

Minutes of the Regular Meeting of the Board of Regents of the University of New Mexico
January 14, 2019
Student Union Building (SUB) – Main Campus
Open Session - Ballroom C
Executive Session – Cherry Silver Room

Members present

President Rob Doughty; Vice President Marron Lee; Secretary/Treasurer Tom Clifford (telephonically); Brad Hosmer; Suzanne Quillen; Michael Brasher

Administration present

Garnett S. Stokes, President; Craig White, Interim SVP for Finance and Administration; Paul Roth, EVP and Chancellor for Health Sciences; Rich Wood, Interim Provost and EVP for Academic Affairs; Loretta Martinez, Chief Legal Counsel; Richard Larson, Executive Vice Chancellor, HSC; Michael Richards, Vice Chancellor for Clinical Affairs, HSC; Gabriel Lopez, VP Research; Ava Lovell, Executive Officer for Finance & Administration, HSC; Lawrence Roybal, Interim VP for Equity and Inclusion; Eliseo "Cheo" Torres, VP Student Affairs; Dorothy Anderson, VP HR; Liz Metzger, University Controller; Terry Babbitt, President's Chief of Staff; Cinnamon Blair, Chief Marketing & Communications Officer; Kate Becker, CEO, UNM Hospitals; Eddie Nunez, Athletics Director; Francie Cordova, Interim Chief Compliance Officer and Director of OEO

Advisors present

Pamela Pyle, President, Faculty Senate; Rob Burford, President, Staff Council; Steve Borbas, President, Retiree Association; Becka Myers, President, ASUNM; Boney Mutabazi, President, GPSA

Presenters in attendance

Lisa Todd, Moss Adams; Mark McComb, KPMG; Lisa Marbury, Exec. Director, ISS; Richard Clement, Dean College of Libraries and Learning Sciences; Fran Wilkinson, Senior Assoc. Dean, College of Libraries and Learning Sciences; Lea Briggs, Assistant Professor, College of Libraries and Learning Sciences; Bruce Cherrin, Chief Procurement Officer; Abhaya Datye, Distinguished Professor and Chair, Department of Chemical and Biological Engineering; Adrian Brearley, Distinguished Professor, Earth and Planetary Sciences; Sean Ferrera, Director of Development, Premium Seating; Tom Tkach, Director of Public Events/Popejoy Hall

Others in attendance

Members of administration, faculty, staff, students, the media and others.

CALL TO ORDER, CONFIRMATION OF A QUORUM, ADOPTION OF THE AGENDA

Regent President Rob Doughty called the meeting to order at 9:16 AM and confirmed a quorum with six members present; five members present in person and Regent Tom Clifford attended by phone. Regent Doughty clarified that currently there is not a student regent on the board.

Before adoption of the agenda:

Regent Brad Hosmer requested to move the following Consent Docket items off the docket for discussion and vote under respective committee reports:

- 1.a. *Request for Approval of Repair, Renew, Replace Capital Project – Pre-Op Renovation, \$1,500,000*
- 1.b. *Request for the Approval of Repair, Renew, Replace Capital Project – UNM Family Health Clinic – DOH Licensing Improvements, \$2,200,000*
- 2.b. *Approval of Purchase of a JEOL Transmission Electron Microscope*

Regent Marron Lee requested to move HSC Committee action item #1, *Request for the Approval of the Nomination of Dr. Jennifer K. Phillips to the UNM Hospitals Board of Trustees*, up on the agenda to after the Comments section.

The motion to approve the agenda as modified passed unanimously (1st Lee; 2nd Brasher).

APPROVAL OF MINUTES

The motion to approve the minutes of the December 11, 2018 meeting passed unanimously (1st Lee; 2nd Brasher).

PUBLIC COMMENT (no comments)REGENT ADVISORS COMMENTS (no comments)COMMENTS FROM REGENTS (no comments)

HSC Committee Action Item: Request for the Approval of the Nomination of Dr. Jennifer K. Phillips to the UNM Hospitals Board of Trustees

Regent Lee asked Kate Becker, UNM Hospitals CEO, to present the item. Ms. Becker introduced Dr. Jennifer Phillips, the immediate past Chief of Staff of the Medical Staff. The role of the Chief of Staff for the Medical Staff at UNM Hospital is an ex-officio position on the Hospital's Board of Trustees, and typically the immediate past Chief of staff will come onto the Board as a voting member. Dr. Phillips is a full professor at UNM, specializing in women's health and primary care. AUNM graduate, Dr. Phillips has worked in the Department of Family Medicine for almost 14 years. Ms. Becker added that Dr. Phillips has been a great board member as Chief of Staff this past year and recommended the Regents' approve her nomination to the UNM Hospital's Board of Trustees.

Regent Lee thanked Dr. Phillips for her willingness to serve.

The motion to approve the Nomination of Dr. Jennifer K. Phillips to the UNM Hospitals Board of Trustees passed unanimously (1st Doughty; 2nd Brasher).

THE PRESIDENT'S ADMINISTRATIVE REPORT

President Garnett S. Stokes opened her report highlighting the Building Humanities Pathways initiative, a CNM/UNM partnership focused on innovation and student success. New Mexico ranks 48th in the US, with 25% of college students transferring to and graduating from New Mexico public colleges. UNM and CNM (Central New Mexico Community College) together will seek to expand innovative curricula and educational programming and to provide clear degree pathways for students. UNM will work closely with CNM to promote more students getting into and studying in the Humanities, and then successfully coming to the University of New Mexico. President Stokes also talked about the importance of the renewal of one of the NIH's largest and most prestigious awards, The Clinical and Translational Science Award that funds UNM's Clinical and Translational Science Center (CTSC). This program is in its 9th year and works to accelerate health discoveries leading to better health and health care. There are only 58 funded centers nationwide and only three in the Mountain West.

Dr. Stokes gave an update on campus safety, one of the President's priorities. UNM is always working on this issue and it is clear that to tackle this issue effectively, the University must work with police and security in neighboring areas and beyond. President Stokes spoke about collaborative efforts with the Bernalillo District Attorney's Office and also discussed UNM's Campus Safety Council (CSC). The council is charged with centralizing the broad range of campus safety discussions and initiatives and providing recommendations to UNM leadership regarding strategic direction. President Stokes discussed other priorities and initiatives, including efforts toward enhancing UNM's environment to becoming a more Veteran and Military-Friendly University as well as upcoming on-campus training designed to help people recognize, acknowledge and minimize potential blind spots or biases.

President Stokes spoke about the 2019 Legislative Session and preparations leading up to the January 15 start of the 60-day session and priorities. Besides UNM staff, lobbyists and campus experts who assist during the session, UNM is working closely with the Council of University Presidents (CUP) aligning key priorities with CUP (Eg. Funding Formula, compensation, ERB, etc.). Dr. Stokes outlined examples of last year's preparations during the interim session, including hosting 11 interim committee meetings, 43 presentations by staff and faculty leadership, and President Stokes herself met with 33 legislators, including 5 of the 8 new Bernalillo County legislators. Dr. Stokes briefly discussed UNM's legislative priorities: Instruction and General/Funding Formula; Medical School Instruction & General Funding; Cancer Center 340B Funding Replacement; Lottery Scholarship; Compensation Funding; ERB Reform; Higher Education Endowment; and New Mexico Nursing Education Consortium (NMNEC). Regarding NMNEC, there is a serious shortage of nurses within the State, and this consortium could be an important part of the solution. President Stokes outlined UNM's capital projects and Research and Public Service Projects (RPSPs) funding requests that have been discussed in detail in prior Board of Regents meetings.

REGENT COMMITTEE REPORTS

CONSENT DOCKET

Regent Doughty addressed the consent docket. No additional items were removed for discussion other than those requested as amendments to the agenda during adoption of the agenda at the beginning of the meeting.

1. **Health Sciences Center Committee (HSCC) Consent Items**
 - a. (this item removed from the docket during adoption of the agenda)
 - b. (this item removed from the docket during adoption of the agenda)
 - c. Request for the Approval of Repair, Renew, Replace Capital Project – ACC Ambulatory Elevators – Refurbished \$786,588
2. **Finance and Facilities Committee (F&F) Consent Items**
 - a. Approval of Disposition of Surplus Property for Main Campus for December 2018

- b. (this item removed from the docket during adoption of the agenda)

The motion to approval the items (1.c. and 2.a.) on the Consent Docket passed unanimously (1st Lee; 2nd Brasher).

AUDIT AND COMPLIANCE COMMITTEE

Approval of FY18 University Consolidated Financial Statements External Audit Report by Moss Adams and KPMG

Regent Tom Clifford introduced the item. This is a formal activity required by the Audit Act. Liz Metzger, University Controller, introduced Lisa Todd, audit partner with Moss Adams and Mark McComb, audit partner with KPMG. The external audit was submitted to the State Auditor's Office in October and it has since been released from that office in December.

Lisa Todd and Mark McComb presented information similar to that which was presented at the October 15 Audit and Compliance Committee meeting and referred to slides that were made available in the eBook. Regarding the auditor's role, Moss Adams is responsible for UNM main campus and branches financial statement audit, the Single Audit of Federal Expenditures, and also for non-clinical component units and departments. Moss Adams reports on consolidated financial and internal controls, referring to portions of clinical operations that are audited by KPMG. KPMG is responsible for UNM Clinical Operations (UNM Hospital, UNM Behavioral Health Operations, UNM Medical Group, and SRMC), and produces four separate stand-alone reports. The audits are performed in accordance with Generally Accepted Auditing Standards, Government Auditing Standards, and the New Mexico State Auditor Rule 2.2.2 NMAC. For the Single Audit, audits of federal grants performed in accordance with OMB Uniform Guidance, the major programs tested were the Mortgage Insurance program that impacts the Hospitals and SRMC.

Regarding audit opinions and reports, there are several reports. The auditors issued a 'clean', unmodified opinion for the financial statements audit report and added the financial statements are presented fairly and in accordance with US GAAP. The following reports were also issued a 'clean', unmodified opinion: GAGAS Report on Internal Control Over Financial Reporting and on Compliance and Other Matters; and the report on Compliance with Requirements that could have a direct and material effect on the Major Federal Programs and on Internal Control Over Compliance in accordance with the Uniform Guidance for Federal Awards. The four clinical reports also received 'clean', unmodified opinions.

Ms. Todd and Mr. McComb presented a summary of prior-year audit findings. Three of the prior-year's findings were related to the Clinical Operations and two of those were resolved. One finding for UNM Hospital and SRMC regarding terminated employee documentation process received a repeat finding. All other prior-year findings were found to have been resolved.

The auditors discussed findings in this year's audit. There were no findings related to the Single Audit. In all, there were three findings of 'significant deficiency' and one finding of, 'other matter'. Related to UNM Clinical Operations, there are significant related-party transactions among the health system entities, and the finding and comments were that the organization should establish written policies and procedures governing related party transactions, including associated internal controls. The second finding related to a deficiency at the component unit level regarding Innovate ABQ financial close and reporting. Necessary audit adjustments were not material. The third finding noted an internal control deficiency associated with UNM Hospital account review and controls. The fourth finding related to UNM clinical Operations user access review, specifically controls over user access reviews are not operating effectively. This was not a deficiency, but 'other matter'.

Ms. Todd reviewed other testwork areas performed by auditors as required by the NM State Audit Rule and supplemental testwork performed. No deficiencies were noted in samples selected for testwork.

The audit report can be found online, <http://fsd.unm.edu/resources/audrep18.pdf>

Regent Clifford thanked the auditors, they did a good job and they were responsive to concerns. Regarding the finding on page 8 specifying written policies and procedures are needed regarding related party transactions, Regent Clifford urged financial leadership to follow up on this and for the Regents' Audit, Finance and Facilities, and HSC Committees to take this on. He also recommended getting external advice on how those policies and procedures should be written. Additionally, regarding the finding on page 9 related to Innovate ABQ, there have been several issues over the past few years. This highlights that when we create these independent research park entities, financial controls are critical because these are higher-risk areas for the University. And finally, the adjustments to the books related to retirement benefit obligations, this has had a very material effect on our financial statements, and the Board needs to understand this issue better.

The motion to approve the FY18 University Consolidated Financial Statements External Audit Report passed with a unanimous vote in favor (1st Clifford; 2nd Brasher).

HEALTH SCIENCES CENTER COMMITTEE

Approval of Repair, Renew, Replace Capital Project – Pre-Op Renovation, \$1,500,000

Kate Becker, UNM Hospitals CEO, presented the item. This \$1.5 million project is split between two fiscal years. This year, Phase One, will be about \$600K, and next year, Phase Two in FY2020, is estimated at \$900K. The main hospital has 16 ORs (Operating Rooms), and typically there is a 1:1 ratio of pre-operative bays to ORs. UNM Hospital currently has 5 Pre-Op bays, and this causes delays into the ORs. The addition of up to 9 bays will allow for better patient throughput and result in faster turnover times, as well as greater physician and patient satisfaction.

The motion to approve the Repair, Renew, Replace Capital Project for Pre-Op Renovation passed with a unanimous vote in favor (1st Brasher; 2nd Hosmer).

Approval of Repair, Renew, Replace Capital Project – UNM Family Health Clinic – DOH Licensing, \$2,200,000

Kate Becker presented the item. This project involves renovations to the Family Health Clinic, an older building that is not ADA compliant. In 2011, the Department of Health (DOH) cited UNM for noncompliance items in this clinic. UNM HSC has set aside \$2.2 million in the capital budget to do the renovations in order to ensure compliance with the DOH. UNM plans to be in this building for quite a while longer.

Regent Lee inquired if there had been a HIPPA issue as well. CEO Becker responded, yes, the triage area needs better partitioning for more private enclosure spaces.

Regent Hosmer inquired if UNMH has been operating on a waiver up to this point. CEO Becker responded the DOH has probably been patient with UNM to complete the renovations when funds became available. There was discussion that operational deficiencies will also be addressed by the redesign, with more efficient patient flow improving scheduling and patient experience.

The motion to approve the Repair, Renew, Replace Capital Project for UNM Family Health Clinic – DOH Licensing passed with a unanimous vote in favor (1st Hosmer; 2nd Brasher).

New Mexico Health Care Workforce Report Update (information item)

Regent Lee asked Richard Larson, Executive Vice Chancellor for HSC, to present his report. Dr. Larson referred to slides made available in the eBook. This is the annual update on the Health Care Workforce in New Mexico. This initiative began in 2012, and this ability to track the health care workforce in New Mexico leads in the nation; there is no other state in the nation that can get the detail and granularity on the status of their health care workforce like New Mexico. This is a result of an act that was passed in 2012 - HB19, the Health Care Work Force Data Collection, Analysis and Policy Act. There are three key elements to the act: 1) it requires all licensing boards to collect certain data on all of its providers, 2) UNM HSC was designated as the steward for the storage and safe-keeping (the professional societies in New Mexico requested this so the data could be kept in a highly confidential way), and 3) it established a Health Care Workforce Committee, a state-wide committee with the makeup established in statute – it is a broad committee that includes not only representatives from the licensing boards but also from the professional societies, the NM Hospital Association, and other stakeholders, and Dr. Larson chairs the committee. Each year, the committee is required to evaluate the work force situation in New Mexico and report out by October 1st to both Legislature and the Governor the status of the work force situation. The report Dr. Larson will be summarizing is the report that was delivered to the State on October 1, 2018.

This report has been incredibly instrumental in providing the evidence and the information that is needed to advance the work force in New Mexico. New Mexico is a state that has severe shortages of all health care professions. As a result of seeing the situation, there have been a number of enhancements in areas such as, funding, education, accreditation and licensing standards that have increased the ability to either produce more or recruit more health care providers to the State. Dr. Larson spoke about accomplishments since 2013, including enhancing funding for the health professional loan repayment program, nursing education expansion, Allied Health Loan for Service expansion, State-funded residency positions and GME (Graduate Medical Education) funded positions. Other impacts are in the area of telehealth services and community health worker training.

The 2018 report is based on a snapshot of data taken as of 31 December 2017. As of that time, New Mexico has a total of 9,585 licensed physicians with only 57% (5,498) practicing in New Mexico. Of note, the State has a large number of physicians who are either in the military or in the public health service, and they are able to get licensed in any state. They do choose to get licensed in NM, it appears many of them either intend to relocate to NM after their obligations are done or they license in NM because it is cheaper. Regarding certified nurse practitioners (CNP) and clinical nurse specialists (CNS), of the 2,152 total, only 68% (1,453) practice in New Mexico. Since 2016, there has been an increase of 60 physicians and 74 CNP/CNSs. Dr. Larson showed data on the trends since 2013 of the increases in numbers of MDs and DOs in the State as well as change over time in other professions such as nursing, dentists, PAs, and Pharmacists. Even though trends are up, severe shortages are still taking place in areas of the State, particularly in rural areas. New Mexico has the highest percentage of physicians over 60 years of age; more than 1/3 of physicians are over 60. The overwhelming majority of those physicians are in rural counties, as many physicians stay in practice until a replacement can be found.

Dr. Larson showed state maps depicting, by county, number of physicians in each county as well as how that compares to national benchmark numbers. As a general pattern, the southeast and the northwest part of the State are where the shortages are most severe.

Dr. Larson discussed the Behavioral Health issue in the State. About three years ago a subcommittee was formed, by statute, to analyze just the Behavioral Health situation. Unfortunately in 2018, there was a glitch in the State's IT system, so it was not possible this year to analyze the behavioral health workforce in depth. This issue has been worked out with the Regulation and Licensing Department.

Dr. Larson discussed the 2018 recommendations from the Work Force Committee. The recommendations include: identifying funding for efforts to support NMNEC (NM Nursing Education Consortium); continue funding for expanded primary and secondary care residencies in NM; and increase funding for state loan-for-service and loan repayment programs, and consider restructuring them to target most needed professions rather than highest debt. Some of these can also be used as a huge recruiting tool. New Mexico gives either a \$3K or \$5K rural tax credit for health care providers of all types, but when that legislation was passed, it left off pharmacists and social workers. This will be the second year in a row to recommend these professions be included with other health care providers in the ability to get a tax incentive. In another area, preceptorships (a preceptorship is when a student goes out into a rural area to experience providing healthcare with the physician there), it has been found the longer time a student spends with a physician in the rural area, the more likely they will end up practicing in a rural setting. The recommendation is to give a modest tax credit to physicians (\$500 to \$1,000) who offer those preceptorship experiences. Dr. Larson briefly discussed the Behavioral Health Subcommittee recommendations; they are repeat recommendations, including recommendations for changes regarding reimbursements and reimbursement patterns for psychiatric care.

The New Mexico Health Care Workforce Committee 2018 Annual Report can be found online:

https://www.nmhanet.org/files/NMHCWF_2018Report.pdf

Regent Lee thanked Dr. Larson for his report.

UNM Health System Report (information item)

Michael Richards, Vice Chancellor for Clinical Affairs, presented the item and referred to materials provided in the eBook. The report represents year-to-date activity through November 2018 and compares to data through November of the prior year. In the area of quality and safety metrics, UNM Hospitals and SRMC continues to see improvements across the delivery system, particularly in the area of non-infection harm events where many of these next level of targets will be set at zero, indicating there has been significant improvement in this area. Regarding health system activity, the total number of patients taken care of inside the hospital, both as inpatient and observation patients, is up 1%. The traditional inpatient volume is actually down 4%, while the categorization of those patients as observation is up 14% as compared to prior year. There has been significant improvement in the length-of-stay, with the decrease of that number by 4% which is a desired outcome. The level of severity (CMI – Case Mix Index) has not changed year-over-year. Outpatient activity is 3% higher than last year, which is due to about 10% in primary care clinic visits and 1% increase in specialty clinic visits compare to last year. Surgical volume is down and Medical Group (RVUs) are also down 1%.

As has been discussed, Emergency Department (ED) volumes are down, but with the emergence of the influenza, the ED and hospital are both extremely busy. This morning, the hospital was at 100% of its capacity, largely driven by viral illnesses that occur this time of year.

Regarding the financial system, the net margin of the total delivery system is up \$2 million compared to this time last year. The total net position of the balance sheet is improved by 1%.

Dr. Richards touched on the Lovelace UNM Rehabilitation Hospital – Joint Venture (JV). The JV is currently in its 18th month, and probably the most significant achievement is the development of the Physical Medicine and Rehabilitation (PM&R) residency training program. This program does not exist elsewhere in New Mexico; it is about one year ahead of schedule. The initial site visit by the accrediting body has already occurred, and preliminary results have been good.

Dr. Richards gave an update on a couple of items brought up by Regent Michael Brasher in the HSC Committee meeting. The first related to the federal requirement that the hospital post its charges. These charges, for pharmaceutical, inpatient, and procedural charges, have always been available on the federal website, and they can now easily be found on the hospital's new website. Secondly, there was the question of whether the shutdown of the federal government had impacted delivery of care, particularly to the Native American population. Dr. Richard responded UNM's clinical operations have continued without any impediment during this federal shutdown.

Regent Hosmer inquired regarding the report, how the targets are set. Dr. Richards responded the targets are set internally, but national benchmarks are used. The basic way the targets have been established is by increasing the level of performance annually. Generally, a 5% annual performance improvement is set, predominantly on the inpatient side. These are targets defined by CMS. Additionally, there is comparison to an academic peer group using a national organization called Vizient.

Regent Suzanne Quillen inquired regarding the report, why the diversions from SRMC spiked up in the 4th quarter. Dr. Richards responded SRMC's inpatient volume is now actually at capacity. Regent Quillen asked if the diversions are directed to UNMH. Dr. Richards responded many of the diversions, handled through the call transfer center, are offered hand offs into the Presbyterian and Lovelace systems.

Regent Brasher inquired if the MATS (Metropolitan Assessment and Treatment Services) Detox program is still in operation and still providing an option for emergency treatment. Dr. Roth responded the program is doing well and UNM HSC is working closely with the county which is looking to expand the program.

FINANCE AND FACILITIES COMMITTEE

Approval of Request for: Project Construction for KNME-TV ADA Stand-Alone Exterior Elevator

Lisa Marbury presented the item. This project, located at the KNME-TV station, consists of the design and construction of an exterior, stand-alone elevator structure, elevator equipment, and connecting elevated walkways. This also requires alterations to the existing electrical and special systems as well as modifications at the locations where the new elevator will connect to the existing building. This is an ADA situation for KNME. The project budget is \$478,334 that will be funded from KNME's Unrestricted Public Service Fund Surpluses.

Regent Brasher thanked Franz Joachim, General Manager NMPBS, and Richard Towne, General Manager KUNM, for the great work they do. Regent Brasher moved approval, and specified he was doing so without any conflict unless any other members objected. There were no objections.

Regent Clifford commented with regard to when these proposals are brought forward it would be helpful to know more about how they are prioritized. Particularly with regard to procurement, how are cost-effective bids identified and what were the alternatives that were examined. Regent Clifford said he was okay with approval of both of these project construction items, but he felt the Regents are not getting useful information. The drawings are not particularly helpful and he wanted to know how UNM is prioritizing the use of what is a significant part of UNM's budget. Common sense would tell us that money needs to be spent to maintain facilities, but the question is, who's thinking about scope of those facilities. They are added onto significantly every two years and at that point we take on additional obligations to maintain those. This is a huge financial obligation of the University and we are not getting information that will help us feel comfortable that we've got our hands around the right scale for facilities.

Regent Brasher thanked Regent Clifford for his comments and added in this particularly case there is obviously a real need for the project in order to meet the ADA requirements.

The motion to approve the Project Construction for KNME-TV ADA Stand-Alone Exterior Elevator passed with a unanimous vote in favor (1st Brasher; 2nd Doughty).

Approval of Request for: Project Construction for South Campus Repository

Lisa Marbury introduced the item. Dean Richard Clements, Fran Wilkinson, Senior Assoc. Dean, and Lea Briggs, Assistant Profession of the College of Libraries and Learning Sciences were also present to answer questions. This project is for the existing warehouse storage area within The University of New Mexico Press building #334 on south campus and will house the University Libraries overflow of permanent collections. The approximate 14,000 gross square feet of high bay warehouse space will be upgraded to extend the life of the new and current collections. The main component of the project is an upgrade to the HVAC systems in order to keep the temperatures and humidity at appropriate levels and interior lighting upgrades. The project budget is \$400K, to which \$300K will come from the Building Renewal and Replacement (BR&R) appropriation from the Provost's Office, and \$100K to be funded from the University Libraries Reserves.

Interim Provost Wood spoke about the ways this project is important for the academic mission of the University. This particular expense is crucial to the mission of the Libraries in four ways: 1) the Libraries centrally support the teaching and research mission, 2) UNM serves as the official state archive for many volumes, hundreds of feet each year of state archives, and UNM is the only archive for many of those materials, 3) UNM is the central point for inter-library loan for public libraries all over the State, and 4) Zimmerman Library is often full of students and this will help to free up space for students.

Regent Clifford said the specific question he had on this item had to do with utilization of the volumes in the collections, the tracking and policies for determining those. Dean Clements responded UNM Libraries is the largest library in the State of New Mexico and is arguably the only research library, and the collections have built up very carefully over the last century.

Each volume has been reviewed by library selectors. Arguably, this collection, now at 3.5 million volumes, is one of the most valuable assets in the State today, and what will be done in creating this repository, is saving that asset. Research particularly in the Humanities and Social Sciences, older books are still extraordinarily valuable. Dr. Clement mentioned the detailed data that is collected on materials, for example, how many times a book has circulated and there is work with departments to determine which materials are important for research in that department. Given the value of the collection, this proposal is the best way forward to save it for the State and people of New Mexico. Across the nation, also every single R1 university has already gone this way.

The motion to approve the Project Construction for South Campus Repository passed with a unanimous vote in favor (1st Doughty; 2nd Brasher).

Approval of Purchase of a JEOL Transmission Electron Microscope

Bruce Cherrin introduced the item. Abhaya Datye, Chair and Distinguished Professor, Department of Chemical and Biological Engineering, and the PI (Principal Investigator) of the National Science Foundation (NSF) grant which is being used to acquire this microscope; Adrian Brearley, Distinguished Professor, Earth and Planetary Sciences and Co-PI of the NSF grant, were also available to explain details and answer questions. Mr. Cherrin explained this \$2.5 million purchase will be funded mostly with a grant from the NSF, \$1.75 million, with a cost share portion of \$750K from UNM. This was a sole source microscope, listed on the website for 30 days, involving extensive evaluation.

Regent Hosmer inquired more details about the funding. Dr. Datye added the \$1.75 million NSF grant was very competitive. This is a long process, and UNM has been trying for many years to get this funding because there is just no other way to upgrade the facilities. This is critical because the level of resolution goes to the atomic level; this will be a state-of-the-art modern facility. There is no other like it in New Mexico or nearby. This will give UNM students the unique opportunity for access to a state-of-the-art instrument. After much research, it was determined this microscope meets the specifications.

Dr. Brearley, who has managed the lab for about 30 years, provided more information. This instrument puts UNM at the forefront of research at the nanoscale and will be beneficial to the HSC as well. This will open up whole new areas of research and will open a huge door to great opportunities for UNM's students and faculty and will contribute to attracting first-class faculty to the University. There have been only 5 instruments like this funded by the NSF over the last 10 years. After UNM's third attempt applying for the grant, it was successful.

Regent Quillen inquired where the \$750K of UNM's cost share will come from. Dr. Brearley responded The NSF requires a 30% cost share in its program, so the \$750K funding will come from several parts, including UNM's VP for Research office, various funds from other department, and user fees that are also permissible cost share. Dr. Datye added that a requirement at NSF is that it must be interdisciplinary, and this spans multiple colleges at UNM. Regent Quillen added it is important to understand the bigger picture when voting on these types of items.

The motion to approve the Purchase of a JEOL Transmission Electron Microscope passed with a unanimous vote in favor (1st Lee; 2nd Hosmer).

Update on UNM Ticketing (information item)

Bruce Cherrin introduced the item and Sean Ferrera, Director of Development, Premium Seating, provided more details. The University solicited formal proposals from qualified vendors to offer strategies for the design and procurement of a ticketing, fundraising, and marketing software system. Fifty-six invitations were sent; 4 RFPs were received by the July 19, 2018 deadline. An evaluation committee recommended awarding the procurement to Paciolan as the highest ranked offeror. The ticketing system will be implemented for UNM Athletics and for Popejoy with enhanced functionality and will improve revenue streams and reduce costs. Regent Lee inquired and there was discussion about the enhanced student experience with ticket buying and with access to available data, the ability to make more granular decisions about specific ticket sales. There are zero fixed costs to UNM Athletics or Popejoy for the Paciolan Ticketing System. Any fees charged will be per transaction per ticket sold and will range between \$1 and \$5 per ticket.

Regent Lee asked Tom Tkach, Director of Public Events/Popejoy Hall, to talk about how this will help Popejoy ticketing. Mr. Tkach said the biggest gain will be in the ability to stop scalping which is a big concern with the larger shows that come to the University. Right now, there are no laws against scalping for arts tickets.

Regent Brasher commented this seems a very good idea and asked for more detail about the procurement process. Was the return of 4 RFPs a normal rate? Mr. Cherrin responded the 56 invitations that went out went to all those vendors registered on UNM's procurement site who had selected the category, and the 4 that responded are those vendors who are in this market – the four nationwide with this capability. Regent Brasher inquired about any additional fees that will be charged when buying tickets. Mr. Ferrera responded the additional fees will be similar to what is already charged with the current online ticket purchase system.

PUBLIC COMMENT (no comments)

ADVISORS' COMMENTS

Faculty Senate President, Pamela Pyle, thanked the outgoing regents for their service to the University.

Vote to Close the Meeting and Proceed in Executive Session

Regent Doughty noted the Regents' closed session agenda and asked for a motion to close the meeting and clarified he would take a roll call vote; Regent Brasher motioned to close the meeting; Regent Lee seconded the motion; the following votes were taken: Regent Hosmer-yes; Regent Quillen-yes; Regent Lee-yes; Regent Clifford-yes; Regent Brasher-yes; Regent Doughty-yes vote. The motion to close the meeting passed. The meeting closed at 11:14 AM. Members moved to the Cherry Silver Room.

Executive Session Agenda; six members were present during discussion and votes

1. Discussion and determination where appropriate of potential purchase, acquisition, or disposal of real property, as permitted by Section 10-15-1.H(8), NMSA (1978)
3. Discussion of "limited personnel matters" as defined in and permitted by Section 10-15-1.H(2), NMSA (1978)
 - a. Regarding employee appeal
4. Discussion, and determination where appropriate, of threatened or pending litigation as permitted by Section 10-15-1.H(7), NMSA (1978)

Vote to re-open the meeting and certification that only those matters described in the Closed Session Agenda were discussed in Closed Session, and if necessary, final action on matters discussed in Executive Session that are required to be taken in Open Session

Regent Doughty motioned to re-open the meeting; Regent Quillen seconded; all were in favor; the meeting re-opened at 1:00 PM; the doors to the Cherry Silver Room were opened. Regent Doughty certified that only those matters described in the closed session agenda were discussed, and there was one (1) item upon which action would be taken in open session:

Regent Lee motioned that the Board deny the request for discretionary appeal of an OEO decision; Regent Hosmer seconded; all were in favor; motioned passed.

ADJOURN

There being no further business, Regent Doughty asked for a motion to adjourn; Regent Brasher motioned; Regent Quillen seconded; motion passed unanimously; the meeting adjourned at 1:02 PM.

Approved:



Robert M. Doughty III, President

Attest:



Tom Clifford, Secretary/Treasurer