Minutes of the Regular Meeting of the Board of Regents of the University of New Mexico May 9, 2014

Student Union Building, Ballroom C

Members present

Jack L. Fortner, President; Conrad D. James, Vice President; Suzanne Quillen; James H. Koch; Heidi Overton (Quorum)

Members not present: Bradley C. Hosmer; J.E. Gene Gallegos

Administration present

Robert G. Frank, President; Paul Roth, Chancellor for Health Sciences; David Harris, EVP for Administration and COO; Chaouki Abdallah, Provost and EVP for Academic Affairs; Elsa Cole, University Counsel; Eliseo Torres, VP Student Affairs; Jozi De Leon, VP Equity and Inclusion; Jewel Washington, Interim VP HR; Michael Dougher, VP Research and Economic Development; Elizabeth Metzger, University Controller; Ava Lovell, Sr. Exec. Officer of Finance and Administration, HSC; Helen Gonzales, Chief Compliance Officer

Regents' Advisors present

Randy Royster, President Alumni Association; Gene Henley, President Staff Council; Richard Holder, President, Faculty Senate; Isaac Romero, President ASUNM; Priscila Poliana, President GPSA

Presenters in attendance

Andrew Cullen, AVP Planning, Budget & Analysis; Wynn Goering, CEO UNM West; Kathy Sandoval, Director Albuquerque Institute for Mathematics and Science (AIMS); Senator Daniel Ivey-Soto, AIMS Legal Counsel; Tom Neale, Interim Director of Real Estate; Greg Heileman, Associate Provost; Sonia Rankin, Associate Dean, University College.

Others in attendance

Members of the administration, faculty, staff, students, the media and others.

CALL TO ORDER

Regent President Fortner called the meeting to order at 11:04 AM. There was confirmation of a quorum and the motion to approve the agenda was unanimously approved with a quorum of regents present and voting (1st James, 2nd Overton).

APPROVAL OF MINUTES

Regent Fortner asked for a motion to approve the minutes on the agenda.

The motion to approve the minutes of the March 25, 2014 Budget Summit, the March 28, 2014 budget meeting, the April 8, 2014 regular meeting and the April 14, 2014 special meeting was unanimously approved with a quorum of Regents present and voting (1st James, 2nd Koch).

COMMENTS FROM REGENTS' ADVISORS

Alumni Association President, Randy Royster, spoke of current activities and initiatives of the Alumni Association (see written report in agenda eBook). Welcomed Dr. Breda Bova to the Alumni Association's Board of Directors; she will serve a three-year term. This is Mr. Royster's last meeting as Alumni Association President as his term is ending, however he will remain on the Executive Committee and will continue to be involved in the collaborative work the Alumni Association is doing with the UNM Foundation.

<u>Staff Council President, Gene Henley,</u> thanked the Regents and Administration for including Staff representatives in many discussions during the past year on issues that affect the University and noted positive outcomes from the year including an increase in funding, modest increase in compensation and improvement of graduation rates. Mr. Henley emphasized the importance of communication, collaboration and cooperation. He introduced the 2014-2015 Staff Council President, Dr. Renee Delgado-Riley. This is Mr. Henley's last meeting as his term is ending.

<u>Faculty Senate President, Richard Holder</u>, referred to his letter to the Regents (included in the agenda eBook). He encouraged commitment to UNM2020 and the Provost's Academic Plan. The faculty want the University to be a tier 1 research-intensive, good-teaching institution for the public-state, but the outcome of the budget process did not fund many of the initiatives that were proposed and approved to take the University toward that status.

<u>GPSA President, Priscila Poliana</u>, provided a report of GPSA accomplishments during 2013-2014 including the Bursar's Office online billing page project that made tuition and fee billing information more transparant for students and parents. Ms. Poliana spoke of the ongoing initiatives including renovation plans for the Duck Pond. Ms. Poliana thanked President Frank on his support of students and the Student Fee Review Board (SFRB) process. This is Ms. Poliana's last meeting as her term ends at the close of the Spring semester. Ms. Poliana introduced Texanna Martin, the 2014-2015 GPSA President.

<u>ASUNM President, Isaac Romero</u>, provided a summary report of accomplishments and spoke of current ongoing initiatives, namely east side upgrades to the basketball and volleyball courts, more lighting and seating and trees near the dorms. This is Mr. Romero's last meeting as his term ends at the close of the Spring semester.

PUBLIC COMMENT (specific to agenda items)

<u>Don Schlichte</u>, Vice President of the Rio Rancho School Board, spoke against the AIMS charter school moving to Rio Rancho.

<u>Kim Johnson</u>, member on the UNM West Advisory Board, spoke against the Albuquerque Institute for Mathematics and (AIMS) charter school moving to UNM West campus.

<u>James Jimenez</u>, member on the UNM West Advisory Board, spoke against the AIMS charter school moving to UNM West campus, but not against charter schools in general in Rio Rancho.

<u>Amber Dukes</u>, GPSA Equity and Inclusion Committee Chair, spoke to agenda item VI., Budget Approval and requested efforts toward an equitable community with inclusive excellence.

<u>Sarah Abony</u>, senior in Psychology Department, spoke to agenda item VI., Budget Approval thanked President Frank for committing to continued discussions with students on the SFRB process. She said she is proud to be a Lobo, but also said there are certain extreme political fringe groups that apply pressure to the democratically elected students and create a hostile campus environment, and she hoped that Administration's show of willingness to work with the elected student leaders would delegitimize the fringe groups that threaten the democratic process.

Manuel Lopez, a student, asked for more student voice.

<u>Claudia Mitchell</u>, spoke about the inadequacies of the early start program, primarily the requirement that students start in the summer before they receive financial aid. Many rural students are not getting the support they need to succeed during their first year at UNM, and ACT scores should not be the only criteria UNM uses for determining placement in first year classes.

<u>Virginia Necochea</u>, doctoral student in College of Education, studies systems of privilege, whiteness, race, racism and racial discourse, and how these structures of power work to oppress people of color and other historically underserved populations at the institutional level. She is disappointed in the façade of democratic process at UNM that undermines the voices of the underserved. The graduation rate of 48.2% shows there are not enough investments being made for the students. She has been disappointed in the SFRB issue that transpired, the changes in the Bridge Scholarship and also the Office of Equal Opportunity (OEO).

<u>Christopher Ramirez</u>, a graduate student for 8 years, spoke to agenda item VI., Budget Approval and asked for more student voice, specifically in the SFRB process and the review of the allocation of fees.

<u>Nico Artura Cooper</u>, a graduating senior, spoke on the budget process and the Student Fee Review Board and said it is logical and common sense that the students would be involved in the discussions about where student fees are allocated.

<u>Lissie Perkal</u>, spoke about student wages and said students should at least be paid the minimum wage of \$8.60 per hour for jobs on campus and there should be more need-based aid available to students.

<u>Mike Butler</u>, a student, said poor whites in the state are heavily under-represented and underfunded and asked for increased wages and funding and for the under-represented.

<u>Cecy Velasco</u>, an out-of-state student from Arizona, graduating with a double major in Psychology and Family Studies, asked for more need-based aid for poor students and more programs that help students graduate.

<u>Miguel Acosta</u>, former employee, representing FRINGE (Freedom, Independence for Gente) congratulated the student body and the democratic process at UNM.

FISCAL WATCH REPORT AND MONTHLY CONSOLIDATED FINANCIAL REPORT

Liz Metzger gave the presentation on the Monthly Consolidated Financial Report and the Fiscal Watch Report. The Monthly Consolidated Financial report was prepared as of month end on March 31, 2014 and shows nine months into the fiscal year or 75% benchmark if everything occurred evenly, but some dollars are on a semester basis. The Fiscal Watch Report is a report that goes to HED on a quarterly basis and requires Regent approval. The format is similar to the audited financial statement; it is not on an accrual basis and also does not include Hospital numbers. These two differences are significant and account for the difference in the net results of the two reports. There was a \$5.5 million addition to the net assets on the Fiscal Watch Report, which is lower than the net assets listed on the monthly report. Ms. Metzger reviewed the graphs on the Monthly Consolidated Financial Report with results showing a net positive \$51 million.

The motion to approve the March 31, 2014 Fiscal Watch Report passed unanimously with a quorum of Regents present and voting (1st Koch, 2nd James).

PRESIDENT'S ADMINISTRATIVE REPORT

President Frank provided the Board with an update. There are 3,901 students graduating this semester and for the first time in history at UNM there will be two graduation ceremonies, one for undergraduates and one for graduates. There are 458 Doctoral and MFA Degrees, 781 Masters Degrees, 2390 Undergraduate degrees, and 263 Associate Degrees. David Hovda will be the keynote speaker for the Graduate ceremony and Lameck 'Humble' Lukanga will give the keynote address for the Undergraduate ceremony.

The President has received a lot of feedback regarding the budget process and will begin to make changes to reflect an improved process that will be more efficient and drive funds to faculty, staff, research, and innovation to help students receive a better education. President Frank and the Regents are committed to becoming a greater Tier 1 University. The goal is to begin the budget process earlier in the summer so that in the Fall, October or November, there can be a check point conversation with University leadership and key constituencies, including those in Santa Fe and Albuquerque. This will allow for early preparation of budget scenarios by January. President Frank will be hosting a leadership retreat this month to develop key priorities for the next budget process.

President Frank met with Isaac Romero, ASUNM President, and Priscila Poliana, GPSA President, regarding the Student Fee Review Board (SFRB). Key points from that dialogue are that students will be fully engaged and the Library and Athletics are now back into the SFRB process. The dialogue will continue over the next few months to continue to improve the SFRB process. President Frank thanked the Student Leadership for all of their hard work, as well as the Staff Council President, Alumni Association President, and Faculty Senate President.

<u>UNM Police Chief Kathy Guimond</u>, retiring at the end of June, was recognized for 18 and a half years of service to UNM. The Regents and Administration thanked Chief Guimond for her service and dedication to the University. Randy Royster, President of the Alumni Association, presented Chief Guimond with the UNM Alumni Association's Honorary Membership Award.

<u>Dr. Breda Bova</u>, retiring at the end of June, was awarded the Regents' Meritorious Service Award for outstanding service to UNM across Academics, Administration, and Athletics during almost 40 years with the University. President Frank nominated Dr. Bova for the award. The nomination met with unanimous approval from the Regents. President Frank's nomination letter is included in the agenda eBook.

BUDGET APPROVAL

Approval of FY2014/2015 UNM Consolidated Budget

Andrew Cullen gave the presentation. Requesting Regent approval for the FY15 Consolidated Budget. Everything included in the Consolidated Budget is reflective of the direction and approval of the Regents. This includes the zero percent tuition and fee increase, 3% compensation increase for faculty, and a 2.5% increase for Staff, GA's and TA's. The Main Campus state appropriation was \$8.7 million, a 4.86% increase based on additional workload funding or student credit hour production, performance funding including research and degree completion components, which in the future stand to benefit UNM greatly.

Main Campus current fund revenues are \$833 million, which is a decrease of \$79 million or 8.7% attributed to the decrease use of balances. Capital expenditures total \$67 million but it also includes the HSC. There are also decreases specific to Main Campus in the Federal Appropriations for Contracts and Grants and Sales and Services. For Main Campus Expenditures, a trend is continuing where more of the expenditure base is within the Instruction and General (I&G) component of the University which comprises a little over 40% of the overall budget of \$833 million. Schools and Colleges have made great efforts to budget the use of balances with \$18.7 million budgeted for this year. There are firm plans on campus to use one-time funds for one-time expenditures, which has been reduced to \$1.5 million with the goal to reduce further in FY16. That concludes Main Campus component.

Ava Lovell gave the presentation on the Health Sciences Center component. The Health System is the Clinical Operations, which includes all of the Hospitals and the Medical Group. The programmatic assumptions for the year include an overall growth rate volume expected at 6%, with the goal to expand the community based primary care. Another major push for the year is to optimize the Sandoval Regional Medical Center (SRMC) and maximize capacity. The Health System will have some revenues from increased operational efficiencies and improvements in billing. There will also be some increases in expenses due to new programs and volume increases. For the Academic Enterprise, which is all of the schools, colleges, research, and administration of the HSC, the programmatic assumptions are to continue to address the health care work force shortages in the state. The Legislature and Governor Martinez has made that a high priority and the University has received new funding to address that. Research Operations continue and the University works diligently to enhance those.

The National Institutes of Cancer Center Grant will be up for renewal in the Fall 2014 and the Clinical Translational Science Center Grant in Spring 2015. Financial assumptions for the Academic Enterprise include no tuition and fee increase and an increase of \$1 million of formula funding. The Tobacco Settlement Fund did not get cut and there was an F&A increase of \$700K. For compensation increases, faculty received 3% and staff received 2.5% for non-bargaining units and will enter into good faith negotiations with bargaining units. Overall, HSC budgeted revenues are \$1.7 billion, which is an 8.5% increase over 2014. For the Health System, the revenues growth is at 9.7%. The expenses are up around 6.7% due to facility costs rising and older facilities needing upgrades. The net margin before non-recurring items, in FY13 was driven by the SRMC which was supplemented by Medical Group reserves. There was a return on the Tri-West investment which began in 2013, with \$40 million, and will end by 2015, with \$12 million, as these funds are non-recurring. HSC owned a certain amount of Tri-West as an investment, which was a company that did all health care work for the Military. When Tri-West did not get the latest bid it was decided that the company dissolve and return the investment. HSC decided to use the Tri-West revenue to tie over revenue so that operations can pick up in 2015. Medicaid enrollments were also starting to pick up in the past month. The margin for the budget is a break even for the Health System at about \$20K. The margin without the Tri-West return is \$11.9 million. Health Care reform is uncertain at the moment as things are changing so HSC is budgeting conservatively. Ms. Lovell stated that the Academic Enterprise I&G is mostly at a break even. HSC received \$5.7 million in state appropriations, \$1.7 million to increase nurse practitioners and \$900K to increase number of residents. FY15 Academic Enterprise, by unit, School of Medicine, Pharmacy, Library, and Administration all have planned to use

\$6.5 million in balances with the margin for recurring at a positive \$1.8 million. This concludes the FY15 HSC budget.

Andrew Cullen gave the presentation on the Branch Campuses. Los Alamos was the only Branch Campus with a tuition and fee increase of 4.9%. Overall, Branch Campus revenues at the four branches, Valencia, Gallup, Taos, and Los Alamos are approximately a \$2 million increase in revenues and expenditures. For the Branch Campuses, 85% of their expenditures are directly tied to Instruction and General activities.

For UNM the consolidated revenues are approximately \$2.6 billion. The 2.3% year on year revenue growth from \$2.5 million to \$2.6 billion is driven primarily by the HSC, specifically growth in Research and Sales and Services, mostly from operations of the hospitals. Most of the increases in the expenditure base are attributable to the HSC, offset by declines within the expected capital expenditures, research activities, and spending balance research dollars on Main Campus. The funding formula is important to consider in the future as UNM's share of the overall state budget remains at 5.2%, but the total Higher Education Budget recently went up a tenth of a percent.

The motion to approve the FY2014/2015 UNM Consolidated Budget passed unanimously with a quorum of Regents present and voting (1st Koch, 2nd James).

Approval of FY2013/2014 Budget Adjustment Request (BAR)

Andrew Cullen presented the Budget Adjustment Request for Main Campus. The changes in our budget expectations are driven by several things including change in revenue projections, such as variable revenues across campus. Auxiliaries and Internal Services and the expected revenues spent as it relates to research, and use of balance. Expectations of what schools and colleges intend to spend over the year may change due to being unsure of how the year will end. Another factor is the increases or decreases in the restricted Contracts and Grants area. Main Campus numbers are tight compared to years past, which mean a better job was done on projections. There was a \$30 million use of balances for Main Campus. There was a decrease within the expenditure category on plant funds due to a number of projects that were delayed and did not draw funds. A large portion of that is the 98 bed hospital at the HSC did not happen this fiscal year. Regarding the Branches, there were small changes on the use of funds moving into the year. And then some funds, reductions as it relates to federal contracts and grants.

Ava Lovell presented the Health Sciences Center Budget Adjustment Request. The Academic Enterprise at the HSC is a net unfavorable of \$281,802, well under half a percent of the \$560 million budget. The swing was \$4.2 million of increased revenue, some was F&A, clinical revenues, and a \$528K increase in expenses over the budget. There was also a \$4 million increase in net transfers out to the Plant Fund setting aside money to do Capital Projects. For the total Academic Enterprise, an unfavorable report of \$281K. UNM Hospitals is required to report a BAR from the state as well and their total net is about \$4 million, so they had a \$36 million increase in revenue, primarily due to the Tri West return. The net increases in expenditures were about \$27 million, mostly due to external provider services for UNM Care as trying to move over to the Medicaid programs.

The motion to approve the FY2013/2014 Budget Adjustment Request (BAR) passed unanimously with a quorum of Regents present and voting (1st Koch, 2nd James).

REGENTS COMMITTEE REPORTS (presentation materials included in the BOR Agenda eBook)

FINANCE AND FACILITIES COMMITTEE

Regent James Koch, Chair of Finance and Facilities Committee, read the consent items 1 through 3 on the agenda and motioned approval.

Consent Items

- 1. Disposition of Surplus Property for Main Campus on list dated 4/18/2014
- 2. Approval of Projects:
 - a. Chemistry Building Renovations Phase I (Clark Hall)
 - b. Taos Core Student Success Center

3. Approval of Reappointment of Ms. Cindy McGill and Dr. Richard S. Larson and Appointment of Dr. Joseph L. Cecchi to STC.UNM Board of Directors

The motion to approve the Finance and Facilities Committee consent agenda items 1, 2 and 3 passed unanimously with a quorum of Regents present and voting (1st Koch, 2nd James).

Action Item - Discussion and Approval of UNM West, Facilities Plan

Regent Koch asked Wynn Goering to present the report. Dr. Goering said if the aggressive growth targets for UNM West are met, new facilities will be required to support the growth. Administration has pledged to do everything it can in terms of programming for health science disciplines which includes facilities that allow UNM West to teach basic science. Currently, there is lack of laboratory space at UNM West, but with any growth, there will be need for other classrooms as well. The request is consistent with the formal university 5-year capital outlay plan that will be addressed by the Regents later on in the summer, and the report is an illustration of where Administration thinks UNM West ought to go. Dr. Goering said he would appreciate if the Regents would accept the report as it is which is an illustration and a report about where UNM West plans to go. Dr. Goering said that he could in turn share it with a lot of interested stake-holders in Rio Rancho.

The motion to approve the UNM West Facilities Plan report as presented by Wynn Goering passed unanimously with a quorum of Regents present and voting (1st Koch, 2nd James).

ACADEMIC/STUDENT AFFAIRS AND RESEARCH COMMITTEE

Student Regent Heidi Overton, Vice Chair of the Academic and Student Affairs and Research Committee (ASAR), presented the ASAR agenda items, and Regent Fortner asked Student Regent Overton if the Spring Degree Candidates could be addressed first.

Action Item - Spring 2014 Degree Candidates

Student Regent Overton motioned to approve the 3,901 Spring 2014 Degree Candidates that were approved at the April 22, 2014 Faculty Senate meeting.

The motion to approve the Spring 2014 Degree Candidates passed by a vote of 4-0-1, Regents Fortner, Quillen, Koch and Overton voted in favor; there were no votes against; Regent James abstained from the vote because he is on the committee for one of the degree candidates (1st Overton, 2nd Koch).

Update from the Provost

Provost Abdallah thanked the leaders of Staff Council, Faculty Senate, GPSA, and ASUNM for their support this year. He reported on some appointments in Academic Affairs. Richard Clement from Utah State has been appointed the Dean of Libraries. Craig White, Chair of the Accounting Department, has been appointed the Interim Dean for the Anderson School of Management. Mario Rivera has been appointed the Interim Director for the School of Public Administration replacing Dr. Wohlert who has joined the President's Office. The search for the Dean of College of Education is also being finalized. Provost Abdallah read President Popejoy's speech from 52 years ago to the State Convention of the American Legion in light of what we are dealing with within the University and outside.

Action Item - Approval of Faculty Senate Policy Revision C280-Leave without pay

Dr. Richard Holder gave the presentation. Requesting Regent approval for the Faculty Senate Policy Revision C280, Leave without pay. This policy was revised to allow leave without pay for part-time and full-time faculty. The revisions also clarify the faculty member's responsibilities pertaining to continuation or cancelation of insurance benefits during leave.

The motion to approve the Faculty Senate Policy Revision C280-Leave without Pay passed unanimously with a quorum of Regents present and voting (1st Overton, 2nd James).

Consent Agenda

Student Regent Overton read the consent agenda items. There was clarification that #5.c. includes also an increase of the tuition and fees allotted for the GPSA President from 9 credit hours up to 12 credit hours as specifically stated in Amendment #3 of the GPSA Constitutional Amendments that were approved in the GPSA Election held on April 7-10, 2014 and subsequently approved at the Regents Academic and Student Affairs and Research Committee on May 1, 2014. Amendment #3 is outlined in the supporting documentation included in the agenda eBook.

Consent Items (see agenda eBook for details of each item)

- 1. Approval of Form C: C1353-New AAS Environmental Technology -- Los Alamos Branch
- 2. Approval of Form C: New-National Security and Strategic Analysis Certificate
- 3. Approval of Form D: Masters in Public Policy, Departments of Economics, Political Science and Sociology, and the School of Public Administration
- 4. Approval of Form D: Graduate Certificate, Teaching English as a Second Language
- 5. GPSA Constitutional Amendments
 - a. Combine Executive and Legislative Finance Committees
 - b. Chief of Staff Position
 - c. Approval of 9 credit hours of tuition and fees to Council Chair and Chief of Staff and increase the tuition and fees allotted for President from 9 credit hours up to 12 credit hours.

The motion to approve the five ASAR consent items as put forward passed unanimously with a quorum of Regents present and voting (1st Overton, 2nd Quillen).

Action Item - Proposed AIMS Plan for UNM West

Wynn Goering, Kathy Sandoval and Senator Ivey-Soto came to the podium to discuss AIMS expansion. Dr. Goering said no capital commitments on the part of the University were planned at UNM West for an AIMS expansion. There was discussion about the issues with regard to AIMS moving to Rio Rancho. Director Sandoval said the Rio Rancho City Council passed a resolution in support of the school expanding to Rio Rancho. Regent Quillen said a Rio Rancho City Council member spoke at the Regents Academic and Student Affairs and Research Committee about the council's support of AIMS expanding to UNM West Campus. Director Sandoval said that New Mexico is an open enrollment state which allows for children to attend schools outside of the school districts in which they.

Senator Ivey-Soto referenced the section of law, 22-8b-4 (paragraph L) and discussed its rules and limitations. AIMS submitted a request for a waiver from the limitations to Secretary Skandera, because pursuant to section 22-2-1.1 (paragraph B3), the Secretary of Education may waive a rule in the public school code, if two things are present, the first if it is for a school that exceeds educational expectations, which AIMS clearly does, and second is if the rule impedes innovation. And in AIMS' case, it was posited to the department of education that the impediment to education is that the number one school in the State is sitting on the South Campus of UNM, and replication of the school on another UNM Facility would be a good test.

Student Regent Overton asked whether AIMS needs to expand specifically UNM West or at UNM facilities where available. Senator Ivey-Soto answered that space is the priority in regards to the Daniels Fund and in regards to the value of what AIMS is doing.

Regents commented that they had received a lot of correspondence on the AIMS issue from constituencies, many of whom are parents in support of a charter school in Rio Rancho.

Regent James encouraged AIMS to continue to look at the HP building located down the road from UNM West as a potential expansion site. There was discussion about funding for charter school versus public schools and the need for more conversation with Legislators, the PED and HED and the Governor to come up with solutions that would alleviate the current funding conflicts between the two types of schools.

President Frank asked Tom Neale to speak about current space availability at UNM South Campus.

There was discussion and agreement about a motion that would permit AIMS to expand either in South Campus or West Campus, based on a consultation with the President and based on resolution of legal matters; that would not say that if legal matters were resolved, automatically AIMS would go to West Campus, but it would give the President and AIMS the flexibility to work on the variety of options that exist in UNM. There was discussion and agreement that the timing would initially be for one year.

The motion to permit AIMS to expand for 1 year either in UNM's South Campus or West Campus facilities based on a consultation with the President and based on resolution of legal matters; that is not to say that if legal matters were resolved AIMS would automatically go to West Campus, but it would give the President and AIMS the flexibility to work on the variety of options that exist in UNM passed unanimously with a quorum of Regents present and voting (1st Overton, 2nd James).

• Regent Koch exited the meeting at this point. There remained a quorum of Regents present at the meeting.

Information Item - First MOOC Experience at UNM

Greg Heileman made the presentation. Information was provided to the Board on the first Massively Open Online Course (MOOC) experience at UNM. Mr. Heileman stated that an agreement with UNM and Coursera, an educational technology company offering MOOCs, was signed in May 2013. Normally Coursera will only offer classes from elite institutions, but UNM is one of the few non-Association of American Universities (AAU) U.S. institutions that have collaborated with Coursera. The course offered on Coursera by UNM is Web Application Architectures, which is an undergraduate offering at UNM. A timeline of the course production was discussed. The course is still in progress but had 31,871 learners join the course from 184 countries. The analytics of the course were discussed and final data on the course will be available once it is completed. In response to Regent inquiry, there are some students who are committed to completing the course and there are some that are observing certain parts. MOOCs provided opportunity for student engagement through study groups, forums, networking, recruiting, and learning. It also provides students with access to learning in a different format in a different type of environment. Innovate ABQ will host a web application contest next semester and the top teams will be brought in to UNM. The course will be offered again in August 2014 and the creation of an addition MOOC on Curanderismo is in the works.

Information Item - Redesign of New Student Orientation

Sonia Rankin gave the presentation on the New Student Orientation (NSO) redesign. The NSO now follows a new academically-centered mission statement. The College Enrichment Program and LobOrientation have combined efforts and incorporated new technology and interactive sessions. LobOrientation has changed to encompass 2 full days instead of 1 ½ days. The redesign includes more faculty interaction including a new family connection luncheon, a coffee talk with parents, a college mixer for first-year students, and Freshman Convocation. A new program, ExceedU, provides opportunities for students to take sessions on note taking, college writing, math refresher, budgeting, studying, scholarships, and information on the work force. The goal is to create a quality experience introducing students to the college expectations they will encounter with the aim that it will lead to college academic success.

HEALTH SCIENCES BOARD

Regent Suzanne Quillen, Chair of Health Sciences Board of Directors, said the first action item on the list, approval of Spring 2014 degree candidates, was approved under the Academic and Student Affairs and Research Committee agenda, because the list of candidates that is approved under ASAR is a University-wide list of candidates. Regent Quillen moved on to consent items 2 through 6 on the agenda and after reading each item and giving a brief description, moved approval of the consent items.

Consent Items

Approval of Resolution appointing Dr. Michael Richards to the UNM Sandoval Regional Medical Center, Inc. Board of Directors

- 3. Approval of Resolution for the UNM Sandoval Regional Medical Center, Inc. Board of Directors Second Amended and Restated Bylaws
- 4. Approval of Resolution for the UNM Medical Group, Inc. Board of Directors Third Amended and Restated Bylaws
- 5. Approval of Resolution for the Appointments to the UNM Medical Group, Inc. Board of Directors
- Approval of Resolution for the Appointment of Mr. Charlie Lopez to the UNM Carrie Tingley Hospital Advisory Board

The motion to approve consent items 2 through 6 passed unanimously with a quorum of Regents present and voting (1st Quillen, 2nd James).

Agenda item, Approval of the Fiscal Year 2014/2015 Budgets and the Fiscal Year 2013/2014 Budget Adjustment Request (BAR), received approval earlier in the meeting under item IV. Budget Approval.

Action Item – Approval of the resolution for Capital Project and Architect Approval for UNM Hospitals, UNM Cancer Center Clinical Facility Build-Out

Regent Quillen asked Steve McKernan to give an outline of the project. The proposal addresses the new Cancer Center on Lands West where 2 of the floors were not entirely built out. For the 2nd floor, the proposal is to build a new clinic that will facilitate two programs, 1) a women's multi-disciplinary clinic, and 2) a surgical sub-specialty clinic for cancer. On the 4th floor where only 2/3 is currently built-out, the proposal is for expansion of the infusion center and also new adolescent and young adult oncology programs, create a cancer survivorship program and work on a hematologic-malignancy bone marrow and step cell transplant patient program. The proposal includes food space on 1st floor to meet the needs of people who have to be in the clinic for several hours at a time. The total cost of the project is expected to be \$12 Million with simple payback period at about 4 years. Would like to fund it with \$2.5 Million dollars from Cancer Center reserves and \$9.5 Million from the Capital Initiatives Fund. Regent Quillen asked Mr. McKernan to address the capacity issues at the Cancer Center. The clinics are filled at 95-98% capacity and UNMH has been able to attract new specialists for cancer, but there are 2 driving forces on the increased demand, 1) the advanced aging of the population in New Mexico, and 2) there are increased number of cancers that can now be treated with therapies that could not be treated before. Another contributing factor is that cancer patients are frequently patients for a number of years. The expectation is for 4 - 6% growth compounded over the next 5 to 10 years.

Student Regent Overton asked if this is also important in applying for renewal of the grant for National Cancer Institute (NCI) designation. Mr. McKernan said UNM will be applying for renewal of its P30-NCI Cancer Center designation and building out the space as proposed is something UNM needs to do to fulfill its commitment to the National Cancer Institute.

The motion to approve the resolution for Capital Project and Architect approval for UNM Hospitals, UNM Cancer Center Clinical Facility Build-Out passed unanimously with a quorum of Regents present and voting (1st Quillen, 2nd Overton).

Regent Quillen requested that the HSC Financial Update and Update on Uncompensated Care be covered at the next meeting.

Information item - Sandoval Regional Medical Center, Inc. Monthly Update

Regent Quillen asked Steven McKernan to give the update. Growth rates have somewhat flattened in the last couple of months. UNMH is working on long-term sustainable programs, an example is a new back program with neurosurgery that opened 2 weeks ago. Also planned is expansion of EMT, Neurology, general surgery, and orthopedics. It will take 2 to 3 months to get the programs built up. Referring to the report card, overall SRMC is under budget on days in discharges, clinics are under budget but picking up, diagnostic studies are picking up. There are longer lengths of stays and a more complex group of patients being treated at SRMC than was originally projected. Cash flow is relatively stable and expenses are under control.

PUBLIC COMMENT

<u>Charles Grapski</u>, said the University is doing a great job by listening to its constituencies and emphasized that every voice counts. He referred to the number of public comments the Regents heard earlier in the meeting, namely from the students.

VOTE TO CLOSE THE MEETING AND TO PROCEED IN EXECUTIVE SESSION

The Motion to close the meeting and proceed into Executive Session passed unanimously with a quorum of Regents present and voting (1st James, 2nd Overton). The meeting closed at 2:42 pm.

Executive Session 2:43 pm to 3:38 p.m. in the Cherry Silver Room

- 1. Discussion and determination where appropriate of the purchase, acquisition or disposal of real property pursuant to Section 10-15-1.H (8), NMSA (1978)
- 2. Discussion and determination where appropriate of strategic and long-range business plans or trade secrets of public hospitals pursuant to Section 10-15-1.H(9), NMSA (1978)
- 3. Discussion of personally identifiable information about any individual student pursuant to Section 10-15-1.H (3), NMSA (1978)
- Discussion and determination where appropriate of threatened or pending litigation pursuant to Section 10-15-1.H (7), NMSA (1978)

The motion to open the meeting passed unanimously; there was certification that only those matters described in the Executive Session agenda were discussed in closed session (1st Fortner, 2nd Quillen).

The meeting opened at 3:38 p.m.

VOTE TO ADJOURN

The motion to adjourn the meeting passed unanimously (1st Overton, 2nd James).

The meeting adjourned at 3:38 p.m.

Approved:

Attest:

lack L. Fortner, President

Bradley C. Hosmer, Secretary/Treasurer

Minutes originated by: Mallory Reviere and Sara Gurule

Minutes finalized by: Mallory Reviere