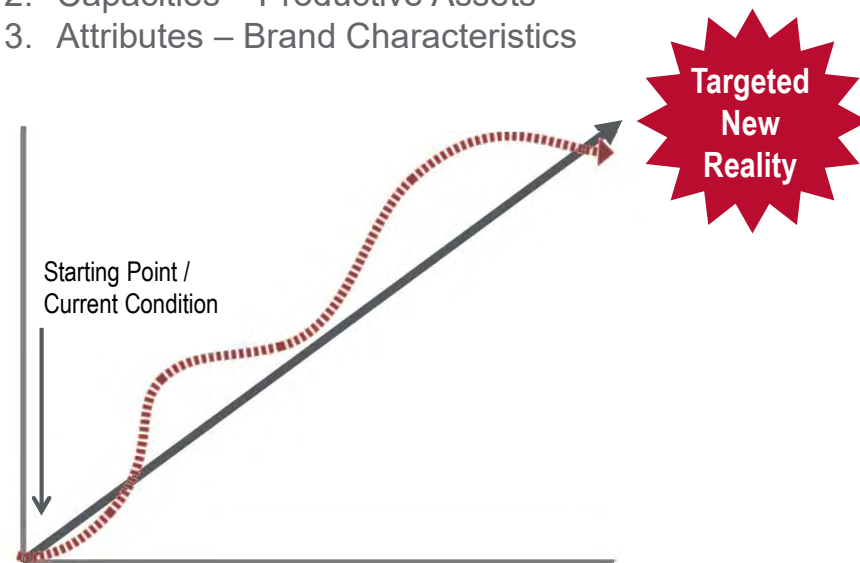
TARGETED NEW REALITY



What ideal mix of future **outcomes**, **capacities**, and **attributes** must UNM achieve to deliver on its mission and purpose?

Definitions:

1. Outcomes – Products and Performance Metrics
2. Capacities – Productive Assets
3. Attributes – Brand Characteristics



Outcomes – Products and Performance Metrics

- A more healthy, educated, and economically vigorous New Mexico
- A vibrant and thriving society where all can grow and achieve their own dreams
- Growth of human societies in New Mexico and across the globe
- Delivering the highest quality health care
- Opportunities to advance New Mexico, build on the strength of our diverse cultures, and establish an operational model that is environmentally, socially, and economically sustainable
- Improved quality of life, growth, prosperity, and advancement of New Mexico and of human societies across the globe
- Global impact for the benefit of all humanity
- Innovative student experience within the educational enterprise
- Co-curricular learning opportunities for every student
- Expanded enrollment at all levels
- Strategic revenue-generating public-private partnerships
- Increased research funding

Capacities – Productive Assets

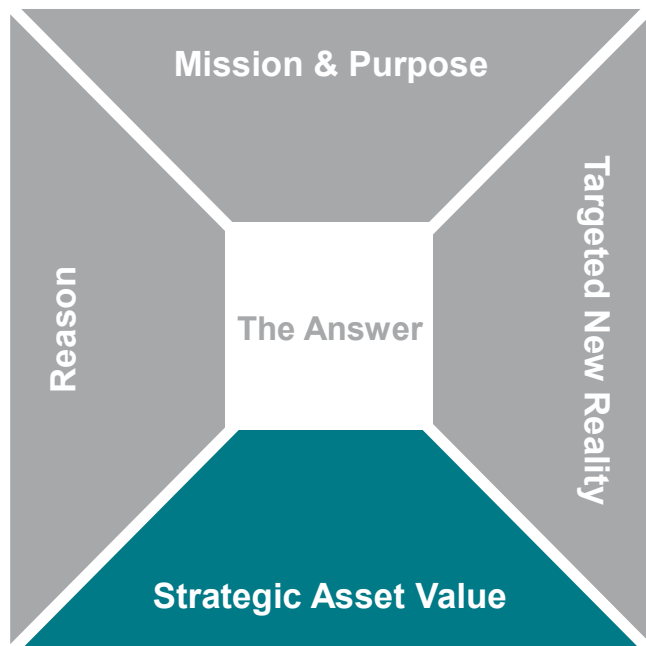
- Fully integrated activities to best leverage and build on UNM's strengths
- All our distinctive academic, research, patient care, and service components are integrated across all of our many campuses
- Supportive, intellectually challenging, exciting, diverse, joyful learning environments both inside and outside of the classroom to ensure the success of all learners
- Transformed higher ed business model that creates long-term sustainability and ensures the resources – human, financial, and physical – will secure the success of UNM's mission and achievement of UNM's aspirations while respecting the natural environment that supports all people of the state and the world
- Productive partnerships that create a healthy, educated, and economically strong New Mexico
- Intellectual and cultural productions
- Engaged relationships with and support of lifelong learners
- Stable and high-quality workforce
- Healthy and safe campus environment

Attributes – Brand Characteristics

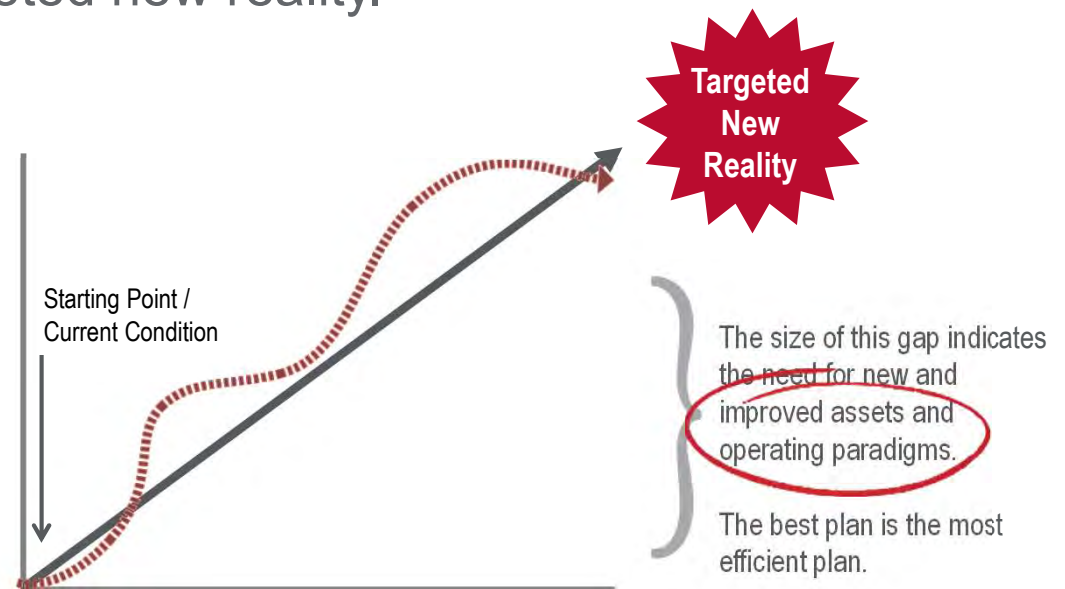
- Broadly serving our community; supportive of the families and communities of New Mexico; dedicated to the peoples and place of New Mexico
- Good stewards of the resources that have been given to us by the peoples of New Mexico and the world; leadership role in economic development in NM
- One University = Enterprise-wide collaborators + Accessible
- Thoughtful about the dynamics of power and privilege in our interactions
- Seek out the needs and unique opportunities of our distinct New Mexican cultures and peoples, economic enterprises, and communities to address critical issues and opportunities facing humanity
- Excellence in all of our work
- Differences are cherished as critical to the success of all; UNM value the diversity of peoples, cultures, nations, and communities that are the heart of New Mexico, and that present the richness of human societies around the globe
- Culture of philanthropy

Institutional Framework

STRATEGIC ASSET VALUE









What is the ideal combination of performance **outcomes, capacities, and attributes** that **Housing** must produce to drive UNM toward its targeted new reality.



Strategic Asset Value (“SAV”) Story

UNM HOUSING

	Location	Housing facility locations must promote a campus that is distinctively vibrant and residential by housing a significant portion of its first- and second-year students in residential nodes placed at the core of its Main Campus. Upper-division and graduate students can be located further from the campus core but need critical mass.
	Unit Typology	First- and second-year residential facilities will consist of traditional and semi-suite unit types that align with those students' placement on the personal development continuum. UNM must also provide sufficient student housing to meet the demands of juniors, seniors, and graduate students.
	Quantity + Location	Co-locating freshman and sophomore residents near the Main Campus core is essential for creating a critical mass of exciting, energetic, well-attended activities and events. Upper-division and graduate student housing facilities can be located further from the campus core.
	Programmatic Requirements	First- and second-year residents must benefit from a plethora of out-of-class, student-centric events, activities, and places that directly contribute to their belonging to the University community and support their pursuit of continual learning.
	Quality	UNM must be focused on providing high-quality, long-term, affordable residential assets to its students that are relied upon as part of overall recruitment and retention efforts. Design, construction, and amenities must be carefully considered to ensure that UNM inventory is desired and affordable when compared to the off-campus market's offerings.
	Financial Performance	Housing system must remain financially self-sufficient with University support for individual, high-need students.

UNM Housing Rate Summary

UNM-CONTROLLED + ACC PROPERTIES (2022-2023)

Housing Rates		UNM-Controlled Housing Rates			ACC Housing Rates	Variance from UNM Rates
Unit Type	Unit Occupancy	Semester	Contract	\$ / Month	\$ / Month	
Traditional	Double	\$2,650	\$5,300	\$589		
	Single	\$3,575	\$7,150	\$794		
	Deluxe Single	\$3,740	\$7,480	\$831		
	Single w/ Bath*	\$3,850	\$7,700	\$856		
Suite	Double	\$2,835	\$5,670	\$630	\$634 ¹	2.2%
	Single	\$3,740	\$7,480	\$831	\$972 ¹	16.9%
	Single w/ Bath*	\$3,850	\$7,700	\$856		
Apartment	Single	\$3,850	\$7,700	\$856	\$599	-30.0%
	Studio*	\$3,940	\$7,880	\$876		

¹ ACC Rate averaged from available unit rates

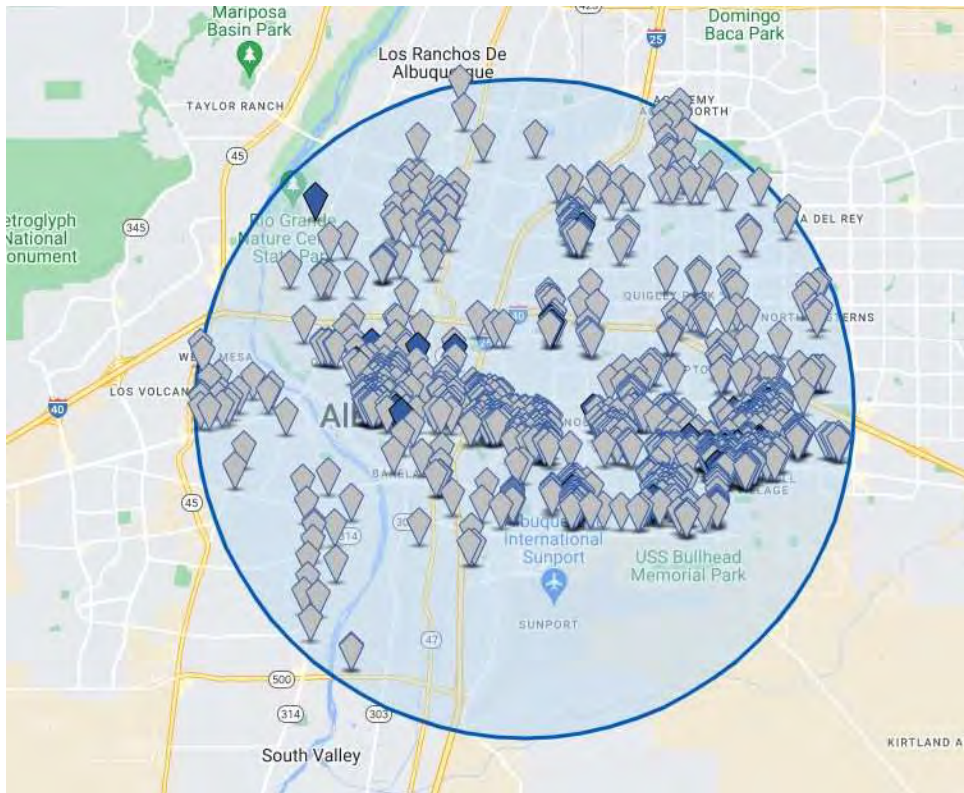
ACC Rates / Month				Average / month
Casas del Rio	Double	\$719	\$549	\$634
	Single	\$854	\$1,089	\$972
Lobo Village	Apartment	\$599		\$599

UNM Average Rent Calculation Methodology for Off-Market Analysis				
Unit Type	Count	% of Stock	Cost / Month ²	
Traditional	Single	149	5.2%	\$794
	Deluxe Single	67	2.3%	\$831
	Single w/ Bath	6	0.2%	\$856
	Double	1,214	42.3%	\$589
Semi-Suite	Single	76	2.6%	\$831
	Single w/ Bath	5	0.2%	\$856
	Double	260	9.1%	\$630
Apartment	Studio	4	0.1%	\$876
	Single	1,090	38.0%	\$856
			Avg. \$ / month \$718	

² Cost per month calculated as contract / nine (9) months

Off-Campus Market Analysis

CURRENT CONDITIONS: FIVE-MILE RADIUS OF MULTI-FAMILY PROPERTIES



Total # of Market Units			25,987	
Market Vacancy			5.90%	
Market Rate Rent - 5-Mile Radius				
Includes market avg. \$127 in utilities				
Unit Type	Avg. Rent	Average Rent / Bed	UNM-Controlled Housing Average Rent / Bed	Variance from UNM Rates
Studio	\$809	\$809	\$718	13%
1-Bedroom	\$863	\$863	\$718	20%
2-Bedroom	\$1,029	\$578	\$718	-19%

Data collected from Q3 2022 CoStar Report

- 5-mile Radius
- Multi-Family Properties
- Excludes:
 - Vacation properties
 - Senior-living properties
 - Military properties

Off-Campus Market Analysis

MOST REPORTED CURRENT ZIP CODES

Zip Code	# of Units	Market Vacancy	Avg. Rent / Unit ¹	Avg. Rent / Bed ¹	UNM Avg. Rent / Bed	Variance from UNM Rate / bed / month: \$718
★ 87106	3,717	7.3%	\$888	\$670	\$718	-7%
★ 87102	2,616	5.2%	\$888	\$744	\$718	4%
★ 87111	6,983	5.80%	\$1,456	\$994	\$718	38%
★ 87110	6,813	6.7%	\$1,002	\$799	\$718	11%
★ 87108	4,018	6.4%	\$829	\$636	\$718	-11%
87114	4,222	4.20%	\$1,554	\$1,032	\$718	44%
87120	2,525	3.40%	\$1,305	\$877	\$718	22%
87112	3,018	6.40%	\$963	\$742	\$718	3%
87109	5,706	4.80%	\$1,105	\$740	\$718	3%
87123	2,961	6.90%	\$927	\$752	\$718	5%
87121	1,234	6.20%	\$1,206	\$844	\$718	18%

¹ Off-campus rents include market avg. \$127 for utilities, per survey responses

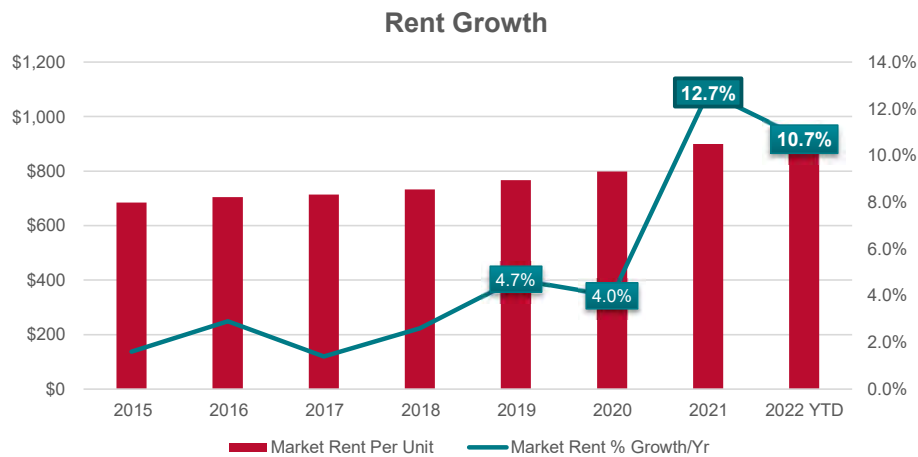
★ Zip Code (at least partially) included in 5-mile radius



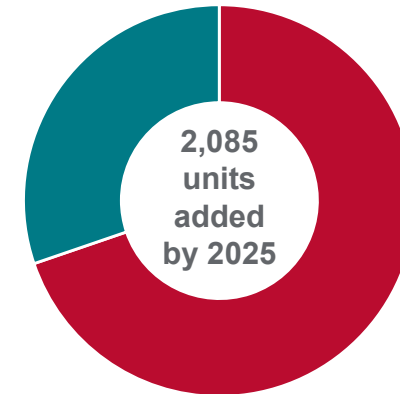
Off-Campus Market Analysis

ALBUQUERQUE MULTI-FAMILY MARKET

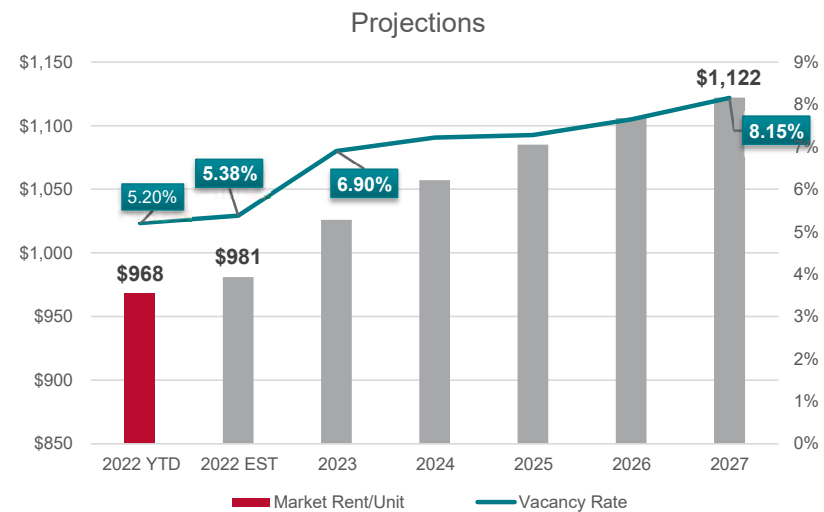
Cumulative Rent Growth Since 2018	
2019	4.7%
2020	8.7%
2021	21.4%
2022 YTD	32.1%



Off- Campus Development Pipeline

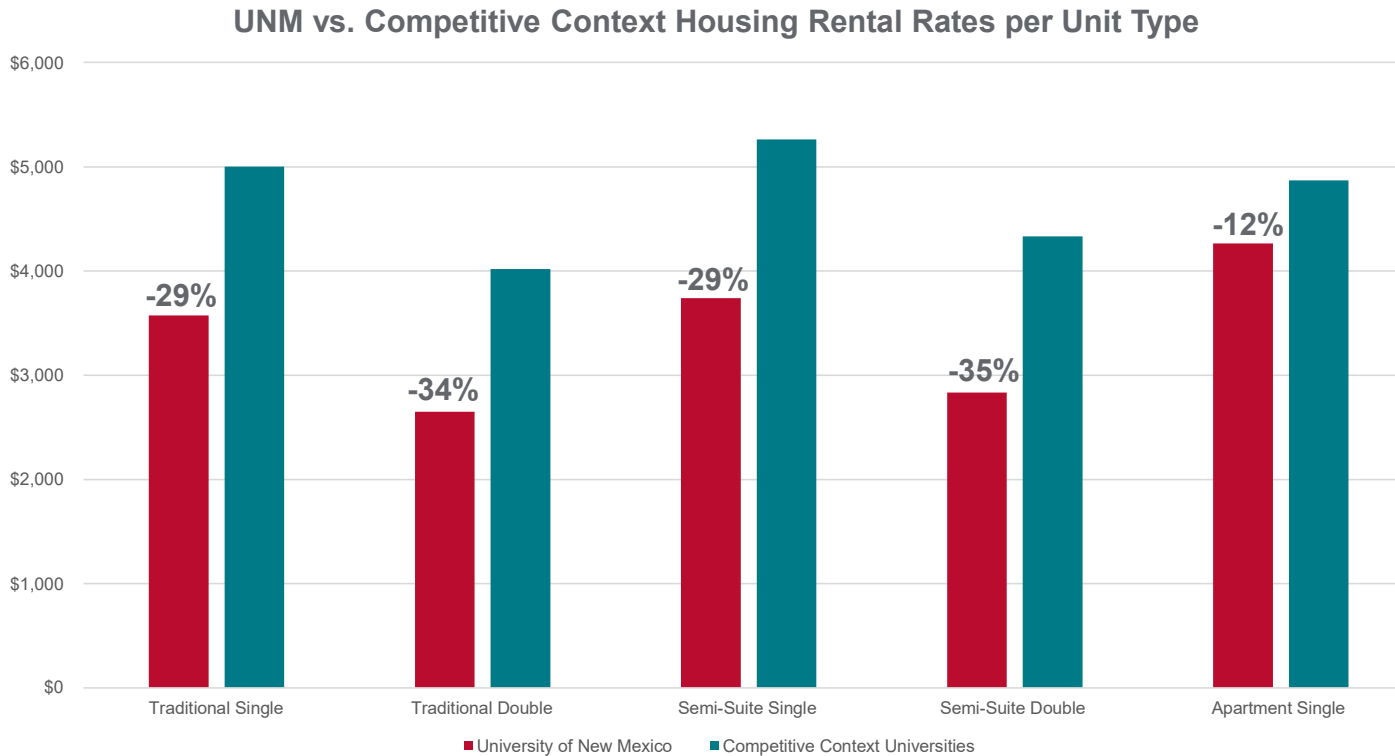


■ Proposed ■ Under Construction



Competitive Context

RENTAL RATE COMPARISON (2022-2023)



Competitive Context Institutions

Florida International University
Rutgers University – New Brunswick
University of Arizona
University of Colorado – Boulder
University of Missouri – Columbia
University of Tennessee
University of Texas at Austin
University of Utah
Virginia Commonwealth University

Housing Demand

PROCESS + METHODOLOGY

- › Demand analysis is a combination of qualitative and quantitative methods that are used to inform B&D's demand model.
- › The model projects demand through the extrapolation of unit-type preferences collected from the student survey to UNM's population at the Albuquerque campus.
- › A series of filters are used to isolate the likely target market to project a range of demand.
- › An Occupancy Coverage Ratio ("OCR") is applied to align ideal inventory with UNM's SAV Story.
- › Policy overlay is applied to align with UNM's strategic goals and developmental continuum philosophy.

OCR is applied to total demand to align with UNM's stated strategic objectives

Freshmen: 1.05

Sophomores: 1.10

Juniors: 1.20

Seniors: 1.30

Graduates/Other: 1.50

Target Market Group Filters

On-Campus:

- All full-time Residents

Off-Campus:

- Full-time
- Single with no children
- Undergraduate:
 - Age ≤ 25
 - Current rent \geq \$800/month
- Graduate:
 - Age ≤ 35
 - Current rent \geq \$900/month

Current vs. Recommended Program

VARIANCE BETWEEN CURRENT + RECOMMENDED PROGRAM (CAPTURE RATE + OCCUPANCY)

Enrollment Classification	Current Capture	Current Capture Rate	Current Occupancy	Recommended Program Capture Rate	Ideal Program Occupancy	Variance in Capture Rate	Variance in Occupancy (Beds)
Freshman	3,649	47%	1,718	47%	1,718	0%	0
Sophomore	3,086	32%	994	36%	1,121	4%	127
Junior	3,532	19%	658	23%	804	4%	146
Senior / Other	4,673	9%	415	13%	595	4%	180
Graduate / Other	7,042	4%	259	6%	391	2%	132
TOTAL	21,982	18%	4,044	21%	4,629	3%	585
EXISTING BED COUNT			4,313		4,313		
NET DEMAND (SURPLUS / (DEFICIT))			269		(316)		

Recommended Program

UNIT-TYPE BREAKDOWN WITH POLICY OVERLAY

Enrollment Classification	Enrollment	Ideal Capture Rate (OCR applied)	Recommended Program	Traditional	Semi-Suite	Apartment / Full-Suite
Freshman	3,649	47%	1,718	937	781	0
Sophomore	3,086	36%	1,121	336	153	632
Junior	3,532	23%	804	239	89	476
Senior / Other	4,673	13%	595	140	65	390
Graduate / Other	7,042	6%	391	64	64	263
TOTAL	21,982	21%	4,629	1,716	1,152	1,761
EXISTING BED COUNT			4,313	986	1,369	1,958
NET DEMAND			(316)	(730)	217	197

New Construction Case Studies

FINANCIAL SENSITIVITY ANALYSIS (IF OPENED IN 2023-2024 AT UNM'S EXISTING RENTAL RATES)

› New 300-bed Traditional, Double-Occupancy Building

- \$630 project cost per SF
- 87,500 SF
- Total Project Cost (2023\$):
 - \$55,125,000
- Annual Debt Service
 - \$3,792,897

› *How would this impact the Housing System Debt Service Coverage Ratio in 2023-2024?*

- 2.47 → 1.15

› 12,000 SF Non-Revenue Generating Community Space

- \$630 project cost per SF
- 12,000 SF
- Total Project Cost (2023\$):
 - \$7,560,000
- Annual Debt Service:
 - \$520,169

› *How would this impact the Housing System Debt Service Coverage Ratio in 2023-2024?*

- 2.47 → 2.08

› New Family Housing (200 2BR/2BA Apartment Units)

- \$630 project cost per SF
- 175,000 SF
- Total Project Cost (2023\$):
 - \$110,250,000
- Annual Debt Service:
 - \$8,221,525

› *How would this impact the Housing System Debt Service Coverage Ratio in 2023-2024?*

- 2.47 → 0.79

Process Overview

PRELIMINARY ASSET MANAGEMENT PLAN

What is the process of optimizing the investment into UNM's housing assets to most impactfully align with its Targeted New Reality?

1

SAV Story/TNR Alignment of each Housing physical asset, using a simple weighting matrix (per SAV gap or aspirational intensity)

Nature of investment that is appropriate, given alignment (without respect to a specific project or facility condition)

2

B&D presents the initial prioritization of specific investments in each facility, stemming from the TNR alignment + appropriate nature of investment articulated in Session 1

This will rely upon UNM's generated list of projects, improvements gleaned from Sightlines information, and B&D's observations from our site visits

3

4

Through iterative work-sessions to verify observations and thoughts, B&D will develop and present a recommended approach to implementation/sequencing of projects (short-, mid-, and long-term), including synergies between schedule/operational reality and bid/mobilization grouping, for discussion and refinement.

5

B&D will present a revised AMP aligned with the overall recommendations from the Strategic Housing Plan, including resource identification

B&D presents the process flow for UNM to assess potential investments in Housing continually

Financial Analysis

ASSUMPTIONS OVERVIEW

Financing Assumptions

100% Debt Financing

Interest Rate: **5.5%**

Term: **30 years** (straight amortization)

Hard / Soft Cost Split: **75% / 25%**

Add'l Financing Cost: **1.50%**

Revenue + Expense Adjustments

- Set to equally increase with inflation
 - Currently modeled as 3% annually
- Average occupancy = 93%

No Additional Rental Rate Increases

- Renovated properties receive a 10% premium

Proportional Distribution of Expenses + Debt

- Debt distributed evenly across system
- Expenses distributed on a per SF basis

Casas del Rio + Lobo Village + Lobo Rainforest

- Financially neutral for housing system financials
- Beds accounted to total beds at design capacity

Debt Summary

HOUSING'S CURRENT DEBT SERVICE

Debt Service	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Redondo Village	\$1,078,740	\$1,078,740	\$1,078,740	\$1,078,740	\$1,078,740	\$1,078,740	\$1,078,740			
RVA/Laguna/DeVargas	\$150,000	\$200,000	\$250,000	\$300,000	\$350,000	\$390,665				
2023 Bond	\$727,250	\$1,454,500	\$1,454,500	\$1,454,500	\$1,454,500	\$1,454,500	\$1,454,500	\$1,454,500	\$1,454,500	\$1,454,500
Total	\$1,955,990	\$2,733,240	\$2,783,240	\$2,833,240	\$2,883,240	\$2,923,905	\$2,533,240	\$1,454,500	\$1,454,500	\$1,454,500



Strategic Housing Plan

ASSUMPTIONS OVERVIEW

- 2023 Bond applied to renovation program (\$20M)
- 10% rental rate increase applied only after buildings receive a general refresh and updated bathrooms
- Focus on Summer Renovation Program (i.e., not taking buildings offline during the academic year)
- **Does not include recapture of Hokona-Zuni**



Strategic Housing Plan

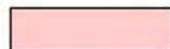
RENOVATION PROGRAM COST SUMMARY (2023\$)

Package 1	\$18,870,275
Package 2	\$20,982,109
Package 3	\$20,717,512
Package 4	\$13,111,780
Package 5	\$1,329,833
Package 6	\$0
Package 7	\$4,837,647
Package 8	\$21,886,427
Package 9	\$14,890,383
Total:	\$116,625,967

Housing Renovation Program

BUILDING ACTIVITY SUMMARY

Strategic Housing Plan - Building Activity Summary										
Facility	Package #1	Package #2	Package #3	Package #4	Package #5	Package #6	Package #7	Package #8	Package #9	Package #10
Hokona-Zia										
Hokona-Common										
Coronado										
Santa Clara										
Alvarado										
Laguna										
DeVargas										
Laguna + Devargas										
Redondo Village										
SRC										



Low Intensity



Medium Intensity



High Intensity



Strategic Housing Plan

SCHEDULE OVERVIEW

		P1	P2	P3	P4	P5	P6	P7	P8	P9		
		↓	↓	↓	↓	↓	↓	↓	↓	↓		
	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034
Alvarado	Online	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
Coronado 1	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
Coronado 2	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
DeVargas	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
Hokona Zuni	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline
Hokona Zia	Online	Online	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
Laguna	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
Lobo Rainforest	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online
Onate	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline
Redondo Village	Online	Online	Online	Online	Online	Online	Online	Online	Renovated	Renovated	Renovated	Renovated
Santa Clara	Online	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
SRC	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Renovated	Renovated
Casas Del Rio	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online
Lobo Village	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online

Strategic Housing Plan

FINANCIAL OVERVIEW SUMMARY

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034
Total GSF	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744
Total Beds	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313
Demand Beds	4,629	4,675	4,722	4,769	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817
Surplus/(Deficit)	(316)	(362)	(409)	(456)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)
Total Debt Service	\$1,955,990	\$2,733,240	\$4,353,823	\$6,092,020	\$7,242,505	\$7,398,133	\$7,007,468	\$6,372,407	\$8,439,913	\$9,846,536	\$9,846,537	\$9,846,538
Debt Service Coverage Ratio	3.35	2.47	1.60	1.23	1.09	1.13	1.22	1.39	1.08	0.99	1.02	1.05
Cash Flow after Debt Service	\$4,602,161	\$4,021,656	\$2,603,720	\$1,424,229	\$669,436	\$931,914	\$1,572,481	\$2,464,940	\$662,555	(\$104,730)	\$187,523	\$488,544
Total Reserve Funds Balance	\$9,279,031	\$13,300,686	\$15,904,406	\$17,328,635	\$17,998,071	\$18,929,985	\$20,502,466	\$22,967,405	\$23,629,960	\$23,525,230	\$23,712,753	\$24,201,297

Strategic Housing Plan

FINANCIAL OVERVIEW DETAILS

		P1	P2	P3	P4	P5	P6	P7	P8	P9		
	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034
Total GSF	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744
Total Beds	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313
Demand Beds	4,629	4,675	4,722	4,769	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817
Surplus/(Deficit)	(316)	(362)	(409)	(456)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)
Assumed System Occ.	93%	93%	93%	93%	93%	93%	93%	93%	93%	93%	93%	93%
Overall System OCR	1.07	1.08	1.09	1.11	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12
Enrollment Growth		1%	1%	1%	1%	0%	0%	0%	0%	0%	0%	0%
Net Operating Income	\$6,558,151	\$6,754,896	\$6,957,542	\$7,516,248	\$7,911,941	\$8,330,047	\$8,579,949	\$8,837,347	\$9,102,467	\$9,741,806	\$10,034,060	\$10,335,082
	51%	51%	51%	52%	53%	54%	54%	54%	54%	55%	55%	55%
Debt Service												
Existing Debt	\$1,955,990	\$2,733,240	\$2,783,240	\$2,833,240	\$2,883,240	\$2,923,905	\$2,533,240	\$1,454,501	\$1,454,502	\$1,454,503	\$1,454,504	\$1,454,505
New Debt	\$0	\$0	\$1,570,583	\$3,258,780	\$4,359,265	\$4,474,228	\$4,474,228	\$4,917,906	\$6,985,411	\$8,392,033	\$8,392,033	\$8,392,033
Total Debt Service	\$1,955,990	\$2,733,240	\$4,353,823	\$6,092,020	\$7,242,505	\$7,398,133	\$7,007,468	\$6,372,407	\$8,439,913	\$9,846,536	\$9,846,537	\$9,846,538
Debt Service Coverage Ratio	3.35	2.47	1.60	1.23	1.09	1.13	1.22	1.39	1.08	0.99	1.02	1.05
Cash Flow after Debt Service	\$4,602,161	\$4,021,656	\$2,603,720	\$1,424,229	\$669,436	\$931,914	\$1,572,481	\$2,464,940	\$662,555	(\$104,730)	\$187,523	\$488,544
Reserve Funds Balance	\$9,279,031	\$13,300,686	\$15,904,406	\$17,328,635	\$17,998,071	\$18,929,985	\$20,502,466	\$22,967,405	\$23,629,960	\$23,525,230	\$23,712,753	\$24,201,297

Strategic Housing Plan

RENTAL RATE ADJUSTMENT SENSITIVITY ANALYSIS

10% Increase															
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037
Total GSF	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744
Total Beds	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313
Demand Beds	4,629	4,675	4,722	4,769	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817
Surplus/(Deficit)	(316)	(362)	(409)	(456)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)
Total Debt Service	\$1,955,990	\$2,733,240	\$4,353,823	\$6,092,020	\$7,242,505	\$7,398,133	\$7,007,468	\$6,372,407	\$8,439,913	\$9,846,536	\$9,846,537	\$9,846,538	\$9,846,539	\$9,846,540	\$9,846,541
Debt Service Coverage Ratio	3.35	2.47	1.60	1.23	1.09	1.13	1.22	1.39	1.08	0.99	1.02	1.05	1.08	1.11	1.15
Cash Flow after Debt Service	\$4,602,161	\$4,021,656	\$2,603,720	\$1,424,229	\$669,436	\$931,914	\$1,572,481	\$2,464,940	\$662,555	(\$104,730)	\$187,523	\$488,544	\$798,595	\$1,117,949	\$1,446,882
Total Reserve Funds Balance	\$9,279,031	\$13,300,686	\$15,904,406	\$17,328,635	\$17,998,071	\$18,929,985	\$20,502,466	\$22,967,405	\$23,629,960	\$23,525,230	\$23,712,753	\$24,201,297	\$24,999,893	\$26,117,841	\$27,564,724
5% Increase															
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037
Total GSF	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744
Total Beds	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313
Demand Beds	4,629	4,675	4,722	4,769	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817
Surplus/(Deficit)	(316)	(362)	(409)	(456)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)
Total Debt Service	\$1,955,990	\$2,733,240	\$4,353,823	\$6,092,020	\$7,242,505	\$7,398,133	\$7,007,468	\$6,372,407	\$8,439,913	\$9,846,536	\$9,846,537	\$9,846,538	\$9,846,539	\$9,846,540	\$9,846,541
Debt Service Coverage Ratio	3.35	2.47	1.60	1.21	1.06	1.08	1.17	1.33	1.03	0.93	0.96	0.99	1.02	1.05	1.08
Cash Flow after Debt Service	\$4,602,161	\$4,021,656	\$2,603,720	\$1,256,505	\$411,578	\$575,947	\$1,205,834	\$2,087,293	\$273,579	(\$688,507)	(\$413,767)	(\$130,785)	\$160,687	\$460,902	\$770,125
Total Reserve Funds Balance	\$9,279,031	\$13,300,686	\$15,904,406	\$17,160,911	\$17,572,489	\$18,148,435	\$19,354,269	\$21,441,563	\$21,715,142	\$21,026,635	\$20,612,868	\$20,482,083	\$20,642,769	\$21,103,672	\$21,873,796
0% Increase															
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037
Total GSF	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744	903,744
Total Beds	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313
Demand Beds	4,629	4,675	4,722	4,769	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817
Surplus/(Deficit)	(316)	(362)	(409)	(456)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)	(504)
Total Debt Service	\$1,955,990	\$2,733,240	\$4,353,823	\$6,092,020	\$7,242,505	\$7,398,133	\$7,007,468	\$6,372,407	\$8,439,913	\$9,846,536	\$9,846,537	\$9,846,538	\$9,846,539	\$9,846,540	\$9,846,541
Debt Service Coverage Ratio	3.35	2.47	1.60	1.18	1.02	1.03	1.12	1.27	0.99	0.87	0.90	0.92	0.95	0.98	1.01
Cash Flow after Debt Service	\$4,602,161	\$4,021,656	\$2,603,720	\$1,088,781	\$153,720	\$219,979	\$839,187	\$1,709,647	(\$115,396)	(\$1,272,284)	(\$1,015,057)	(\$750,114)	(\$477,222)	(\$196,144)	\$93,367
Total Reserve Funds Balance	\$9,279,031	\$13,300,686	\$15,904,406	\$16,993,187	\$17,146,907	\$17,366,886	\$18,206,073	\$19,915,720	\$19,800,324	\$18,528,040	\$17,512,983	\$16,762,868	\$16,285,646	\$16,089,502	\$16,182,869

Strategic Housing Plan

RENTAL RATE APPROACH SCENARIO TESTING

#1: 3% System-wide Annual Rental Rate Inflation + 10% Rental Rate Increase Applied to Indiv. Buildings after General Refresh/Updated Bathrooms

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034
Total Debt Service	\$1,955,990	\$2,733,240	\$4,353,823	\$6,092,020	\$7,242,505	\$7,398,133	\$7,007,468	\$6,372,407	\$8,439,913	\$9,846,536	\$9,846,537	\$9,846,538
DSCR	3.35	2.47	1.60	1.23	1.09	1.13	1.22	1.39	1.08	0.99	1.02	1.05
Total Reserve Funds Balance	\$9,279,031	\$13,300,686	\$15,904,406	\$17,328,635	\$17,998,071	\$18,929,985	\$20,502,466	\$22,967,405	\$23,629,960	\$23,525,230	\$23,712,753	\$24,201,297

#2: Alternative System-wide Rental Rate Increases to Achieve Similar Financial Performance as #1

Total Debt Service	\$1,955,990	\$2,733,240	\$4,353,823	\$6,092,020	\$7,242,505	\$7,398,133	\$7,007,468	\$6,372,407	\$8,439,913	\$9,846,536	\$9,846,537	\$9,846,538
DSCR:	3.35	2.47	1.60	1.25	1.11	1.14	1.24	1.41	1.14	1.00	1.03	1.06
Total Reserve Funds Balance	\$9,279,031	\$13,300,686	\$15,904,406	\$17,427,411	\$18,202,359	\$19,245,496	\$20,932,535	\$23,515,471	\$24,654,859	\$24,675,003	\$24,991,147	\$25,612,170
		3%	3%	6.1970%	4.2062%	4.2195%	3%	3%	5.1379%	3%	3%	3%

#3: Alternative System-wide Rental Rate Increase Approach to Achieve Similar Financial Performance as #1

Total Debt Service	\$1,955,990	\$2,733,240	\$4,353,823	\$6,092,020	\$7,242,505	\$7,398,133	\$7,007,468	\$6,372,407	\$8,439,913	\$9,846,536	\$9,846,537	\$9,846,538
DSCR:	3.35	2.33	1.57	1.20	1.08	1.13	1.27	1.49	1.16	1.02	1.05	1.09
Total Reserve Funds Balance	\$9,279,031	\$12,917,007	\$15,381,323	\$16,595,224	\$17,160,115	\$18,100,013	\$19,991,951	\$23,112,726	\$24,450,791	\$24,675,572	\$25,202,492	\$26,040,615
		0%	5%	5%	5%	5%	5%	5%	3%	3%	3%	3%

Strategic Housing Plan

AVERAGE OCCUPANCY SENSITIVITY ANALYSIS

Average Occupancy: 93%		2022-2023	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	Total Reserve Balance 2035: \$25,355,489
Total Debt Service		\$1,955,990	\$8,439,913	\$9,846,536	\$9,846,537	\$9,846,538	\$9,846,539	
Debt Service Coverage Ratio		3.35	1.12	0.99	1.02	1.05	1.08	
Cash Flow after Debt Service		\$4,602,161	\$1,018,151	(\$104,730)	\$187,523	\$488,544	\$798,595	
Total Reserve Funds Balance		\$9,279,031	\$23,985,557	\$23,880,827	\$24,068,350	\$24,556,894	\$25,355,489	
Average Occupancy: 92%		2022-2023	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	Reserve Balance Δ from avg. occ 93% (\$2,247,068)
Total Debt Service		\$1,955,990	\$8,439,913	\$9,846,536	\$9,846,537	\$9,846,538	\$9,846,539	
Debt Service Coverage Ratio		3.28	1.10	0.97	1.00	1.03	1.06	
Cash Flow after Debt Service		\$4,464,641	\$831,576	(\$296,903)	(\$10,415)	\$284,668	\$588,603	
Total Reserve Funds Balance		\$9,141,511	\$22,542,467	\$22,245,564	\$22,235,150	\$22,519,818	\$23,108,421	
Average Occupancy: 91%		2022-2023	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	Reserve Balance Δ from avg. occ 93% (\$4,494,137)
Total Debt Service		\$1,955,990	\$8,439,913	\$9,846,536	\$9,846,537	\$9,846,538	\$9,846,539	
Debt Service Coverage Ratio		3.21	1.08	0.95	0.98	1.01	1.04	
Cash Flow after Debt Service		\$4,327,122	\$645,000	(\$489,076)	(\$208,353)	\$80,792	\$378,611	
Total Reserve Funds Balance		\$9,003,992	\$21,099,378	\$20,610,302	\$20,401,949	\$20,482,741	\$20,861,352	
Average Occupancy: 90%		2022-2023	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	Reserve Balance Δ from avg. occ 93% (\$6,741,206)
Total Debt Service		\$1,955,990	\$8,439,913	\$9,846,536	\$9,846,537	\$9,846,538	\$9,846,539	
Debt Service Coverage Ratio		3.14	1.05	0.93	0.96	0.99	1.02	
Cash Flow after Debt Service		\$4,189,602	\$458,425	(\$681,248)	(\$406,291)	(\$123,084)	\$168,618	
Total Reserve Funds Balance		\$8,866,472	\$19,656,288	\$18,975,040	\$18,568,749	\$18,445,665	\$18,614,283	
Average Occupancy: 95%		2022-2023	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	Reserve Balance Δ from avg. occ 93% \$4,494,138
Total Debt Service		\$1,955,990	\$8,439,913	\$9,846,536	\$9,846,537	\$9,846,538	\$9,846,539	
Debt Service Coverage Ratio		3.49	1.16	1.03	1.06	1.09	1.12	
Cash Flow after Debt Service		\$4,877,200	\$1,391,302	\$279,616	\$583,399	\$896,296	\$1,218,580	
Total Reserve Funds Balance		\$9,554,070	\$26,871,736	\$27,151,351	\$27,734,750	\$28,631,047	\$29,849,627	

Appendix



Strategic Housing Plan

PACKAGE 1

Total Project Cost: \$18,870,275 (2023 \$)

Facility	Project Scope Item
All Projects	Procurement/design/budgeting
Coronado	Card access
Coronado	Lounge/Study renovation
Coronado	Outdoor amenity/furnishings
Coronado	Renovate Entryway
Coronado	Restroom Upgrade
Coronado	Roof Replacement
DeVargas	Elevator
DeVargas	Fire Suppression System
DeVargas	Restroom Upgrade
Hokona-Zia	Card access
Hokona-Zia	Outdoor amenity/furnishings
Laguna	Card access
Laguna	Elevator
Laguna	Fire Suppression System
Laguna	Restroom Upgrade
Laguna + DeVargas	ADA Ramp-Courtyard
Laguna + DeVargas	Outdoor amenity/furnishings
Laguna + DeVargas	Security Fences + Access Control
Redondo Village	Window Replacement
Santa Clara	Roof replacement

Strategic Housing Plan

PACKAGE 2

Total Project Cost: \$20,982,109 (2023 \$)	
Facility	Project Scope Item
Alvarado	Card access
Alvarado	Renovate entryway/ADA Access
Coronado	Clean ductwork
Coronado	Fire Suppression System
Coronado	General refresh
Coronado	R&R Stucco Ledge
Coronado	Smoke/heat detectors
DeVargas	Card access
DeVargas	General refresh
DeVargas	Repaint Exterior
Laguna	General Refresh
Laguna	Repaint Exterior
Laguna + DeVargas	HVAC Upgrade (Controls)
Redondo Village	Card access
Redondo Village	Social Space addition
Santa Clara	Card access
Santa Clara	Renovate entryway/ADA Access
SRC	Card access

Strategic Housing Plan

PACKAGE 3

Total Project Cost: \$20,717,512 (2023 \$)	
Facility	Project Scope Item
Alvarado	Elevator
Alvarado	Exterior skin upgrade
Alvarado	General refresh
Alvarado	Restroom Upgrade
Alvarado	Roof replacement
Alvarado	Upgrade resident room lighting
Hokona Common	Elevator
Hokona Common	Fire suppression system
Hokona Common	Lower level renovation
Hokona Common	Smoke/heat detectors
Hokona-Zia	Fire Suppression System
Hokona-Zia	Restroom Upgrade
Hokona-Zia	Smoke/heat detectors
Santa Clara	Elevator
Santa Clara	General refresh
Santa Clara	Replace Fire Alarm Panel
Santa Clara	Restroom Upgrade
Santa Clara	Upgrade resident room lighting

Strategic Housing Plan

PACKAGE 4

Total Project Cost: \$13,111,780 (2023 \$)	
Facility	Project Scope Item
Alvarado	HVAC Upgrade
Hokona Common	General refresh
Hokona-Zia	General refresh
Hokona-Zia	HVAC upgrade
Redondo Village	Outdoor amenity/furnishings
SRC	Outdoor amenity/furnishings

Strategic Housing Plan

PACKAGE 5

Total Project Cost: \$1,329,833 (2023 \$)	
Facility	Project Scope Item
Laguna	Replace Fire Alarm Panel
Santa Clara	Remove DHW tank with HE
Santa Clara	Replace Air Handlers
Santa Clara	Replace Air Handlers
Santa Clara	Replace Circulating Pumps
Santa Clara	Replace Exhaust Fans - 1 to 5 HP
Santa Clara	Replace Expansion Tanks
Santa Clara	Replace Steam Converter/Heat Exchanger
Santa Clara	Replace with buckets/ switchgear, and VFD
SRC	Replace Indoor Lighting

Strategic Housing Plan

PACKAGE 6

Total Project Cost: \$0 (2023 \$)	
Facility	Project Scope Item

Strategic Housing Plan

PACKAGE 7

Total Project Cost: \$4,837,647 (2023 \$)	
Facility	Project Scope Item
Alvarado	Replacement of exterior doors
DeVargas	Replace Air Handlers
DeVargas	Replace Air Handlers
DeVargas	Replace Air Handlers
DeVargas	Replace Exhaust Fans - 1 to 5 HP
DeVargas	Replace Fire Alarm Panel
DeVargas	Replace Smoke/Heat Detectors (Stand Alone)
DeVargas	Replace wooden doors
Laguna	Replace Air Handlers
Laguna	Replace Air Handlers
Laguna	Replace Air Handlers
Laguna	Replace Exhaust Fans - 1 to 5 HP
Redondo Village	Replace Electric Baseboard Radiation
Redondo Village	Replace Fan Coil Units
Redondo Village	Replace fan coils in all Redondo villages
Redondo Village	Replace Hot Water Heaters
Redondo Village	Replace Shingle
Redondo Village	Replace Single-Ply/EPDM
Redondo Village	Replace Smoke/Heat Detectors (Stand Alone)
Redondo Village	Replace Variable Frequency Drives
Redondo Village	Roof Replacement
Santa Clara	Replacement of exterior doors

Strategic Housing Plan

PACKAGE 8

Total Project Cost: \$21,886,427 (2023 \$)	
Facility	Project Scope Item
DeVargas	Replace Steam Converter/Heat Exchanger
DeVargas	Replace with Switchboard/buckets, and adding VFD
Laguna	Replace Smoke/Heat Detectors (Stand Alone)
Laguna	Replace wooden doors
Redondo Village	Fire Suppression System
Redondo Village	Furnishings
Redondo Village	General refresh
Redondo Village	Renovate bathroom, includes supply and waste piping
Redondo Village	Replace Exterior Doors
Redondo Village	Upgrade to LED backups- ballasts and lights

Strategic Housing Plan

PACKAGE 9

Total Project Cost: \$14,890,383 (2023 \$)	
Facility	Project Scope Item
Laguna	Replace Steam Converter/Heat Exchanger
Laguna	Replace with Switchboard/buckets, and adding VFD
SRC	Fire Suppression System
SRC	Furnishing upgrade
SRC	General Refresh
SRC	Replace Exhaust Fans - <1 HP
SRC	Replace Smoke/Heat Detectors (Stand Alone)

Strategic Housing Plan + Hokona-Zuni Recapture

ASSUMPTIONS OVERVIEW

- 2023 Bond applied to renovation program (\$20M)
- 10% rental rate increase applied only after buildings receive a general refresh and updated bathrooms
- Focus on Summer Renovation Program (i.e., not taking buildings offline during the academic year)
- **INCLUDES recapture of Hokona-Zuni**



Strategic Housing Plan

RENOVATION PROGRAM* COST SUMMARY (2023\$) WITH HOKONA-ZUNI RECAPTURE (PACKAGE 5+7)

Package 1	\$18,870,275
Package 2	\$20,982,109
Package 3	\$20,717,512
Package 4	\$13,111,780
Package 5	\$13,730,107
Package 6	\$0
Package 7	\$7,242,574
Package 8	\$21,886,427
Package 9	\$14,890,383
Total:	\$131,431,167

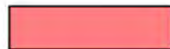
Housing Renovation Program

BUILDING ACTIVITY SUMMARY (WITH HOKONA-ZUNI)

Strategic Housing Plan - Building Activity Summary										
Facility	Package #1	Package #2	Package #3	Package #4	Package #5	Package #6	Package #7	Package #8	Package #9	Package #10
Hokona-Zuni										
Hokona-Zia										
Hokona-Common										
Coronado										
Santa Clara										
Alvarado										
Laguna										
DeVargas										
Laguna + DeVargas										
Redondo Village										
SRC										



Low Intensity



Medium Intensity



High Intensity

Strategic Housing Plan

SCHEDULE OVERVIEW – HOKONA-ZUNI RECAPTURE (PACKAGE 5+7)

		P1	P2	P3	P4	P5	P6	P7	P8	P9		
		↓	↓	↓	↓	↓	↓	↓	↓	↓		
	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034
Alvarado	Online	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
Coronado 1	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
Coronado 2	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
DeVargas	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
Hokona Zuni	Offline	Offline	Offline	Offline	Offline	Offline	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
Hokona Zia	Online	Online	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
Laguna	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
Lobo Rainforest	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online
Onate	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline	Offline
Redondo Village	Online	Online	Online	Online	Online	Online	Online	Online	Renovated	Renovated	Renovated	Renovated
Santa Clara	Online	Online	Online	Online	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated	Renovated
SRC	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Renovated	Renovated
Casas Del Rio	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online
Lobo Village	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online	Online

Strategic Housing Plan

HOKONA-ZUNI PROJECTS (PACKAGE 5+7)

Total Project Cost: \$14,805,200 (2023 \$)	
Facility	Project Scope Item
Hokona-Zuni	Recapture units
Hokona-Zuni	Card access
Hokona-Zuni	Outdoor amenity/furnishings
Hokona-Zuni	Relocation
Hokona-Zuni	Restroom upgrade
Hokona-Zuni	Fire Suppression System
Hokona-Zuni	Smoke/heat detectors

Strategic Housing Plan

PACKAGE 5 – INCLUDING HOKONA-ZUNI

Total Project Cost: \$13,730,107 (2023 \$)	
Facility	Project Scope Item
Hokona-Zuni	Recapture units
Hokona-Zuni	Card access
Hokona-Zuni	Outdoor amenity/furnishings
Hokona-Zuni	Relocation
Hokona-Zuni	Restroom upgrade
Laguna	Replace Fire Alarm Panel
Santa Clara	Remove DHW tank with HE
Santa Clara	Replace Air Handlers
Santa Clara	Replace Air Handlers
Santa Clara	Replace Circulating Pumps
Santa Clara	Replace Exhaust Fans - 1 to 5 HP
Santa Clara	Replace Expansion Tanks
Santa Clara	Replace Steam Converter/Heat Exchanger
Santa Clara	Replace with buckets/ switchgear, and VFD
SRC	Replace Indoor Lighting

Strategic Housing Plan

PACKAGE 7 – INCLUDING HOKONA-ZUNI

Total Project Cost: \$7,242,574 (2023 \$)	
Facility	Project Scope Item
Alvarado	Replacement of exterior doors
DeVargas	Replace Air Handlers
DeVargas	Replace Air Handlers
DeVargas	Replace Air Handlers
DeVargas	Replace Exhaust Fans - 1 to 5 HP
DeVargas	Replace Fire Alarm Panel
DeVargas	Replace Smoke/Heat Detectors (Stand Alone)
DeVargas	Replace wooden doors
Hokona-Zuni	Fire Suppression System
Hokona-Zuni	Smoke/heat detectors
Laguna	Replace Air Handlers
Laguna	Replace Air Handlers
Laguna	Replace Air Handlers
Laguna	Replace Exhaust Fans - 1 to 5 HP
Redondo Village	Replace Electric Baseboard Radiation
Redondo Village	Replace Fan Coil Units
Redondo Village	Replace fan coils in all Redondo villages
Redondo Village	Replace Hot Water Heaters
Redondo Village	Replace Shingle
Redondo Village	Replace Single-Ply/EPDM
Redondo Village	Replace Smoke/Heat Detectors (Stand Alone)
Redondo Village	Replace Variable Frequency Drives
Redondo Village	Roof Replacement
Santa Clara	Replacement of exterior doors

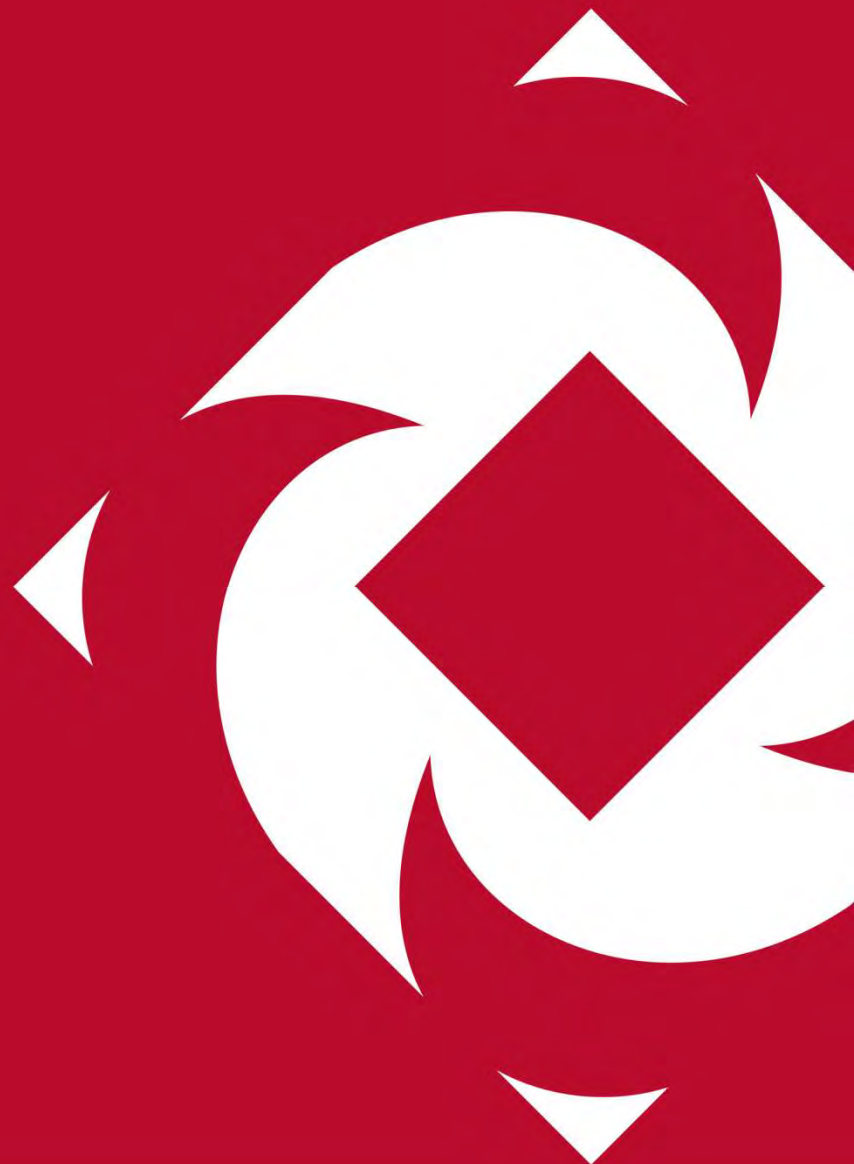
Strategic Housing Plan

HOKONA-ZUNI RECAPTURE (PACKAGE 5+7) – 10% RENTAL RATE INCREASE FOR RENOVATIONS

		P1	P2	P3	P4	P5	P6	P7	P8	P9		
		↓	↓	↓	↓	↓	↓	↓	↓	↓		
	FY23	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034
Total GSF	903,744	903,744	903,744	903,744	903,744	903,744	999,904	999,904	999,904	999,904	999,904	999,904
Total Beds	4,313	4,313	4,313	4,313	4,313	4,313	4,614	4,614	4,614	4,614	4,614	4,614
Demand Beds	4,629	4,675	4,722	4,769	4,817	4,817	4,817	4,817	4,817	4,817	4,817	4,817
Surplus/(Deficit)	(316)	(362)	(409)	(456)	(504)	(504)	(203)	(203)	(203)	(203)	(203)	(203)
Assumed System Occ.	93%	93%	93%	93%	93%	93%	93%	93%	93%	93%	93%	93%
Overall System OCR	1.07	1.08	1.09	1.11	1.12	1.12	1.04	1.04	1.04	1.04	1.04	1.04
Enrollment Growth		1%	1%	1%	1%	0%	0%	0%	0%	0%	0%	0%
Net Operating Income	\$6,558,151	\$6,754,896	\$6,957,542	\$7,516,248	\$7,911,941	\$8,330,047	\$9,665,518	\$9,955,483	\$10,609,744	\$10,928,036	\$11,255,877	\$11,593,554
	51%	51%	51%	52%	53%	54%	53%	53%	54%	54%	54%	54%
Debt Service												
Existing Debt	\$1,955,990	\$2,733,240	\$2,783,240	\$2,833,240	\$2,883,240	\$2,923,905	\$2,533,240	\$1,454,501	\$1,454,502	\$1,454,503	\$1,454,504	\$1,454,505
New Debt	\$0	\$0	\$1,570,583	\$3,258,780	\$4,359,265	\$5,546,219	\$5,546,219	\$6,210,462	\$8,277,967	\$9,684,589	\$9,684,589	\$9,684,589
Total Debt Service	\$1,955,990	\$2,733,240	\$4,353,823	\$6,092,020	\$7,242,505	\$8,470,124	\$8,079,459	\$7,664,963	\$9,732,469	\$11,139,092	\$11,139,093	\$11,139,094
Debt Service Coverage Ratio	3.35	2.47	1.60	1.23	1.09	0.98	1.20	1.30	1.09	0.98	1.01	1.04
Cash Flow after Debt Service	\$4,602,161	\$4,021,656	\$2,603,720	\$1,424,229	\$669,436	(\$140,077)	\$1,586,059	\$2,290,520	\$877,275	(\$211,055)	\$116,785	\$454,460
Reserve Funds Balance	\$9,279,031	\$13,300,686	\$15,904,406	\$17,328,635	\$17,998,071	\$17,857,994	\$19,444,053	\$21,734,572	\$22,611,848	\$22,400,792	\$22,517,577	\$22,972,037

Thank you.

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INTRODUCTION

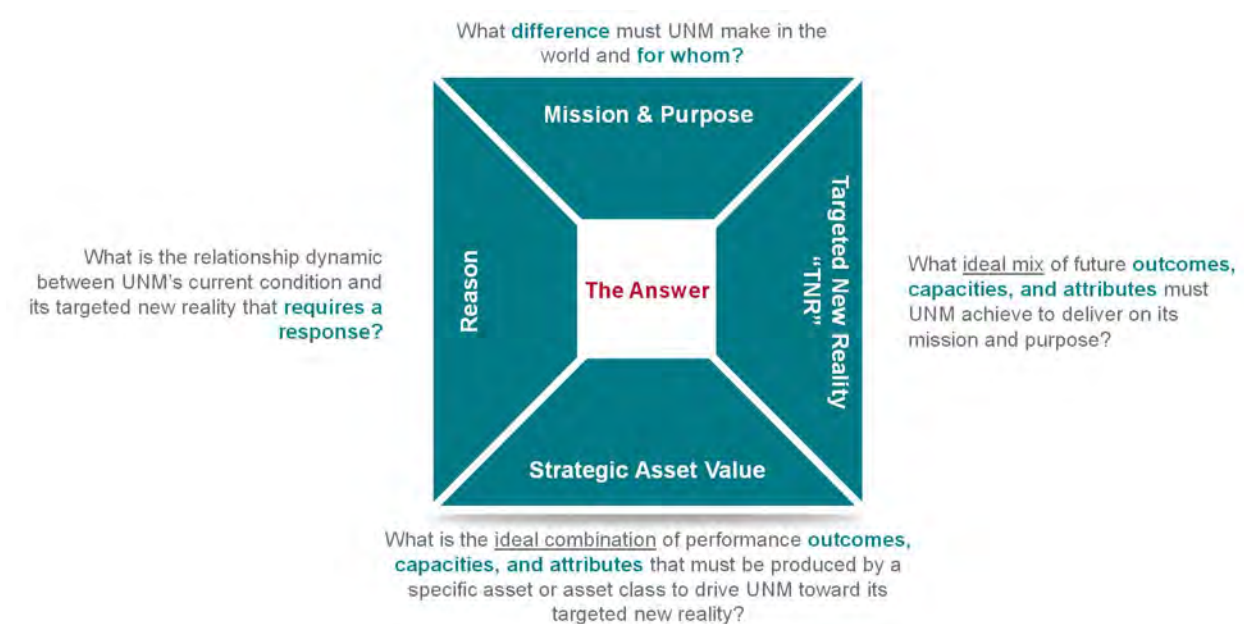
The University of New Mexico (“UNM” or the “University”) engaged Brailsford & Dunlavey (“B&D”) in the fall of 2021 to help establish decision-making criteria for its Residence Life and Student Housing program (“Housing”) on its Albuquerque campuses. Specifically, the targeted outcomes for the effort were to define Housing’s strategic value (i.e., roles and responsibilities) in support of the University’s pursuit of its overall strategic plan (UNM 2040: Opportunity Defined), and to identify the right Residence Life and Student Housing Master Plan focus on developing UNM’s path forward efficiently, effectively, and confidently for its Housing program.

APPROACH

B&D facilitated two (2) work sessions with the following members of the University’s leadership as part of this effort, whom we would like to thank for their thoughtful, high-quality engagement:

- Dr. Garnett Stokes, President
- Teresa Costantinidis, Senior Vice President, Finance & Administration
- Dr. James Holloway, Provost and Executive Vice President of Academic Affairs
- Terry Babbitt, Chief of Staff, Office of the President
- Tim Gutierrez, Vice President for Student Affairs
- Dan Garcia, Vice President for Enrollment Management
- Lisa Marbury, Assistant Vice President of Campus Environments & Facilities
- Melanie Sparks, Assistant Vice President of Campus Business Services
- Alfred Sena, Director of Facilities Management
- Megan Chibanga, Director of Residence Life & Student Housing
- Amy Coburn, Director and University Architect, Planning, Design & Construction
- Rosie Dudley, University Planner, Planning, Design & Construction

The first session (December 14, 2021) focused on confirming UNM’s Institutional Framework. Discussions revolved around the University’s in-progress updates to its mission, vision, purpose, values, goals, and objectives identified in the draft strategic plan (UNM 2040: Opportunity Defined) with the aim of ensuring that the B&D team possessed a clear understanding of UNM’s Targeted New Reality—the ideal mix of outcomes, attributes, and capacities that the University must achieve to deliver on its mission and purpose.



Building upon the Institutional Framework discussion, B&D facilitated the second session (March 17, 2022) using its proprietary Strategic Asset Value ("SAV") methodology. The aim of this session was to articulate and prioritize the strategic drivers for decision-making related to UNM's Housing. The SAV approach intends to ground the objectives of future planning processes for Housing in the permanent ideals of the institution while facilitating involvement from key stakeholders. The materials used to facilitate the conversation and the associated results can be found in Exhibit A.

The results of the SAV Work Session were synthesized into the following SAV Story that summarizes the outcomes, attributes, and capacities that Housing must achieve to support UNM's path most effectively and efficiently in achieving its overall Targeted New Reality.

STRATEGIC ASSET VALUE ("SAV") STORY

Quantity + Location of Student Housing

UNM's Housing has a significant role in defining the institution's overall identity and student experience. As such, the University must make its campus distinctively vibrant and residential by housing a significant portion of its first- and second-year students in residential nodes placed at the core of its Main Campus. Co-locating freshman and sophomore residents near the Main Campus core is essential for creating a critical mass of exciting, energetic, well-attended activities and events. UNM must also provide sufficient student housing to meet the demands of juniors, seniors, and graduate students. Upper-division and graduate student housing facilities can be located further

from the campus core but should seek additional density to support expanded educational and social environments that enrich students' connectivity to the University community.

Target Market + Unit Typology + Programmatic Requirements

UNM's target market includes any student that self-identifies as needing housing regardless of enrollment classification; however, the primary target market for student housing is freshman and sophomore students, with a secondary focus on juniors, seniors, and graduate students. First- and second-year residential facilities will consist of traditional and junior-suite unit types that align with those students' placement on the personal development continuum (i.e., more community-oriented configurations with minimal in-unit amenities). First- and second-year residents must benefit from a plethora of out-of-class, student-centric events, activities, and places that directly contribute to their belonging to the University community and support their pursuit of continual learning. Additionally, the University must tailor its first- and second-year residential facilities to accommodate high levels of residential life programming and deep academic collaborations that promote student success through living-learning communities, residentially engaged faculty, and student support services (i.e., mental health, wellness, tutoring, etc.). Direct, intentional partnership with the University's Academic Affairs, including Student Affairs, and other auxiliary assets (i.e., UNM Food, Student Union Building, Recreational Services, etc.) will be central to crafting the integrated educational community experience for its on-campus residents.

UNM will provide housing opportunities in response to demand from juniors, seniors, and graduate students with unit types and building configurations that respond to their growing independence and maturation (i.e., full suites and apartments). While residential programming will still be a vital part of their experience, UNM will focus on catalyzing synergies with academic, quality-of-life, and student success initiatives across its Albuquerque campuses to continue fostering connections as residents progress towards graduation.

High levels of coordination and collaboration must occur between UNM and its third-party housing partners to achieve a seamless, integrated system of residential facilities, leasing/contracting operations, and programs. The University must be specific and clear with its third-party partners as to the role and responsibility that its facilities and operations have in contributing to achieving the University's broader strategic plan.

Financial Accessibility + Quality Reconciliation

UNM must be focused on providing high-quality, long-term, affordable residential assets to its students that are relied upon as part of overall recruitment and retention efforts. Design and construction choices must respond to specific financial parameters and

programs of spaces to ensure that facilities are affordable when compared to the off-campus market's offerings but also allow for adequate reinvestment into aging facilities that will support system-wide financial solvency and affordability.

Required Financial Performance + Institutional Will

The Housing system must strive to achieve financial self-sufficiency. While the University is willing to support some level of financial risk to improve its Housing, contributions are likely to directly support those students facing housing insecurity and financial hardship rather than covering revenue shortfalls stemming from low occupancy. Accordingly, Housing must maintain comfortable occupancy coverage ratios and tolerate not being able to fully accommodate student demand in response to this risk tolerance. Given the significant backlog of deferred maintenance in Housing (approximately \$184M), a surgical approach to new and improved facilities will be required to maintain affordability amidst financial self-sufficiency. The University remains open to considering alternative approaches to funding and financing new and improved facilities but is also willing to self-finance projects that positively impact its overall financial position.



Regents' Advisors

Faculty Senate President

Cristyn 'Cris' Elder

Staff Council President

Grace Faustino

ASUNM President

Krystah Pacheco

GPSA President

Justin Lauriano

Alumni Association Board President

Jaymie Roybal

UNM Foundation Board Chair

Felicia Finston

Retiree Association President

Leslie McFadden

UNM Parent & Family Association, Co-Chairs

Heather Bratton



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1 University of New Mexico
Albuquerque, NM 87131-0001
Phone (505) 277-2036
<http://purchase.unm.edu>

MEMORANDUM

To: James Paul Holloway, Provost, Executive Vice President, Acting President

From: Bruce Cherrin, UNM Chief Procurement Officer

Via: Kate Becker, UNMH CEO: Administration
Bonnie White, UNMH CFO: Administration
Jeffrey Gilmore, Director Purchasing Department UNMH

Date: 6/22/2023

Subject: **RFP 472-22 Revenue Cycle Analysis Services Purchase Approval Request July 2023**

Pursuant to Regent Policy 7.4 and UNM Hospital Purchase Approval policy, UNMH requests your approval to execute Amendment One to the Original Agreement with Huron Consulting Group for Revenue Cycle Analysis services implementation.

In early 2022, University Hospital awarded a contract under RFP 472-22 for Revenue Cycle Analysis to Huron Consulting.

The very first engagement with Huron in 2018 was very successful. They exceeded the expected return by almost 100%. The first engagement under this agreement was just an assessment. They came in and reviewed what we had been able to sustain and where we could make improvements. Based on that assessment, we wish to engage them in implementing the process changes to realize those improvements. We are asking for the second step of this which is the implementation.

Huron, in collaboration with UNMHS, will perform services for design and implementation of Huron's revenue cycle solution. The revenue cycle functions within the scope of this Project include, but are not limited to, pre-registration, insurance verification, authorization, financial counseling, health information management (HIM), vendor management, accounts receivable management (billing, collections, denials, and account resolution), charge description master (CDM) pricing (UNMH only), inpatient clinical documentation improvement (UNMH and SRMC only), and patient financial experience as it relates to revenue cycle processes. During the term of this Agreement, Huron's work for the Project will focus on those initial activities that support the objectives of rapidly generating results with the Project.

See the attached spreadsheet summary for additional details for each project listed above.

X : Jeff Gilmore
Jeffrey Gilmore (Jun 30, 2023 15:27 MDT)

Jeffrey Gilmore
Director Purchasing UNM Hospitals

X : Bonnie White
Bonnie White (Jun 30, 2023 16:22 MDT)

Bonnie White
UNMH CFO: Administration

X : Kate Becker
Kate Becker (Jun 30, 2023 16:41 MDT)

Kathleen Becker, JD, MPH
UNMH CEO: Administration

X : Bruce Cherrin
Bruce Cherrin (Jun 30, 2023 16:42 MDT)

Bruce Cherrin
Chief Procurement Officer

Approved by:

X James Holloway

James Paul Holloway
Provost, Executive Vice President
For Academic Affairs, and Acting President

Estimate of Fees Assuming Maximum Benefit of \$53 million

Benefit ¹	Fee Amount
Fixed Fee for CDI and Base Revenue Cycle implementation	\$4,500,000
Contingent Fees: ²	
Strategic Pricing Implementation Milestone	\$300,000
10% of One – Time Benefit, estimated at \$22,500,000 ³	\$2,250,000
Recurring Benefit up to \$4,500,000	\$0
37% of Recurring Benefit from \$4,500,001 to \$19,800,000	\$5,661,000
40% of Recurring Benefit from \$19,800,001 to \$30,500,000 ⁴	\$4,280,000
Estimated Travel and Other Expenses	<u>\$380,000</u>
Total Estimated Fees	\$17,371,000

Notes:

1 – Benefit will be identified by UNMHS entity, with fees calculated for each entity.

2 – Contingent benefit will be estimated for CDI but will not be added to measurable benefit. CDI will have fixed fees only.

3 – Any one-time Benefit observed above \$22.5 million will be calculated at a 10% contingent fee.

4 – Any Recurring Benefit observed above \$30.5 million will be calculated at a 40% contingent fee.



MSC01 1240
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Albuquerque, NM 87131-0001
Phone (505) 277-2036
<http://purchase.unm.edu>

MEMORANDUM

To: Garnett S. Stokes, President

From: Bruce Cherrin, UNM Chief Procurement Officer

Via: Kate Becker, UNMH CEO: Administration
Bonnie White, UNMH CFO: Administration
Jeffrey Gilmore, Director Purchasing Department UNMH

Date: 6/13/2023

Subject: **Critical Care Tower Equipment Purchase Approval Request April 2023**

Pursuant to Regent Policy 7.4 and UNM Hospital Purchase Approval policy, UNMH requests your approval to execute contracts for the Critical Care Tower for equipment/furniture/fixtures referenced below. These purchases are consistent with the initial Critical Care Tower approved project.

Projects/Products:

Philips Patient Monitoring: \$10,001,069.00

See the attached spreadsheet summary for additional details for each project listed above.

X: Jeff Gilmore
Jeffrey Gilmore (Jun 14, 2023 12:30 MDT)
Jeffrey Gilmore
Director Purchasing UNM Hospitals

X: Bonnie White
Bonnie White
UNMH CFO: Administration

X: Kate Becker
Kate Becker (Jun 15, 2023 12:34 MDT)
Kathleen Becker, JD, MPH
UNMH CEO: Administration

X: Bruce Cherrin
Bruce Cherrin (Jun 15, 2023 15:04 MDT)
Bruce Cherrin
Chief Procurement Officer

Approved by:

X: Garnett S. Stokes
Garnett S. Stokes (Jun 16, 2023 14:25 MDT)
Garnett Stokes
UNM President

Critical Care Tower (CCT) Purchase Approved request(s) for April 2023 UNMH BOT Finance Committee & UNMH BOT Meeting

See below list of items/purchases necessary for Critical Care Tower as referenced in Memo. Hospital Board Approval >\$1 Million, Hospital Board and UNM President Approval >\$5 Million

Project Name/Product Group	Vendor	Required Approvals	Source of Funds	Description and Rationale <i>(Detailed information)</i>	Contract # <i>(Vizient/RFP)</i>	Purchase Amount	Procurement Details <i>(GPO- Vizient, best value, "sole source", "RFP-best value", other procurement method)</i>
Patient Monitoring	Philips	UNMH BOT and UNM President	CIP 10-3206 HT Equipment	<p>Patient Monitoring needs for the CCT project ED, PreOp PACU, Surgery and ICU.</p> <p>Utilization of UNMH - Philips Enterprise Agreement #CAA0045700</p> <p>Equipment specified to match existing Patient Monitoring Platforms in the BBRP. 264 Patient Monitors plus associated options and Central Stations will be included in the Purchase</p>	UNMH - Philips Enterprise Agreement #CAA0045700	\$ 10,001,069	Vizient Contracted Supplier (UNMH Enterprise Agreement #CAA0045700) - Direct contract to match existing Patient Monitoring within the BBRP

UNMH is a member of Vizient, which is the largest healthcare group purchasing organization in the United States. Vizient implements bid processes to put in place contracts, available to its members, for healthcare goods and services. UNMH purchases through Vizient are exempt from the NM Procurement Code. NMSA 13-1-98.1A.